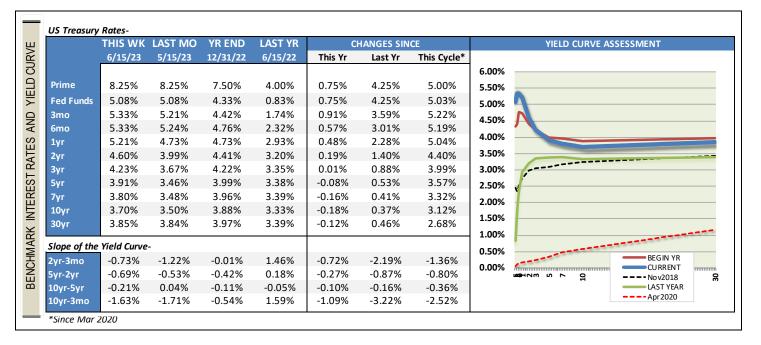
ECONOMIC UPDATE AND ANALYSIS

16 June 2023



CONSUMER INFLATION ADVANCES 4.0% IN MAY; CORE PRICES UP 5.3% ... FOMC LEAVES OVERNIGHT TARGET UNCHANGED

U.S. consumer prices are increasing at a 4.0% annualized pace in May - while core consumer inflation, which excludes commodity-driven food and energy prices, increased 5.3%.

Overall inflation has been impacted by a 6.7% increase in food costs, fueled by a 5.8% increase in grocery prices and 8.3% increase in prices for food eaten away from home. Also impacting consumer inflation is an 11.7% decrease in energy prices, including a -19.7% decline in gasoline prices.

Wholesale inflation increased at a 1.1% pace. Unlike in the past, this demonstrates producers' ability to pass on more of their higher costs to the consumer - something they have been unable to do for decades.

Still, it continues to adversely impact producers' earnings and future hiring and advances in manufacturing. This endangers future growth potential.

Although inflation has cooled from a peak of 9.1%, it remains nearly double the pre-pandemic average and well above the Federal Reserve's 2% target rate.

Key Economic Indicators f	or Banks, Th	rifts & Credit	Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q1-2nd	1.3%	2.6%
GDP - YTD	Annl	Q1-2nd	1.3%	0.9%
Consumer Spending	QoQ	Q1-2nd	3.8%	1.0%
Consumer Spending YTD	Annl	Q1-2nd	3.8%	1.7%
Harmala marat Data	D.4-	N.4	2.70/	2.40/
Unemployment Rate	Mo	May	3.7%	3.4%
Underemployment Rate	Mo	May	6.7%	6.6%
Participation Rate	Mo	May	62.6%	62.6%
Wholesale Inflation	YoY	May	1.1%	2.3%
Consumer Inflation	YoY	May	4.0%	4.9%
Core Inflation	YoY	May	5.3%	5.5%
Consumer Credit	Annual	April	5.7%	5.7%
Retail Sales	YoY	May	3.5%	3.8%
Vehicle Sales	Annl (Mil)	May	15.6	16.5
Home Sales	Annl (Mil)	April	4.963	5.080
Home Prices	YoY	March	0.7%	2.0%

	THIS WK	YR END	PCT CH	HANGES
	6/15/23	12/31/22	YTD	12Mos
DJIA	34,408	33,147	3.8%	15.0%
S&P 500	4,425	3,839	15.3%	20.7%
NASDAQ	13,783	10,466	31.7%	29.5%
Crude Oil	70.62	80.26	-12.0%	-35.6%
Avg Gasoline	3.60	3.22	11.6%	-28.2%
Gold	1,970	1,826	7.9%	7.3%

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AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE THIS WK CHANGE IN MARKET RATES SINCE Rate Sen 8.00% 6/15/23 YTD Nov18 High 2020 Low 2020Low 30YR Vehicle Loans Classic CC 12.82% 0.76% 1.13% 1.78% 36% 7.00% 15YR 5.93% 6.15% Platinum CC 12.33% 1.10% 2.06% 2.97% 59% 6.00% Mortgages 5.80% 0.93% 2.14% 2.56% 58% 48mo Veh Investments 60mo Veh 5.93% 0.94% 2.16% 2.58% 65% 2YR 3YR 5.00% 5.55% 5YR 5.45% 2.09% 72mo Veh 6.21% 0.92% 2.54% 65% 5.30% 5.38% HE LOC 7.99% 1.19% 2.43% 3.76% 4.00% 75% 10yr HE 6.99% 0.53% 1.47% 1.89% 53% 1YrCD 2YrCD 3YrCD **US TREASURY** 2.76% 3.00% 15yr FRM 6.15% 0.43% 1.57% 2.83% 85% (FFds-10Yr) 30yr FRM 6.68% 0.27% 1.62% 2.97% 95% 2.00% Deposits 0.09% 0.00% -0.05% -0.03% **Sh Drafts** -1% 1.00% MoneyMkt. 0.75% -0.01% Reg Svgs 0.18% 0.04% 0.03% 1% RegSavings. 0.18% 0.00% MMkt-10k 0.75% 0.24% 0.27% 0.43% 9% F36 1 3 5 7 10 MMkt-50k 0.99% 0.32% 0.34% 0.54% 11% Spreads Over(Under) US Treasury 6mo CD 2.13% 0.86% 1.10% 1.54% 30% 4Y Vehicle 1.20% -4.90% Reg Svgs 2 76% 0.90% 1 25% 1 91% 38% 1 70% 1yr CD 5Y Vehicle 17 CD -2.45% 2yr CD 2.76% 0.66% 0.91% 1.72% 39% 15Y Mortg 2.35% 2Y CD -1.84% 3yr CD 2.70% 0.51% 0.64% 1.53% 38% 30Y Mortg 2.98% 3Y CD -1.53%

STRATEGICALLY FOR CREDIT UNIONS

The slowdown in inflation led to Fed policy-makers to hold interest rates steady for the first time in 15 months, pausing its aggressive tightening campaign to assess how the economy is faring in the face of higher borrowing costs.

The widely expected and unanimous decision left interest rates at a range of 5% to 5.25%, the highest level since 2007. But policymakers also left the door open to additional rate increases this year.

The encouraging trend in consumer prices provided the Fed some leeway to keep rates unchanged this month and if the trend continues, the Fed will not likely hike for the rest of the year

Scorching-hot inflation has created severe financial pressures for most U.S. households, which are forced to pay more for everyday necessities like food and rent. The burden is disproportionately borne by low-income Americans, whose already-stretched paychecks are heavily affected by price fluctuations.

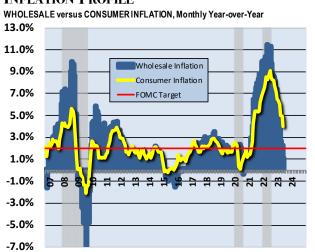
Consumers continued to see some reprieve in May in the form of lower energy costs, which fell 3.6% over the course of the month and are down 11.7% compared to the same time last year.

New economic projections laid out by the FOMC after this week's meeting did show that a majority of Fed officials expect two more quarter-point increases this year.

ECONOMIC RELEASES RELEASES THIS WEEK: Current Projected Previous Consumer Inflation (May, YoY) 4.0% 4.7% 4.9% Wholesale Inflation (May, YoY) 1.1% 2 1% 2.3% 5.3% 5.3% **FOMC Announcement** 5.3% Retail Sales (May, MoM) 3.5% 3.5% 3.8%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Existing Home Sales (May, MoM, Annl)	4.5M	4.8M
Leading Indicators (May)	-0.4%	-0.6%

INFLATION PROFILE



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ECONOMIC CALENDAR

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
2	19	Jobless Claims 242k Cont'd Claims 1.79M Exist Home Sales 4.28M	17	16 Retail Sales 3.8%	May 15
2	26 Personal Spending Personal Income	Leading Indicators -0.6% 25 Jobless Claims 229k Cont'd Claims 1.79M GDP (Q1-2nd) 1.3%	24 FOMC Minutes	23 New Home Sales 683k	22
	Unemployment 3.7% Nonfarm Payroll 339k Private Payroll 283k Vehicle Sales	June 1 Jobless Claims Cont'd Claims	31	30 Home Prices +0.7% Consumer Conf 102.3	29 MEMORIAL DAY HOLIDAY
1	9	8 Jobless Claims 261k Cont'd Claims 1.76M	7 Consumer Credit 5.7%	6	5
1	16	Jobless Claims 262k Cont'd Claims 1.78M Retail Sales 1.6%	14 /holesale Inflation 1.2%	13 Consumer Inflation 4.0%	12
2	23	Jobless Claims Cont'd Claims Existing Home Sales Leading Indicators	21	20	19
July	Personal Income Personal Spending	Jobless Claims Cont'd Claims GDP (Q1, Final)	28	Home Prices New Home Sales	26
	7 Unemployment Nonfarm Payroll Private Payroll	Jobless Claims Cont'd Claims Vehicle Sales	5 FOMC Minutes	4 INDEPENDENCE DAY HOLIDAY	3 Construction Spdg
1	14	Jobless Claims Cont'd Claims Wholesale Inflation	12 Consumer Inflation FRB Beige Book	11	10 Consumer Credit





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MAY 2023

		2022			20)23			20	24	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ONOMIC OUTLOOK											
conomic Growth-											
iDP - (QoQ)	-0.6%	3.2%	2.6%	1.1%	-0.6%	-0.4%	0.5%	1.1%	1.3%	1.8%	1.9%
GDP - (YTD)	-1.1%	0.3%	0.9%	1.1%	0.3%	0.0%	0.2%	1.1%	1.2%	1.4%	1.5%
consumer Spending - (QoC	2.0%	2.3%	1.0%	3.7%	-0.4%	-0.3%	0.2%	0.9%	1.1%	2.1%	1.9%
onsumer Spending - (YTD)		2.5% 1.9%	1.0%	3.7%	-0.4% 1.7%	-0.3 <i>%</i> 1.0%	0.2%	0.9%	1.1%	1.4%	
onsumer spending - (TID)	1.7%	1.9%	1.770	3.7%	1./70	1.0%	0.8%	0.9%	1.0%	1.4%	1.5%
Sovernment Spending - (Q	-1.6%	3.7%	3.8%	4.7%	0.5%	1.7%	0.8%	1.0%	9.0%	0.7%	0.8%
overnment Spending - (YI	-2.0%	-0.1%	0.9%	4.7%	2.6%	2.3%	1.9%	1.0%	5.0%	3.6%	2.9%
onsumer Wealth-											
Inemployment Rate	3.6%	3.5%	3.6%	3.5%	3.5%	4.2%	4.8%	5.0%	5.0%	4.8%	4.6%
Consumer Inflation	8.6%	8.3%	7.1%	5.8%	4.4%	4.2%	3.8%	3.3%	2.9%	2.5%	2.5%
Home Prices (YoY)	15.2%	10.4%	5.8%	2.1%	1.2%	2.5%	3.0%	3.1%	3.6%	4.2%	4.4%
INGLE FAMILY HOME & VE	HICLE LOAN	N MARKETS		T							
lome Sales-											
Total Home Sales (Mil)	5.982	5.350	4.795	4.979	4.989	4.810	4.875	5.048	5.384	5.543	5.750
xisting Home (Mil)	5.373	4.770	4.197	4.328	4.345	4.185	4.239	4.402	4.701	4.835	5.013
New Home Sales (Mil)	0.609	0.580	0.598	0.651	0.644	0.625	0.636	0.646	0.683	0.708	0.737
Mortgage Originations-											
Single Family Homes (Mils)	1.790	1.206	0.972	0.816	1.216	1.202	1.286	1.180	1.505	1.463	1.490
Purchase Apps (Mils)	1.202	0.946	0.790	0.634	0.862	0.857	0.892	0.777	1.077	0.997	1.019
Refinancing Apps (Mils)	0.588	0.260	0.182	0.182	0.263	0.345	0.394	0.403	0.428	0.466	0.471
Refi Apps Share	33%	22%	19%	22%	22%	29%	31%	34%	28%	32%	32%
<u>/ehicle Sales-</u>											
'ehicle Sales (Mil)	13.5	14.0	13.9	15.7	16.6	17.0	16.5	16.1	16.3	16.5	16.7
MARKET RATE OUTLOOK											
Benchmark Rates-											
Prime	3.5%	6.3%	7.3%	7.8%	8.2%	8.2%	8.2%	7.5%	7.0%	6.5%	6.0%
ed Funds	1.6%	3.1%	4.4%	4.9%	5.1%	5.1%	5.1%	4.6%	4.1%	3.6%	3.1%
Byr UST	3.0%	4.2%	4.2%	3.5%	4.2%	4.1%	4.0%	3.5%	3.0%	2.7%	2.7%
yr UST	3.0%	4.0%	4.0%	3.3%	3.9%	3.8%	3.6%	3.3%	3.0%	2.7%	2.7%
0yr UST	2.9%	3.1%	3.8%	3.6%	3.5%	3.4%	3.2%	3.1%	2.9%	2.7%	2.6%
Market Pates											
Market Rates- Syr Vehicle Loan Rate	3.4%	4.5%	5.0%	5.5%	5.8%	5.8%	5.8%	5.7%	5.6%	5.5%	5.5%
.5yr First-lien Mortgage	3.4% 4.8%	4.5% 5.5%	5.0% 5.7%	5.5%	5.8% 6.2%	5.8% 5.7%	5.8%	5.7%	5.6% 4.8%	5.5% 4.5%	5.5% 4.2%
Oyr First-lien Mortgage	4.8% 5.3%	5.5% 5.7%	5.7% 6.6%	6.4%	6.4%	5.7% 6.0%	5.5% 5.6%	5.0%	4.8% 5.3%	4.5% 5.0%	4.2%
by Thist hen workgage	5.5/0	J.770	0.070	0.470	U. + /0	0.070	J.U/0	5.5/0	J.J/0	J.U/0	+.0/0



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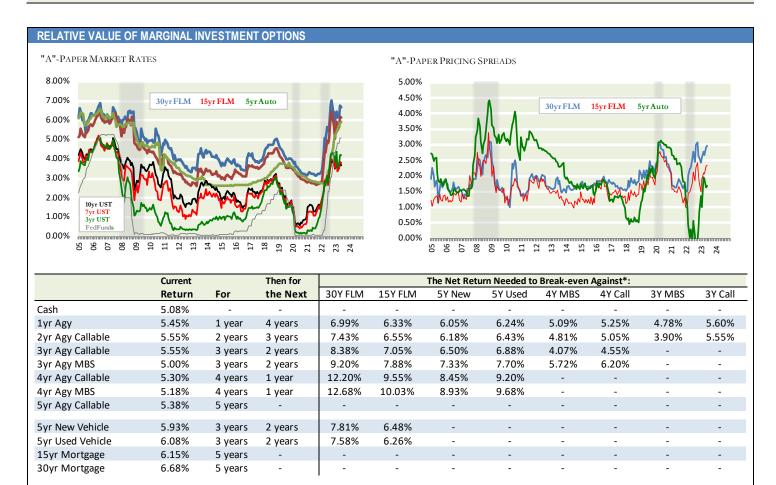
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilities of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to E	Break-even A	gainst*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	4.01%	6.51%	5.43%	9.47%
Regular Savings	0.18%	1 year	2 years	3.96%	6.47%	5.34%	9.38%
Money Market	0.75%	1 year	2 years	3.68%	6.18%	4.77%	8.81%
FHLB Overnight	5.03%	1 year	2 years	1.54%	4.04%	0.49%	4.53%
Catalyst Settlement	6.65%	1 year	2 years	0.73%	3.23%	-0.57%	2.91%
6mo Term CD	2.13%	6 mos	2.5 yrs	2.81%	4.82%	2.97%	5.66%
6mo FHLB Term	5.38%	6 mos	2.5 yrs	2.16%	4.17%	1.89%	4.58%
6mo Catalyst Term	5.97%	6 mos	2.5 yrs	2.05%	4.05%	1.69%	4.38%
1yr Term CD	2.76%	1 year	2 years	2.67%	5.18%	2.76%	6.80%
1yr FHLB Term	5.39%	1 year	2 years	1.36%	3.86%	0.13%	4.17%
2yr Term CD	2.76%	2 years	1 year	2.58%	7.59%	-	-
2yr FHLB Term	4.78%	2 years	1 year	-1.46%	3.55%	-	-
3yr Term CD	2.70%	3 years	-	-	-	-	-
3yr FHLB Term	4.37%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



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Q4-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions Average Assets (\$Mil) Pct of Credit Unions	294 \$0.905 6%	673 \$5.6 14%	1,357 \$26.4 29%	657 \$72.9 14%	1,070 \$227.1 22%	709 \$2,591.2 15%	4,760 \$455.4 100%	967 \$4.2 20%	2,324 \$17.2 49%	2,981 \$29.4 63%	4,051 \$81.6 85%
Pct of Industry Assets	0.0%	0.2%	2%	2%	11%	85%	100%	0%	2%	4%	15%
GROWTH RATES (YTD)											
Total Assets Total Loans - Direct Loans - Indirect Loans	-9.7% -1.2% -1.6% -	-5.3% 4.6% 5.5% -74.6%	-4.8% 5.9% 5.3% 21.1%	-3.4% 6.2% 4.8% 18.9%	-1.2% 10.5% 7.9% 23.8%	6.6% 21.8% 19.0% 32.0%	5.2% 20.0% 17.2% 31.1%	-5.6% 4.3% 5.0% -72.2%	-4.9% 5.7% 5.3% 18.4%	-4.1% 6.0% 5.0% 18.8%	-2.0% 9.4% 7.2% 23.2%
Total Shares - Checking & Savings	-8.4% -9.9%	-5.1% -5.5%	-4.5% -4.6%	-3.1% -3.4%	-1.5% -2.3%	4.0% 2.7%	3.0% 1.6%	-5.3% -5.8%	-4.6% -4.7%	-3.8% -4.0%	-2.2% -2.8%
Net Worth	-7.0%	-0.7%	-1.7%	1.1%	4.0%	11.6%	10.1%	-1.2%	-1.6%	-0.2%	2.8%
BALANCE SHEET ALLOCATION	N										
Net Worth-to-Total Assets	18.5%	16.1%	12.1%	11.6%	10.8%	10.7%	10.7%	16.2%	12.5%	12.0%	11.1%
Cash & Inv-to-Total Assets Loans-to-Total Assets Vehicle-to-Total Loans REL-to-Total Loans REL-to-Net Worth Indirect-to-Total Loans	50% 43% 63% 1% 2% 0%	48% 47% 67% 6% 19% 0%	47% 49% 52% 28% 114% 4%	41% 54% 44% 40% 185% 11%	31% 63% 39% 46% 272% 18%	24% 71% 31% 54% 359% 23%	26% 69% 32% 52% 339% 22%	48% 47% 66% 6% 18% 0%	47% 48% 53% 26% 101% 4%	44% 52% 48% 34% 145% 8%	34% 60% 41% 43% 235% 16%
Loans-to-Total Shares Chkg & Svgs-to-Total Shares Nonterm-to-Total Shares Term CDs-to-Total Shares	54% 93% 93% 5%	57% 86% 87% 9%	56% 78% 85% 10%	61% 73% 83% 10%	72% 66% 81% 4%	84% 54% 77% 17%	81% 56% 78% 16%	57% 86% 88% 9%	56% 79% 85% 9%	59% 76% 84% 10%	68% 68% 82% 5%
Liquidity Ratio Short-term Funding Ratio Net Long-term Asset Ratio	30.0% 45.5% 3.7%	13.5% 30.8% 9.5%	8.9% 23.0% 22.1%	8.1% 17.9% 29.5%	6.7% 12.4% 35.6%	5.9% 9.3% 40.6%	6.1% 10.1% 39.5%	14.6% 23.7% 20.9%	9.5% 20.6% 25.6%	8.8% 14.6% 32.9%	7.3% 10.2% 39.4%
LOAN QUALITY											
Loan Delinquency Ratio Net Charge-off Ratio "Misery" Index	2.63% 0.61% 3.24%	1.35% 0.35% 1.70%	0.91% 0.25% 1.16%	0.70% 0.24% 0.94%	0.55% 0.23% 0.78%	0.61% 0.36% 0.97%	0.61% 0.34% 0.95%	0.95% 0.26% 1.21%	0.81% 0.25% 1.06%	0.61% 0.23% 0.84%	0.61% 0.34% 0.95%
Core Delinquency Rate Core Net Charge-off Rate Core "Misery" Index	2.27% 0.36% 2.63%	1.25% 0.18% 1.44%	0.84% 0.23% 1.07%	0.64% 0.26% 0.90%	0.52% 0.31% 0.83%	0.55% 0.59% 1.15%	0.55% 0.55% 1.10%	1.31% 0.19% 1.50%	0.88% 0.22% 1.11%	0.74% 0.24% 0.99%	0.57% 0.29% 0.86%
RE Loan Delinquency Vehicle Loan Delinquency Direct Loans Indirect Loans	2.74% 2.28% 2.29% 0.00%	1.14% 1.25% 1.25% 0.11%	0.75% 0.86% 0.80% 1.54%	0.53% 0.71% 0.63% 0.93%	0.38% 0.66% 0.47% 0.88%	0.39% 0.67% 0.48% 0.73%	0.39% 0.67% 0.51% 0.74%	1.15% 1.31% 1.31% 0.10%	0.76% 0.92% 0.87% 1.53%	0.61% 0.81% 0.76% 1.05%	0.42% 0.70% 0.57% 0.90%
Loss Allow as % of Loans Current Loss Exposure Coverage Ratio (Adequacy)	2.78% 1.19% 2.3	1.17% 0.57% 2.1	0.75% 0.45% 1.7	0.67% 0.41% 1.7	0.61% 0.35% 1.7	0.79% 0.35% 2.2	0.77% 0.36% 2.2	1.27% 0.61% 2.1	0.80% 0.46% 1.7	0.73% 0.43% 1.7	0.63% 0.37% 1.7
EARNINGS											
Cost of Funds	3.04% 0.50%	3.10% 0.30%	2.85% 0.24%	2.93% 0.25%	3.11% 0.32%	3.44% 0.56%	3.38% 0.52%	3.09% 0.32%	2.88% 0.24%	2.90% 0.25%	3.05% 0.30%
Gross Interest Margin	2.54%	2.79%	2.62%	2.68%	2.79%	2.89%	2.86%	2.78%	2.63%	2.66%	2.75%
Provision Expense Net Interest Margin	0.19% 2.35%	0.16% 2.63%	0.12% 2.50%	0.13% 2.55%	0.15% 2.64%	0.27% 2.61%	0.25% 2.61%	0.17% 2.61%	0.13% 2.51%	0.13% 2.53%	0.14% 2.61%
Non-Interest Income	0.39%	0.55%	0.88%	1.09%	1.21%	1.10%	1.11%	0.53%	0.84%	0.98%	1.15%
Non-Interest Expense	3.43%	3.30%	3.05%	3.13%	3.19%	2.79%	2.85%	3.30%	3.08%	3.10%	3.17%
Net Operating Expense	3.04%	2.75%	2.18%	2.03%	1.98%	1.69%	1.74%	2.77%	2.24%	2.12%	2.02%
Net Operating Return	-0.69%	-0.12%	0.32%	0.52%	0.66%	0.93%	0.88%	-0.16%	0.27%	0.41%	0.59%
Non-recurring Inc(Exp). Net Income.	0.90% 0.20%	0.26% 0.13%	0.09% 0.41%	0.10% 0.62%	0.05% 0.71%	0.01% 0.94%	0.02% 0.89%	0.30% 0.14%	0.11% 0.38%	0.10% 0.51%	0.07% 0.66%
	-3.8%	-0.8%	2.7%	4.6%	6.3%	8.9%	8.3%	-1.0%	2.2%	3.4%	5.5%





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	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q4-2022	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
PORTFOLIO ANALYTICS											
Cash and Investments							ı				
Cash & CE as Pct of Assets	30%	14%	9%	8%	7%	6%	6%	15%	9%	9%	7%
Investments as Pct of Asset Short-term Funding Ratio	26% 45.54%	38% 30.78%	39% 22.97%	34% 17.94%	25% 12.36%	19% 9.33%	20% 10.13%	37% 23.72%	39% 20.58%	36% 14.58%	28% 10.19%
Avg Cash & Investment Rat	0.89%	1.47%	1.78%	1.91%	2.08%	2.54%	2.44%	1.42%	1.74%	1.83%	2.00%
Loan Portfolio											
Total Loan Growth-Annl	-1.2%	4.6%	5.9%	6.2%	10.5%	21.8%	20.0%	4.3%	5.7%	6.0%	9.4%
Consumer Loan Growth-An	-1.1%	4.5%	7.0%	6.7%	13.0%	21.3%	19.6%	4.1%	6.7%	6.7%	11.2%
Mortgage Loan Growth-An	-20.5%	7.3%	3.1%	5.4%	7.7%	22.2%	20.4%	6.9%	3.2%	4.7%	7.1%
Avg Loan Balance	\$6,333	\$8,075	\$3,850	\$6,497	\$10,735	\$20,169	\$17,141	\$7,965	\$4,265	\$5,541	\$9,516
Avg Loan Rate Avg Loan Yield, net	6.40% 5.93%	5.69% 5.33%	4.95% 4.69%	4.62% 4.37%	4.41% 4.16%	4.44% 4.04%	4.45% 4.07%	5.74% 5.37%	5.03% 4.76%	4.80% 4.53%	4.50% 4.25%
Avg Loan field, fiet	5.93%	5.33%	4.09%	4.37%	4.10%	4.04%	4.07%	5.37%	4.70%	4.53%	4.25%
Credit Mitigation-							1	1			
Delinquency Rates-											
Credit Cards	0.05%	2.23%	1.44%	1.15%	0.90%	1.52%	1.48%	2.18%	1.47%	1.28%	0.98%
New Vehicle Loans	1.93%	0.79%	0.48%	0.34%	0.30%	0.38%	0.37%	0.86%	0.53%	0.43%	0.33%
Used Vehicle Loans Total Vehicle Loans	2.48% 1.25%	1.54% 0.86%	1.07% 0.71%	0.88%	0.81% 0.67%	0.84%	0.84% 1.31%	0.08% 0.92%	0.05% 0.81%	0.06%	0.07%
Real Estate Loans	2.74%	1.14%	0.75%	0.53%	0.38%	0.39%	0.39%	1.15%	0.76%	0.61%	0.42%
Total Loan Delinguency	2.63%	1.35%	0.91%	0.70%	0.55%	0.61%	0.61%	0.95%	0.81%	0.61%	0.61%
Net Charge-off Rates-							•	1			
Credit Cards	0.06%	1.02%	0.95%	1.04%	1.24%	2.39%	2.30%	1.00%	0.95%	1.00%	1.19%
New Vehicle Loans	0.22%	0.07%	0.05%	0.06%	0.07%	0.14%	0.13%	0.85%	0.53%	0.44%	0.34%
Used Vehicle Loans	0.44%	0.23%	0.26%	0.28%	0.31%	0.37%	0.36%	1.60%	1.13%	1.00%	0.86%
Total Vehicle Loans	0.36%	0.17%	0.19%	0.21%	0.24%	0.29%	0.28%	0.18%	0.19%	0.20%	0.23%
Non-Comml RE Loans	11.32%	-0.01%	0.38%	0.25%	0.66%	0.58%	0.58%	0.07%	0.37%	0.29%	0.59%
Total Net Charge-offs	0.35%	0.25%	0.24%	0.23%	0.36%	0.34%	0.26%	0.25%	0.23%	0.34%	0.00%
"Misery" Indices-											
Credit Cards	0.11%	3.25%	2.39%	2.19%	2.14%	3.91%	3.78%	3.18%	2.42%	2.28%	2.17%
New Vehicle Loans	2.15%	0.86%	0.53%	0.40%	0.37%	0.52%	0.50%	1.70%	1.06%	0.86%	0.67%
Used Vehicle Loans	2.92%	1.77%	1.33%	1.16%	1.12%	1.21%	1.20%	1.68%	1.19%	1.05%	0.92%
Total Vehicle Loans	1.61%	1.03%	0.90%	0.87%	0.91%	0.96%	1.59%	1.10%	1.00%	0.90%	0.23%
Non-Comml RE Loans	14.06%	1.13%	1.13%	0.78%	1.04%	0.97%	0.97%	1.22%	1.13%	0.90%	1.01%
Total "Misery" Index	2.98%	1.60%	1.15%	0.93%	0.91%	0.95%	0.87%	1.20%	1.04%	0.95%	0.61%
Fundng Portfolio							1	1			
Share Growth YTD-Annl	-10.5%	-6.1%	-5.2%	-3.6%	-1.7%	4.6%	3.4%	-6.4%	-5.3%	-4.4%	-2.4%
Chkg & Savings YTD-Annl	-9.9%	-5.5%	-4.6%	-3.4%	-2.3%	2.7%	1.6%	-5.8%	-4.7%	-4.0%	-2.8%
Avg Share Balance per Mbr	\$2,584	\$5,589	\$9,231	\$10,713	\$12,391	\$14,172	\$13,677	\$5,209	\$8,585	\$9,635	\$11,521
Avg Share Balance Avg Share Rate	\$11,711 0.62%	\$14,184 0.36%	\$6,932 0.27%	\$10,578 0.28%	\$14,986 0.36%	\$24,037 0.65%	\$21,047 0.60%	\$13,998 0.38%	\$7,291 0.28%	\$8,789 0.28%	\$12,635 0.34%
Core as Pct of Total Shares	93%	86%	78%	73%	66%	54%	56%	86%	79%	76%	68%
Term CDs as Pct of Shares Non-Member Deposit Ratio	5% 1.0%	9% 1.0%	10% 0.8%	10% 1.0%	13% 1.0%	17% 1.2%	16% 1.2%	9% 1.0%	9% 0.8%	10% 0.9%	12% 1.0%
Borrowings/Total Funding	0.1%	0.3%	0.3%	0.6%	2.0%	5.7%	5.1%	0.3%	0.3%	0.5%	1.6%
Borrowings Growth YTD	-40.0%	0.3% 36.8%	0.3% 458.6%	203.3%	2.0% 211.6%	5.7% 125.3%	128.4%	31.5%	0.3% 326.0%	0.5% 229.1%	212.9%
Avg Borrowings Rate	-	1.70%	2.62%	2.42%	2.37%	2.97%	2.94%	2.45%	2.60%	2.47%	2.38%





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
Net Operating Profitability-											
Earning Asset/Funding	117%	115%	109%	108%	107%	112%	112%	115%	110%	109%	107%
Non-Int Inc-to-Total Revenu	11%	15%	24%	27%	28%	24%	25%	15%	23%	25%	27%
Net Op Cash Flow (YTD-\$Mil:	\$ (23)	\$ (285)	\$ (2,674)	\$ (3,074)	\$ (18,339)	\$ (165,624)	\$ (190,020)	\$ (309)	\$ (2,982)	\$ (6,056)	\$ (24,395
Average Loan Balance	6,333	8,075	3,850	6,497	10,735	20,169	17,141	7,965	4,265	5,541	9,516
Average Share Balance	2,414	4,436	5,716	6,174	6,630	7,171	7,039	4,214	5,524	5,863	6,408
Net Operating Return per Fi	TE										
Interest Income per FTE	\$41,369	\$83,999	\$129,264	\$140,607	\$149,217	\$227,985	\$210,483	\$78,665	\$120,718	\$130,859	\$144,06
Avg Int & Prov per FTE	\$9,437	\$12,660	\$16,157	\$18,134	\$22,434	\$54,825	\$47,743	\$12,257	\$15,498	\$16,842	\$20,86
Net Interest Income per FTE	\$31,932	\$71,338	\$113,108	\$122,473	\$126,784	\$173,159	\$162,740	\$66,408	\$105,220	\$114,017	\$123,19
Non-Interest Income per FT	\$5,282	\$14,787	\$39,780	\$52,598	\$58,066	\$72,892	\$68,989	\$13,597	\$35,358	\$44,148	\$54,15
Avg Operating Exp per FTE	\$46,636	\$89,413	\$138,319	\$150,192	\$153,133	\$184,585	\$177,247	\$84,061	\$129,155	\$139,881	\$149,41
Net Operating Exp per FTE	\$41,354	\$74,627	\$98,539	\$97,594	\$95,067	\$111,693	\$108,258	\$70,464	\$93,797	\$95,733	\$95,25
Avg Net Op Return per FT	\$ (9,422)	\$ (3,288)	\$ 14,569	\$24,879	\$ 31,717	\$ 61,466	\$ 54,482	\$ (4,056)	\$ 11,424	\$18,284	\$ 27,944
	e Assessmei	nt									
Revenue-											
Revenue- Avg Revenue per FTE	\$46,650	\$98,785	\$169,045			\$300,876	\$279,472	\$92,262	\$156,076		
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$46,650 3.43%	\$98,785 3.64%	\$169,045 3.73%	\$193,206 4.02%	\$207,284 4.32%	\$300,876 4.54%	\$279,472 4.49%	\$92,262 3.63%	\$156,076 3.72%	\$175,007 3.88%	\$198,218 4.20%
Revenue- Avg Revenue per FTE - Total Revenue Ratio											
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	3.43%	3.64%	3.73%	4.02%	4.32%	4.54%	4.49%	3.63%	3.72%	3.88%	4.20%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-											4.20%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F	3.43% \$22,184	3.64% \$46,720	3.73% \$65,144	4.02% \$69,973	4.32% \$76,409	\$96,411	4.49% \$91,620	3.63% \$43,650	3.72% \$61,514	\$65,827	4.20% \$73,437
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio	\$22,184 1.63%	\$46,720 1.72%	3.73% \$65,144 1.44%	\$69,973 1.46%	4.32% \$76,409 1.59%	\$96,411 1.46%	\$91,620 1.47%	\$43,650 1.72%	\$61,514 1.47%	\$65,827 1.46%	4.20% \$73,437 1.56%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents	\$22,184 1.63% 48% 1.76 206	3.64% \$46,720 1.72% 52% 0.72 1,441	\$65,144 1.44% 47% 0.36 8,102	\$69,973 1.46% 47% 0.30 10,141	\$76,409 1.59% 50% 0.26 50,923	\$96,411 1.46% 52% 0.16 268,744	\$91,620 1.47% 52% 0.18 339,557	\$43,650 1.72% 52% 0.78 1,647	\$61,514 1.47% 48% 0.40 9,749	\$65,827 1.46% 47% 0.34 19,890	\$73,437 1.56% 49% 0.27 70,813
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff)	\$22,184 1.63% 48% 1.76	\$46,720 1.72% 52% 0.72	\$65,144 1.44% 47% 0.36	\$69,973 1.46% 47% 0.30	\$76,409 1.59% 50% 0.26	\$96,411 1.46% 52% 0.16	\$91,620 1.47% 52% 0.18	\$43,650 1.72% 52% 0.78	\$61,514 1.47% 48% 0.40	\$65,827 1.46% 47% 0.34	\$73,437 1.56% 49% 0.27
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee	\$22,184 1.63% 48% 1.76 206	3.64% \$46,720 1.72% 52% 0.72 1,441	\$65,144 1.44% 47% 0.36 8,102	\$69,973 1.46% 47% 0.30 10,141	\$76,409 1.59% 50% 0.26 50,923	\$96,411 1.46% 52% 0.16 268,744	\$91,620 1.47% 52% 0.18 339,557	\$43,650 1.72% 52% 0.78 1,647	\$61,514 1.47% 48% 0.40 9,749	\$65,827 1.46% 47% 0.34 19,890	\$73,437 1.56% 49% 0.27 70,813 10%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio	\$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11%	\$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83%	\$.88% \$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE	\$22,184 1.63% 48% 1.76 206 81% \$15,170	\$46,720 1.72% 52% 0.72 1,441 46% \$23,742	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049	\$91,620 1.47% 52% 0.18 339,557 6%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense	\$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33%	\$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE	\$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282	\$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673	\$.88% \$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense	\$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33%	\$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense	\$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68%	\$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense	\$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68% 20%	\$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70% 21%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79% 26%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86% 27%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70% 21%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78% 25%	\$.88% \$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80% 25%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Membership Outreach-	\$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68% 20%	3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70% 21% 6.8%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79% 26%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86% 27%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70% 21%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78% 25%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80% 25%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs	\$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68% 20%	3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70% 21% 6.8% 394	3.73% \$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79% 26% 2.3% 419	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86% 27%	4.32% \$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70% 21%	3.72% \$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78% 25%	3.88% \$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80% 25%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Membership Outreach-	\$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68% 20%	3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70% 21% 6.8%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79% 26%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86% 27%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70% 21%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78% 25%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80% 25%





Business & Industry Consulting <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 Q4-2022 Million Million <Million Million Million Million Million Million Million Million NET INFRASTRUCTURE COST:

Fee Income	0.39%	0.55%	0.88%	1.09%	1.21%	1.10%	1.11%	0.53%	0.84%	0.98%	1.15%
Compensation & Benefits	1.63%	1.72%	1.44%	1.46%	1.59%	1.46%	1.47%	1.72%	1.47%	1.46%	1.56%
Travel & Conference	0.02%	0.02%	0.02%	0.03%	0.03%	0.02%	0.02%	0.02%	0.02%	0.03%	0.03%
Office Occupancy	0.21%	0.15%	0.18%	0.20%	0.21%	0.17%	0.17%	0.15%	0.18%	0.19%	0.20%
Office Operations	0.90%	0.73%	0.65%	0.61%	0.60%	0.50%	0.52%	0.74%	0.66%	0.63%	0.61%
Educational & Promo	0.05%	0.03%	0.06%	0.08%	0.10%	0.11%	0.11%	0.03%	0.06%	0.07%	0.09%
Loan Servicing	0.11%	0.12%	0.17%	0.22%	0.23%	0.19%	0.20%	0.11%	0.16%	0.19%	0.22%
Professional & Outside Sv	0.28%	0.38%	0.43%	0.44%	0.35%	0.23%	0.25%	0.37%	0.42%	0.43%	0.37%
Member Insurance	0.02%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.01%	0.00%	0.00%	0.00%
Operating Fees	0.05%	0.03%	0.02%	0.02%	0.01%	0.01%	0.01%	0.03%	0.02%	0.02%	0.02%
Miscellaneous	0.15%	0.11%	0.09%	0.07%	0.07%	0.10%	0.09%	0.12%	0.09%	0.08%	0.07%
Total Ops Expense	3.43%	3.30%	3.05%	3.13%	3.19%	2.79%	2.85%	3.30%	3.08%	3.10%	3.17%
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Net Operating Expense	3.04%	2.75%	2.18%	2.03%	1.98%	1.69%	1.74%	2.77%	2.24%	2.12%	2.02%

NET INFRASTRUCTURE COS	T PER FULL-1	TIME EQUIV	ALENT								
Fee Income	\$5,282	\$14,787	\$39,780	\$52,598	\$58,066	\$72,892	\$68,989	\$13,597	\$35,358	\$44,148	\$54,157
Compensation & Benefits	\$22,184	\$46,720	\$65,144	\$69,973	\$76,409	\$96,411	\$91,620	\$43,650	\$61,514	\$65,827	\$73,437
Travel & Conference	\$233	\$555	\$1,037	\$1,321	\$1,414	\$1,306	\$1,311	\$515	\$949	\$1,139	\$1,337
Office Occupancy	\$2,888	\$3,957	\$8,220	\$9,674	\$9,858	\$11,018	\$10,699	\$3,823	\$7,478	\$8,597	\$9,504
Office Operations	\$12,282	\$19,785	\$29,247	\$29,317	\$28,867	\$33,031	\$32,136	\$18,846	\$27,490	\$28,422	\$28,742
Educational & Promo	\$665	\$902	\$2,814	\$3,826	\$4,929	\$7,539	\$6,891	\$873	\$2,486	\$3,169	\$4,435
Loan Servicing	\$1,471	\$3,124	\$7,517	\$10,403	\$10,840	\$12,800	\$12,262	\$2,917	\$6,740	\$8,608	\$10,213
Professional & Outside Sv	\$3,791	\$10,205	\$19,267	\$21,171	\$16,908	\$15,349	\$15,824	\$9,402	\$17,601	\$19,421	\$17,614
Member Insurance	\$325	\$278	\$160	\$89	\$79	\$56	\$63	\$284	\$181	\$134	\$94
Operating Fees	\$689	\$833	\$950	\$907	\$707	\$540	\$588	\$815	\$928	\$917	\$766
Miscellaneous	\$2,107	\$3,054	\$3,962	\$3,511	\$3,122	\$6,534	\$5,853	\$2,936	\$3,789	\$3,647	\$3,270
Total Ops Expense	\$46,636	\$89,413	\$138,319	\$150,192	\$153,133	\$184,585	\$177,247	\$84,061	\$129,155	\$139,881	\$149,411
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Net Operating Expense	\$41,354	\$74,627	\$98,539	\$97,594	\$95,067	\$111,693	\$108,258	\$70,464	\$93,797	\$95,733	\$95,254