

Community Connections, Inc.  
Statement of Revenue and Expenses with Budget  
From 5/1/2017 Through 5/31/2017

	Current Period Actual	Current Period Budget - FY17 Budget	Current Year Actual	Total Budget - FY17 Budget	Total Budget Variance - FY17 Budget	Percent YTD of Budget
<b>Revenue</b>						
<b>Medicaid</b>						
Comp - Residential PCA	14,510.53	41,473.76	291,210.92	497,685.09	(206,474.17)	58.51%
Comp - Residential Host	177,418.13	164,759.97	1,856,832.38	1,977,119.65	(120,287.27)	93.91%
Transportation	11,229.50	10,416.66	101,846.15	125,000.00	(23,153.85)	81.47%
Behavioral	0.00	6,208.34	75,917.35	74,500.00	1,417.35	101.90%
Supplies Disposable	3,311.00	500.00	9,303.00	6,000.00	3,303.00	155.05%
Vision	590.00	993.75	9,483.00	11,925.00	(2,442.00)	79.52%
Medicaid SLS	27,856.85	29,333.33	297,990.29	352,000.00	(54,009.71)	84.65%
Respite - Medicaid SLS	2,276.55	2,212.17	19,397.07	26,546.00	(7,148.93)	73.06%
Home/Vehicle Mod - SLS	476.00	125.00	4,995.40	1,500.00	3,495.40	333.02%
Personal Care-SLS	7,415.10	6,978.33	50,999.85	83,740.00	(32,740.15)	60.90%
Specialized Habilitation-DD	21,974.44	21,152.85	190,966.55	253,834.14	(62,867.59)	75.23%
Supported Comm Conn -DD	37,194.24	40,377.78	360,675.33	484,533.37	(123,858.04)	74.43%
Specialized Habilitation-SLS	880.74	1,182.52	8,673.10	14,190.24	(5,517.14)	61.12%
Supported Comm Conn -SLS	4,224.76	3,212.07	37,697.92	38,544.89	(846.97)	97.80%
Supported Employment-DD	4,402.16	5,208.33	31,435.09	62,500.00	(31,064.91)	50.29%
Supported Employment-SLS	970.40	2,083.33	6,121.78	25,000.00	(18,878.22)	24.48%
Children's Extensive Support	6,520.20	4,416.67	57,333.96	53,000.00	4,333.96	108.17%
TCM -	26,836.17	30,833.33	288,929.25	370,000.00	(81,070.75)	78.08%
Provider Incentive Funding-	39,912.51	0.00	39,912.51	0.00	39,912.51	0.00%
CHCBS Revenue	<u>1,028.16</u>	<u>833.33</u>	<u>9,979.20</u>	<u>10,000.00</u>	<u>(20.80)</u>	<u>99.79%</u>
<b>Total Medicaid</b>	<b>389,027.44</b>	<b>372,301.52</b>	<b>3,749,700.10</b>	<b>4,467,618.38</b>	<b>(717,918.28)</b>	<b>83.93%</b>
<b>State Funded</b>						
State SLS	4,680.48	8,152.50	64,753.68	97,830.00	(33,076.32)	66.19%
Early Intervention	3,691.25	13,384.50	172,826.58	160,614.00	12,212.58	107.60%
EI - Trust	1,313.55	1,273.13	7,538.10	15,277.50	(7,739.40)	49.34%
EI - Other Insurance	4,198.42	3,541.67	41,479.50	42,500.00	(1,020.50)	97.59%
Family Support Services	8,730.60	8,730.60	96,036.60	104,767.20	(8,730.60)	91.66%
Family Support Services- PY	0.00	0.00	(1,956.13)	0.00	(1,956.13)	0.00%
Management Fee-State	4,907.03	6,765.74	68,738.93	81,188.82	(12,449.89)	84.66%
Case Management State	3,340.62	3,719.05	36,639.72	44,628.57	(7,988.85)	82.09%
IDD Determinations-CM	0.00	418.33	5,776.27	5,020.00	756.27	115.06%
Wait List Management-CM	0.00	280.83	23,611.27	11,970.00	11,641.27	197.25%
EI Service Coordination	5,226.50	3,500.42	50,720.62	42,005.00	8,715.62	120.74%
Case Management - SIS	0.00	179.17	2,372.41	2,150.00	222.41	110.34%
QA / UR	4,376.50	3,583.33	38,782.85	43,000.00	(4,217.15)	90.19%
Broker Fee - Trust	149.05	208.33	1,132.97	2,500.00	(1,367.03)	45.31%
Other State Revenue	0.00	788.33	22.00	9,460.00	(9,438.00)	0.23%
Onboarding-WL Management	1,789.28	2,479.05	27,440.31	29,748.48	(2,308.17)	92.24%
Part C Direct Service	19,264.75	2,213.00	19,264.75	26,556.00	(7,291.25)	72.54%
PASARR Revenue	0.00	33.33	0.00	400.00	(400.00)	0.00%

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Statement of Revenue and Expenses with Budget  
From 5/1/2017 Through 5/31/2017

	Current Period Actual	Current Period Budget - FY17 Budget	Current Year Actual	Total Budget - FY17 Budget	Total Budget Variance - FY17 Budget	Percent YTD of Budget
HUD - Subsidy's	<u>129.00</u>	<u>125.00</u>	<u>1,758.00</u>	<u>1,500.00</u>	<u>258.00</u>	<u>117.20%</u>
Total State Funded	61,797.03	59,376.31	656,938.43	721,115.57	(64,177.14)	91.10%
Other						
La Plata County Contribution	0.00	0.00	42,000.00	42,000.00	0.00	100.00%
City of Durango	0.00	0.00	31,985.00	37,000.00	(5,015.00)	86.44%
Town of Bayfield Contribution	0.00	0.00	1,000.00	1,000.00	0.00	100.00%
Montezuma Contribution	0.00	83.33	0.00	10,000.00	(10,000.00)	0.00%
City of Cortez Contribution	0.00	0.00	0.00	3,000.00	(3,000.00)	0.00%
United Way - EI	0.00	416.67	3,930.11	5,000.00	(1,069.89)	78.60%
General Donation Revenue	279.39	670.83	15,207.43	8,050.00	7,157.43	188.91%
On-line Donations Campaign	0.00	83.33	90.00	1,000.00	(910.00)	9.00%
Special Events Revenue	0.00	416.67	17,058.50	11,000.00	6,058.50	155.07%
Purpose Restricted Revenue	402.53	0.00	1,702.53	0.00	1,702.53	0.00%
Grants	0.00	125.00	44,772.95	1,500.00	43,272.95	2,984.86%
Interest Revenue	176.86	150.00	1,873.36	1,800.00	73.36	104.07%
Room & Board	34,424.00	36,960.00	392,932.73	443,520.00	(50,587.27)	88.59%
Rental Income - Comp	925.00	608.33	9,675.00	7,300.00	2,375.00	132.53%
OJT Revenue	3,331.49	1,000.00	13,272.58	12,000.00	1,272.58	110.60%
Unrealized Gain / Loss	459.90	291.67	21,527.55	3,500.00	18,027.55	615.07%
Miscellaneous Revenue	<u>320.00</u>	<u>16.67</u>	<u>2,816.95</u>	<u>200.00</u>	<u>2,616.95</u>	<u>1,408.47%</u>
Total Other	<u>40,319.17</u>	<u>40,822.50</u>	<u>599,844.69</u>	<u>587,870.00</u>	<u>11,974.69</u>	<u>102.04%</u>
Total Revenue	<u>491,143.64</u>	<u>472,500.33</u>	<u>5,006,483.22</u>	<u>5,776,603.95</u>	<u>(770,120.73)</u>	<u>86.67%</u>
Expenses						
Labor						
Wages	213,084.36	243,700.92	2,337,045.58	2,924,410.92	587,365.34	79.91%
Training Wages	2,508.14	4,037.50	57,664.43	48,450.00	(9,214.43)	119.01%
Bonus Wages	0.00	0.00	1,750.00	1,500.00	(250.00)	116.66%
Payroll Taxes	16,793.48	18,525.66	179,369.29	222,307.76	42,938.47	80.68%
Unemployment Expense	0.00	1,248.74	7,492.38	14,984.72	7,492.34	50.00%
Work Comp	6,758.00	5,994.06	66,214.51	71,928.59	5,714.08	92.05%
Health Insurance	10,143.95	9,730.42	69,079.90	116,764.80	47,684.90	59.16%
Other Benefits	<u>451.10</u>	<u>600.16</u>	<u>5,962.36</u>	<u>7,201.97</u>	<u>1,239.61</u>	<u>82.78%</u>
Total Labor	249,739.03	283,837.46	2,724,578.45	3,407,548.76	682,970.31	79.96%
Other Operating						
Advertising	200.00	745.84	8,731.63	8,950.00	218.37	97.56%
Assistive Technology	2,972.47	964.17	7,447.05	11,570.00	4,122.95	64.36%
Board of Directors Expense	0.00	125.00	462.78	1,500.00	1,037.22	30.85%
Building Janitorial	141.02	435.00	2,517.84	5,220.00	2,702.16	48.23%
Building Rent	3,520.00	3,500.33	36,073.00	42,004.00	5,931.00	85.87%
Land Rent-Holly House	770.83	770.83	8,479.13	9,250.00	770.87	91.66%
Building Rent - Admin	0.00	950.00	950.00	11,400.00	10,450.00	8.33%

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	Current Period Actual	Current Period Budget - FY17 Budget	Current Year Actual	Total Budget - FY17 Budget	Total Budget Variance - FY17 Budget	Percent YTD of Budget
Building Maintenance	1,412.94	1,502.07	13,173.08	18,025.00	4,851.92	73.08%
Computer / IT Expense	2,702.47	5,038.76	48,261.72	60,465.00	12,203.28	79.81%
Condo Dues	3,338.80	1,916.67	23,237.05	23,000.00	(237.05)	101.03%
Customer Acknowledgement	25.23	133.33	2,705.21	1,600.00	(1,105.21)	169.07%
Depreciation & Amortization	5,760.00	6,182.10	62,699.32	74,185.00	11,485.68	84.51%
Development	78.10	416.67	5,690.03	5,000.00	(690.03)	113.80%
Disposal	98.00	58.33	419.39	700.00	280.61	59.91%
Dues & Subscription	825.00	659.59	9,571.24	8,515.00	(1,056.24)	112.40%
Equipment Lease	183.74	712.50	6,999.80	8,550.00	1,550.20	81.86%
Equipment Maintenance	0.00	91.67	223.28	1,100.00	876.72	20.29%
Food	600.00	2,058.33	10,400.20	24,700.00	14,299.80	42.10%
FSSP Direct	7,627.00	8,172.00	86,657.00	98,064.00	11,407.00	88.36%
FSSP-Other	499.99	666.93	9,378.55	8,003.20	(1,375.35)	117.18%
Home Modification	0.00	125.00	0.00	1,500.00	1,500.00	0.00%
Insurance-Automobile	571.36	504.60	5,433.46	6,055.00	621.54	89.73%
Insurance-Board	411.08	411.09	4,110.80	4,933.00	822.20	83.33%
Insurance-Cyber Policy	287.54	324.19	3,162.94	3,890.00	727.06	81.30%
Insurance- Professional & GL	1,304.33	1,274.17	14,347.63	15,290.00	942.37	93.83%
Insurance - Property	642.17	642.25	7,149.94	7,707.00	557.06	92.77%
Insurance - Umbrella	658.75	660.41	7,246.25	7,925.00	678.75	91.43%
Interest Building	1,180.75	1,116.67	13,588.71	13,400.00	(188.71)	101.40%
Meetings	667.95	637.50	8,983.34	7,650.00	(1,333.34)	117.42%
Moving expense	278.00	99.99	2,030.00	1,200.00	(830.00)	169.16%
Payroll and HR IS	1,103.94	1,841.66	13,683.29	22,100.00	8,416.71	61.91%
Pest Control	0.00	208.34	0.00	2,500.00	2,500.00	0.00%
Professional Development	592.72	1,807.51	5,119.82	21,690.18	16,570.36	23.60%
Professional Service -	0.00	1,583.33	18,800.00	19,000.00	200.00	98.94%
Prof Serv - Legal	0.00	800.00	3,174.00	9,600.00	6,426.00	33.06%
Prof Serv Behavioral	475.00	5,583.34	66,019.37	67,000.00	980.63	98.53%
Prof Serv Dental	0.00	16.67	78.00	200.00	122.00	39.00%
Prof Serv Host Home	128,039.16	118,565.52	1,295,181.86	1,422,786.22	127,604.36	91.03%
Prof Serv Medical	0.00	0.00	350.00	0.00	(350.00)	0.00%
Prof Serv Mentorship	112.00	0.00	336.00	0.00	(336.00)	0.00%
Professional Services Other	3,764.96	1,687.50	22,480.96	20,250.00	(2,230.96)	111.01%
Prof Serv Personal Care	166.00	83.33	491.05	1,000.00	508.95	49.10%
Prof Serv - Psych Exam (CM	0.00	33.33	0.00	400.00	400.00	0.00%
Prof Serv Respite	3,300.00	2,562.50	21,175.00	30,750.00	9,575.00	68.86%
Prof Serv Vision	514.00	775.01	8,892.21	9,300.00	407.79	95.61%
Purchased Recreation	660.50	320.84	2,368.50	3,850.00	1,481.50	61.51%
Service Charges	1,885.56	249.58	4,250.84	2,995.00	(1,255.84)	141.93%
Onboarding	708.07	978.08	11,009.59	11,737.00	727.41	93.80%
Staff Training In-service	1,127.40	887.51	9,786.94	10,650.00	863.06	91.89%

Community Connections, Inc.  
Statement of Revenue and Expenses with Budget  
From 5/1/2017 Through 5/31/2017

	Current Period Actual	Current Period Budget - FY17 Budget	Current Year Actual	Total Budget - FY17 Budget	Total Budget Variance - FY17 Budget	Percent YTD of Budget
Staff Acknowledgement	506.48	1,387.50	10,630.23	17,900.00	7,269.77	59.38%
Staff Mileage	2,056.65	6,037.49	64,067.07	72,450.00	8,382.93	88.42%
Supplies Household	100.00	243.33	1,973.27	2,920.00	946.73	67.57%
Supplies Medical	344.42	466.67	4,919.47	5,600.00	680.53	87.84%
Supplies Office	393.49	1,075.01	8,484.72	12,900.00	4,415.28	65.77%
Supplies Postage & Shipping	500.00	235.42	2,646.36	2,825.00	178.64	93.67%
Supplies Printing &	208.00	236.67	1,340.61	2,840.00	1,499.39	47.20%
Supplies Program	841.36	479.17	7,205.24	6,500.00	(705.24)	110.84%
Telephone	2,288.07	2,336.68	26,930.88	28,040.00	1,109.12	96.04%
Temporary Staffing	0.00	66.67	11,335.94	800.00	(10,535.94)	1,416.99%
Transportation	3,641.00	2,500.01	32,918.00	30,000.00	(2,918.00)	109.72%
Utilities	1,047.43	1,891.68	18,065.25	22,700.00	4,634.75	79.58%
Vehicle fuel	342.12	591.68	3,038.42	7,100.00	4,061.58	42.79%
Vehicle maintenance	0.00	250.00	1,752.86	3,000.00	1,247.14	58.42%
Wellness	0.00	250.00	185.00	3,000.00	2,815.00	6.16%
Total Other Operating	<u>191,475.85</u>	<u>196,928.02</u>	<u>2,088,821.12</u>	<u>2,365,734.60</u>	<u>276,913.48</u>	<u>88.29%</u>
Total Expenses	<u>441,214.88</u>	<u>480,765.48</u>	<u>4,813,399.57</u>	<u>5,773,283.36</u>	<u>959,883.79</u>	<u>83.37%</u>
Net Operating Surplus (Deficit) before Penalty	<u>49,928.76</u>	<u>(8,265.15)</u>	<u>193,083.65</u>	<u>3,320.59</u>	<u>189,763.06</u>	<u>5,814.73%</u>
Other Expenses						
ACA Penalty	<u>0.00</u>	<u>0.00</u>	<u>16,667.04</u>	<u>0.00</u>	<u>(16,667.04)</u>	<u>0.00%</u>
Total Other Expenses	<u>0.00</u>	<u>0.00</u>	<u>16,667.04</u>	<u>0.00</u>	<u>(16,667.04)</u>	<u>0.00%</u>
Net Surplus (Deficit)	<u>49,928.76</u>	<u>(8,265.15)</u>	<u>176,416.61</u>	<u>3,320.59</u>	<u>173,096.02</u>	<u>5,312.80%</u>

Community Connections, Inc.  
Balance Sheet  
As of 5/31/2017

Current Period Balance

Current Assets

Cash	
Cash-Operating	548,995.01
Cash-Board Operating Reserves	903,000.00
Cash-Rep Payee Restricted	21,301.43
Total Cash	1,473,296.44
Investments - LPL Financial	270,933.96
Accounts Receivable	462,198.73
Less Accounts Receivable Allowance	(20,703.51)
Prepaid Expenses	27,799.92
Current Portion of Long-term Receivable	<u>9,250.00</u>

Total Current Assets 2,222,775.54

Long Term Contribution Receivable (City of Dgo) 56,270.99

Property & Equipment

Land	296,897.69
Buildings	1,593,654.43
Office Furniture & Equipment	114,714.71
Program Equipment	186,698.64
Accumulated Depreciation	(1,108,558.74)

Total Property & Equipment 1,083,406.73

Total Assets 3,362,453.26

Current Liabilities

Accounts Payable	157,030.92
Due to Clients	26,195.68
Payroll Liabilities	179,048.57
Deferred Revenue	4,628.74
ACA Penalty Liability	79,000.38
Current Notes Payable	11,692.09

Community Connections, Inc.  
Balance Sheet  
As of 5/31/2017

Current Period Balance

Total Current Liabilities	<u>457,596.38</u>
Long-term Liabilities	
Notes Payable	<u>228,965.05</u>
Total Long-term Liabilities	<u>228,965.05</u>
Total Liabilities	<u>686,561.43</u>
Net Assets	<u>2,675,891.83</u>
Total Liabilities and Net Assets	<u>3,362,453.26</u>

Community Connections, Inc.  
Statement of Revenue and Expenses  
Comparison

From 5/1/2017 Through 5/31/2017

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
<b>Revenue</b>				
<b>Medicaid</b>				
Comp - Residential PCA	291,210.92	561,041.88	(269,830.96)	(48.09)%
Comp - Residential Host	1,856,832.38	1,733,151.25	123,681.13	7.13%
Transportation	101,846.15	118,378.40	(16,532.25)	(13.96)%
Behavioral	75,917.35	63,888.66	12,028.69	18.82%
Supplies Disposable	9,303.00	5,369.00	3,934.00	73.27%
Dental	0.00	3,494.00	(3,494.00)	(100.00)%
Vision	9,483.00	7,783.00	1,700.00	21.84%
Medicaid SLS	297,990.29	295,357.29	2,633.00	0.89%
Respite - Medicaid SLS	19,397.07	18,196.00	1,201.07	6.60%
Home/Vehicle Mod - SLS	4,995.40	17,260.00	(12,264.60)	(71.05)%
Personal Care-SLS	50,999.85	71,814.60	(20,814.75)	(28.98)%
Specialized Habilitation-DD	190,966.55	217,296.12	(26,329.57)	(12.11)%
Supported Comm Conn -DD	360,675.33	393,976.88	(33,301.55)	(8.45)%
Specialized Habilitation-SLS	8,673.10	7,517.11	1,155.99	15.37%
Supported Comm Conn -SLS	37,697.92	33,598.12	4,099.80	12.20%
Supported Employment-DD	31,435.09	50,618.94	(19,183.85)	(37.89)%
Supported Employment-SLS	6,121.78	9,136.60	(3,014.82)	(32.99)%
Children's Extensive Support	57,333.96	39,779.62	17,554.34	44.12%
TCM -	288,929.25	308,294.58	(19,365.33)	(6.28)%
Provider Incentive Funding-SLS	39,912.51	0.00	39,912.51	0.00%
CHCBS Revenue	<u>9,979.20</u>	<u>9,797.76</u>	<u>181.44</u>	<u>1.85%</u>
<b>Total Medicaid</b>	<b>3,749,700.10</b>	<b>3,965,749.81</b>	<b>(216,049.71)</b>	<b>(5.45)%</b>
<b>State Funded</b>				
State SLS	64,753.68	80,992.53	(16,238.85)	(20.04)%
Early Intervention	172,826.58	160,216.15	12,610.43	7.87%
EI - Trust	7,538.10	14,754.75	(7,216.65)	(48.91)%
EI - Other Insurance	41,479.50	27,658.78	13,820.72	49.96%
Family Support Services	96,036.60	96,036.60	0.00	0.00%
Family Support Services- PY	(1,956.13)	0.00	(1,956.13)	0.00%
Management Fee-State	68,738.93	82,972.30	(14,233.37)	(17.15)%
Case Management State	36,639.72	40,909.33	(4,269.61)	(10.43)%
IDD Determinations-CM	5,776.27	6,600.10	(823.83)	(12.48)%
Wait List Management-CM	23,611.27	10,501.98	13,109.29	124.82%
EI Service Coordination	50,720.62	37,504.67	13,215.95	35.23%
Case Management - SIS	2,372.41	2,330.90	41.51	1.78%
QA / UR	38,782.85	40,095.17	(1,312.32)	(3.27)%
Broker Fee - Trust	1,132.97	2,482.30	(1,349.33)	(54.35)%
Other State Revenue	22.00	220.82	(198.82)	(90.03)%
Onboarding-WL Management	27,440.31	22,813.48	4,626.83	20.28%
FSSP - Respite	0.00	14,574.00	(14,574.00)	(100.00)%
Part C Direct Service	19,264.75	0.00	19,264.75	0.00%
HUD - Subsidy's	1,758.00	2,824.00	(1,066.00)	(37.74)%
DVR	<u>0.00</u>	<u>3,837.50</u>	<u>(3,837.50)</u>	<u>(100.00)%</u>
<b>Total State Funded</b>	<b>656,938.43</b>	<b>647,325.36</b>	<b>9,613.07</b>	<b>1.49%</b>
<b>Other</b>				
La Plata County Contribution	42,000.00	42,000.00	0.00	0.00%
City of Durango	31,985.00	36,382.50	(4,397.50)	(12.08)%
Town of Bayfield Contribution	1,000.00	1,000.00	0.00	0.00%
Montezuma Contribution	0.00	10,000.00	(10,000.00)	(100.00)%
City of Cortez Contribution	0.00	3,000.00	(3,000.00)	(100.00)%

Community Connections, Inc.  
Statement of Revenue and Expenses  
Comparison

From 5/1/2017 Through 5/31/2017

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
United Way - EI	3,930.11	6,276.58	(2,346.47)	(37.38)%
General Donation Revenue	15,207.43	16,522.00	(1,314.57)	(7.95)%
On-line Donations Campaign	90.00	758.95	(668.95)	(88.14)%
Special Events Revenue	17,058.50	17,189.30	(130.80)	(0.76)%
Purpose Restricted Revenue	1,702.53	2,770.00	(1,067.47)	(38.53)%
Grants	44,772.95	1,950.00	42,822.95	2,196.04%
Interest Revenue	1,873.36	1,602.25	271.11	16.92%
Room & Board	392,932.73	419,998.59	(27,065.86)	(6.44)%
Rental Income - Comp	9,675.00	6,628.48	3,046.52	45.96%
OJT Revenue	13,272.58	15,425.04	(2,152.46)	(13.95)%
Insurance Claim Proceeds-	0.00	88.94	(88.94)	(100.00)%
Gain / Loss	0.00	500.00	(500.00)	(100.00)%
Unrealized Gain / Loss	21,527.55	(527.17)	22,054.72	(4,183.60)%
Miscellaneous Revenue	<u>2,816.95</u>	<u>266.01</u>	<u>2,550.94</u>	<u>958.96%</u>
Total Other	<u>599,844.69</u>	<u>581,831.47</u>	<u>18,013.22</u>	<u>3.10%</u>
Total Revenue	<u>5,006,483.22</u>	<u>5,194,906.64</u>	<u>(188,423.42)</u>	<u>(3.63)%</u>

Expenses

Labor

Wages	2,337,045.58	2,540,364.72	(203,319.14)	(8.00)%
Training Wages	57,664.43	45,637.17	12,027.26	26.35%
Bonus Wages	1,750.00	500.00	1,250.00	250.00%
Payroll Taxes	179,369.29	195,653.43	(16,284.14)	(8.32)%
Unemployment Expense	7,492.38	2,097.76	5,394.62	257.16%
Work Comp	66,214.51	47,408.54	18,805.97	39.66%
Health Insurance	69,079.90	0.00	69,079.90	0.00%
Other Benefits	<u>5,962.36</u>	<u>5,780.74</u>	<u>181.62</u>	<u>3.14%</u>
Total Labor	2,724,578.45	2,837,442.36	(112,863.91)	(3.98)%

Other Operating

Advertising	8,731.63	12,712.50	(3,980.87)	(31.31)%
Assistive Technology	7,447.05	7,722.94	(275.89)	(3.57)%
Board of Directors Expense	462.78	528.15	(65.37)	(12.37)%
Building Janitorial	2,517.84	2,711.90	(194.06)	(7.15)%
Building Rent	36,073.00	36,566.20	(493.20)	(1.34)%
Land Rent-Holly House	8,479.13	8,479.13	0.00	0.00%
Building Rent - Admin	950.00	10,450.00	(9,500.00)	(90.90)%
Building Maintenance	13,173.08	53,314.50	(40,141.42)	(75.29)%
Computer / IT Expense	48,261.72	50,368.62	(2,106.90)	(4.18)%
Condo Dues	23,237.05	0.00	23,237.05	0.00%
Customer Acknowledgement	2,705.21	2,397.80	307.41	12.82%
Depreciation & Amortization	62,699.32	69,682.51	(6,983.19)	(10.02)%
Development	5,690.03	8,624.07	(2,934.04)	(34.02)%
Disposal	419.39	133.96	285.43	213.07%
Dues & Subscription	9,571.24	7,335.09	2,236.15	30.48%
Equipment Lease	6,999.80	6,644.29	355.51	5.35%
Equipment Maintenance	223.28	373.69	(150.41)	(40.24)%
Food	10,400.20	16,313.63	(5,913.43)	(36.24)%
FSSP Direct	86,657.00	88,457.00	(1,800.00)	(2.03)%
FSSP-Other	9,378.55	23,242.73	(13,864.18)	(59.64)%
Home Modification	0.00	10,590.01	(10,590.01)	(100.00)%
Insurance-Automobile	5,433.46	4,678.85	754.61	16.12%
Insurance-Board	4,110.80	4,530.13	(419.33)	(9.25)%



Community Connections, Inc.  
Statement of Revenue and Expenses  
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From 5/1/2017 Through 5/31/2017

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Insurance-Cyber Policy	3,162.94	3,529.68	(366.74)	(10.39)%
Insurance- Professional & GL	14,347.63	14,085.50	262.13	1.86%
Insurance - Property	7,149.94	7,220.88	(70.94)	(0.98)%
Insurance - Umbrella	7,246.25	7,154.62	91.63	1.28%
Interest Building	13,588.71	14,275.51	(686.80)	(4.81)%
Lobbying	0.00	625.00	(625.00)	(100.00)%
Meetings	8,983.34	4,083.69	4,899.65	119.98%
Moving expense	2,030.00	2,057.71	(27.71)	(1.34)%
Payroll and HR IS	13,683.29	17,623.54	(3,940.25)	(22.35)%
Professional Development	5,119.82	13,226.11	(8,106.29)	(61.29)%
Professional Service -	18,800.00	18,050.00	750.00	4.15%
Prof Serv - Legal	3,174.00	5,416.95	(2,242.95)	(41.40)%
Prof Serv Behavioral	66,019.37	52,703.25	13,316.12	25.26%
Prof Serv Dental	78.00	2,822.00	(2,744.00)	(97.23)%
Prof Serv Host Home	1,295,181.86	1,213,978.15	81,203.71	6.68%
Prof Serv Medical	350.00	0.00	350.00	0.00%
Prof Serv Mentorship	336.00	1,015.00	(679.00)	(66.89)%
Professional Services Other	22,480.96	8,393.75	14,087.21	167.82%
Prof Serv Personal Care	491.05	20.00	471.05	2,355.25%
Prof Serv Respite	21,175.00	24,650.00	(3,475.00)	(14.09)%
Prof Serv Vision	8,892.21	7,520.22	1,371.99	18.24%
Purchased Recreation	2,368.50	3,458.52	(1,090.02)	(31.51)%
Service Charges	4,250.84	5,530.82	(1,279.98)	(23.14)%
Onboarding	11,009.59	9,795.01	1,214.58	12.39%
Staff Training In-service	9,786.94	4,171.21	5,615.73	134.63%
Staff Acknowledgement	10,630.23	10,898.78	(268.55)	(2.46)%
Staff Mileage	64,067.07	73,141.13	(9,074.06)	(12.40)%
Supplies Household	1,973.27	3,834.33	(1,861.06)	(48.53)%
Supplies Medical	4,919.47	4,574.84	344.63	7.53%
Supplies Office	8,484.72	10,157.66	(1,672.94)	(16.46)%
Supplies Postage & Shipping	2,646.36	3,327.95	(681.59)	(20.48)%
Supplies Printing &	1,340.61	2,648.02	(1,307.41)	(49.37)%
Supplies Program	7,205.24	7,751.15	(545.91)	(7.04)%
Telephone	26,930.88	24,769.75	2,161.13	8.72%
Temporary Staffing	11,335.94	19,703.30	(8,367.36)	(42.46)%
Transportation	32,918.00	33,844.03	(926.03)	(2.73)%
Utilities	18,065.25	30,167.81	(12,102.56)	(40.11)%
Vehicle fuel	3,038.42	2,887.29	151.13	5.23%
Vehicle maintenance	1,752.86	2,860.06	(1,107.20)	(38.71)%
Wellness	185.00	1,203.98	(1,018.98)	(84.63)%
Miscellaneous	0.00	3,377.90	(3,377.90)	(100.00)%
Total Other Operating	<u>2,088,821.12</u>	<u>2,102,412.80</u>	<u>(13,591.68)</u>	<u>(0.65)%</u>
Total Expenses	<u>4,813,399.57</u>	<u>4,939,855.16</u>	<u>(126,455.59)</u>	<u>(2.56)%</u>
Net Operating Surplus (Deficit) before Penalty	<u>193,083.65</u>	<u>255,051.48</u>	<u>(61,967.83)</u>	<u>(24.29)%</u>
Other Expenses				
ACA Penalty	<u>16,667.04</u>	<u>62,333.34</u>	<u>(45,666.30)</u>	<u>(73.26)%</u>
Total Other Expenses	<u>16,667.04</u>	<u>62,333.34</u>	<u>(45,666.30)</u>	<u>(73.26)%</u>
Net Surplus (Deficit)	<u>176,416.61</u>	<u>192,718.14</u>	<u>(16,301.53)</u>	<u>(8.45)%</u>