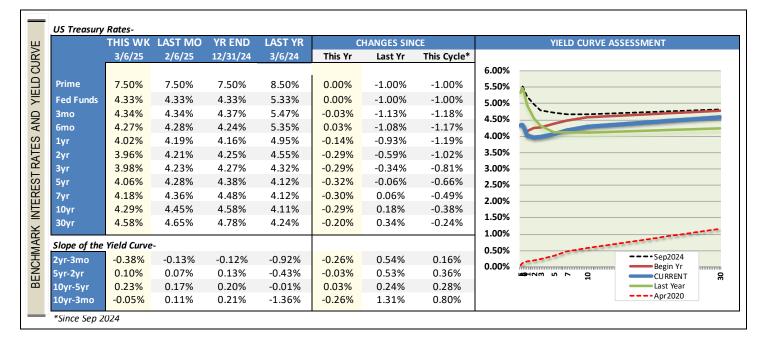
#### 07 March 2025



# US ECONOMY ADDED 151K JOBS IN FEBRUARY; UNEMPLOYMENT RATE AT 4.1%

The U.S. economy added 151,000 jobs in February, giving the Federal Reserve more labor market data to consider as it prepares to meet later this month.

In a separate survey, the nation's jobless rate was 4.1%. The number of jobs added in the prior two months were both revised, with job creation in December revised up by 16,000 from a gain of 307,000 to 323,000; while January was revised down by 18,000 from a gain of 143,000 to 125,000.

Taken together, the revisions reduce previously reported employment by 2,000 jobs than what the previous Administration was reporting. The February report might be considered the Biden Administration's next to last employment report is still awaiting potential adjustments and revisions to previous data though May's release.

**ECONOMIC UPDATE AND ANALYSIS** 

It also is way too early to include any potential data that might stem from DOGE's effort to trim excesses and waste in the federal government. On Thursday, President Trump directed his cabinet to closely assess the recommendations to ensure that necessary and efficient staffing levels are maintained along with the most qualified employees retained.

Lost in the political cacaphony is the fact that DOGE has no decretionary authority - only advisory to the President and to his cabinet

GDP GDP - YTD Consumer Spending Consumer Spending YTD	QoQ Annl QoQ Annl	Q4-24 2nd Q4-24 2nd Q4-24 2nd Q4-24 2nd Q4-24 2nd	2.3% 2.5% 4.2% 3.2%	3.1% 2.6% 3.7% 2.8%
GDP - YTD Consumer Spending	Annl QoQ Annl	Q4-24 2nd Q4-24 2nd Q4-24 2nd	2.5% 4.2% 3.2%	2.6% 3.7%
Consumer Spending	QoQ Annl	Q4-24 2nd Q4-24 2nd	4.2% 3.2%	3.7%
	Annl	Q4-24 2nd	3.2%	
Consumer Spending YTD				2.8%
	Мо	February		
	Mo	February		
Unemployment Rate		1 Columny	4.1%	4.0%
Underemployment Rate	Mo	February	8.0%	7.5%
Participation Rate	Мо	February	62.4%	62.6%
Wholesale Inflation	YoY	January	3.5%	3.3%
Consumer Inflation	YoY	January	3.0%	2.9%
Core Inflation	YoY	January	3.3%	3.2%
0 11			0.60/	4.20/
Consumer Credit	Annual	December	9.6%	-1.3%
Retail Sales	YoY	January	4.8%	3.0%
	nnl (Mil)	January	16.1	17.2
Home Sales A	ınnl (Mil)	January	4.778	4.904
Home Prices	YoY	November	3.9%	4.3%

Key Consumer Market Dat	:a-			
	THIS WK	YR END	PCT C	HANGES
	3/6/25	12/31/24	YTD	12Mos
DJIA S&P 500 NASDAQ	42,579 5,738 18,069	42,544 5,881 19,310	0.1% -2.4% -6.4%	10.0% 11.2% 11.0%
Crude Oil Avg Gasoline Gold	67.49 3.08 2,927	71.72 3.13 2,641	-5.9% -1.6% 10.8%	-13.3% -8.1% 33.8%



RESOURCES T

Business & Industry Consulting

Market Analysis

Strategic Solutions

Financial Investments

isk Management

Regulatory Expert

## AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE

	THIS WK	CHG IN MI	KT SINCE	RATE SENSI	TIVITY	9.00%
	3/6/25	YTD	2024 High	Bmk Decline	RS	3.00/6
Classic CC	13.16%	-0.01%	-0.21%	-1.00%	21%	8.00% Vehicle Loans
Platinum CC	12.57%	-0.10%	-0.45%	-1.00%	45%	7.00% 5YR 6YR 6.53%
48mo Veh	5.77%	-0.11%	-0.44%	0.32%	-138%	4YR 5.88% 6.14% Investments 5.90%
60mo Veh	5.88%	-0.11%	-0.45%	0.51%	-88%	6.00% Mortgages
72mo Veh	6.14%	-0.12%	-0.46%	0.55%	-84%	5.00% 1YR 2YR 3YR 4YR 4.85%
HE LOC	7.63%	-0.22%	-0.82%	-1.00%	82%	4.18%4.32% 50% 4.55%
10yr HE	7.36%	-0.04%	-0.18%	-1.00%	18%	4.00% Borrowing USTREASURY
15yr FRM	5.90%	-0.51%	-0.86%	-0.82%	105%	3.00% BOTTOWING USTREASORY (FFds-10Yr)
30yr FRM	6.53%	-0.35%	-1.23%	-0.69%	178%	Tayron 2YrCD 3YrCD
						2.00% 3.15% 2.94% 2.87%
Sh Drafts	0.13%	0.00%	0.01%	-1.00%	-1%	1.00% Deposits
Reg Svgs	0.19%	0.00%	0.00%	-1.00%	0%	MoneyMkt. 0.86%
MMkt-10k	0.86%	-0.01%	-0.05%	-1.00%	5%	0.00%
MMkt-50k	1.16%	-0.01%	-0.07%	-1.00%	7%	F 3 6 1 2 3 5 7 10
Comp CD	2.86%	-0.04%	-0.17%	-0.41%	41%	Spreads Over(Under) US Treasury
6mo CD 1yr CD	3.15%	-0.04% -0.02%	-0.17% -0.25%	-0.41% -0.07%	41% 357%	4Y Vehicle 1.81% Reg Svgs -4.14% 5Y Vehicle 1.90% 1Y CD -0.87%
2yr CD	2.94%	0.01%	-0.12%	0.32%	-38%	157 Weintle 1.30% 17 CD -0.07%
3yr CD	2.87%	0.03%	-0.05%	0.51%	-10%	30Y Mortg 2.24% 3Y CD -1.11%

#### STRATEGICALLY SPEAKING

To say that we are entering a interesting period in our history, at least as it comes to economic and market data, might be an understatement. There's no doubt in our mind the integrity of much of the data released over the span of the past three years has been compromised.

Therefore, it would no surprise that some major revisions will be reported over the next few months that will give a more accurate profile of the US economy. The leading categories for these revisions are employment, inflation, money supply and GDP. As for the latter, GDP, economic growth most likely has been exaggerated as the pace of growth in government spending has exceeded that of consumer spending for 9 of the past 10 quarters.

As a result, the reported 2.6% real annualized growth over the past year is closer to 0.2% and potentially has been slightly negative over 3 of the past 4 quarters. So the markets will need to be diligent in accessing whether consumer spending is advancing at a faster pace than marginal government spending.

Still, all eyes at the Fed will be directed toward employment and inflation. If the pace of inflation subsides closer to its 2.0% threshold, the FOMC might consider future rate cuts - especially if the pace of GDP declines. But if neither occur, then we can't expect any more than one additional rate cut in 2025.

Credit mitigation and liquidity managemet continue to be the top 2 risk focuses as loan delinquencies have once again doubled and core deposit volatility persists due to inflation's impact on cash flow.

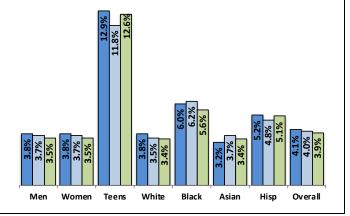
## **ECONOMIC RELEASES**

RELEASES THIS WEEK:	Current	Projected	Previous
Fed Beige Book			
Unemployment Rate (Feb)	4.1%	4.0%	4.0%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Consumer Inflation (Feb, YoY)	2.9%	3.0%
Wholesale Inflation (Feb, YoY)	3.4%	3.5%

## UNEMPLOYMENT BY DEMOGRAPHIC

CURRENT, LAST MONTH and ONE YEAR AGO



Brian Turner President & Chief Economist

bturner@Meridian-ally.com

972.740.9531

www.Meridian-ally.com



**Business & Industry Consulting** 

Market Analysis

Strategic Solutions

**Financial Investments** 

Risk Management

Regulatory Expert

## THE ECONOMY AND STRATEGIC ASSESSMENT

#### **CURRENT PROFILE**

#### **Growth Outlook**

Slower pace nationally with pockets of stronger demand and spending

#### Inflation

More members living paycheck -to-paycheck. This dilutes purchasing power and discretionary spending

#### Household Wealth

Boosted by improvement in capital market, home values and stable wage growth

## **IMPACT ON OUTLOOK**

#### Growth

Local demand should be sufficient to satisfy pending loan and deposit growth

## Inflation and Household Wealth

Expect pace of inflation to range between 2.3% to 2.9% .. Pace of home prices should slow ... Expect pockets of course correction in credit markets

#### Credit Risk and Liquidity

Two biggest concerns in mounting delinquency & cash flow mismatch

## **IMPACT ON DEMAND**

## Growth and Liquidity

Volatility in core deposits remains thus creating unable share growth and potential mismatch between loan/share growth capacity

#### Credit Demand

Slight fluctuation between A- and C-quality Ioan applications. Pressure to compromise U/W should be avoided

#### **Share Growth**

Volatile core deposits and organic growth will determine permissible loan growth

#### ENTERPRISE RISK EXPOSURE AND STRATEGIC ASSESSMENT

#### **ASSET & NET WORTH**

#### **Growth & Capitalization**

Efforts should focus on net worth with growth tied to retaining a well-capitalized net worth (>7%)

#### Balance Sheet Allocation

Must have limited complexity but capable to adjust due to economic, risk pressure and reallocation

## Liquidity

Monitor mismatch between loan and share growth .. Core deposit volatility continues in market ... Loan growth is dependent on share growth

## **RISK EXPOSURES**

#### **Enterprise Risk**

To garner best balance between financial and member service, the focus must take into account all risk exposures

#### Interest Rate Risk

Retain risk-to-ST earnings no greater than -10% to -12% given +/-100bp shift and risk-to-LT earnings no greater than -30% given +/-300bp shift

## **Liquidity Risk**

Retail surplus-to-assets no less than 9%; ST Funding no less than 12%

#### **CREDIT MITIGATION**

## Credit Risk Exposure

High priority in 2025 ... 87% of new origination must be B+-quality or better ...

## Allocation and Average Life

Prime quality must be no less than 92% of portfolio .. Average life must range between 2.7 and 3.1 years

Recommend risk classifications of A+ (730+), A (680-729, B (640-679, C (620-639

Loss exposure of Sub-prime may not dilute net worth below 7%

## INTEREST RATES, PRICING SPREADS AND STRATEGIC ASSESSMENT

#### **MARKET RATES**

## Benchmarks

Downward pressure on most treasury benchmarks with greater volatility on the long-end of the curve

#### Market Rates

Consumer rates will not experience as great a downward pressure as benchmarks... potential to 25 to 30 bp decline in vehicle loan rates

Greater volatility in mortgage rates with range between 6% to 7%

No change in core deposit rates but lower term CD rates

## **PRICING SPREADS**

## **Effect on Pricing Spreads**

Any downward shift in asset rates will be slower than benchmarks therefore relative value of credit -risk asset should increase.

No exposure in core deposit rates will see increase in relative value of core shares ... Improved liquidity profile and downward pressure on term rates should narrow funding spreads and potentially minimize the impact and neeed of promotional term CDs.

Largest impact from downward pressure comes from overnight cash

# **ALLOCATION & RETURN**

## Risk Allocation Metrics

Surplus-to-Assets: >9%
ST Funds-to-Assets: >12%

Vehicle-to-Loans: >60%<75% RE Loans-to-Loans: >25%<50% RE Loans-to-Net Worth: <275%

 Core-to-Shares:
 >75%

 Term-to-Shares:
 <20%</td>

 "Misery" Index:
 <0.80%</td>

#### Outlook on Return

Marginal loan rates still higher than portfolio yields so even fewer originations might increase revenue





**Business & Industry Consulting** 

Market Analysis

Strategic Solution:

inancial Investment

lisk Management

Regulatory Expert

# **ECONOMIC CALENDAR**

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
FEBRUARY 3	4	5	6 Jobless Claims 219k Cont'd Claims 1.88M	7 Unemployment 4.0% Non-farm Jobs +219k Private Payrolls +111k Participation Rate 62.6%	8
10	11	12 Consumer Inflation 3.0%	Jobless Claims 213k Cont'd Claims 1.85M Wholesale Inflation 3.5%	14 Retail Sales 4.2%	15
17	18	19 FOMC Minutes	Jobless Claims 219k Cont'd Claims 1.87M Leading Indicators -0.3%	21 Existing Home Sales	22
<b>24</b>	Home Prices 3.9% rnsumer Confidence 98.3	26 New Home Sales 657k	Jobless Claims 242k Cont'd Claims 1.86M GDP (Q4, 2nd) 2.3%	28	MARCH 1
3	4	<b>5</b> FRB Beige Book	6 Jobless Claims 221k Cont'd Claims 1.89M	7 Unemployment Non-farm Jobs Private Payrolls Participation Rate	8
10	11	12 Consumer Inflation	Jobless Claims Cont'd Claims Wholesale Inflation	14	15
17 Retail Sales	18	19 FOMC Announcement	Jobless Claims Cont'd Claims Leading Indicators	21	22
24	Home Prices Consumer Confidence New Hme Sales	26	Jobless Claims Cont'd Claims	28	29
31	APRIL 1	2	Jobless Claims Cont'd Claims	4 Unemployment Non-farm Jobs Private Payrolls Participation Rate	5



RESOURCES TM

**Business & Industry Consulting** 

Market Analysis

Strategic Solution

inancial Investment

lisk Management

Regulatory Expert

				FΩ			

February 2025 (Updated February 19, 2025)

		2024				202	25			. 2026		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONORMO OUT	001/											
CONOMIC OUT												
Economic Grow		2.00/	2.40/	2.20/	2.40/	2.40/	4.00/	4.00/	4.70/	4.00/	4.50/	4.50/
GDP - (QoQ)	1.6%	3.0%	3.1%	2.3%	2.4%	2.1%	1.9%	1.9%	1.7%	1.8%	1.5%	1.5%
GDP - (YTD)	1.6%	2.3%	2.6%	2.5%	2.4%	2.3%	2.1%	2.1%	1.7%	1.8%	1.7%	1.6%
Consumer Spding	1.9%	2.8%	3.7%	4.2%	2.9%	2.5%	2.8%	1.5%	1.0%	2.0%	1.8%	2.2%
(YTD)	1.9%	2.4%	2.8%	3.2%	2.9%	2.7%	2.7%	2.4%	1.0%	1.5%	1.6%	2.0%
Govt Spending	1.8%	3.1%	5.1%	2.5%	0.8%	0.8%	-0.1%	-0.1%	0.0%	0.0%	0.0%	-0.3%
YTD)	1.8%	2.5%	3.3%	3.1%	0.8%	0.8%	0.5%	0.4%	0.0%	0.0%	0.0%	-0.1%
Consumer Wea	lth.											
Unemployment	3.8%	4.0%	4.2%	4.2%	4.1%	4.3%	4.4%	4.4%	4.4%	4.4%	4.5%	4.6%
Cons Inflation	3.2%	3.2%	2.6%	2.7%	3.0%	2.9%	2.7%	2.6%	2.4%	2.5%	2.4%	2.3%
Home Prices	6.3%	6.3%	5.0%	4.0%	3.5%	3.4%	3.0%	3.0%	2.4%	2.8%	3.0%	3.1%
ionie rrices	0.570	0.570	3.070	4.070	3.570	3.470	3.070	3.070	2.070	2.070	3.070	3.170
SINGLE FAMILY H	IOME & VI	HICLE LOAN	MARKETS									
Home Sales (Mi	ls)-											
Home Sales	4.863	4.740	4.605	4.779	4.915	5.037	5.214	5.294	5.336	5.384	5.405	5.389
Existing Homes	4.200	4.047	3.893	4.117	4.197	4.290	4.442	4.506	4.533	4.572	4.603	4.597
New Homes	0.663	0.693	0.712	0.662	0.718	0.747	0.772	0.788	0.803	0.812	0.802	0.792
Mortgage Origin	ations (Mi	ls)										
Single Family	1.076	1.203	1.343	1.427	1.069	1.500	1.600	1.556	1.538	1.736	1.690	1.574
Purchase App	0.773	0.880	0.924	0.780	0.690	0.968	0.990	0.934	0.898	1.091	1.067	0.970
Refi Apps	0.303	0.323	0.419	0.647	0.379	0.532	0.610	0.622	0.640	0.645	0.623	0.604
Refi Share	28%	27%	31%	45%	35%	35%	38%	40%	42%	37%	37%	38%
Vehicle Sales (M	<u>ils)-</u>											
Vehicle Sales	15.6	16.0	16.3	17.0	16.5	17.3	17.1	17.0	16.9	17.0	17.1	17.0
MARKET RATE O	UTLOOK								I			
Benchmark Rat		0.50/	0.00/	7.20/	7.20/	7.00/	7.00/	7.00/	7.00/	7.00/	7.00/	7.00/
Prime	8.5%	8.5%	8.0%	7.3%	7.3%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%
Fed Funds	5.4%	5.4%	4.9%	4.3%	4.3%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%
3yr UST	4.6%	4.1%	4.0%	4.2%	4.2%	4.1%	4.1%	4.0%	4.0%	4.0%	4.0%	4.1%
7yr UST	4.4%	3.8%	4.2%	4.2%	4.2%	4.2%	4.2%	4.3%	4.3%	4.3%	4.3%	4.4%
10yr UST	4.2%	4.4%	3.9%	4.3%	4.6%	4.6%	4.5%	4.5%	4.4%	4.4%	4.4%	4.4%
Market Rates-	6.604	C F2/	C 20/	C 20/	F 60/	F 00/	E 00/	F 70/	E 70/	F 70/	F 70/	F 70'
5yr Veh Loan	6.6%	6.5%	6.3%	6.3%	5.9%	5.8%	5.8%	5.7%	5.7%	5.7%	5.7%	5.7%
15yr 1st Mortg	6.5%	6.6%	5.8%	6.3%	6.2%	6.0%	6.0%	5.9%	5.9%	5.9%	5.8%	5.8%
30yr 1st Mortg	6.7%	7.0%	6.5%	6.6%	6.9%	6.7%	6.6%	6.5%	6.4%	6.4%	6.4%	6.4%
Regular Svgs	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
1Yr Term CD	3.4%	3.4%	3.3%	3.2%	3.1%	3.1%	3.0%	3.0%	3.0%	3.0%	2.9%	2.9%



RESOURCES \*\*

**Business & Industry Consulting** 

Market Analysi

Strategic Solution:

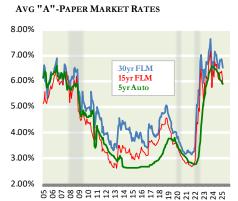
inancial Investments

Risk Management

Regulatory Expert

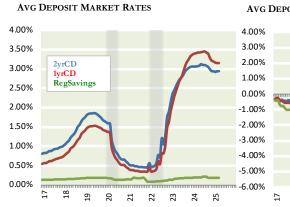
## INDICATIVE PRICING SPREADS AND RELATIVE VALUE OF INVESTMENT OPTIONS

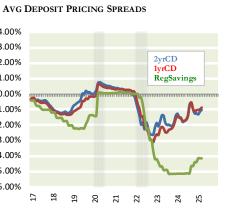
	30yr Mortgage	15yr Mortgage	5yr Vehicle
Current	2.24%	1.72%	1.90%
Feb-25	2.32%	1.87%	1.84%
Jan-25	2.29%	1.89%	1.71%
Dec-24	2.48%	2.09%	1.87%
Nov-24	2.58%	2.20%	1.88%
Oct-24	2.40%	2.08%	2.34%
Sep-24	2.79%	2.54%	2.85%
Aug-24	2.99%	2.73%	2.75%
Jul-24	2.70%	2.42%	2.15%
Jun-24	2.74%	2.40%	1.95%
May-24	2.50%	2.03%	1.72%
Apr-24	2.45%	2.05%	1.64%
Mar-24	3.03%	2.57%	2.68%





	Reg Svgs	1yr CD	2yr CD
Current	-4.14%	-0.87%	-1.02%
Feb-25	-4.14%	-0.98%	-1.13%
Jan-25	-4.14%	-1.02%	-1.31%
Dec-24	-4.39%	-1.03%	-1.24%
Nov-24	-4.39%	-1.13%	-1.25%
Oct-24	-4.64%	-0.94%	-0.99%
Sep-24	-4.64%	-0.54%	-0.54%
Aug-24	-5.11%	-0.79%	-0.67%
Jul-24	-5.11%	-1.45%	-1.40%
Jun-24	-5.11%	-1.67%	-1.64%
May-24	-5.13%	-1.73%	-1.74%
Apr-24	-5.13%	-1.72%	-1.79%
Mar-24	-5.13%	-1.57%	-1.52%





## INDICATIVE INTEREST SPREADS AND MATCHED FUNDING VARIABLES

			1yr	2yr	3yr	4yr	5yr	5yr	5yr	15yr	30yr
		Cash	Agy	Agy	Agy	Agy	Agy	New Veh	Used Veh	Mortgage	Mortgage
		4.33%	4.32%	4.50%	4.55%	4.69%	4.85%	5.88%	6.03%	5.90%	6.53%
Share Draft	0.13%	4.20%	4.19%	4.37%	4.42%	4.56%	4.72%	5.75%	5.90%	5.77%	6.40%
Regular Savings	0.19%	4.14%	4.13%	4.31%	4.36%	4.50%	4.66%	5.69%	5.84%	5.71%	6.34%
Money Market	0.86%	3.47%	3.46%	3.64%	3.69%	3.83%	3.99%	5.02%	5.17%	5.04%	5.67%
FHLB Overnight	4.31%	0.02%	0.01%	0.19%	0.24%	0.38%	0.54%	1.57%	1.72%	1.59%	2.22%
Catalyst Settlement	5.50%	-1.17%	-1.18%	-1.00%	-0.95%	-0.81%	-0.65%	0.38%	0.53%	0.40%	1.03%
6mo Term CD	3.04%	1.29%	1.28%	1.46%	1.51%	1.65%	1.81%	2.84%	2.99%	2.86%	3.49%
6mo FHLB Term	4.18%	0.15%	0.14%	0.32%	0.37%	0.51%	0.67%	1.70%	1.85%	1.72%	2.35%
6mo Catalyst Term	4.77%	-0.44%	-0.45%	-0.27%	-0.22%	-0.08%	0.08%	1.11%	1.26%	1.13%	1.76%
1yr Term CD	3.42%	0.91%	0.90%	1.08%	1.13%	1.27%	1.43%	2.46%	2.61%	2.48%	3.11%
1yr FHLB Term	4.04%	0.29%	0.28%	0.46%	0.51%	0.65%	0.81%	1.84%	1.99%	1.86%	2.49%
2yr Term CD	3.08%	1.25%	1.24%	1.42%	1.47%	1.61%	1.77%	2.80%	2.95%	2.82%	3.45%
2yr FHLB Term	3.92%	0.41%	0.40%	0.58%	0.63%	0.77%	0.93%	1.96%	2.11%	1.98%	2.61%
3yr Term CD	2.94%	1.39%	1.38%	1.56%	1.61%	1.75%	1.91%	2.94%	3.09%	2.96%	3.59%
3yr FHLB Term	3.93%	0.40%	0.39%	0.57%	0.62%	0.76%	0.92%	1.95%	2.10%	1.97%	2.60%
7yr FHLB Term	4.26%	0.07%	0.06%	0.24%	0.29%	0.43%	0.59%	1.62%	1.77%	1.64%	2.27%
10yr FHLB Term	4.44%	-0.11%	-0.12%	0.06%	0.11%	0.25%	0.41%	1.44%	1.59%	1.46%	2.09%



**Business & Industry Consulting** 

Market Analysis

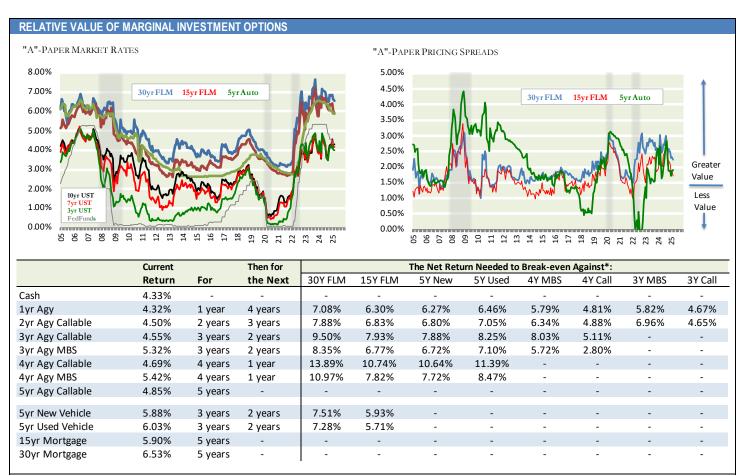
Strategic Solutions

Financial Investments

Risk Management

Regulatory Expert

## STRATEGIC ASSESSMENT OF INVESTMENT AND FUNDING OPTIONS, RELATIVE VALUE AND PRICING SPREADS



<sup>\*</sup> Best relative value noted by probabilities of achieving "break-even" returns

## **RELATIVE VALUE OF MARGINAL FUNDING OPTIONS**

	Current		Then for	The Net Co	st Needed to E	Break-even A	gainst*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.13%	1 year	2 years	4.35%	5.83%	6.03%	7.71%
Regular Savings	0.19%	1 year	2 years	4.32%	5.80%	5.97%	7.65%
Money Market	0.86%	1 year	2 years	3.98%	5.47%	5.30%	6.98%
FHLB Overnight	4.31%	1 year	2 years	2.26%	3.74%	1.85%	3.53%
Catalyst Settlement	5.50%	1 year	2 years	1.66%	3.15%	0.33%	2.34%
6mo Term CD	3.04%	6 mos	2.5 yrs	2.92%	4.11%	3.09%	4.21%
6mo FHLB Term	4.18%	6 mos	2.5 yrs	2.69%	3.88%	2.71%	3.83%
6mo Catalyst Term	4.77%	6 mos	2.5 yrs	2.57%	3.76%	2.52%	3.64%
1yr Term CD	3.42%	1 year	2 years	2.70%	4.19%	2.74%	4.42%
1yr FHLB Term	4.04%	1 year	2 years	2.39%	3.88%	2.12%	3.80%
2yr Term CD	3.08%	2 years	1 year	2.66%	5.63%	-	-
2yr FHLB Term	3.92%	2 years	1 year	0.98%	3.95%	-	-
3yr Term CD	2.94%	3 years	-	-	-	-	-
3yr FHLB Term	3.93%	3 years	-	-	-	-	-
7yr FHLB Term	4.26%	-	-	-	-	-	-
10yr FHLB Term	4.44%	-	-	-	-	-	-

<sup>\*</sup> Highest relative value noted by highest differentials and volatility projections



# RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q3-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	275	610	1,228	619	1,048	719	4,499	885	2,113	2,732	3,780
Average Assets (\$Mil)	\$0.905	\$5.6	\$26.1	\$72.3	\$230.5	\$2,766.9	\$513.8	\$4.2	\$16.9	\$29.5	\$85.2
Pct of Credit Unions	6%	14%	27%	14%	23%	16%	100%	20%	47%	61%	84%
Pct of Industry Assets	0.0%	0.1%	1%	2%	10%	86%	100%	0%	2%	3%	14%
GROWTH RATES (YTD)											
Total Assets Total Loans - Direct Loans - Indirect Loans - Real Estate Loans	1.8%	-9.2%	-5.8%	-2.4%	-0.1%	4.0%	3.3%	-8.5%	-6.0%	-4.0%	-1.1%
	2.1%	-11.0%	-7.1%	-4.2%	-2.1%	3.1%	2.3%	-10.2%	-7.4%	-5.6%	-2.9%
	2.3%	-11.0%	-7.0%	-3.7%	-0.9%	4.7%	3.8%	-10.2%	-7.3%	-5.3%	-1.9%
	-	0.0%	-10.7%	-9.1%	-8.6%	-4.3%	-4.8%	-36.4%	-10.8%	-9.5%	-8.7%
	-61%	-6.6%	-72.6%	-1.3%	12.7%	6.7%	6.1%	-7.3%	-71.7%	-37.8%	0.9%
Total Shares	0.1%	-8.4%	-5.7%	-2.6%	-0.1%	3.9%	3.2%	-7.9%	-5.9%	-4.1%	-1.1%
- Checking & Savings	-1.2%	-12.2%	-9.5%	-7.4%	-5.5%	-0.7%	-1.8%	-11.4%	-9.7%	-8.5%	-6.4%
- Term CDs	14.8%	4.5%	13.1%	18.2%	18.9%	18.5%	18.5%	4.4%	12.4%	15.8%	18.3%
Net Worth	12.1%	-3.5%	0.8%	2.8%	2.8%	6.8%	6.1%	-2.4%	0.4%	1.6%	2.5%
BALANCE SHEET ALLOCATION								1			
Net Worth-to-Total Assets	21.2%	18.3%	13.8%	13.1%	11.6%	11.0%	11.1%	18.5%	14.2%	13.6%	12.1%
Cash & Inv-to-Total Assets	48.1%	44.8%	43.2%	38.7%	29.2%	23.2%	24.4%	45.0%	43.4%	40.8%	32.1%
Loans-to-Total Assets	48.3%	52.5%	52.8%	56.3%	64.8%	71.9%	70.5%	52.2%	52.7%	54.7%	62.3%
Vehicle-to-Total Loans	64.2%	67.2%	52.6%	44.3%	37.0%	28.4%	29.8%	67.0%	54.0%	48.5%	39.5%
REL-to-Total Loans	0.5%	7.0%	28.7%	39.5%	48.0%	56.3%	54.9%	6.6%	26.5%	33.9%	44.9%
REL-to-Net Worth	1.2%	20.0%	110.1%	169.4%	268.1%	367.9%	347.1%	18.5%	97.9%	136.1%	231.1%
Indirect-to-Total Loans	0.1%	0.1%	3.5%	9.3%	15.4%	16.9%	16.5%	0.1%	3.2%	6.7%	13.5%
Loans-to-Total Shares	62.0%	64.8%	61.5%	65.2%	74.9%	86.3%	84.3%	64.6%	61.8%	63.7%	72.1%
Chkg & Svgs-to-Total Shares	91.8%	82.0%	72.6%	67.2%	58.1%	45.7%	47.9%	82.7%	73.6%	70.0%	61.0%
Nonterm-to-Total Shares	91.8%	83.5%	78.3%	75.5%	70.1%	63.8%	65.0%	84.0%	78.8%	77.0%	71.8%
Term CDs-to-Total Shares	5.2%	12.6%	16.1%	17.9%	23.3%	29.6%	28.5%	12.1%	15.7%	16.9%	21.7%
Liquidity Ratio	26.1%	13.8%	9.7%	9.2%	8.6%	7.9%	8.0%	14.6%	10.2%	9.6%	8.9%
Short-term Funding Ratio	42.1%	32.1%	19.2%	21.1%	15.2%	11.8%	12.6%	20.5%	20.8%	16.7%	12.5%
Short-term Cash Flow Ratio	45.6%	36.1%	23.3%	25.5%	20.3%	17.4%	18.1%	36.8%	24.7%	25.1%	21.5%
Net Long-term Asset Ratio	3.5%	7.3%	25.2%	26.0%	31.5%	36.1%	35.2%	23.4%	24.8%	29.8%	35.2%
LOAN QUALITY								1			
Loan Delinquency Ratio	3.27%	1.49%	1.08%	0.90%	0.79%	0.92%	0.91%	1.12%	1.00%	0.84%	0.91%
Net Charge-off Ratio	1.01%	0.50%	0.41%	0.44%	0.47%	0.83%	0.78%	0.42%	0.43%	0.46%	0.78%
"Misery" Index	4.28%	1.99%	1.49%	1.34%	1.26%	1.75%	1.69%	1.54%	1.43%	1.30%	1.69%
Core Delinquency Rate	3.29%	1.36%	1.03%	0.82%	0.74%	0.85%	0.84%	1.47%	1.07%	0.93%	0.78%
Core Net Charge-off Rate	0.58%	0.29%	0.28%	0.29%	0.33%	0.59%	0.56%	0.30%	0.28%	0.29%	0.32%
Core "Misery" Index	3.87%	1.65%	1.31%	1.12%	1.08%	1.44%	1.40%	1.77%	1.35%	1.22%	1.11%
RE Loan Delinquency	17.57%	1.18%	0.93%	0.73%	0.63%	0.69%	0.69%	1.26%	0.94%	0.80%	0.66%
Vehicle Loan Delinquency	3.18%	1.36%	1.05%	0.86%	0.85%	0.90%	0.90%	1.47%	1.10%	0.98%	0.88%
Direct Loans	3.19%	1.36%	1.04%	0.82%	0.77%	0.77%	0.81%	1.47%	1.10%	0.97%	0.84%
Indirect Loans	0.00%	0.42%	1.20%	0.98%	0.94%	0.94%	0.94%	0.39%	1.20%	1.02%	0.95%
Loss Allow as % of Loans	28.29%	1.22%	0.93%	0.84%	0.81%	1.34%	1.28%	2.92%	1.13%	0.97%	0.84%
Current Loss Exposure	1.51%	0.65%	0.56%	0.52%	0.50%	0.55%	0.54%	0.70%	0.57%	0.54%	0.51%
Coverage Ratio (Adequacy)	18.8	1.9	1.7	1.6	1.6	2.5	2.4	4.2	2.0	1.8	1.7
EARNINGS											
Cost of Funds Gross Interest Margin	5.12%	4.73%	4.44%	4.41%	4.64%	5.06%	4.99%	4.75%	4.47%	4.44%	4.59%
	0.55%	0.80%	0.87%	0.98%	1.35%	2.02%	1.91%	0.78%	0.86%	0.93%	1.25%
	<b>4.57%</b>	<b>3.93%</b>	<b>3.57%</b>	<b>3.43%</b>	<b>3.29%</b>	<b>3.04%</b>	<b>3.09%</b>	<b>3.97%</b>	<b>3.61%</b>	<b>3.51%</b>	<b>3.35%</b>
Provision Expense  Net Interest Margin  Non Interest Income	0.54% <b>4.03%</b>	0.29% <b>3.63%</b> 0.51%	0.26% <b>3.30%</b>	0.27% <b>3.16%</b>	0.33% <b>2.97%</b>	0.62% <b>2.42%</b>	0.58% <b>2.51%</b>	0.31% <b>3.66%</b>	0.27% <b>3.34%</b>	0.27% <b>3.24%</b>	0.31% 3.03%
Non-Interest Income	1.08%	0.51%	0.80%	0.99%	1.14%	1.04%	1.05%	0.55%	0.78%	0.90%	1.08%
Non-Interest Expense	5.01%	3.80%	3.46%	3.53%	3.53%	2.91%	3.00%	3.88%	3.50%	3.52%	3.52%
Net Operating Expense	3.93%	3.29%	2.66%	2.54%	2.38%	1.87%	1.95%	3.33%	2.73%	2.62%	2.44%
Net Operating Return	0.11%	0.35%	0.65%	0.62%	0.58%	0.55%	0.56%	0.33%	0.62%	0.62%	0.59%
Non-recurring Inc(Exp).  Net Income.	0.40%	0.15%	0.04%	0.04%	0.05%	0.11%	0.10%	0.16%	0.05%	0.05%	0.05%
	0.51%	0.49%	0.69%	0.66%	0.63%	0.66%	0.66%	0.49%	0.67%	0.66%	0.64%
Return on Net Worth.	0.5%	1.9%	4.8%	4.8%	5.1%	5.1%	5.1%	1.8%	4.4%	4.6%	5.0%





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

						4-00		4.0	4	.4465	4
Q3-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
Q3-2024	IVIIIIIOII	Willion	NIVIIIIOI1	IVIIIIOII	IVIIIIOII	IVIIIIIOII	TOTAL	WIIIIOII	IVIIIIOII	WIIIIOII	Willion
PORTFOLIO ANALYTICS											
PORTFOLIO ANALI IICS											
Cash and Investments							Ι				
Cash & CE as Pct of Assets	26% 25%	14% 32%	10% 34%	9% 30%	9% 21%	8% 16%	8% 17%	15% 32%	10% 34%	10% 32%	9% 24%
Investments as Pct of Asset Short-term Funding Ratio	42.1%	32.1%	34% 19.2%	21.1%	15.2%	11.8%	12.6%	20.5%	20.8%	32% 16.7%	12.5%
Avg Cash & Investment Rat	2.94%	3.06%	3.03%	2.92%	3.12%	3.68%	3.57%	3.05%	3.03%	2.97%	3.07%
Loan Portfolio											
Total Loan Growth-Annl	2.1%	-11.0%	-7.1%	-4.2%	-2.1%	3.1%	2.3%	-10.2%	-7.4%	-5.6%	-2.9%
Consumer Loan Growth-Ar	2.8%	-11.3%	89.6%	-6.1%	-13.4%	-1.3%	-2.0%	-10.4%	68.4%	21.1%	-5.9%
Mortgage Loan Growth-An	-60.5%	-6.6%	-72.6%	-1.3%	12.7%	6.7%	6.1%	-7.3%	-71.7%	-37.8%	0.9%
Avg Loan Balance	\$6,777	\$9,414	\$4,064	\$7,052	\$11,404	\$21,207	\$18,299	\$9,264	\$4,605	\$5,989	\$10,190
Avg Loan Rate Avg Loan Yield, net	7.49% 6.37%	6.29% 5.73%	5.86% 5.36%	5.78% 5.30%	5.71% 5.21%	5.80% 4.94%	5.79% 4.98%	6.36% 5.77%	5.91% 5.41%	5.83% 5.35%	5.74% 5.24%
Avg Loan Held, Het	0.37/6	3.73%	3.30%	3.30%	3.21/0	4.54/0	4.56%	3.7776	3.41/6	3.33%	5.24/6
Credit Mitigation-							1	1			
Delinquency Rates-											
Credit Cards	0.61%	2.59%	1.72%	1.51%	1.29%	2.22%	2.16%	2.56%	1.76%	1.61%	1.36%
New Vehicle Loans	2.28%	0.70%	0.53%	0.43%	0.42%	0.54%	0.53%	0.79%	0.56%	0.49%	0.44%
Used Vehicle Loans Total Vehicle Loans	3.67% 3.18%	1.80% 1.36%	1.34% 1.05%	1.07% 0.86%	1.03% 0.85%	1.09% 0.90%	1.09% 0.90%	0.11% 1.47%	0.09% 1.10%	0.11%	0.20% 0.88%
Real Estate Loans	17.57%	1.18%	0.93%	0.73%	0.63%	0.69%	0.69%	1.26%	0.94%	0.80%	0.66%
Total Loan Delinguency	3.27%	1.49%	1.08%	0.73%	0.79%	0.92%	0.03%	1.12%	1.00%	0.84%	0.91%
. ,	3.27%	1.49%	1.00%	0.90%	0.79%	0.92%	0.91%	1.1270	1.00%	0.64%	0.91%
Net Charge-off Rates- Credit Cards	0.670/	1 220/	1 520/	1 700/	2 200/	F 170/	4.000/	1 200/	1 520/	1 (00/	2.100/
New Vehicle Loans	-0.67% 0.02%	1.33% 0.12%	1.53% 0.09%	1.78% 0.13%	2.29% 0.23%	5.17% 0.44%	4.96% 0.41%	1.30% 0.79%	1.52% 0.57%	1.68% 0.50%	2.16% 0.44%
Used Vehicle Loans	0.02%	0.12%	0.52%	0.13%	0.25%	1.10%	1.03%	1.92%	1.41%	1.23%	1.08%
Total Vehicle Loans	0.59%	0.30%	0.37%	0.44%	0.60%	0.87%	0.81%	0.32%	0.36%	0.40%	0.55%
Non-Comml RE Loans	0.00%	0.02%	0.01%	0.02%	0.01%	0.01%	0.01%	0.02%	0.01%	0.02%	0.01%
Total Net Charge-offs	1.01%	0.50%	0.41%	0.44%	0.47%	0.83%	0.78%	0.42%	0.43%	0.46%	0.78%
"Misery" Indices-											
Credit Cards	-0.06%	3.92%	3.25%	3.29%	3.58%	7.39%	7.12%	3.86%	3.28%	3.28%	3.52%
New Vehicle Loans	2.30%	0.82%	0.62%	0.56%	0.65%	0.98%	0.94%	1.58%	1.13%	0.99%	0.88%
Used Vehicle Loans Total Vehicle Loans	4.59%	2.21% 1.66%	1.86% 1.42%	1.66% 1.30%	1.79%	2.19% 1.77%	2.12%	2.03% 1.79%	1.50%	1.34% 1.38%	1.28%
	3.77%				1.45%		1.71%		1.47%		1.43%
Non-Comml RE Loans	17.57%	1.20%	0.94%	0.75%	0.64%	0.70%	0.70%	1.28%	0.95%	0.82%	0.67%
Total "Misery" Index	4.28%	1.99%	1.49%	1.34%	1.26%	1.75%	1.69%	1.54%	1.43%	1.30%	1.69%
Fundng Portfolio											
Share Growth YTD-Annl	0.1%	-10.3%	-6.6%	-3.0%	-0.1%	4.7%	3.8%	-9.6%	-6.9%	-4.7%	-1.3%
Chkg & Savings YTD-Annl Term CDs Growth YTD	-1.2%	-12.2%	-9.5% 12.1%	-7.4% 19.2%	-5.5% 18.0%	-0.7%	-1.8%	-11.4%	-9.7% 12.4%	-8.5% 15.9%	-6.4%
Total Funding Growth YTD	14.8% -0.2%	4.5% -10.3%	13.1% -6.8%	18.2% -3.3%	18.9% -3.1%	18.5% 3.3%	18.5% 2.3%	4.4% -9.7%	12.4% -7.1%	15.8% -5.0%	18.3% -3.5%
Avg Share Balance per Mbr	\$2,508	\$5,297	\$8,988	\$10,614	\$12,385	\$14,063	\$13,627	\$4,940	\$8,324	\$9,465	\$11,503
Avg Share Balance	\$10,927	\$14,535	\$6,606	\$10,823	\$15,228	\$24,570	\$21,715	\$14,229	\$6,970	\$8,700	\$12,835
Avg Share Rate	0.70%	0.98%	1.01%	1.14%	1.56%	2.43%	2.28%	0.96%	1.01%	1.08%	1.44%
Core as Pct of Total Shares	92%	82%	73%	67%	58%	46%	48%	83%	74%	70%	61%
Term CDs as Pct of Shares	5%	13%	16%	18%	23%	30%	28%	12%	16%	17%	22%
Non-Member Deposit Ratio	1.8%	1.4%	1.1%	1.5%	1.5%	1.3%	1.4%	1.4%	1.2%	1.4%	1.4%
Borrowings/Total Funding	0.1%	0.4%	0.2%	0.5%	2.3%	6.6%	5.9%	0.3%	0.2%	0.4%	1.8%
Borrowings Growth YTD	-95.2%	-30.8%	-64.9%	-36.2%	-66.4%	-13.5%	-17.3%	-34.1%	-61.6%	-44.1%	-65.5%
Avg Borrowings Rate	5.93%	4.64%	5.82%	5.54%	3.79%	5.17%	5.10%	4.69%	5.69%	5.58%	3.87%



RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Net Operating Profitability  Earning Asset/Funding Non-Int Inc-to-Total Revenue Net Op Cash Flow (YTD-\$Mil: Average Loan Balance Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding  Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Non-Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Exp per FTE - Total Revenue Ratio  Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct of Total Op Expense	55 \$17,884 201 \$87,825 18 \$6,549 13 \$81,276 26 \$11,419 27 \$73,552 20 \$7,725 21 \$117,128 25,24%	\$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309	110% 18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5%  \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643  \$28,658	\$221,256 \$64,437 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	113% 17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$10 Million 120% 10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$50 Million  113% 15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8%  \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472  \$24,016	\$100 Million  111% 17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6%  \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163  \$26,381	109% 19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2%  \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Earning Asset/Funding Non-Int Inc-to-Total Revenu Net Op Cash Flow (YTD-\$Mil: Average Loan Balance Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding  Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Exp per FTE - Total Revenue Per FTE - Total Revenue Ratio Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp Patio - Pct of Total Op Expense	10% (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6%  66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 59 \$84,971 73 \$73,552  10 \$7,725	15% (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8%  \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5%  \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	17% \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4%  \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1%  \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7%  \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2%  \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Earning Asset/Funding Non-Int Inc-to-Total Revenu Net Op Cash Flow (YTD-\$Mil: Average Loan Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding  Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Operating Exp per FTE Avg Net Operating Exp per FTE Total Revenue Per FTE - Total Revenue Ratio  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense	10% (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6%  66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 59 \$84,971 73 \$73,552  10 \$7,725	15% (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8%  \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5%  \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	17% \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4%  \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1%  \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7%  \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2%  \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Non-Int Inc-to-Total Revenue Net Op Cash Flow (YTD-\$Mil. (\$2) Average Loan Balance \$6,777 \$2,342 Loan Yield (ROA) 3.61% Investment Yield (ROA) 1.51% 99.9% Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE \$5,91 Gross Interest Income per FTE Provisions per FTE Net Interest Income per FTE \$49,55 Net Operating Exp per FTE \$43,77 Non-Interest Income per FTE Net Operating Exp per FTE \$42,5 Net Operating Exp per FTE \$42,5 Net Operating Exp per FTE \$42,5 Net Operating Exp per FTE \$66,082 Avg Revenue per FTE \$66,082 G.20% Operating Expense Assessing Expense Assessing Expense Avg Revenue Per FTE \$66,082 G.20% Operating Expense Avg Revenue Ratio \$26,777 Avg Revenue Ratio \$26,777 Avg Revenue Ratio \$26,700 Avg Revenue Ra	10% (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6%  66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 59 \$84,971 73 \$73,552  10 \$7,725	15% (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8%  \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5%  \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	17% \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4%  \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1%  \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7%  \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2%  \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Net Op Cash Flow (YTD-\$Mil: 42,2) Average Loan Balance Average Share Balance Loan Yield (ROA) 3.61% Investment Yield (ROA) 1.51% Shares/Funding 99.9%  Net Operating Return per FTE Interest Income per FTE \$55,5; Avg Interest Exp per FTE \$49,5; Provisions per FTE \$49,5; Net Interest Income per FTE \$43,7. Non-Interest Income per FTE \$43,7. Non-Interest Income per FTE \$42,5; Avg Operating Exp per FTE \$42,5; Avg Net Op Return per FT \$11,6; Avg Operating Exp per FTE \$42,5; Avg Net Op Return per FT \$1,17  Revenue/Operating Expense Assessi Revenue-  Avg Revenue per FTE \$66,082 Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09%  Avg Comp & Benefits per F \$66,082 - C & B Exp Ratio - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents - Pct Part-time Employee 79%  Avg Occ & Ops Exp per FTE \$1,574 - Occup & Ops Exp Ratio - Pct of Total Op Expense 79%  Avg Occ & Ops Exp Per FTE \$1,51% - Occup & Ops Exp Ratio - Pct of Total Op Expense 79%	(\$70) \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 91 \$87,825 18 \$6,549 13 \$81,276 96 \$11,419 59 \$84,971 73 \$73,552 0 \$7,725	(\$471) \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	(\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	(\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472	\$189,759 \$39,703 \$150,056 \$11,512 \$138,286 \$150,450 \$112,163 \$26,381	\$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Average Loan Balance Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding  Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Income per FTE Provisions per FTE Net Interest Income per FTE Non-Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Expense Assessing Revenue- Avg Revenue per FTE - Total Revenue Ratio  Avg Revenue per FTE - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp Patio - Pct of Total Op Expense	\$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 91 \$87,825 88 \$6,549 81 \$81,276 96 \$11,419 99 \$84,971 73 \$73,552 0 \$7,725	\$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163	\$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding  Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Avg Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Expense Assessing Revenue/Operating Expense Assessing Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense	\$4,151 3.33% 1.40% 99.6%  66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 69 \$84,971 73 \$73,552  0 \$7,725	3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472	\$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163	\$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Investment Yield (ROA) Shares/Funding  Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Net Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Op Return per FT 1,17  Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Occup & Ops Exp Ratio - Pct of Total Op Expense	1.40% 99.6% 66 \$105,709 55 \$17,884 91 \$87,825 18 \$6,549 13 \$81,276 96 \$11,419 59 \$84,971 73 \$73,552 0 \$7,725	1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Shares/Funding 99.9%  Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Stype Provisions per FTE Stype Sty	99.6%  66 \$105,709  65 \$17,884  61 \$87,825  88 \$6,549  83 \$81,276  66 \$11,419  69 \$84,971  73 \$73,552  60 \$7,725  61 \$117,128  62 \$117,128  63 \$117,128	\$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472	\$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163	\$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE S5,9: Gross Interest Inc per FTE Provisions per FTE S5,8: Net Interest Income per FTE S5,8: Net Interest Income per FTE S43,7: Non-Interest Income per FTE Avg Operating Exp per FTE S42,5: Net Operating Exp per FTE Avg Net Op Return per FT S42,5: Avg Net Op Return per FT S42,5: Avg Revenue/Operating Expense Assessing Revenue- Avg Revenue per FTE Total Revenue Ratio Operating Expenses- Avg Revenue per FTE Total Revenue Ratio Avg Comp & Benefits per F C & B Exp Ratio Pct of Total Op Expense FTE-to-Ops (Staff Eff) Full-time Equivalents Pct Part-time Employee  Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg Occ & Ops Exp Ratio Pct of Total Op Expense Avg Occ & Ops Exp Per FTE Occup & Ops Exp Ratio Pct of Total Op Expense	\$105,709 \$17,884 \$11,887,825 \$8 \$6,549 \$3 \$81,276 \$6 \$11,419 \$9 \$84,971 \$73,552 \$0 \$7,725 \$117,128 \$5,24%	\$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381	\$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09
Interest Income per FTE Avg Interest Exp per FTE Sys,9: Gross Interest Inc per FTE Frovisions per FTE Net Interest Income per FTE Sys,8: Net Interest Income per FTE Non-Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Avg Net Op Return per FT Sys,8: Avg Net Op Return per FT Sys,9:	55 \$17,884 201 \$87,825 18 \$6,549 13 \$81,276 26 \$11,419 27 \$73,552 20 \$7,725 21 \$117,128 25,24%	\$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 <b>\$26,381</b>	\$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 \$27,44
Avg Interest Exp per FTE \$5,91 Gross Interest Inc per FTE \$49,55 Provisions per FTE \$5,8 Net Interest Income per FTE \$5,8 Net Interest Income per FTE \$43,7 Non-Interest Income per FTE \$43,7 Non-Interest Income per FTE \$42,5 Net Operating Exp per FTE \$42,5  Avg Operating Exp per FTE \$42,5  Avg Net Op Return per FT \$1,17  Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20%  Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09%  Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 9.243% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 9.9%  Avg Occ & Ops Exp per FTE 9.9% Avg Occ & Ops Exp per FTE 9.9% Avg Occ & Ops Exp Ratio 9.9%  Avg Occ & Ops Exp Ratio 9.9% Avg Occ & Ops Exp Per FTE 9.9% - Occup & Ops Exp Ratio 9.9% - Pct of Total Op Expense 15.51% - Occup & Ops Exp Ratio 9.9%	55 \$17,884 201 \$87,825 18 \$6,549 13 \$81,276 26 \$11,419 27 \$73,552 20 \$7,725 21 \$117,128 25,24%	\$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 <b>\$26,381</b>	\$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 \$27,44
Gross Interest Inc per FTE \$49,5: Provisions per FTE \$5,8: Net Interest Income per FTE \$43,7: Non-Interest Income per FTE \$43,7: Non-Interest Income per FTE \$42,5: Net Operating Exp per FTE \$42,5: Avg Net Op Return per FT \$ 1,17  Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20%  Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09%  Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 9.243% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 9.9%  Avg Occ & Ops Exp per FTE 9.9%  Avg Occ & Ops Exp per FTE 9.9% - Occup & Ops Exp Ratio 9.9% - Pct of Total Op Expense 7.516,374 - Occup & Ops Exp Ratio 9.9% - Pct of Total Op Expense 7.516,374 - Occup & Ops Exp Ratio 9.9%	\$11,419 \$13 \$81,276 \$13 \$81,276 \$13 \$81,276 \$11,419 \$13 \$73,552 \$10 \$7,725 \$117,128 \$5.24%	\$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841	\$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 <b>\$36,168</b> \$391,763	\$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 <b>\$26,381</b>	\$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,05 \$27,44
Provisions per FTE \$5,8  Net Interest Income per FTE \$43,7  Non-Interest Income per FTE \$42,5  Avg Operating Exp per FTE \$42,5  Avg Net Op Return per FT \$1,17  Revenue/Operating Expense Assessi Revenue-  Avg Revenue per FTE \$67,251  - Total Revenue Ratio 6.20%  Operating Expenses-  Avg Revenue per FTE \$66,082  - Total Revenue Ratio 6.09%  Avg Comp & Benefits per F \$26,316  - C & B Exp Ratio 2.43%  - Pct of Total Op Expense 48%  - FTE-to-Ops (Staff Eff) 1.87  - Full-time Equivalents 228  - Pct Part-time Employee 79%  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio 2.151%  - Pct of Total Op Expense 79%	88 \$6,549 83 \$81,276 96 \$11,419 99 \$84,971 73 \$73,552 90 \$7,725 917,128 5.24%	\$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658	\$15,537 \$141,282 \$54,499 \$167,940 \$113,441 <b>\$27,841</b>	\$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313	\$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168	\$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016	\$11,512 \$138,544 \$38,286 \$150,450 \$112,163 <b>\$26,381</b>	\$14,43 \$140,53 \$50,06 \$163,15 \$113,09 \$27,44
Net Interest Income per FTE \$43,74  Non-Interest Income per FTE \$11,61  Avg Operating Exp per FTE \$42,5  Avg Net Op Return per FT \$1,17  Revenue/Operating Expense Assessi Revenue-  Avg Revenue per FTE \$67,251  - Total Revenue Ratio 6.20%  Operating Expenses-  Avg Revenue per FTE \$66,082  - Total Revenue Ratio 6.09%  Avg Comp & Benefits per F \$26,316  - C & B Exp Ratio 2.43%  - Pct of Total Op Expense 48%  - FTE-to-Ops (Staff Eff) 1.87  - Full-time Equivalents 228  - Pct Part-time Employee 79%  Avg Occ & Ops Exp per FTE 0.00%  Avg Occ & Ops Exp Ratio 2.6374  - Occup & Ops Exp Ratio 3.0%	\$117,128 513 \$81,276 61 \$11,419 62 \$84,971 73 \$73,552 61 \$7,725	\$143,434 \$34,779 \$150,088 \$115,309 \$28,124	\$146,301 \$46,011 \$163,654 \$117,643 \$28,658 \$250,490	\$141,282 \$54,499 \$167,940 \$113,441 <b>\$27,841</b> \$275,755	\$168,115 \$72,287 \$202,089 \$129,802 \$38,313 \$423,695	\$162,637 \$67,883 \$194,351 \$126,469 <b>\$36,168</b> \$391,763	\$76,564 \$11,454 \$81,116 \$69,662 \$6,902	\$130,488 \$30,263 \$136,735 \$106,472 <b>\$24,016</b>	\$138,544 \$38,286 \$150,450 \$112,163 <b>\$26,381</b>	\$140,53 \$50,06 \$163,15 \$113,05 \$27,44
Non-Interest Income per FT Avg Operating Exp per FTE St4,2;  Net Operating Exp per FTE Avg Net Op Return per FT \$42,5  Avg Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE - Total Revenue Ratio 6.20%  Operating Expenses- Avg Revenue per FTE - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - 1.51% - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - Occup & Ops Exp Ratio - Pct of Total Op Expense	96 \$11,419 99 \$84,971 73 \$73,552 D \$7,725 ment \$117,128 5.24%	\$34,779 \$150,088 \$115,309 <b>\$28,124</b> \$227,270	\$46,011 \$163,654 \$117,643 <b>\$28,658</b> \$250,490	\$54,499 \$167,940 \$113,441 <b>\$27,841</b> \$275,755	\$72,287 \$202,089 \$129,802 <b>\$38,313</b> \$423,695	\$67,883 \$194,351 \$126,469 <b>\$36,168</b> \$391,763	\$11,454 \$81,116 \$69,662 \$6,902	\$30,263 \$136,735 \$106,472 <b>\$24,016</b>	\$38,286 \$150,450 \$112,163 <b>\$26,381</b>	\$50,00 \$163,1! \$113,09 <b>\$27,4</b>
Avg Operating Exp per FTE \$42,5  Avg Net Op Return per FT \$ 1,17  Revenue/Operating Expense Assessing Revenue-  Avg Revenue per FTE \$67,251  - Total Revenue Ratio 6.20%  Operating Expenses-  Avg Revenue per FTE \$66,082  - Total Revenue Ratio 6.09%  Avg Comp & Benefits per F \$26,316  - C & B Exp Ratio 2.43%  - Pct of Total Op Expense 48%  - FTE-to-Ops (Staff Eff) 1.87  - Full-time Equivalents 228  - Pct Part-time Employee 79%  Avg Occ & Ops Exp per FTE 0.00%  Avg Occ & Ops Exp Per FTE 1.51%  - Occup & Ops Exp Ratio 2.00%  - Pct of Total Op Expense 30%	59 \$84,971 73 \$73,552  0 \$7,725  ment  \$117,128  5.24%	\$150,088 \$115,309 <b>\$28,124</b> \$227,270	\$163,654 \$117,643 \$28,658 \$250,490	\$167,940 \$113,441 <b>\$27,841</b> \$275,755	\$202,089 \$129,802 <b>\$38,313</b> \$423,695	\$194,351 \$126,469 <b>\$36,168</b> \$391,763	\$81,116 \$69,662 <b>\$6,902</b>	\$136,735 \$106,472 <b>\$24,016</b>	\$150,450 \$112,163 <b>\$26,381</b>	\$163,15 \$113,05 <b>\$27,4</b> 4
Net Operating Exp per FTE \$42,5  Avg Net Op Return per FT \$ 1,17  Revenue/Operating Expense Assessi Revenue-  Avg Revenue per FTE \$67,251  - Total Revenue Ratio 6.20%  Operating Expenses-  Avg Revenue per FTE \$66,082  - Total Revenue Ratio 6.09%  Avg Comp & Benefits per F \$26,316  - C & B Exp Ratio 2.43%  - Pct of Total Op Expense 48%  - FTE-to-Ops (Staff Eff) 1.87  - Full-time Equivalents 228  - Pct Part-time Employee 79%  Avg Occ & Ops Exp per FTE 0.00%  Avg Occ & Ops Exp Ratio 2.151%  - Pct of Total Op Expense 30%	73 \$73,552  0 \$7,725  ment  \$117,128  5.24%	\$115,309 <b>\$28,124</b> \$227,270	\$117,643 <b>\$28,658</b> \$250,490	\$113,441 <b>\$27,841</b> \$275,755	\$129,802 <b>\$38,313</b> \$423,695	\$126,469 <b>\$36,168</b> \$391,763	\$69,662 \$6,902	\$106,472 <b>\$24,016</b>	\$112,163 <b>\$26,381</b>	\$113,09 <b>\$27,4</b> 4
Avg Net Op Return per FT \$ 1,17  Revenue/Operating Expense Assessi Revenue-  Avg Revenue per FTE	9 \$7,725 ment \$117,128 5.24%	<b>\$28,124</b> \$227,270	<b>\$28,658</b> <b>\$250,490</b>	<b>\$27,841</b> \$275,755	<b>\$38,313</b> <b>\$423,695</b>	<b>\$36,168</b> \$391,763	\$6,902	\$24,016	\$26,381	\$27,44
Revenue/Operating Expense Assessi Revenue-  Avg Revenue per FTE	nent \$117,128 5.24%	\$227,270	\$250,490	\$275,755	\$423,695	\$391,763				
Revenue- Avg Revenue per FTE	\$117,128 5.24%						\$110,866	\$204.733	\$228.045	40.0-
- Total Revenue Ratio 6.20%  Operating Expenses-  Avg Revenue per FTE 566,082 - Total Revenue Ratio 6.09%  Avg Comp & Benefits per F C 2.43% - C & B Exp Ratio Pct of Total Op Expense FIE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents Pct Part-time Employee 79%  Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense 30%	5.24%						Ψ110,000			5262.693
Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 30%		5.24%	5.41%	5.79%	6.10%					\$262,692
Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 30%	4					6.04%	5.30%	5.24%	5.33%	5.67%
- Total Revenue Ratio 6.09%  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 30%	4									
Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  \$26,316 2.43% 48% 1.87 228 79% \$16,374 1.51% 30%	\$109,404	\$199,145	\$221,832	\$247,914	\$385,382	\$355,595	\$103,965	\$180,718	\$201,665	\$235,251
- C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  2.43% 48%  1.87 228 79%  \$16,374 1.51% 30%	4.89%	4.59%	4.79%	5.20%	5.55%	5.48%	4.97%	4.63%	4.72%	5.08%
- C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  2.43% 48%  1.87 228 79%  \$16,374 1.51% 30%	\$43,493	\$70,333	\$76,640	\$83,891	\$107,107	\$101,790	\$41,336	\$64,719	\$70,793	\$80,305
- Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  48% 1.87 228 79% \$16,374 1.51% 30%	1.94%	1.62%	1.65%	1.76%	1.54%	1.57%	1.98%	1.66%	1.66%	1.73%
- Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  228 79% \$16,374 1.51% 30%	51%	47%	47%	50%	53%	52%	51%	47%	47%	49%
- Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  228 79% \$16,374 1.51% 30%	0.80	0.35	0.30	0.26	0.16	0.18	0.86	0.40	0.34	0.27
Avg Occ & Ops Exp per FTE \$16,374  - Occup & Ops Exp Ratio 1.51%  - Pct of Total Op Expense 30%	1,588	7,564	9,743	50,717	282,259	352,098	1,816	9,380	19,123	69,839
- Occup & Ops Exp Ratio 1.51% - Pct of Total Op Expense 30%	57%	16%	9%	7%	4%	5%	60%	26%	18%	10%
- Occup & Ops Exp Ratio 1.51% - Pct of Total Op Expense 30%	\$22,838	\$40,367	\$42,289	\$41,880	\$47,885	\$46,567	\$22,026	\$36,816	\$39,604	\$41,257
	1.02%	0.93%	0.91%	0.88%	0.69%	0.72%	1.05%	0.94%	0.93%	0.89%
	27%	27%	26%	25%	24%	24%	27%	27%	26%	25%
Avg All Other Exp per FTE \$11,579	\$18,640	\$39,388	\$44,725	\$42,169	\$47,096	\$45,995	\$17,753	\$35,200	\$40,053	\$41,590
- All Other Expense Ratio 1.07%	0.83%	0.91%	0.97%	0.89%	0.68%	0.71%	0.85%	0.90%	0.94%	0.90%
- Pct of Total Op Expense 21%	22%	26%	27%	25%	23%	24%	22%	26%	27%	25%
Membership Outreach-										
Members-to-Potential 0.6%	5.5%	2.7%	2.3%	2.0%	3.1%	2.9%	2.6%	2.7%	2.5%	2.1%
Members-to-FTEs 338	330	405	374	333	417	403	331	391	382	346
Borrower-to-Members 23.0%	36.4%	136.1%	98.1%	81.3%	57.2%	62.8%	34.5%	111.8%	100.6%	81.4%
Branches 278	661	1,719	1,428	4,634	12,605	21,323	939	2,657	4,085	8,718
Members per Branch 277	702	1,782	2,551	3,643	9,345	6,659	640	1,379	1,788	2,774
Avg Accts per Member 1.0	793	1.5	1.5	1.6	1.7	1.7	1.1	1.4	1.4	1.5
Avg Loans per Member 0.2	793 1.1	1.5	1.0	0.8	0.6	0.6	0.3	1.2	1.1	0.9
Avg 1 Loan for every XX.X I 4.3	1.1 0.4	1.4				4.0	2.0	0 0	0.9	1 1
Avg Savings per Member 1.1	1.1		1.0 1.8	1.2 1.9	1.7 2.0	1.6 2.0	2.9 1.3	0.8 1.6	1.7	1.1 1.8





**Business & Industry Consulting** <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 03-2024 Million Million <Million Million Million Million TOTAL Million Million Million Million **NET INFRASTRUCTURE COST:** Fee Income 1.08% 0.51% 0.80% 0.99% 1.14% 1.04% 1.05% 0.55% 0.78% 0.90% 1.08% 1.62% 1.66% 2.43% 1.94% 1.65% 1.76% 1.54% 1.57% 1.98% 1.66% Compensation & Benefits 1.73% Travel & Conference 0.05% 0.03% 0.03% 0.04% 0.04% 0.02% 0.02% 0.03% 0.03% 0.03% 0.04% Office Occupancy 0.22% 0.17% 0.20% 0.22% 0.22% 0.17% 0.17% 0.17% 0.20% 0.21% 0.22% 0.52% 0.74% 1.29% 0.86% 0.73% 0.69% 0.66% 0.54% 0.88% 0.72% 0.67% Office Operations **Educational & Promo** 0.05% 0.03% 0.07% 0.09% 0.11% 0.11% 0.11% 0.04% 0.07% 0.08% 0.10% 0.19% 0.19% 0.20% 0.13% 0.18% Loan Servicing 0.13% 0.13% 0.23% 0.24% 0.21% 0.23% Professional & Outside Sv 0.54% 0.47% 0.49% 0.50% 0.40% 0.24% 0.27% 0.48% 0.49% 0.50% 0.42% 0.02% 0.01% 0.00% 0.00% 0.00% 0.00% 0.00% 0.01% 0.01% Member Insurance 0.00% 0.00% 0.03% 0.02% 0.01% Operating Fees 0.05% 0.02% 0.02% 0.01% 0.04% 0.02% 0.02% 0.02% Miscellaneous 0.22% 0.13% 0.10% 0.09% 0.07% 0.10% 0.10% 0.13% 0.10% 0.09% 0.08% **Total Ops Expense** 5.01% 3.80% 3.46% 3.53% 3.53% 2.91% 3.00% 3.88% 3.50% 3.52% 3.52% **Net Operating Expense** 3.93% 3.29% 2.66% 2.54% 2.38% 1.87% 1.95% 3.33% 2.73% 2.62% 2.44% NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT Fee Income \$11,696 \$11,419 \$34,779 \$46,011 \$54,499 \$72,287 \$67,883 \$11,454 \$30,263 \$38,286 \$50,060 \$43,493 \$70,333 \$76,640 \$83,891 \$107,107 \$101,790 \$41,336 \$64,719 \$70,793 Compensation & Benefits \$26,316 \$80,305 \$1,404 \$526 \$588 \$1,296 \$1,642 \$1,709 \$1,450 \$1,484 \$580 \$1,157 \$1,625 Travel & Conference \$3,524 Office Occupancy \$2,339 \$3,694 \$8,814 \$10,127 \$10,437 \$11,573 \$11,266 \$7,790 \$8,981 \$10,038 \$14,035 \$19,144 \$18,502 \$29,026 Office Operations \$31,553 \$32,161 \$31,443 \$36,312 \$35,301 \$30,624 \$31,218 \$756 \$3,173 \$4,106 \$5,337 \$7,771 \$734 \$2,701 \$3,417 \$4,811 Educational & Promo \$585 \$7,187 Loan Servicing \$1,462 \$2,855 \$8,179 \$10,812 \$11,568 \$13,099 \$12,656 \$2,680 \$7,114 \$8,998 \$10,864 Professional & Outside Sv \$5,848 \$10,579 \$21,329 \$23,129 \$19,086 \$16,821 \$17,389 \$9,985 \$19,133 \$21,169 \$19,657 \$194 \$82 \$105 \$205 Member Insurance \$234 \$252 \$57 \$66 \$250 \$142 \$115 **Operating Fees** \$585 \$756 \$1,005 \$931 \$815 \$619 \$668 \$734 \$952 \$941 \$850 Miscellaneous \$2,339 \$2,855 \$4,213 \$4,024 \$3,549 \$7,279 \$6,544 \$2,790 \$3,937 \$3,981 \$3,667 **Total Ops Expense** \$54,269 \$84,971 \$150,088 \$163,654 \$167,940 \$202,089 \$194,351 \$81,116 \$136,735 \$150,450 \$163,151 **Net Operating Expense** \$129,802 \$42,573 \$73,552 \$115,309 \$117,643 \$113,441 \$126,469 \$69,662 \$106,472 \$112,163 \$113,091 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 48.5% 51.2% 46.9% 46.8% 50.0% 53.0% 52.4% 51.0% 47.3% 47.1% 49.2% Travel & Conference 1.0% 0.7% 0.9% 1.0% 1.0% 0.7% 0.8% 0.7% 0.8% 0.9% 1.0% 4.3% 4.3% 5.9% 6.2% 6.2% 5.7% 5.8% 4.3% 6.0% 6.2% Office Occupancy 5.7% Office Operations 25.9% 22.5% 21.0% 19.7% 18.7% 18.0% 18.2% 22.8% 21.2% 20.4% 19.1% **Educational & Promo** 1.1% 0.9% 2.1% 2.5% 3.2% 3.8% 3.7% 0.9% 2.0% 2.3% 2.9% Loan Servicing 2.7% 3.4% 5.4% 6.6% 6.9% 6.5% 6.5% 3.3% 5.2% 6.0% 6.7% 14.2% 11.4% 12.3% 14.0% Professional & Outside Sv 10.8% 12.5% 14.1% 8.3% 8.9% 14.1% 12.0% 0.4% 0.3% 0.1% 0.1% 0.0% 0.3% 0.1% 0.1% 0.1% Member Insurance 0.1% 0.0% Operating Fees 1.1% 0.9% 0.7% 0.6% 0.5% 0.3% 0.3% 0.9% 0.7% 0.6% 0.5% Miscellaneous 4.3% 3.4% 2.8% 2.5% 2.1% 3.6% 3.4% 3.4% 2.9% 2.6% 2.2% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%