CONSTITUTIONAL MEMORY S.A.

European AI-Governance Alliance · BlackVault™ Sovereign AI Infrastructure

HONORARY PRESIDENT RECRUITMENT BRIEF

TOP 10 ADVISORY CANDIDATES

Confidential · For Founder Use Only · March 2026

> "An Honorary President with global impact is not a decoration — it is the answer to every 'who validates this?' question before it is asked."

This document provides individual recruitment briefs for the ten highest-ranked Honorary President candidates for Constitutional Memory S.A. and the European AI-Governance Alliance. Each brief covers the candidate's current position, the specific reasons they represent an exceptional fit, the proposed role, what Constitutional Memory offers them, and a precise approach strategy including a recommended opening line.

Briefs are ordered by strategic ranking. Candidates 1–2 should be approached before all corporate contacts are initiated. Candidates 3–7 should be approached in parallel with the first wave of corporate partner outreach. Candidates 8–10 involve strategic considerations that overlap with specific corporate partner conversations.

CANDIDATE SUMMARY — RANKED BY STRATEGIC FIT

#	Name	Primary Strategic Value	Rank	Difficulty
1	**Stuart Russell** Professor of Computer Science, UC Berkeley	The world's foremost voice on AI safety and governance — the single most transformative association available to Constit...	10/10	Medium
2	**Sir Nigel Shadbolt** Chair, AI@Oxford Research · Principal, Jesus College Oxford	Co-founder of the Open Data Institute and Oxford's AI research champion — the institutional mirror of Constitutional Mem...	9/10	Medium
3	**Margrethe Vestager** Chair, DTU Board · Former EU Executive VP for the Digital Age	The architect of European digital regulation — her name signals to every European corporate and government that Constitu...	9/10	High
4	**Thierry Breton** Former EU Internal Market Commissioner · Architect of the EU AI Act	The person who drove the EU AI Act into law — with direct relationships across every company on the 17-candidate partner...	8/10	Medium
5	**Marc Murtra Milla** Chairman, Telefónica S.A.	Chairman of Spain's national telecoms champion and former Indra Chairman — the most strategically leveraged single conta...	8/10	Medium
6	**Herman Van Rompuy** President Emeritus, European Council · Former Belgian Prime Minister	First permanent President of the European Council — the pan-European consensus builder whose institutional legitimacy va...	8/10	Medium
7	**Dame Julie Maxton DBE** Executive Director, Royal Society · Chair, Ada Lovelace Institute	Leads Britain's most prestigious scientific institution and chairs its	8/10	Medium

#	Name	Primary Strategic Value	Rank	Difficulty
		primary AI ethics body — the dual scientific and ...		
8	**Sir Rob Wainwright KCMG** Senior Cyber Partner, Deloitte · Former Executive Director, Europol	Former head of Europol and founder of the European Cybercrime Centre — the EU law enforcement and cybersecurity validato...	**8/10**	Medium
9	**Claudia Nemat** Member, Board of Management, Deutsche Telekom AG (Technology & Innovation)	Board-level at Deutsche Telekom — direct oversight of T-Systems, Constitutional Memory's primary MVP delivery partner — ...	**8/10**	Medium
10	**Patrice Caine** Chairman & CEO, Thales Group	Chairman and CEO of Europe's leading defence and cybersecurity technology company — Constitutional Memory's #2 ranked MV...	**8/10**	High

Stuart Russell
Professor of Computer Science, UC Berkeley

RELEVANCE RANKING: 10/10	**CONTACT DIFFICULTY: Medium**

> The world's foremost voice on AI safety and governance — the single most transformative association available to Constitutional Memory

1,500+ Universities use his AI textbook	**148,000+** Academic citations	**OECD** Co-chair, AI Futures Expert Group	**TIME 100** Most Influential in AI 2025

CURRENT & NOTABLE POSITIONS

- Professor & Smith-Zadeh Chair in Engineering, UC Berkeley
- Director, Center for Human-Compatible AI (CHAI)
- Co-chair, OECD Expert Group on AI Futures
- OBE 2021 for services to AI research
- Fellow, Royal Society (2025)
- Fellow, Royal Academy of Engineering
- Co-author 'Artificial Intelligence: A Modern Approach' — standard text in 1,500+ universities, 135 countries
- Author 'Human Compatible: AI and the Problem of Control' (Viking, 2019)
- Testified before UN, US Senate, and UK Parliament on AI governance
- WEF Vice-Chair, Council on AI and Robotics

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- His 'Human Compatible' book is the philosophical foundation for the EU AI Act's alignment thinking
- CHAI's mission — AI that serves human values, not corporate interests — is BlackVault™'s Constitutional Governance pillar in academic form
- His OECD AI Futures co-chair role makes him directly credible with EU Commission regulators
- The 'zero-transmission sovereignty' architecture maps precisely onto his control problem thesis
- A named association with Russell transforms Constitutional Memory from 'founder's vision' to 'academically validated infrastructure'
- He has publicly called for exactly the kind of governance infrastructure that BlackVault™ provides

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President & Academic Adviser — Constitutional Memory S.A. and the European AI-Governance Alliance

What Constitutional Memory offers:
- Honorary President title across Constitutional Memory S.A. and the European AI-Governance Alliance
- Named attribution in all public materials, presentations, and media
- Invitation to address the Alliance's inaugural Founding Members meeting
- Acknowledgement in all regulatory and EU Commission submissions
- No operational commitment required — advisory engagement at his discretion
- Annual briefing on Alliance development and BlackVault™ deployment

APPROACH STRATEGY

Contact via Berkeley assistant jp@humancompatible.ai. Frame as researcher-to-founder: acknowledge deep alignment between CHAI's human-compatible AI mission and BlackVault™'s zero-transmission architecture. This is not a pitch — it is a philosophical conversation between two people who arrived at the same conclusion from different directions. Reference his specific language: 'the control problem', 'provably beneficial AI', 'human-compatible machines'. Ask if he would be willing to have a 20-minute conversation before any mention of honorary role.

RECOMMENDED OPENING LINE

"Professor Russell — I have built the infrastructure layer that implements your control problem thesis at enterprise scale. I would value 20 minutes of your time."

Sir Nigel Shadbolt

Chair, AI@Oxford Research · Principal, Jesus College Oxford

RELEVANCE RANKING: 9/10	CONTACT DIFFICULTY: Medium

Co-founder of the Open Data Institute and Oxford's AI research champion — the institutional mirror of Constitutional Memory's data sovereignty mission

Oxford	**ODI**	**UK Govt**	**FRS**
Chair, AI@Oxford Research (2025)	Co-founded with Sir Tim Berners-Lee	Council for Science & Technology 2025	Fellow of the Royal Society

CURRENT & NOTABLE POSITIONS

- Chair, AI@Oxford Research (appointed November 2025)
- Principal, Jesus College, Oxford University
- Executive Chair & Co-founder, Open Data Institute (with Sir Tim Berners-Lee, 2012)
- UK Government Council for Science and Technology (appointed 2025)
- Director, Oxford Martin Programme on Ethical Web and Data Architectures
- Senior Distinguished Scientist, Oxford Institute for Ethics in AI
- Knighted 2013 for services to science and engineering
- Fellow, Royal Society; Fellow, Royal Academy of Engineering
- Appointed UK Information Adviser by Prime Minister Gordon Brown (2009)
- Led development of data.gov.uk — UK's open government data portal

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- Co-founded the Open Data Institute whose core mission — data as a public good, sovereign, transparent — is Constitutional Memory's thesis in institutional form
- His AI@Oxford role means he is actively building Oxford-industry-government partnerships right now — Constitutional Memory is exactly the kind of initiative he is seeking
- His Oxford Martin Programme on 'Ethical Web and Data Architectures' is philosophically identical to BlackVault™'s constitutional governance layer
- UK government Council for Science & Technology role provides direct pathway to British regulatory engagement
- His co-founder Sir Tim Berners-Lee invented the Web — Shadbolt's endorsement carries the same foundational credibility in data governance
- He positions Constitutional Memory alongside the most respected open-data institution in the world

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President & Academic Adviser — Constitutional Memory S.A. and the European AI-Governance Alliance

What Constitutional Memory offers:
- Honorary President title with full attribution across all Constitutional Memory materials
- Formal acknowledgement of ODI-BlackVault™ philosophical alignment in all documents
- Invitation to co-author a position paper on sovereign AI memory infrastructure
- Named presence at Alliance inaugural Founding Members meeting

- Oxford partnership discussion for academic validation and talent pipeline
- No minimum time commitment — advisory engagement at his discretion

APPROACH STRATEGY

Contact via Oxford AI@Oxford Research office or Open Data Institute. Frame as two organisations that arrived at the same data sovereignty conclusion: ODI from the open data side, Constitutional Memory from the enterprise AI side. Reference his specific work on 'Ethical Web and Data Architectures'. Propose a 20-minute conversation exploring whether a formal alignment between the ODI's mission and BlackVault™'s architecture would serve both organisations' goals. The ODI connection also opens a potential formal partnership discussion beyond just the advisory role.

RECOMMENDED OPENING LINE

"Sir Nigel — the Open Data Institute has been building the governance framework; Constitutional Memory has built the infrastructure layer. I believe we have arrived at the same destination from different directions."

Margrethe Vestager
Chair, DTU Board · Former EU Executive VP for the Digital Age

RELEVANCE RANKING: 9/10	CONTACT DIFFICULTY: High

> The architect of European digital regulation — her name signals to every European corporate and government that Constitutional Memory has regulatory alignment built in

10 Years	**DMA+DSA**	**DTU**	**€35M**
EU's most powerful tech regulator	Co-architect of EU AI Act framework	Chair, Board of Governors (2025)	Max fine her rules created — now our market

CURRENT & NOTABLE POSITIONS

- Chair, Board of Governors, DTU — Technical University of Denmark (since January 2025)
- Chair, Think Tank EUROPA Stocktaking EU Advisory Board
- Former Executive Vice-President, European Commission — A Europe Fit for the Digital Age (2019–2024)
- Former EU Commissioner for Competition (2014–2024)
- Co-architect of the Digital Markets Act, Digital Services Act
- Key shaper of EU AI Act regulatory framework
- Former Deputy Prime Minister and Minister for Economic Affairs, Denmark
- Former Danish Social Liberal Party leader

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- Spent 10 years as Europe's most powerful technology regulator — her name carries institutional weight with every company on the 17-candidate list
- Her 'Europe fit for the Digital Age' agenda is the regulatory framework that makes BlackVault™ necessary and commercially inevitable
- The EU AI Act fines she helped create — up to €35M or 7% of global revenues — are Constitutional Memory's primary sales argument
- She has personal working relationships with every EU head of government and technology executive in Europe
- Post-Commission, she is in high demand for advisory roles that align with her digital sovereignty legacy
- Her DTU chairmanship keeps her in active technology governance without institutional lobbying restrictions

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President — European AI-Governance Alliance

What Constitutional Memory offers:
- Honorary President of the European AI-Governance Alliance — a governance, not commercial, role
- Named position in Alliance Charter as foundational governance adviser
- Invitation to deliver keynote address at Alliance inaugural Founding Members meeting
- Full public attribution across all Alliance materials and EU regulatory submissions
- No lobbying or commercial activities — advisory and ceremonial role only
- Annual briefing on Alliance development and EU AI Act compliance deployment

APPROACH STRATEGY

Important: Vestager's cooling-off period from European Commission lobbying runs until September 2026. Frame the Honorary President role as a governance and ceremonial position — not lobbying or commercial advocacy. Approach via DTU Board connection or Think Tank EUROPA. Do not lead with commercial aspects. Lead with European governance legacy: 'The infrastructure layer that implements the compliance architecture you built.' Her personal mission is protecting European citizens from Big Tech data exploitation — Constitutional Memory is that mission in code.

RECOMMENDED OPENING LINE

"Commissioner Vestager — you built the regulatory framework that makes sovereign AI memory infrastructure mandatory. Constitutional Memory has built that infrastructure. We would be honoured to have you associated with its governance."

Thierry Breton
Former EU Internal Market Commissioner · Architect of the EU AI Act

RELEVANCE RANKING: 8/10 | **CONTACT DIFFICULTY: Medium**

The person who drove the EU AI Act into law — with direct relationships across every company on the 17-candidate partner list

EU AI Act Primary legislative architect	**Atos CEO** Former — knows T-Systems, Capgemini	**Free** Available post-Commission (Sept 2024)	**17** Direct relationships with partner candidates

CURRENT & NOTABLE POSITIONS

- Advisory role, Bank of America (2025)
- Former EU Commissioner for Internal Market (2019–2024)
- Co-architect and primary driver of the EU AI Act, Digital Markets Act, and Digital Services Act
- Former CEO, Atos (2008–2019) — Europe's largest IT services company
- Former CEO, France Telecom (2002–2005)
- Former French Minister of Economy, Finance and Industry (2005–2007)
- Former Professor, Harvard Business School
- Harvard Business Review: Top 100 Best-Performing CEOs Worldwide
- Légion d'honneur and Ordre National du Mérite

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- Personally drove the EU AI Act from concept to legislation — no one else on this list has deeper regulatory ownership of the compliance framework that makes BlackVault™ necessary
- As former CEO of Atos and France Telecom, he has deep personal relationships inside Thales, T-Systems, Capgemini, Orange, and OVHcloud
- Post-Commission availability makes him actively receptive to high-profile advisory roles that build on his digital legacy
- His public battles with Elon Musk and US Big Tech position him as Europe's most visible champion of digital sovereignty
- His Bank of America advisory role demonstrates he is comfortable with commercial associations post-Commission
- His political independence from von der Leyen post-resignation actually increases his credibility with companies who found the Commission difficult

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President & Strategic Adviser — European AI-Governance Alliance

What Constitutional Memory offers:
- Honorary President title and named Strategic Adviser to the European AI-Governance Alliance
- Formal role in Alliance Charter as regulatory framework adviser
- Named attribution as the person whose legislative work created the compliance imperative that BlackVault™ resolves
- Invitation to chair a session at the Alliance inaugural Founding Members meeting

- Full public attribution across all Alliance regulatory submissions and communications
- Flexible advisory engagement suited to his current portfolio of roles

APPROACH STRATEGY

Breton is actively building his post-Commission profile and advisory portfolio. He is not constrained by lobbying restrictions for his current roles. Approach via French technology or banking circles, or via his public social media presence. Frame the conversation as: 'The infrastructure that implements the legislation you built.' His personal investment in the EU AI Act as a legacy achievement makes this framing highly resonant. Reference his specific public statements on Big Tech sovereignty — his exact language mirrors Constitutional Memory's positioning.

RECOMMENDED OPENING LINE

"Commissioner Breton — you built the regulatory architecture that makes sovereign AI memory infrastructure mandatory in Europe. Constitutional Memory has built that infrastructure. The story writes itself."

Marc Murtra Milla
Chairman, Telefónica S.A.

RELEVANCE RANKING: 8/10	CONTACT DIFFICULTY: Medium

Chairman of Spain's national telecoms champion and former Indra Chairman — the most strategically leveraged single contact in the Spanish tech ecosystem

Telefónica	Indra	SEPI	Málaga
Chairman since January 2025	Former Chairman — dual network	Spanish state-backed appointment	Telefónica presence in TechPark

CURRENT & NOTABLE POSITIONS

- Chairman, Telefónica S.A. (since January 2025)
- Former Chairman, Indra Sistemas — Spain's largest defence/technology company
- Board connections across Spanish public-private technology ecosystem
- Appointed with Spanish government (SEPI) backing — direct state AI sovereignty mandate
- Deep relationships across Spanish banking, defence, and technology establishment

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- Chairman of Telefónica — your #5 sovereign partner candidate — providing the highest possible entry point into Telefónica conversations
- Former Chairman of Indra — your #4 sovereign partner candidate — giving him simultaneous credibility across both Spanish anchor companies
- His SEPI-backed appointment means an advisory relationship signals Spanish government-level AI sovereignty alignment
- As a non-executive Chairman rather than CEO, an advisory role with Constitutional Memory is structurally less conflicted than an executive officer
- A single relationship bridges both Telefónica and Indra at Chairman level — the most efficient network node in Spanish tech
- Málaga TechPark meeting with Clara Gálvez is the warm introduction pathway to his network

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President — Constitutional Memory S.A. and the European AI-Governance Alliance (Spain)

What Constitutional Memory offers:
- Honorary President of Constitutional Memory S.A. — the founding Spanish AI governance infrastructure company
- Named role as Spain's representative voice in the European AI-Governance Alliance's Guardian Council formation
- Full attribution as the Spanish national champion figure behind Valle Constitucional
- Invitation to co-host with the Founder the Alliance's inaugural Spanish ecosystem event in Málaga
- No conflict with Telefónica chairmanship — advisory and ambassadorial role only
- Direct participation in shaping how Spain leads European AI governance standards

APPROACH STRATEGY

The Málaga TechPark meeting with Clara Gálvez is the primary warm introduction pathway. Telefónica has a significant presence at Málaga TechPark — use this to request an introduction to the Telefónica Tech representative, and from there escalate to Murtra's office. The Spanish national sovereignty angle is your strongest framing: 'A Spanish-born European AI governance standard, anchored in Málaga, with Spain's national champion as its founding patron.' This is a legacy narrative that resonates with a Chairman appointed by the Spanish state specifically for strategic positioning.

RECOMMENDED OPENING LINE

"Sr. Murtra — Constitutional Memory is building the European sovereign AI governance standard from Málaga. We believe Spain should lead this initiative, and we would be honoured to have Telefónica's Chairman as our founding Honorary President."

Herman Van Rompuy

President Emeritus, European Council · Former Belgian Prime Minister

RELEVANCE RANKING: 8/10	CONTACT DIFFICULTY: Medium

First permanent President of the European Council — the pan-European consensus builder whose institutional legitimacy validates the Alliance's SWIFT-model governance structure

2009–14 First EU Council President	**Nobel** Peace Prize — on behalf of EU (2012)	**EPC** Honorary President, European Policy Centre	**BIG** Advisory Council, Brussels Geopolitics Institute

CURRENT & NOTABLE POSITIONS

- President Emeritus, European Council (served 2009–2014 — first permanent holder of the role)
- Honorary President, European Policy Centre (EPC)
- Advisory Council Member, Brussels Institute for Geopolitics (BIG, since 2025)
- Former Prime Minister of Belgium (2008–2009)
- Former Speaker, Belgian House of Representatives (2007–2008)
- Nobel Peace Prize — accepted on behalf of the European Union (2012)
- Lecturer, Vlaamse Economische Hogeschool Brussels
- Published poet (haiku) and philosopher

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- First permanent President of the European Council — he created and defined the institutional role of European pan-national consensus builder
- His career achievement is building consensus among competing national interests — precisely the governance skill required to manage an Alliance of 10–14 competing European corporations
- His name signals to every EU government that Constitutional Memory is a serious European institutional initiative, not a startup seeking validation
- The SWIFT analogy in Constitutional Memory's documents — collective European infrastructure with neutral governance — is his life's work in technology form
- Nobel Peace Prize accepted on behalf of the EU gives him a moral authority beyond any other figure on this list
- Currently active in Brussels policy institutes — approachable and available

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President — European AI-Governance Alliance (Governance & Institutional Legitimacy)

What Constitutional Memory offers:
- Honorary President of the European AI-Governance Alliance — a ceremonial and governance role befitting his stature
- Named first signatory of the Alliance Charter as the founding Honorary President
- Invitation to deliver the inaugural address at the Alliance Founding Members meeting
- Full attribution across all Alliance institutional materials and EU Commission submissions

- Role framed as completing the arc of his European institutional legacy — from EU Council consensus to European AI governance consensus
- No operational commitment required — ceremonial and advisory only

APPROACH STRATEGY

Approach via European Policy Centre or Brussels Institute for Geopolitics where he is currently active. Frame as the final chapter of European institutional integration: after monetary union, trade union, now the governance of AI — and he is the person who built the consensus architecture that makes it possible. His philosophical bent (he is a published poet) means he will respond to the conceptual framing of Constitutional Memory's thesis. Lead with the European legacy argument, not the commercial one.

RECOMMENDED OPENING LINE

"President Van Rompuy — you built the institutional architecture for European consensus. Constitutional Memory is building the infrastructure architecture for European AI governance. We believe you are the natural Honorary President of the Alliance that bridges them."

Dame Julie Maxton DBE

Executive Director, Royal Society · Chair, Ada Lovelace Institute

RELEVANCE RANKING: 8/10 | **CONTACT DIFFICULTY: Medium**

> Leads Britain's most prestigious scientific institution and chairs its primary AI ethics body — the dual scientific and AI ethics validator Constitutional Memory needs

| **350 yrs** | **Alan Turing** | **Ada Lovelace** | **DBE** |
| First woman to lead the Royal Society | Former Board, Alan Turing Institute | Chair, AI Ethics Institute | Damehood 2023, services to science & law |

CURRENT & NOTABLE POSITIONS

- Executive Director, Royal Society — first woman in 350 years to hold the post (since 2011)
- Chair, Ada Lovelace Institute — UK's primary independent AI ethics research body
- Former Board Member, Alan Turing Institute
- Former Board Member, Blavatnik School of Government, Oxford
- DBE 2023, CBE 2017 — for services to science and law
- Bencher, Middle Temple; Freeman, Goldsmith's Company
- Chair, Science and the Law programme — Royal Society
- Honorary Fellow, University College Oxford
- Led 2025 Royal Society Conference: 'AI and the Law'

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- Leads the Royal Society AND chairs the Ada Lovelace Institute simultaneously — no one else on this list provides both scientific AND AI ethics institutional validation in one person
- Her 'AI and the Law' programme at the Royal Society brings together exactly the scientist-regulator dialogue that Constitutional Memory's Guardian Council embodies
- Ada Lovelace Institute's mission — making AI and data work for people and society — is Constitutional Memory's stated purpose
- Former Alan Turing Institute board member means she has direct relationships with every UK AI research leader
- Her legal background (barrister, Oxford Registrar) means she understands the governance architecture of Constitutional Memory's constitutional approach
- The Royal Society's global scientific credibility extends BlackVault™'s validation beyond Europe

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President & Scientific Adviser — Constitutional Memory S.A. (UK representation)

What Constitutional Memory offers:
- Honorary President for Constitutional Memory's UK scientific advisory capacity
- Named Scientific Adviser with formal attribution in all technical documents and regulatory submissions
- Opportunity to position the Alliance as the first AI governance infrastructure to carry Royal Society-adjacent scientific endorsement
- Invitation to contribute to Alliance governance framework design from an AI ethics and law perspective

- Collaborative pathway between Constitutional Memory and Ada Lovelace Institute's research mission
- Full attribution; no minimum operational commitment

APPROACH STRATEGY

Warm approach possible via Ada Lovelace Institute's fellowship programmes or Royal Society AI programme contacts. Note that Sir Nigel Shadbolt spoke at her 2025 AI and Law conference — if Shadbolt is engaged first, he provides a direct warm introduction to Maxton. A joint Shadbolt-Maxton advisory relationship would be extraordinarily powerful. Lead with the Ada Lovelace Institute alignment: Constitutional Memory makes AI work for people by ensuring their data never reaches AI servers.

RECOMMENDED OPENING LINE

"Dame Julie — the Ada Lovelace Institute exists to make AI work for people and society. Constitutional Memory has built the infrastructure that makes that technically possible at enterprise scale. We believe a formal alignment between our missions would serve both."

Sir Rob Wainwright KCMG
Senior Cyber Partner, Deloitte · Former Executive Director, Europol

RELEVANCE RANKING: 8/10	CONTACT DIFFICULTY: Medium

Former head of Europol and founder of the European Cybercrime Centre — the EU law enforcement and cybersecurity validator that positions BlackVault™ with every security-conscious enterprise and government agency in Europe

Europol	EC3	KCMG	Deloitte
Executive Director 2009–2018	Founded European Cybercrime Centre	Knighted 2018, services to policing	Senior Cyber Partner, Europe

CURRENT & NOTABLE POSITIONS

- Senior Cyber Partner, Deloitte Europe (since 2018)
- Former Executive Director, Europol (2009–2018) — first director without a police background
- Knight Commander of St Michael and St George (KCMG) — 2018
- Founded the European Cybercrime Centre (EC3) at Europol (2013)
- Founded the European Counter Terrorism Centre at Europol (2016)
- Senior Associate Fellow, Royal United Services Institute (RUSI)
- WEF Cyber Advisory Council member
- Former Director of International Affairs, UK Serious Organised Crime Agency (SOCA)
- Career began as intelligence analyst, MI5

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- Former head of Europol — the EU's law enforcement intelligence hub — gives BlackVault™ unmatched credibility with European law enforcement and national security agencies
- He built the European Cybercrime Centre: the EU's primary institution for combating exactly the data security threats that BlackVault™'s zero-transmission architecture prevents
- His Deloitte cyber partnership role keeps him commercially active and makes an advisory relationship structurally straightforward
- WEF Cyber Advisory role gives him convening power with every major European enterprise security decision-maker
- His background — MI5, SOCA, Europol — validates BlackVault™'s SHIELD tier to government and intelligence agency clients specifically
- His public-private partnership experience at Europol is the model for the Alliance's governance structure

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President & Security Adviser — Constitutional Memory S.A. (SHIELD tier and enterprise security)

What Constitutional Memory offers:
- Honorary President and named Security Adviser with specific attribution for BlackVault™ SHIELD and enterprise security positioning
- Formal role in Alliance governance on security standards and data protection architecture
- Named presence in all SHIELD tier enterprise sales materials and government sector outreach

- Invitation to address Alliance members on European cybersecurity threat landscape
- Collaborative pathway between Constitutional Memory and Deloitte's European cyber practice
- Flexible engagement suited to his existing advisory portfolio

APPROACH STRATEGY

Deloitte route is most accessible — Deloitte has offices in Málaga and Madrid. His WEF Cyber Advisory role provides an alternative entry point. RUSI is also accessible for a more academic approach. Frame the conversation around the shared mission: Europol's work identified the problem of uncontrolled enterprise data flows to foreign AI platforms as a European security risk — Constitutional Memory is the solution architecture. His public comments on data sovereignty and national security risks from US tech platforms directly validate the BlackVault™ thesis.

RECOMMENDED OPENING LINE

"Sir Rob — Europol spent a decade documenting the risks of European data flowing to foreign jurisdictions. Constitutional Memory has built the architecture that prevents it at the enterprise AI level. We would value your perspective on our governance model."

Claudia Nemat

Member, Board of Management, Deutsche Telekom AG (Technology & Innovation)

RELEVANCE RANKING: 8/10 | **CONTACT DIFFICULTY: Medium**

Board-level at Deutsche Telekom — direct oversight of T-Systems, Constitutional Memory's primary MVP delivery partner — making this simultaneously an Honorary President and a T-Systems board-level entry point

Deutsche Telekom	**T-Systems**	**WEF**	**Dual Value**
Board of Management — Technology & Innovation	Reports into her board mandate	Global AI Council member	Advisory role + T-Systems gateway

CURRENT & NOTABLE POSITIONS

- Member of the Board of Management, Deutsche Telekom AG — Technology and Innovation (current)
- Former President and CEO, Deutsche Telekom UK
- WEF Global AI Council member
- Board roles in European digital sovereignty and AI governance initiatives
- Oversight responsibility for Deutsche Telekom's AI strategy and T-Systems business unit
- Previously held senior roles at McKinsey and in European telecommunications leadership

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- She sits on the Deutsche Telekom board with direct oversight of T-Systems — Constitutional Memory's #1 ranked MVP delivery partner. An advisory relationship here is simultaneously an Honorary President AND a T-Systems engagement at the highest possible level
- Her Technology & Innovation mandate covers exactly the AI governance infrastructure gap that BlackVault™ fills for Deutsche Telekom's enterprise clients
- WEF Global AI Council membership gives her credibility with every European corporate AI governance decision-maker
- She is the highest-value dual-purpose contact on the entire list — one relationship serves two critical strategic objectives simultaneously
- Deutsche Telekom's Open Telekom Cloud is the infrastructure layer that BlackVault™ sits on top of — a natural product alignment narrative
- Her board mandate includes AI strategy: BlackVault™ could be positioned as the missing governance layer in Deutsche Telekom's own AI product portfolio

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President & Strategic Adviser — Constitutional Memory S.A. (T-Systems partnership and European enterprise AI governance)

What Constitutional Memory offers:
- Honorary President with named attribution across all Constitutional Memory and Alliance materials
- Strategic Adviser specifically on European enterprise AI governance deployment at scale
- Direct pathway to formalise an advisory conversation about T-Systems as Constitutional Memory's Sovereign AI Infrastructure Partner

- Named presence at Alliance inaugural Founding Members meeting as Deutsche Telekom's representative voice
- Full attribution in all T-Systems and Deutsche Telekom partner materials
- No conflict with Deutsche Telekom board role — advisory only; any commercial discussion handled separately

APPROACH STRATEGY

Contact via WEF Global AI Council events or Deutsche Telekom's external innovation partnerships team. The dual-purpose framing must be handled carefully — do not conflate the Honorary President conversation with the T-Systems commercial conversation in the same message. Lead with the governance and AI Council alignment. Once engagement is established, the T-Systems conversation follows naturally. Her technology mandate means she will be evaluating BlackVault™ as a product for Deutsche Telekom's portfolio — be prepared to present the full technical case from the first meeting.

RECOMMENDED OPENING LINE

"Dr. Nemat — Constitutional Memory has built the sovereign AI memory infrastructure layer that Deutsche Telekom's enterprise clients need for EU AI Act compliance. We believe this conversation belongs at board level, and we would be honoured to begin it with you."

Patrice Caine
Chairman & CEO, Thales Group

RELEVANCE RANKING: 8/10	CONTACT DIFFICULTY: High

Chairman and CEO of Europe's leading defence and cybersecurity technology company — Constitutional Memory's #2 ranked MVP delivery partner — making this advisory relationship simultaneously an Honorary President and a direct CEO acquisition conversation

Thales	**Since 2014**	**EU AI Act**	**Cybersecurity**
€19B+ revenue; world #1 air traffic mgmt	Chairman & CEO — 11 years tenure	Committed to European AI sovereignty	Thales is Europe's #1 cyber company

CURRENT & NOTABLE POSITIONS

- Chairman & CEO, Thales Group (since December 2014)
- Vice-President, Groupement des Industries Françaises Aéronautiques et Spatiales (GIFAS)
- Chairman, Association Nationale de la Recherche et de la Technologie (ANRT, since 2019)
- Vice-President, France Industrie
- Board of Directors: Naval Group (since 2015), L'Oréal (since 2018)
- Knight of the National Order of Merit (2014); Knight of the Légion d'honneur (2017)
- Graduate: École Polytechnique and École Nationale Supérieure des Mines de Paris
- Leading Thales's European sovereignty and cybersecurity strategy publicly and explicitly
- Overseeing Thales's participation in Airbus-Leonardo-Thales European space merger (2025)

WHY THIS CANDIDATE IS EXCEPTIONAL FOR CONSTITUTIONAL MEMORY

- CEO of Thales — Constitutional Memory's #2 ranked Sovereign AI Infrastructure Partner candidate. An advisory relationship is also a direct acquisition conversation pathway
- Thales has publicly committed to European digital sovereignty and AI governance — his personal public statements mirror Constitutional Memory's positioning word for word
- Thales Digital Solutions and Thales SIX divisions have the engineering capability to complete the BlackVault™ MVP without external contractors
- His defence/security background means internal approval pathways for sovereignty-focused acquisitions are shorter than at commercial companies
- ANRT chairmanship means he sits at the intersection of French government research and technology policy — relevant for regulatory alignment
- His engineering background (Polytechnique and Mines) means he evaluates technology propositions with technical rigour — have the full 1,250-page assessment available

PROPOSED ROLE & WHAT WE OFFER

Proposed Role: Honorary President & Strategic Adviser — Constitutional Memory S.A. (Defence and security AI governance positioning)

What Constitutional Memory offers:
- Honorary President title with full attribution as Thales Group's representative voice in European AI governance
- Named Strategic Adviser on defence and critical infrastructure AI governance — Thales's primary market
- Formal pathway to confidential discussion of the Sovereign AI Infrastructure Partner opportunity

- Named presence at Alliance inaugural Founding Members meeting as Europe's leading cybersecurity company representative
- Full public attribution across all defence, security, and critical infrastructure AI governance materials
- Structured separation between advisory role and commercial discussions — both handled with full professionalism

APPROACH STRATEGY

This is your most complex approach on the list because Caine is simultaneously an Honorary President candidate AND your primary acquisition target CEO. These conversations cannot happen in the same meeting. Approach via Thales Digital Solutions or his France Industrie network first. The honorary president conversation opens the door; the commercial conversation follows only after the relationship is established. His public CNBC interviews on European sovereignty and AI are your best reference points — use his own language back to him. Note: do not approach before the Málaga TechPark meeting and at least one of Stuart Russell or Shadbolt have confirmed their advisory involvement — Caine's team will conduct due diligence.

RECOMMENDED OPENING LINE

"M. Caine — Thales is Europe's leading cybersecurity company. Constitutional Memory has built the enterprise AI governance infrastructure layer that protects the data of Thales's clients. We believe this conversation is overdue."

CONTACT THE FOUNDER

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