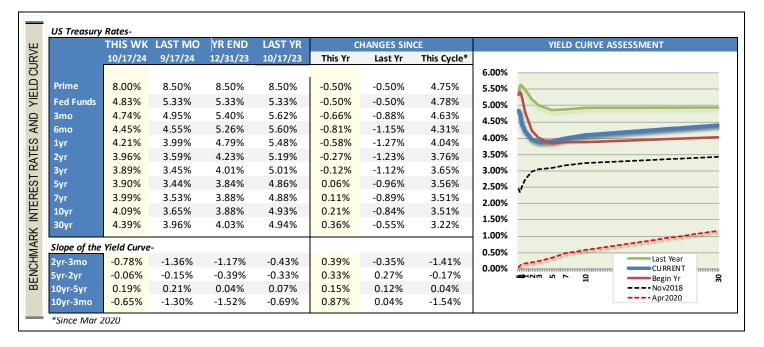
ECONOMIC UPDATE AND ANALYSIS

18 October 2024



ANNUAL GROWTH PACE OF RETAIL SALES FALLS IN SEPTEMBER; QUESTIONABLE IMPACT ON ECONOMIC GROWTH REMAINS

The Commerce Department reports that retail sales increased 2.6% in September, compared with a 2.9% annual pace experienced the previous month. Still, the 0.4% monthly increase was better than August's 0.1% increase.

Core retail sales, which excludes automobiles, gasoline, building materials and food services, rose 0.5% in September after an unrevised rise of 0.3% in August. Core sales usually correspond with the consumer spending component of gross domestic product (GDP).

But with the pace of inflation remaining elevated, the employment sector giving conflicting measures and credit markets still reflecting higher delinquency and defaults, we will continue to monitor any sign that the unemployed are finding it more difficult to earn a paycheck and those who are earning a paycheck still find their purchasing power diluted.

Our baseline remains that the FOMC - at the most - will likely cut a quarter of a percent in both November and December. The Fed began its rate cutting cycle last month with a larger than normal 50-basis-point cut, lowering the benchmark from a range of 5.25% to 5.5% to a new range of 4.75% to 5%.

Key Economic indicators j	or Banks, In	rijts & Creait	Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q2-24 Final	3.0%	1.4%
GDP - YTD	Annl	Q2-24 Final	2.2%	1.4%
Consumer Spending	QoQ	Q2-24 Final	2.8%	1.5%
Consumer Spending YTD	Annl	Q2-24 Final	2.2%	1.5%
Marian also are and Date		C t l	4.10/	4.20/
Unemployment Rate	Mo	September	4.1%	4.2%
Underemployment Rate	Mo	September	7.7%	7.9%
Participation Rate	Mo	September	62.7%	62.7%
Wholesale Inflation	YoY	September	1.8%	1.7%
Consumer Inflation	YoY	September	2.4%	2.5%
Core Inflation	YoY	September	3.3%	3.2%
Consumer Credit	Annual	August	2.1%	6.3%
Retail Sales	YoY	September	2.6%	2.9%
Vehicle Sales	Annl (Mil)	September	16.3	15.6
Home Sales	Annl (Mil)	August	4.599	4.567

Key Economic Indicators for Ranks Thrifts & Credit Unions.

Key Consumer Market Dat	Key Consumer Market Data-										
	THIS WK	YR END	PCT CI	HANGES							
	10/17/24	12/31/23	YTD	12Mos							
DJIA S&P 500 NASDAQ	43,239 5,841 18,373	37,689 4,769 15,011	14.7% 22.5% 22.4%	30.0% 38.5% 42.3%							
Crude Oil Avg Gasoline Gold	70.67 3.17 2,707	71.77 3.12 2,072	-1.5% 1.8% 30.6%	-22.4% -11.3% 37.1%							

July

5.0%

5.4%

Home Prices



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AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE THIS WK CHANGE IN MARKET RATES SINCE Rate Sen 9.00% 10/17/24 YTD Nov18 High 2020 Low 2020Low 8.00% Classic CC 13.31% 0.21% 1.62% 2.27% 48% 30YR Vehicle Loans Platinum CC 12.89% 0.24% 2.62% 3.53% 74% 7.00% 6.52% 15YR 6.07% -0.36% 2.41% 2.83% 48mo Veh 75% 6.09% 6.00% 60mo Veh 6.19% -0.36% 2.42% 2 84% 78% Mortgages -0.37% 72mo Veh 6.46% 2.34% 2.79% 74% 4.85% 5.00% Investments HE LOC 8.18% -0.26% 2.62% 3.95% 83% 4.00% 10yr HE 7.45% -0.14% 1.93% 2.35% 66% **US TREASURY** 15yr FRM 6.09% 0.31% 1.51% 2.77% 79% 3.00% (FFds-10Yr) 30yr FRM 6.52% 0.14% 1.46% 2.81% 80% 1YrCD 2YrCD 3YrCD 2.00% 2.98% 2.87% **Deposits** Sh Drafts 0.12% 0.03% -0.02% 0.00% 0% 1.00% Reg Svgs 0.19% 0.00% 0.00% 0.04% 1% RegSavings. 0.19% 0.00% MMkt-10k 0.89% 0.01% 0.41% 0.57% 12% F36 1 3 5 7 10 MMkt-50k 0.03% 0.56% 0.76% 1.21% 16% Spreads Over(Under) US Treasury 6mo CD 2.98% 0.19% 1.95% 2.39% 55% 4Y Vehicle 2.11% -4.64% Reg Svgs

5Y Vehicle

15Y Mortg

30Y Mortg

2 30%

2.10%

2.43%

STRATEGICALLY FOR CREDIT UNIONS

3 27%

2.98%

2.87%

1yr CD

2yr CD

3yr CD

-0.09%

-0.08%

-0.06%

The FOMC remains on dangerous grounds between cutting its benchmark overnight rate too soon, too much or too late, too little ... To trim the fed funds rate too soon, too much would create another hyper-inflationary period. Conversely, waiting to cut their benchmark too late, too little could alter the economy's growth path by impacting disposable income and consumer spending.

1 76%

1.13%

0.81%

2 42%

1.94%

1.70%

60%

52%

47%

Last month's rate cut came amid growing concerns about the labor market, though the September jobs report released earlier this month reported that 254,000 jobs added, according to the Labor Department. However, the nature of recent job growth figures has been questionable given that the "new" jobs reflect a high level of part-time workers at relatively low marginal wages.

Still, some organizations such as the National Retail Federation are projecting a 3.5% increase in holiday spending this year to somewhere between \$980 billion to \$990 billion, with consumers leaning even more on e-commerce sales.

Specifically, online and other non-store sales are expected to account for between \$295 billion and \$298 billion of the total spending, up from \$273 billion last year, according to NRF estimates.

During most economic cycles, year-end holiday sales account for approximately 80% of annual sales.

ECONOMIC RELEASES			
RELEASES THIS WEEK:	Current	Projected	Previous
Retail Sales (Sep, YoY)	2.6%	2.6%	2.1%

17 CD

2Y CD

3Y CD

-0.94%

-0.98%

-1.02%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Leading Indicators (Sep, MoM)	-0.1%	-0.2%
Existing Home Sales (Sep, Annl) Fed Beige Book	3.8M	3.86M
New Home Sales (Sep, Annl)	700k	716k

RETAIL SALES & CONSUMER CONFIDENCE



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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
SEPTEMBER 16	17 Retail Sales 2.1%	18 FOMC 5.00%	Jobless Claims 219k Cont'd Claims 1.83M Leading Indicators Existg Home Sales 3.86M	20	21
23 Co	Home Prices 4.9% Onsumer Confidence 98.7	25 New Home Sales 716k	Jobless Claims 218k Cont'd Claims 1.83M GDP (Q2, Final) 3.0%	Personal Income Personal Spending	28
30	OCTOBER 1 Construction Spdg -0.1%	2	Jobless Claims 225k Cont'd Claims 1.83M	4 Unemployment 4.1% Nonfarm Payrolls 254k Private Payrolls 223k Participation Rate 62.7%	5
7 Consumer Credit \$8.9B	8	9 FOMC Minutes	Jobless Claims 258k Cont'd Claims 1.86M Consumer Inflation 2.4%	11 Wholesale Inflation 1.8%	12
14 COLUMBUS DAY HOLIDAY	15	16	Jobless Claims Cont'd Claims Retail Sales	18	19
21	22	Existing Home Sales Fed Beige Book	Jobless Claims Cont'd Claims	25	26
28	Home Prices Consumer Confidence	30 GDP (Q3)	Jobless Claims Cont'd Claims	NOVEMBER 1 Unemployment Nonfarm Payrolls Private Payrolls Participation Rate	2
4 Vehicle Sales	5	6	Jobless Claims Cont'd Claims FOMC Announcement	8	9
11 VETERANS DAY HOLIDAY	12	13 Consumer Inflation	Jobless Claims Cont'd Claims Wholesale Inflation	15 Retail Sales	6



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September 2024
Updated September 23, 2024)

		2023)24			20		
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
conomic Growth-											
GDP - (QoQ)	2.1%	4.9%	3.2%	1.4%	3.0%	2.4%	1.2%	1.2%	1.3%	1.4%	1.3%
GDP - (YTD)	2.2%	3.1%	3.1%	1.4%	2.2%	2.3%	2.0%	1.2%	1.3%	1.3%	1.3%
Consumer Spending - (QoC	0.8%	3.1%	3.0%	1.5%	2.9%	3.1%	2.2%	2.0%	1.1%	1.2%	1.2%
Consumer Spending - (YTD)	4.1%	4.6%	4.2%	1.5%	2.2%	2.5%	2.4%	2.0%	1.6%	1.4%	1.4%
Government Spending - (QoC	3.3%	5.8%	4.2%	1.8%	2.7%	7.0%	1.0%	0.5%	0.5%	0.5%	0.4%
Sovernment Spending - (YTD	4.1%	4.6%	4.5%	1.8%	2.7%	3.8%	3.1%	0.5%	0.5%	0.5%	0.4%
roteriment opending (112				2.075	2.070	0.070	3.17.0	0.070	0.570	0.070	0.570
Consumer Wealth-											
Jnemployment Rate	3.6%	3.7%	3.8%	3.8%	4.0%	4.2%	4.4%	4.5%	4.6%	4.7%	4.8%
Consumer Inflation	4.1%	3.6%	3.2%	3.2%	3.2%	2.7%	2.5%	2.3%	2.2%	2.2%	22.1%
Home Prices (YoY)	-0.2%	2.5%	5.4%	5.5%	6.3%	5.0%	4.8%	4.6%	4.5%	4.3%	4.2%
				•				•			
SINGLE FAMILY HOME & VI	HICLE LOAN	N MARKETS									
lome Sales-											
Total Home Sales (Mil)	4.941	4.723	4.449	4.857	4.703	4.733	4.834	5.007	5.243	5.295	5.370
existing Home (Mil)	4.250	4.020	3.797	4.190	4.047	4.000	4.085	4.245	4.453	4.501	4.563
New Home Sales (Mil)	0.691	0.703	0.652	0.667	0.656	0.733	0.749	0.762	0.790	0.794	0.807
Mortgage Originations-											
Single Family Homes (Mils)	1.239	1.165	1.034	0.967	1.082	1.204	1.379	1.393	1.568	1.523	1.485
Purchase Apps (Mils)	0.948	0.913	0.804	0.708	0.806	0.846	0.763	0.773	0.927	0.904	0.862
Refinancing Apps (Mils)	0.291	0.252	0.230	0.259	0.276	0.358	0.616	0.620	0.641	0.619	0.623
Refi Apps Share	23%	22%	22%	27%	26%	30%	45%	45%	41%	41%	42%
/ehicle Sales-											
/ehicle Sales (Mil)	15.6	15.9	16.1	15.6	16.0	15.6	15.2	15.4	15.8	16.0	16.2
AAA DUFT DATE OUTLOOK											
MARKET RATE OUTLOOK				Ι							
Benchmark Rates-	8.2%	Q E 0/	8.5%	Q E 0/	Q E 0/	Q N0/	7.5%	7 20/	7 00/	6 90/	6 E0/
Prime Fed Funds		8.5% 5.4%		8.5% 5.4%	8.5% 5.4%	8.0%		7.3%	7.0%	6.8%	6.5%
Byr UST	5.1% 4.6%	5.4% 4.5%	5.4% 3.9%	5.4% 4.6%	5.4% 4.1%	4.9% 3.6%	4.4% 3.5%	4.1% 3.5%	3.9% 3.4%	3.6% 3.4%	3.4% 3.4%
yr UST	4.0%	4.5%	4.0%	4.6%	3.8%	3.7%	3.7%	3.6%	3.4%	3.6%	3.5%
LOyr UST	3.6%	4.4%	4.4%	4.2%	4.4%	4.0%	3.8%	3.8%	3.8%	3.8%	3.8%
•	3.370		,	270			2.070	3.370	2.070	3.370	3.070
Market Rates-	F 00/	C = 0/	C F0/	C C0/	C F0/	C 20/	C 20/	C 20/	C 20/	C 40/	C 401
Syr Vehicle Loan Rate	5.8%	6.5%	6.5%	6.6%	6.5%	6.3%	6.3%	6.2%	6.2%	6.1%	6.1%
5yr First-lien Mortgage	6.0% 6.5%	7.2% 7.0%	6.4% 7.3%	6.5% 6.7%	6.6% 7.0%	5.8% 6.6%	5.6% 6.2%	5.4% 6.0%	5.4% 5.9%	5.3% 5.9%	5.3% 5.8%
Our First-lion Mortgage	0.5%	7.070	7.370	0.770	7.0%	0.070	0.270	0.0%	3.970	J. J 70	3.6%
80yr First-lien Mortgage						0.20/	0.20/	0.2%	0.20/	0.20/	0.00/
30yr First-lien Mortgage Regular Savings Rate	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.270	0.2%	0.2%	0.2%



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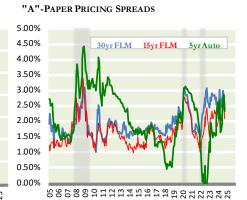
lisk Management

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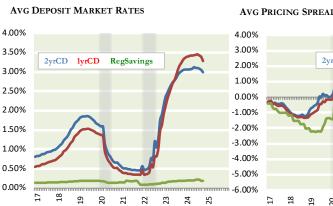
INDICATIVE PRICING SPREADS AND RELATIVE VALUE OF INVESTMENT OPTIONS

	30yr	15yr	5yr
	Mortgage	Mortgage	Vehicle
	2.400/	2.000/	2.240/
Current	2.40%	2.08%	2.34%
Sep-24	2.79%	2.54%	2.85%
Aug-24	2.99%	2.73%	2.75%
Jul-24	2.99%	2.73%	2.75%
Jun-24	2.70%	2.42%	2.15%
May-24	2.74%	2.40%	1.95%
Apr-24	2.50%	2.03%	1.72%
Mar-24	2.45%	2.05%	1.64%
Feb-24	3.03%	2.57%	2.68%
Jan-24	2.43%	2.10%	2.07%
Dec-23	2.35%	1.94%	2.60%
Nov-23	2.63%	1.84%	2.46%
Oct-23	2.54%	1.96%	2.04%





	Reg Svgs	1yr CD	2yr CD
Current Sep-24 Aug-24 Jul-24 Jun-24 May-24	-4.64% -4.64% -5.11% -5.11% -5.13%	-0.94% -0.54% -0.79% -1.45% -1.67% -1.73%	-0.99% -0.54% -0.67% -1.40% -1.64% -1.74%
Apr-24 Mar-24 Feb-24 Jan-24 Dec-23 Nov-23 Oct-23	-5.13% -5.13% -5.13% -5.13% -5.14% -5.14%	-1.72% -1.57% -1.52% -1.40% -1.60% -1.96% -2.18%	-1.79% -1.52% -1.48% -1.26% -1.40% -1.83% -2.05%





INDICATIVE INTEREST SPREADS AND MATCHED FUNDING VARIABLES

			1yr	2yr	3yr	4yr	5yr	5yr	5yr	15yr	30yr
		Cash	Agy	Agy	Agy	Agy	Agy	New Veh	Used Veh	Mortgage	Mortgage
		4.83%	3.51%	4.54%	4.70%	4.75%	4.85%	6.19%	6.34%	6.09%	6.52%
	/	. =			. = 00/		. =00/	6.070/	5.000/	= 0=0/	5 1 00/
Share Draft	0.12%	4.71%	3.39%	4.42%	4.58%	4.63%	4.73%	6.07%	6.22%	5.97%	6.40%
Regular Savings	0.19%	4.64%	3.32%	4.35%	4.51%	4.56%	4.66%	6.00%	6.15%	5.90%	6.33%
Money Market	0.89%	3.94%	2.62%	3.65%	3.81%	3.86%	3.96%	5.30%	5.45%	5.20%	5.63%
FHLB Overnight	4.84%	-0.01%	-1.33%	-0.30%	-0.14%	-0.09%	0.01%	1.35%	1.50%	1.25%	1.68%
Catalyst Settlement	6.15%	-1.32%	-2.64%	-1.61%	-1.45%	-1.40%	-1.30%	0.04%	0.19%	-0.06%	0.37%
6mo Term CD	3.04%	1.79%	0.47%	1.50%	1.66%	1.71%	1.81%	3.15%	3.30%	3.05%	3.48%
6mo FHLB Term	4.41%	0.42%	-0.90%	0.13%	0.29%	0.34%	0.44%	1.78%	1.93%	1.68%	2.11%
6mo Catalyst Term	5.03%	-0.20%	-1.52%	-0.49%	-0.33%	-0.28%	-0.18%	1.16%	1.31%	1.06%	1.49%
1yr Term CD	3.42%	1.41%	0.09%	1.12%	1.28%	1.33%	1.43%	2.77%	2.92%	2.67%	3.10%
1yr FHLB Term	4.22%	0.61%	-0.71%	0.32%	0.48%	0.53%	0.63%	1.97%	2.12%	1.87%	2.30%
2yr Term CD	3.08%	1.75%	0.43%	1.46%	1.62%	1.67%	1.77%	3.11%	3.26%	3.01%	3.44%
2yr FHLB Term	3.93%	0.90%	-0.42%	0.61%	0.77%	0.82%	0.92%	2.26%	2.41%	2.16%	2.59%
3yr Term CD	2.94%	1.89%	0.57%	1.60%	1.76%	1.81%	1.91%	3.25%	3.40%	3.15%	3.58%
3yr FHLB Term	3.84%	0.99%	-0.33%	0.70%	0.86%	0.91%	1.01%	2.35%	2.50%	2.25%	2.68%
7yr FHLB Term	4.14%	0.69%	-0.63%	0.40%	0.56%	0.61%	0.71%	2.05%	2.20%	1.95%	2.38%
10yr FHLB Term	4.35%	0.48%	-0.84%	0.19%	0.35%	0.40%	0.50%	1.84%	1.99%	1.74%	2.17%



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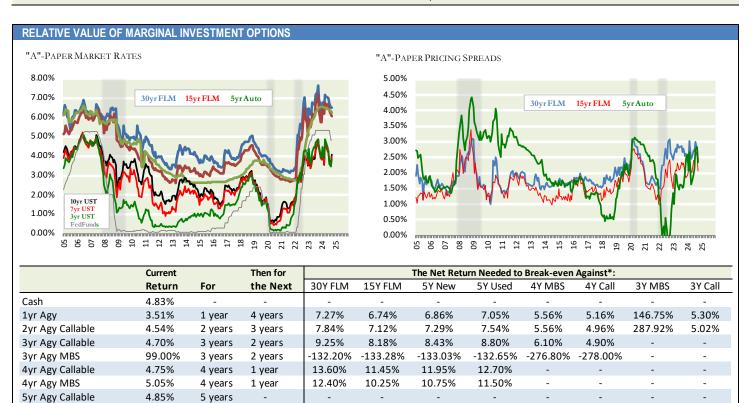
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STRATEGIC ASSESSMENT OF INVESTMENT AND FUNDING OPTIONS, RELATIVE VALUE AND PRICING SPREADS



5.94%

5.72%

7.02%

6.79%

3 years

3 years

5 years

5 years

2 years

2 years

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

6.19%

6.34%

6.09%

6.52%

5yr New Vehicle

5yr Used Vehicle

15yr Mortgage

30yr Mortgage

	Current		Then for	for The Net Cost Needed to Break-even Against			
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.12%	1 year	2 years	4.35%	5.70%	6.04%	7.74%
Regular Savings	0.19%	1 year	2 years	4.32%	5.67%	5.97%	7.67%
Money Market	0.89%	1 year	2 years	3.97%	5.32%	5.27%	6.97%
FHLB Overnight	4.84%	1 year	2 years	1.99%	3.34%	1.32%	3.02%
Catalyst Settlement	6.15%	1 year	2 years	1.34%	2.69%	0.01%	1.71%
6mo Term CD	3.04%	6 mos	2.5 yrs	2.92%	4.00%	3.09%	4.23%
6mo FHLB Term	4.41%	6 mos	2.5 yrs	2.65%	3.73%	2.64%	3.77%
6mo Catalyst Term	5.03%	6 mos	2.5 yrs	2.52%	3.60%	2.43%	3.56%
1yr Term CD	3.42%	1 year	2 years	2.70%	4.05%	2.74%	4.44%
1yr FHLB Term	4.22%	1 year	2 years	2.30%	3.65%	1.94%	3.64%
2yr Term CD	3.08%	2 years	1 year	2.66%	5.36%	-	-
2yr FHLB Term	3.93%	2 years	1 year	0.96%	3.66%	-	-
3yr Term CD	2.94%	3 years	-	-	-	-	-
3yr FHLB Term	3.84%	3 years	-	-	-	-	-
7yr FHLB Term	4.14%	-	-	-	-	-	-
10yr FHLB Term	4.35%	-	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections

^{*} Best relative value noted by probabilities of achieving "break-even" returns



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Q2-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	277	622	1,236	622	1,058	718	4,533	899	2,135	2,757	3,815
Average Assets (\$Mil)	\$0.903	\$5.7	\$26.2	\$72.1	\$229.6	\$2,748.0	\$506.7	\$4.2	\$16.9	\$29.4	\$84.9
Pct of Credit Unions	6%	14%	27%	14%	23%	16%	100%	20%	47%	61%	84%
Pct of Industry Assets	0.0%	0.2%	1%	2%	11%	86%	100%	0%	2%	4%	14%
GROWTH RATES (YTD)											
Total Assets Total Loans - Direct Loans - Indirect Loans - Real Estate Loans	3.8%	-8.8%	-6.8%	-3.0%	1.1%	4.3%	3.7%	-8.0%	-6.9%	-4.8%	-0.4%
	1.5%	-10.8%	-9.1%	-5.7%	-2.1%	2.6%	1.9%	-10.1%	-9.2%	-7.2%	-3.3%
	1.7%	-10.7%	-9.1%	-5.2%	-0.7%	4.3%	3.5%	-10.0%	-9.2%	-7.0%	-2.2%
	-	-40.0%	-9.8%	-10.2%	-9.6%	-5.4%	-5.9%	-81.8%	-10.0%	-10.2%	-9.7%
	-79%	-13.9%	-108.8%	-5.2%	18.0%	6.1%	5.5%	-48.9%	-107.9%	-58.5%	0.2%
Total Shares - Checking & Savings - Term CDs	0.2%	-7.6%	-6.3%	-2.9%	1.1%	4.8%	4.0%	-7.1%	-6.4%	-4.5%	-0.3%
	0.3%	-11.3%	-10.1%	-6.7%	-3.4%	1.7%	0.5%	-10.5%	-10.1%	-8.3%	-4.8%
	15.6%	9.4%	13.7%	15.3%	19.7%	18.3%	18.3%	9.0%	13.3%	14.5%	18.7%
Net Worth	19.5%	-5.5%	-1.2%	0.5%	3.0%	6.8%	6.0%	-3.8%	-1.6%	-0.5%	2.0%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets Cash & Inv-to-Total Assets Loans-to-Total Assets Vehicle-to-Total Loans REL-to-Total Loans REL-to-Net Worth Indirect-to-Total Loans	21.2%	17.8%	13.5%	12.8%	11.5%	10.9%	11.0%	18.1%	13.9%	13.3%	11.9%
	47.8%	43.7%	43.3%	38.7%	29.2%	23.5%	24.7%	44.0%	43.4%	40.8%	32.1%
	47.6%	52.7%	52.7%	56.3%	64.8%	71.8%	70.4%	52.4%	52.7%	54.7%	62.3%
	62.7%	67.8%	52.8%	45.1%	37.5%	28.9%	30.3%	67.5%	54.4%	49.1%	40.0%
	0.6%	6.6%	28.5%	38.7%	47.6%	55.8%	54.3%	6.3%	26.2%	33.3%	44.4%
	1.4%	19.6%	111.6%	169.6%	268.4%	367.1%	346.4%	18.2%	99.0%	136.6%	231.6%
	0.1%	0.1%	3.6%	9.4%	15.6%	17.1%	16.7%	0.1%	3.3%	6.8%	13.7%
Loans-to-Total Shares	61.5%	64.6%	61.2%	65.0%	74.7%	86.0%	84.0%	64.4%	61.5%	63.5%	71.9%
Chkg & Svgs-to-Total Shares	92.7%	82.4%	73.2%	68.4%	59.1%	46.6%	48.8%	83.1%	74.2%	71.0%	62.1%
Nonterm-to-Total Shares	92.7%	83.9%	78.9%	76.6%	71.2%	64.9%	66.1%	84.5%	79.4%	77.9%	72.9%
Term CDs-to-Total Shares	5.0%	12.4%	15.5%	16.8%	22.3%	28.6%	27.4%	11.9%	15.1%	16.1%	20.7%
Liquidity Ratio	26.5%	13.2%	9.7%	9.2%	8.7%	8.3%	8.4%	14.1%	10.1%	9.6%	9.0%
Short-term Funding Ratio	42.7%	31.6%	25.1%	21.0%	15.3%	12.0%	12.7%	25.8%	23.2%	17.3%	12.8%
Short-term Cash Flow Ratio	46.2%	35.6%	29.2%	25.4%	20.4%	17.6%	18.2%	36.3%	30.0%	27.5%	22.1%
Net Long-term Asset Ratio	3.5%	7.4%	19.1%	25.9%	31.5%	36.5%	35.4%	17.9%	22.3%	29.1%	35.4%
LOAN QUALITY											
Loan Delinquency Ratio	3.13%	1.37%	1.05%	0.85%	0.73%	0.85%	0.84%	1.08%	0.95%	0.78%	0.84%
Net Charge-off Ratio	1.05%	0.46%	0.39%	0.45%	0.47%	0.84%	0.79%	0.40%	0.43%	0.46%	0.79%
"Misery" Index	4.18%	1.83%	1.44%	1.30%	1.20%	1.69%	1.63%	1.48%	1.38%	1.24%	1.63%
Core Delinquency Rate	3.00%	1.28%	0.98%	0.75%	0.69%	0.76%	0.76%	1.37%	1.01%	0.86%	0.72%
Core Net Charge-off Rate	0.64%	0.25%	0.26%	0.30%	0.33%	0.60%	0.57%	0.27%	0.26%	0.28%	0.32%
Core "Misery" Index	3.63%	1.53%	1.24%	1.05%	1.01%	1.37%	1.33%	1.64%	1.27%	1.14%	1.04%
RE Loan Delinquency	18.14%	1.00%	0.85%	0.60%	0.56%	0.61%	0.61%	1.10%	0.86%	0.69%	0.58%
Vehicle Loan Delinquency	2.86%	1.29%	1.01%	0.83%	0.81%	0.82%	0.83%	1.38%	1.06%	0.94%	0.84%
Direct Loans	2.87%	1.29%	1.00%	0.80%	0.71%	0.66%	0.71%	1.38%	1.05%	0.93%	0.79%
Indirect Loans	0.00%	1.42%	1.12%	0.93%	0.92%	0.87%	0.88%	1.31%	1.12%	0.97%	0.93%
Loss Allow as % of Loans	2.85%	1.21%	0.92%	0.83%	0.82%	1.34%	1.27%	1.31%	0.96%	0.88%	0.83%
Current Loss Exposure	1.44%	0.62%	0.50%	0.50%	0.46%	0.51%	0.50%	0.67%	0.52%	0.51%	0.47%
Coverage Ratio (Adequacy)	2.0	1.9	1.8	1.6	1.8	2.6	2.5	2.0	1.8	1.7	1.8
EARNINGS							4.0				
Gross Asset Yield Cost of Funds Gross Interest Margin	4.92%	4.70%	4.35%	4.33%	4.58%	5.00%	4.93%	4.72%	4.39%	4.36%	4.53%
	0.51%	0.81%	0.84%	0.95%	1.33%	1.99%	1.88%	0.79%	0.84%	0.90%	1.22%
	4.41%	3.90%	3.50%	3.38%	3.26%	3.01%	3.05%	3.93%	3.55%	3.46%	3.31%
Provision Expense Net Interest Margin Non-Interest Income	0.40%	0.28%	0.25%	0.26%	0.31%	0.62%	0.57%	0.29%	0.26%	0.26%	0.30%
	4.01%	3.61%	3.25%	3.12%	2.94%	2.39%	2.48%	3.64%	3.29%	3.20%	3.01%
	1.37%	0.51%	0.80%	0.99%	1.13%	1.03%	1.04%	0.57%	0.77%	0.90%	1.07%
Non-Interest Expense Net Operating Expense	4.94%	3.78%	3.43%	3.59%	3.52%	2.89%	2.98%	3.85%	3.48%	3.54%	3.53%
	3.57%	3.27%	2.63%	2.60%	2.39%	1.86%	1.95%	3.29%	2.70%	2.64%	2.45%
Net Operating Return	0.44%	0.35%	0.62%	0.53%	0.56%	0.53%	0.54%	0.35%	0.59%	0.55%	0.56%
Non-recurring Inc(Exp). Net Income.	0.36%	0.08%	0.02%	0.03%	0.03%	0.08%	0.08%	0.10%	0.03%	0.03%	0.03%
	0.81%	0.43%	0.64%	0.55%	0.59%	0.62%	0.61%	0.45%	0.62%	0.58%	0.59%
Return on Net Worth.	2.2%	2.0%	4.6%	4.1%	4.9%	4.9%	4.9%	2.0%	4.3%	4.2%	4.7%





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

02.2024	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>	TOTAL	<\$10	<\$50	<\$100	<\$500
Q2-2024	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
PORTFOLIO ANALYTICS											
Cash and Investments											
Cash & CE as Pct of Assets	27%	13%	10%	9%	9%	8%	8%	14%	10%	10%	9%
Investments as Pct of Asset	25%	32%	35%	30%	21%	16%	17%	31%	34%	32%	24%
Short-term Funding Ratio	42.7%	31.6%	25.1%	21.0%	15.3%	12.0%	12.7%	25.8%	23.2%	17.3%	12.8%
Avg Cash & Investment Rat	2.81%	3.06%	2.91%	2.85%	3.06%	3.65%	3.53%	3.05%	2.93%	2.89%	3.01%
Loan Portfolio											
Total Loan Growth-Annl	1.5%	-10.8%	-9.1%	-5.7%	-2.1%	2.6%	1.9%	-10.1%	-9.2%	-7.2%	-3.3%
Consumer Loan Growth-Ar	2.3%	-10.5%	138.3%	-5.9%	-17.5%	-1.7%	-2.3%	-6.8%	107.9%	35.5%	-6.0%
Mortgage Loan Growth-An	-79.0%	-13.9%	-108.8%	-5.2%	18.0%	6.1%	5.5%	-48.9%	-107.9%	-58.5%	0.2%
Avg Loan Balance	\$6,861	\$9,449	\$4,051	\$6,816	\$11,506	\$21,146	\$18,222	\$9,302	\$4,597	\$5,852	\$10,239
Avg Loan Rate Avg Loan Yield, net	7.24% 6.40%	6.26%	5.79% 5.31%	5.68% 5.23%	5.64%	5.72% 4.87%	5.72% 4.91%	6.32% 5.77%	5.84%	5.75%	5.66% 5.19%
Avg Loan field, fiet	6.40%	5.73%	5.31%	5.23%	5.16%	4.87%	4.91%	5.77%	5.36%	5.28%	5.19%
Credit Mitigation-											
Delinquency Rates-											
Credit Cards	0.57%	2.17%	1.77%	1.38%	1.20%	2.03%	1.98%	2.15%	1.79%	1.54%	1.27%
New Vehicle Loans	1.66%	0.69%	0.56%	0.40%	0.41%	0.50%	0.49%	0.74%	0.58%	0.49%	0.43%
Used Vehicle Loans Total Vehicle Loans	3.54% 2.86%	1.68% 1.29%	1.27% 1.01%	1.04% 0.83%	0.99% 0.81%	1.00% 0.82%	1.01% 0.83%	0.09% 1.38%	0.10% 1.06%	0.11%	0.20% 0.84%
Real Estate Loans	18.14%	1.00%	0.85%	0.60%	0.56%	0.61%	0.61%	1.10%	0.86%	0.69%	0.58%
Total Loan Delinquency	3.13%	1.37%	1.05%	0.85%	0.73%	0.85%	0.84%	1.08%	0.95%	0.78%	0.84%
Net Charge-off Rates-							İ	i			
Credit Cards	-0.79%	1.36%	1.50%	1.78%	2.29%	5.32%	5.10%	1.33%	1.49%	1.67%	2.16%
New Vehicle Loans	0.06%	0.09%	0.10%	0.12%	0.23%	0.44%	0.40%	0.74%	0.58%	0.49%	0.43%
Used Vehicle Loans Total Vehicle Loans	1.00% 0.65%	0.36% 0.26%	0.46% 0.33%	0.61% 0.45%	0.74% 0.58%	1.11% 0.87%	1.03% 0.81%	1.79% 0.28%	1.33% 0.32%	1.18% 0.39%	1.04% 0.53%
Non-Comml RE Loans	0.00%	-0.01%	0.01%	0.02%	0.01%	0.01%	0.01%	-0.01%	0.01%	0.02%	0.01%
Total Net Charge-offs	1.05%	0.46%	0.39%	0.45%	0.47%	0.84%	0.79%	0.40%	0.43%	0.46%	0.79%
"Misery" Indices-	2.0071		0.00,1			0.0 .,.	1			011071	21.272
Credit Cards	-0.22%	3.53%	3.27%	3.16%	3.49%	7.35%	7.08%	3.47%	3.28%	3.21%	3.43%
New Vehicle Loans	1.72%	0.78%	0.66%	0.52%	0.64%	0.94%	0.89%	1.49%	1.17%	0.98%	0.87%
Used Vehicle Loans	4.54%	2.04%	1.73%	1.65%	1.73%	2.11%	2.04%	1.88%	1.43%	1.29%	1.24%
Total Vehicle Loans	3.51%	1.55%	1.34%	1.28%	1.39%	1.69%	1.64%	1.66%	1.38%	1.33%	1.37%
Non-Comml RE Loans	18.14%	0.99%	0.86%	0.62%	0.57%	0.62%	0.62%	1.09%	0.87%	0.70%	0.59%
Total "Misery" Index	4.18%	1.83%	1.44%	1.30%	1.20%	1.69%	1.63%	1.48%	1.38%	1.24%	1.63%
Fundng Portfolio											
Share Growth YTD-Annl	0.3%	-9.3%	-7.3%	-3.3%	1.3%	5.7%	4.8%	-8.7%	-7.4%	-5.2%	-0.3%
Chkg & Savings YTD-Annl	0.3%	-9.3% -11.3%	-7.3% -10.1%	-3.3% -6.7%	-3.4%	5.7% 1.7%	0.5%	-8.7% -10.5%	-7.4% -10.1%	-5.2% -8.3%	-0.3% -4.8%
Term CDs Growth YTD	15.6%	9.4%	13.7%	15.3%	19.7%	18.3%	18.3%	9.0%	13.3%	14.5%	18.7%
Total Funding Growth YTD	0.3%	-9.5%	-7.6%	-3.6%	-2.7%	3.9%	2.8%	-8.9%	-7.8%	-5.5%	-3.4%
Avg Share Balance per Mbr	\$2,545	\$5,321	\$9,071	\$10,530	\$12,414	\$14,110	\$13,662	\$4,977	\$8,389	\$9,459	\$11,518
Avg Share Balance	\$11,161	\$14,616	\$6,618	\$10,488	\$15,399	\$24,582	\$21,701	\$14,335	\$6,990	\$8,583	\$12,857
Avg Share Rate	0.65%	0.99%	0.98%	1.10%	1.53%	2.39%	2.24%	0.97%	0.98%	1.04%	1.41%
Core as Pct of Total Shares	93%	82%	73%	68%	59%	47%	49%	83%	74%	71%	62%
Term CDs as Pct of Shares	5% 1.4%	12%	15%	17%	22%	29%	27%	12%	15%	16%	21%
Non-Member Deposit Ratio	1.4%	1.3%	1.2%	1.6%	1.4%	1.3%	1.4%	1.3%	1.2%	1.4%	1.4%
Borrowings/Total Funding	0.4%	0.3%	0.2%	0.6%	2.5%	6.7%	6.0%	0.3%	0.2%	0.4%	2.0%
Borrowings Growth YTD Avg Borrowings Rate	0.0% 5.71%	-55.4% 5.36%	-95.1% 5.93%	-38.7% 5.46%	-90.3% 3.80%	-18.9% 5.22%	-23.9% 5.14%	-52.6% 5.38%	-90.6% 5.87%	-54.9% 5.57%	-88.8% 3.88%
, boil owings Nate	J./ 1/0	3.30/0	3.33/0	J. 4 U/0	3.00/0	J.LL/0	J.14/0	3.30/0	3.07/0	3.37/0	3.00/0



RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q2-2024	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
Net Operating Profitability	.										
Earning Asset/Funding	123%	118%	112%	110%	108%	114%	113%	119%	112%	111%	109%
Non-Int Inc-to-Total Revenu	22%	10%	16%	19%	20%	17%	17%	119%	15%	17%	109%
	(\$1)	(\$34)	(\$244)	\$74	\$3,071	\$27,707	\$30,583	(\$35)	(\$278)	(\$204)	\$2,867
Net Op Cash Flow (YTD-\$Mils Average Loan Balance	\$6,861	(\$34) \$9,449	(\$244) \$4,051	\$74 \$6,816	\$11,506	\$27,707	\$18,222	(\$35) \$9,302	(\$278) \$4,597	(\$204) \$5,852	\$10,239
Average Share Balance	\$2,369	\$4,204	\$5,574	\$5,990	\$6,495	\$6,940	\$6,835	\$4,008	\$5,366	\$5,697	\$6,276
Loan Yield (ROA)	3.47%	3.32%	3.07%	3.22%	3.68%	4.12%	4.04%	3.33%	3.10%	3.16%	3.55%
Investment Yield (ROA)	1.45%	1.38%	1.28%	1.11%	0.90%	0.87%	0.89%	1.39%	1.29%	1.19%	0.97%
Shares/Funding	99.6%	99.7%	99.8%	99.4%	97.5%	93.3%	94.0%	99.7%	99.8%	99.6%	98.0%
Net Operating Return per I											
Interest Income per FTE	\$54,343	\$80,361	\$188,833	\$198,731	\$217,970	\$350,517	\$321,548	\$77,854	\$162,777	\$180,689	\$207,5
Avg Interest Exp per FTE	\$5,612	\$13,773	\$36,634	\$43,644	\$63,118	\$139,308	\$122,419	\$12,987	\$31,082	\$37,340	\$55,9
Gross Interest Inc per FTE Provisions per FTE	\$48,731 \$4,454	\$66,588	\$152,199	\$155,088	\$154,852	\$211,209	\$199,129 \$37,302	\$64,867 \$4,807	\$131,695 \$9,573	\$143,349	\$151,6
Net Interest Income per FTE	\$4,454	\$4,844	\$11,035 \$141,164	\$11,855 \$143,233	\$14,837 \$140,014	\$43,298	\$37,302	\$4,807	\$9,573	\$10,710	\$13,6
ivet interest intollie per FTB	۶ 44 ,276	\$61,743			\$14U,U14	\$167,911				\$132,639	\$137,9
Non-Interest Income per FT	\$15,145	\$8,739	\$34,685	\$45,633	\$53,882	\$72,189	\$67,533	\$9,356	\$28,738	\$37,155	\$49,2
Avg Operating Exp per FTE	\$54,521	\$64,545	\$149,091	\$164,709	\$167,448	\$202,721	\$194,394	\$63,579	\$129,015	\$146,797	\$161,6
Net Operating Exp per FTE	\$39,376	\$55,806	\$114,406	\$119,076	\$113,566	\$130,531	\$126,861	\$54,223	\$100,276	\$109,642	\$112,4
Avg Net Op Return per FT	\$ 4,900	\$5,937	\$26,758	\$24,156	\$26,448	\$37,380	\$34,966	\$5,837	\$21,846	\$22,997	\$25,48
1											
Avg Revenue per FTE	\$69,488	\$89,100	\$223,519	\$244,364	\$271,852	\$422,706	\$389,080	\$87,210	\$191,516	\$217,844	\$256,75
1	\$69,488 6.29%	\$89,100 5.22%	\$223,519 5.15%	\$244,364 5.33%	\$271,852 5.72%	\$422,706 6.03%	\$389,080 5.97%	\$87,210 5.29%	\$191,516 5.16%	\$217,844 5.25%	\$256,75 5.60%
Avg Revenue per FTE											
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-											5.60%
Avg Revenue per FTE - Total Revenue Ratio	6.29%	5.22%	5.15%	5.33%	5.72%	6.03%	5.97%	5.29%	5.16%	5.25%	\$231,267
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio	6.29% \$64,588 5.85%	5.22% \$83,163 4.87%	5.15% \$196,761 4.53%	5.33% \$220,208 4.80%	5.72% \$245,404 5.16%	\$385,326 5.50%	5.97% \$354,114 5.43%	5.29% \$81,373 4.93%	\$169,669 4.57%	5.25% \$194,847 4.70%	5.60% \$231,267 5.04%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F	6.29% \$64,588 5.85% \$24,944	\$83,163 4.87% \$32,961	\$196,761 4.53% \$69,924	\$220,208 4.80% \$76,326	\$.72% \$245,404 \$.16% \$83,883	\$385,326 5.50% \$107,846	\$354,114 5.43% \$102,129	\$81,373 4.93% \$32,189	\$169,669 4.57% \$61,064	5.25% \$194,847 4.70% \$68,667	\$231,267 5.04% \$79,628
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio	6.29% \$64,588 5.85%	5.22% \$83,163 4.87%	5.15% \$196,761 4.53%	5.33% \$220,208 4.80%	5.72% \$245,404 5.16%	\$385,326 5.50%	5.97% \$354,114 5.43%	5.29% \$81,373 4.93%	\$169,669 4.57%	5.25% \$194,847 4.70%	\$231,267
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio	\$64,588 5.85% \$24,944 2.26%	\$83,163 4.87% \$32,961 1.93%	\$196,761 4.53% \$69,924 1.61%	\$220,208 4.80% \$76,326 1.66%	\$.72% \$245,404 5.16% \$83,883 1.76%	\$385,326 5.50% \$107,846 1.54%	\$354,114 5.43% \$102,129 1.57%	\$81,373 4.93% \$32,189 1.95%	\$169,669 4.57% \$61,064 1.65%	\$194,847 4.70% \$68,667 1.66%	\$231,265 5.04% \$79,628 1.74%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127	\$81,373 4,93% \$32,189 1,95% 51% 1.08 2,330	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777	\$231,267 \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff)	\$64,588 5.85% \$24,944 2.26% 46% 1.85	\$83,163 4.87% \$32,961 1.93% 51% 1.03	\$196,761 4.53% \$69,924 1.61% 47% 0.35	\$220,208 4.80% \$76,326 1.66% 46% 0.30	\$245,404 5.16% \$83,883 1.76% 50% 0.25	\$385,326 5.50% \$107,846 1.54% 53% 0.16	\$354,114 5.43% \$102,129 1.57% 53% 0.18	\$81,373 4.93% \$32,189 1.95% 51% 1.08	\$169,669 4.57% \$61,064 1.65% 47% 0.42	\$194,847 4.70% \$68,667 1.66% 47% 0.35	\$231,267 \$231,267 5.04% \$79,628 1.74% 49% 0.28
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127	\$81,373 4,93% \$32,189 1,95% 51% 1.08 2,330	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777	\$.60% \$231,263 5.04% \$79,628 1.74% 49% 0.28 70,729 11%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92%	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71%	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92%	\$.60% \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338	\$231,267 \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26%	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24%	\$81,373 4,93% \$32,189 1,95% 51% 1.08 2,330 71% \$17,082 1.04% 27%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26%	\$231,263 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Exp pers Ratio	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01%	\$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96%	\$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,388 0.90%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792	\$.60% \$231,263 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01%	\$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96%	\$231,26: 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,388 0.90%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Membership Outreach-	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23%	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22%	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26%	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28%	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23%	5.97% \$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24%	\$.29% \$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26%	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27%	\$.60% \$231,260 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Membership Outreach- Members-to-Potential Members-to-FTES	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23%	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22%	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26%	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28%	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23%	5.97% \$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24%	\$.29% \$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26%	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27%	\$.60% \$231,260 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Membership Outreach- Members-to-Potential Members-to-FTES Borrower-to-Members	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23%	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22%	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 2.9% 405 137.1%	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28%	\$.72% \$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26%	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6%	\$.60% \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,38 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 2.3% 375 100.4% 1,435	\$.72% \$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% 2.9% 404 63.0% 21,312	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110	\$.60% \$231,26' 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,669 0.89% 25% \$41,388 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 2.3% 375 100.4% 1,435 2,572	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57,4% 12,529 9,312	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% \$0.70% 24%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796	\$.60% \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 344 80.9% 8,783 2,773
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch Avg Accts per Member	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271 1.0	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810 1.1	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780 1.5	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 375 100.4% 1,435 2,572 1.5	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632 1.6	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529 9,312 1.7	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% \$0.70% 24% 404 63.0% 21,312 6,617 1.7	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650 1.0	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380 1.4	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796 1.4	\$.60% \$231,26; 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 2.1% 344 80.9% 8,783 2,773
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch Avg Accts per Member Avg Loans per Member	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271 1.0 0.2	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810 1.1	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780 1.5 1.4	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 375 100.4% 1,435 2,572 1.5 1.0	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632 1.6 0.8	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529 9,312 1.7 0.6	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% 2.9% 404 63.0% 21,312 6,617 1.7 0.6	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650 1.0 0.3	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380 1.4	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796 1.4 1.1	\$.60% \$231,26; 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 2.1% 344 80.9% 8,783 2,773 1.5 0.9
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch Avg Accts per Member	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271 1.0	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810 1.1	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780 1.5	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 375 100.4% 1,435 2,572 1.5	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632 1.6	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529 9,312 1.7	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% \$0.70% 24% 404 63.0% 21,312 6,617 1.7	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650 1.0	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380 1.4	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796 1.4	\$.60% \$231,26; 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 2.1% 344 80.9% 8,783 2,773



RESOURCES

Business & Industry Consulting <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 02-2024 Million Million <Million Million Million Million TOTAL Million Million Million Million **NET INFRASTRUCTURE COST:** Fee Income 1.37% 0.51% 0.80% 0.99% 1.13% 1.03% 1.04% 0.57% 0.77% 0.90% 1.07% 2.26% 1.61% 1.66% 1.74% 1.93% 1.66% 1.76% 1.54% 1.57% 1.95% 1.65% Compensation & Benefits Travel & Conference 0.05% 0.03% 0.03% 0.04% 0.04% 0.02% 0.02% 0.03% 0.03% 0.03% 0.04% Office Occupancy 0.24% 0.16% 0.20% 0.22% 0.22% 0.17% 0.17% 0.17% 0.20% 0.21% 0.22% 0.52% 0.87% 1.29% 0.84% 0.72% 0.70% 0.66% 0.54% 0.73% 0.72% 0.67% Office Operations **Educational & Promo** 0.03% 0.03% 0.07% 0.09% 0.11% 0.11% 0.11% 0.03% 0.07% 0.08% 0.10% 0.19% 0.19% 0.19% 0.18% Loan Servicing 0.16% 0.13% 0.23% 0.24% 0.13% 0.21% 0.23% Professional & Outside Sv 0.48% 0.47% 0.48% 0.50% 0.40% 0.24% 0.27% 0.47% 0.48% 0.49% 0.42% 0.04% 0.01% 0.00% 0.00% 0.00% 0.00% 0.00% 0.01% 0.00% Member Insurance 0.00% 0.00% 0.03% 0.02% 0.01% Operating Fees 0.06% 0.02% 0.02% 0.01% 0.03% 0.02% 0.02% 0.02% Miscellaneous 0.32% 0.15% 0.10% 0.13% 0.07% 0.10% 0.10% 0.16% 0.11% 0.12% 0.09% **Total Ops Expense** 4.94% 3.78% 3.43% 3.59% 3.52% 2.89% 2.98% 3.85% 3.48% 3.54% 3.53% **Net Operating Expense** 3.57% 3.27% 2.63% 2.60% 2.39% 1.86% 1.95% 3.29% 2.70% 2.64% 2.45% NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT Fee Income \$15,145 \$8,739 \$34,685 \$45,633 \$53,882 \$72,189 \$67,533 \$9,356 \$28,738 \$37,155 \$49,205 \$24,944 \$32,961 \$69,924 \$76,326 \$83,883 \$107,846 \$102,129 \$32,189 \$61,064 \$68,667 Compensation & Benefits \$79,628 \$481 \$535 \$475 \$1,290 \$1,624 \$1,727 \$1,451 \$1,485 \$1,100 \$1,361 \$1,625 Travel & Conference \$2,747 Office Occupancy \$2,673 \$2,755 \$8,638 \$10,028 \$10,363 \$11,616 \$11,268 \$7,255 \$8,637 \$9,880 \$14,254 \$14,343 \$14,335 Office Operations \$31,235 \$32,154 \$31,206 \$36,408 \$35,265 \$27,267 \$29,702 \$30,785 \$3,055 \$3,958 \$5,260 \$7,694 \$7,085 \$506 \$2,457 \$3,205 Educational & Promo \$356 \$522 \$4,685 Loan Servicing \$1,782 \$2,185 \$8,243 \$10,657 \$11,540 \$13,139 \$12,660 \$2,146 \$6,812 \$8,728 \$10,754 Professional & Outside Sv \$5,345 \$7,979 \$21,043 \$22,877 \$19,038 \$16,889 \$17,404 \$7,725 \$17,916 \$20,388 \$19,415 \$190 \$158 \$81 \$171 \$126 Member Insurance \$445 \$114 \$59 \$67 \$215 \$117 **Operating Fees** \$624 \$570 \$974 \$913 \$773 \$624 \$661 \$575 \$881 \$897 \$808 Miscellaneous \$3,563 \$2,565 \$4,530 \$6,090 \$3,545 \$6,994 \$6,370 \$2,661 \$4,091 \$5,087 \$3,976 \$64,545 **Total Ops Expense** \$54,521 \$149,091 \$164,709 \$167,448 \$202,721 \$194,394 \$63,579 \$129,015 \$146,797 \$161,674 **Net Operating Expense** \$130,531 \$39,376 \$55,806 \$114,406 \$119,076 \$113,566 \$126,861 \$54,223 \$100,276 \$109,642 \$112,469 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 45.8% 51.1% 46.9% 46.3% 50.1% 53.2% 52.5% 50.6% 47.3% 46.8% 49.3% Travel & Conference 1.0% 0.7% 0.9% 1.0% 1.0% 0.7% 0.8% 0.8% 0.9% 0.9% 1.0% 4.9% 4.3% 5.8% 6.2% 5.7% 5.8% 4.3% 5.9% Office Occupancy 6.1% 5.6% 6.1% Office Operations 26.1% 22.2% 21.0% 19.5% 18.6% 18.0% 18.1% 22.5% 21.1% 20.2% 19.0% **Educational & Promo** 0.7% 0.8% 2.0% 2.4% 3.1% 3.8% 3.6% 0.8% 1.9% 2.2% 2.9% Loan Servicing 3.3% 3.4% 5.5% 6.5% 6.9% 6.5% 6.5% 3.4% 5.3% 5.9% 6.7% 13.9% 14.1% 13.9% 11.4% 9.0% 12.2% 13.9% Professional & Outside Sv 9.8% 12.4% 8.3% 12.0% 0.8% 0.3% 0.1% 0.0% 0.1% 0.0% 0.3% 0.1% 0.1% Member Insurance 0.0% 0.1% Operating Fees 1.1% 0.9% 0.7% 0.6% 0.5% 0.3% 0.3% 0.9% 0.7% 0.6% 0.5% Miscellaneous 6.5% 4.0% 3.0% 3.7% 2.1% 3.4% 3.3% 4.2% 3.2% 3.5% 2.5% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%