



# NATIONAL CLEANUP WORKSHOP 2020

**Wednesday, September 16, 2020  
12:00 – 5:00 PM ET**

*Hosted by*

**The Energy Communities Alliance**

*In cooperation with*

**The U.S. Department of Energy Office of  
Environmental Management and  
the Energy Facility Contractors Group**



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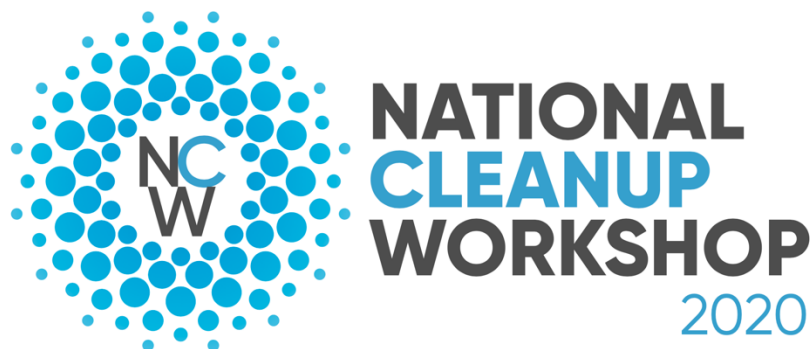
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**NATIONAL  
CLEANUP  
WORKSHOP**  
2020



## 2020 National Cleanup Workshop Agenda

September 16, 2020

### *“Continuing Success and Overcoming Adversity”*

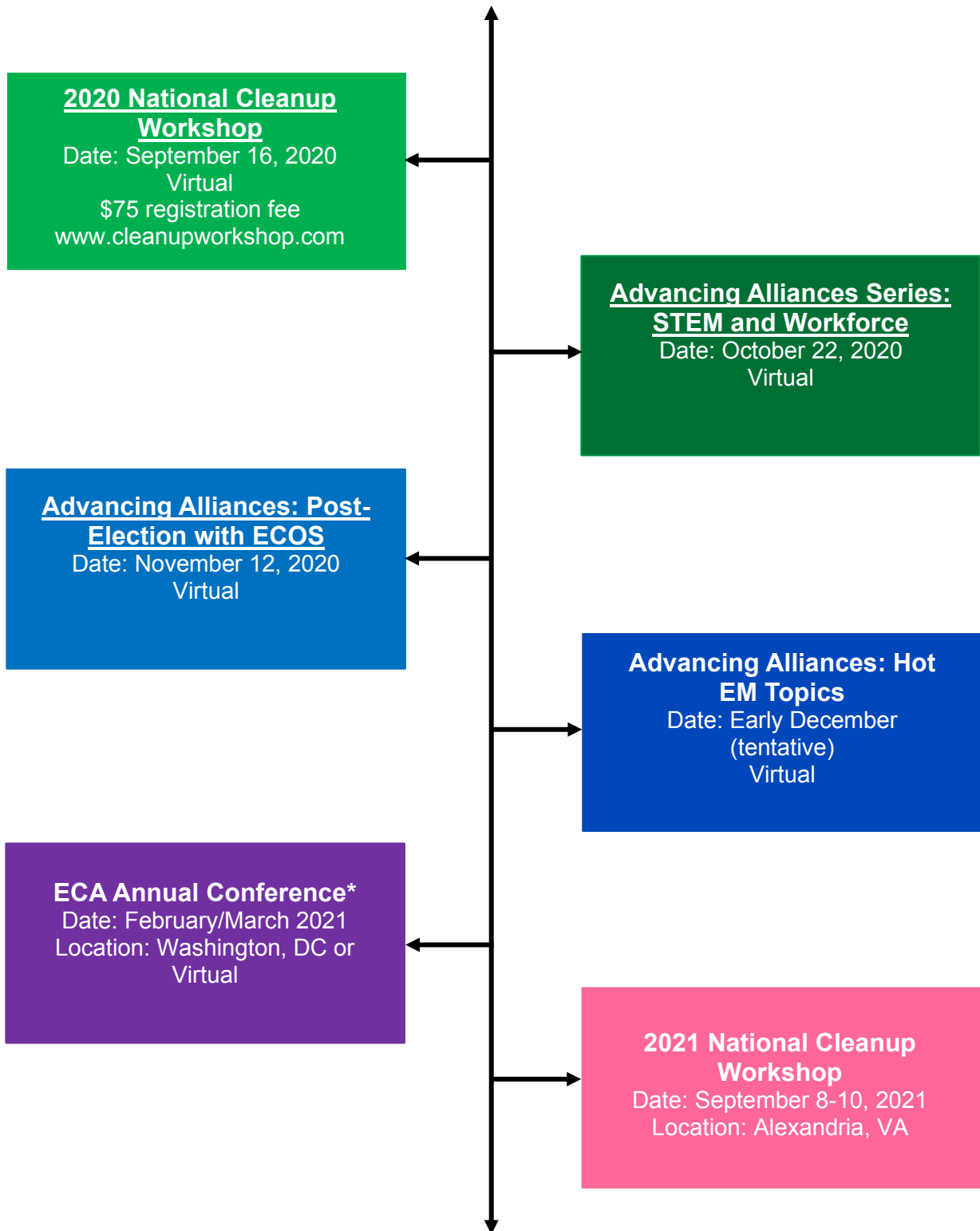
A virtual workshop hosted by the Energy Communities Alliance in cooperation with the U.S. Department of Energy and the Energy Facility Contractors Group

#### WEDNESDAY, SEPTEMBER 16, 2020

12:00pm – 12:15pm	<b>Opening Remarks</b> <b>Ron Woody</b> , County Executive, Roane County, TN; Chair, Energy Communities Alliance (ECA) <b>Michael Lempke</b> , Chair, Energy Facility Contractors Group (EFCOG); President, Huntington Ingalls Industries' Technical Solutions Division
12:15pm – 12:30pm	<b>Legislative Challenges and Opportunities for the EM Program</b> <b>Rep. Chuck Fleischmann (R-TN)</b>
12:30pm – 1:45pm	<b>Highlighting EM Success from Across the Complex</b> <b>Moderator: Nicole Nelson-Jean</b> , Associate Principal Deputy Secretary for Field Operations, DOE-EM <i>Salt Waste Processing Facility (SWPF)</i> <b>Mike Budney</b> , Manager, Savannah River Site Operations Office, DOE-EM <b>Frank Sheppard</b> , Project Manager, Parsons <i>Oak Ridge East Tennessee Technology Park: Vision 2020</i> <b>Jay Mullis</b> , Manager, Oak Ridge Office of Environmental Management, DOE-EM <b>Ken Ruefer</b> , President, URS   CH2M Oak Ridge (UCOR) <i>DFLAW Construction</i> <b>Brian Vance</b> , Manager, Richland Operations Office; Manager, Office of River Protection, DOE-EM <b>Valerie McCain</b> , Project Manager, Bechtel National

1:45pm – 2:05pm	<b>Ensuring Continued EM Momentum</b> <b>Moderator: JJ Chavez</b> , Council Member, Carlsbad City Council; ECA Executive Board Member <b>William “Ike” White</b> , Senior Advisor to the Under Secretary for Science, DOE-EM
2:05pm – 2:25pm	<b>EM Acquisition Update</b> <b>Moderator: Seth Kirshenberg</b> , Executive Director, ECA <b>Norbert Doyle</b> , Deputy Assistant Secretary for Acquisition and Project Management, DOE-EM
2:25pm – 3:30pm	<b>Panel Discussion: EM Hot Topics</b> <b>Moderator: Martin Schneider</b> , EFCOG <b>Elizabeth Connell</b> , Associate Principal Deputy Assistant Secretary for Regulatory and Policy Affairs, DOE-EM <b>Dae Chung</b> , Associate Principal Deputy Assistant Secretary for Corporate Services, DOE-EM <b>Greg Meyer</b> , Senior Vice President, Fluor <b>Mark Whitney</b> , Executive Vice President and General Manager, Amentum <b>Karen Wiemelt</b> , Senior Vice President and General Manager, Jacobs <b>Rick McLeod</b> , CEO, Savannah River Site Community Reuse Organization (SRSCRO)
3:30pm – 4:30pm	<b>The Path Forward for EM’s Strategic Vision</b> <b>Moderator: Mike Nartker</b> , Chief Strategist, DOE-EM <b>T.L. Cabbage</b> , Deputy Under Secretary for Science, DOE <b>Todd Shrader</b> , Principal Deputy Assistant Secretary, DOE-EM <b>Michael Lempke</b> , EFCOG Chair; President, Huntington Ingalls Industries’ Technical Solutions Division <b>David Izraelevitz</b> , Councilor, Los Alamos County Council; Treasurer, ECA <b>Brent Gerry</b> , Mayor, City of West Richland, WA; Vice Chair, ECA
4:30pm – 5:00pm	<b>Closing Remarks: Setting the Stage for Future Accomplishments</b> <b>Moderator: Rebecca Casper</b> , Mayor, City of Idaho Falls, ID; Secretary, ECA <b>Paul Dabbar</b> , Under Secretary for Science, DOE

# Upcoming ECA Meetings



Visit [www.energyca.org/events](http://www.energyca.org/events) for more information on past and upcoming ECA events.



### MISSION STATEMENT:

To complete the safe clean-up of the environmental legacy brought about from decades of nuclear weapons development and government-sponsored nuclear energy research.

#### **PRIORITY #1:** ACHIEVE SIGNIFICANT CONSTRUCTION PROJECT MILESTONES

- Start Up the Salt Waste Processing Facility
- Start-Up the Integrated Waste Treatment Unit
- Start Construction on the Utility Shaft at the Waste Isolation Pilot Plant
- Complete DFLAW Construction Turn-Over to Commissioning

#### **PRIORITY #2:** EXECUTE KEY PROJECTS THAT ENABLE THE EM CLEANUP MISSION

- Complete Plutonium Finishing Plant demolition at Hanford
- Complete demolition of TA-21 at Los Alamos
- Complete stack removal at Brookhaven National Laboratory
- Remove all remaining contaminated buildings at the East Tennessee Technology Park
- Remove a cumulative 11M tons of soil/debris from Moab
- Begin removal of remaining legacy buildings at Energy Technology Engineering Center
- Begin demolition of the West Valley Main Plant Processing Building
- Begin demolition of Building X-326 at Portsmouth
- Begin demolition activities for the Pool Type Reactor at Lawrence Livermore National Laboratory

#### **PRIORITY #3:** REDUCE THE EM COMPLEX FOOTPRINT

- Disposition legacy LANL TRU waste stored at WCS
- Complete land transfer of the Separation Process Research Unit to Naval Reactors
- Complete transfer of the Tonopah Test Range to the Office of Legacy Management

#### **PRIORITY #4:** AWARD CONTRACTS THAT ENABLE ACCELERATED PROGRESS

- Award Contracts at Hanford, Idaho, Savannah River, Nevada, Portsmouth, and Paducah
- Award Savannah River National Laboratory Contract
- Award Nation-Wide Decommissioning and Demolition Contract

#### **PRIORITY #5:** DRIVE INNOVATION AND IMPROVED PERFORMANCE IN THE EM MISSION

- Complete the NEPA analysis for the SRS DWPF waste water recycle waste stream
- Issue an EM-wide strategic vision
- Issue program and project management policies that drive improved performance and risk management

### 1. SAFE, SECURE AND EFFECTIVE OPERATIONS

#### 2020 COMPLETE

- ✓ Provided recommendations on improving data quality, performance assurance and risk communications.
- ✓ Provided recommendations on COVID Return to Work/Return to Full Operations Protocols

#### 2021 ONGOING

- Lessons learned and best practices from operations during COVID
- Optimize telework during COVID and beyond
- Address COVID-related contractual issues

#### WORKING GROUP SUPPORT

- Safety
- Safeguards & Security
- Cybersecurity
- Waste Management

### 2. ENSURING THE LONG-TERM AVAILABILITY OF CRITICAL EQUIPMENT, SUPPLIES AND INFRASTRUCTURE

#### 2020 COMPLETE

- ✓ Provided input on commodities/equipment in DOE supply chain from China

#### 2021 ONGOING

- Newly formed task group to address supply chain issues across the complex, including vendor quality and supply chain assurance.

#### WORKING GROUP SUPPORT

- Project Delivery

### 3. ASSURING THAT PROJECTS ARE COMPLETED ON COST AND SCHEDULE

#### 2020 COMPLETE

- ✓ Provided feedback on new EM acquisition cost model.
- ✓ Provided recommendations on improving risk communication and regulatory/stakeholder relations

#### 2021 ONGOING

- Examining and encouraging firm fixed price contracting where appropriate.

#### WORKING GROUP SUPPORT

- Project Delivery
- Waste Management

### 4. RECRUIT, DEVELOP AND RETAIN THE RIGHT PEOPLE TO ENSURE FUTURE MISSION NEEDS ARE MET

#### 2020 COMPLETE

- ✓ Input on recruiting, training and developing construction and craft workforce in NNSA complex

#### 2021 ONGOING

- Ensure site leave policies incentivize the desired behaviors
- Optimize telework during COVID and beyond
- Examination of critical skills analysis for recruiting and retention

#### WORKING GROUP SUPPORT

- Training