



### A Trauma Unit BPT

### **Joseph Davies BSc**

NWL Major Trauma Network Manager, Imperial College Healthcare NHS Trust National Co-Chair - Major Trauma Operational Delivery Networks Group

### **Prof Chris Moran MD FRCS(Ed)**

National Clinical Director for Trauma Professor of Orthopaedic Trauma Surgery, Nottingham University Hospital NHS Trust







### 1.1 Summary of proposed changes to the major trauma BPT for 2019/21

9. In future iterations of the national tariff we may consider introducing a Trauma Unit level 1 criterion in the BPT.



# The story to date...

### **TU themed suggestions**

### National Major Trauma ODN, BPT feedback comments (Version 5 - Updated as at 12<sup>th</sup> July 2017)

### Abbreviated summary list of all themes provided so far:

- COE assessment within 72hours
- Psychological support
- Rehab Prescription compliance adjustments
- TXA compliance adjustments
- Delirium screen
- Pre-hospital Identifier capture in TARN
- BPT for TUs
- NAI in a child measure
- Automatic bone density scan in females >65yrs

- Using NISS instead of ISS for BPT
- Major trauma managed in TUs
- BOAST 4 incorporated into BPT
- 4hr time to admission target
- 2 week follow ups for MTC patients
- BPT for Major Trauma Wards in MTCs.
- Increasing TU TARN compliance
- 48hr repatriation From MTC to TU target
- TU rehab prescription target

# The impact of the FNOF & MTC BPTs

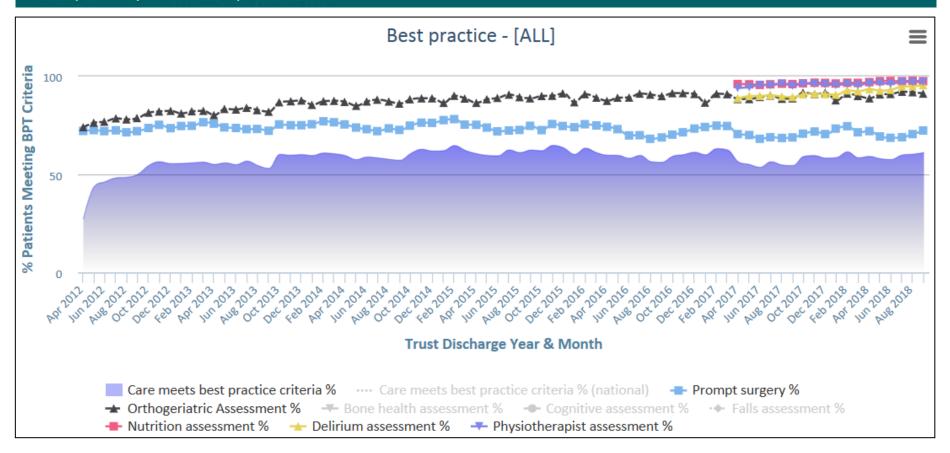


**FFFAP** 

NHFD - Charts & Reports

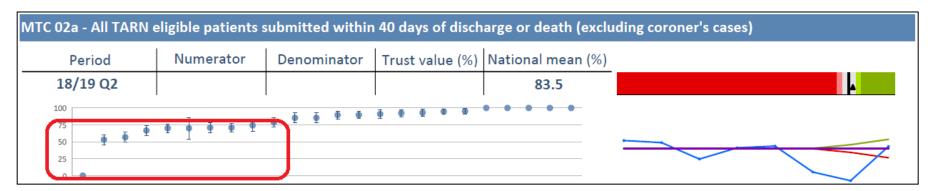
Part of the Falls and Fragility Fracture Audit Programme

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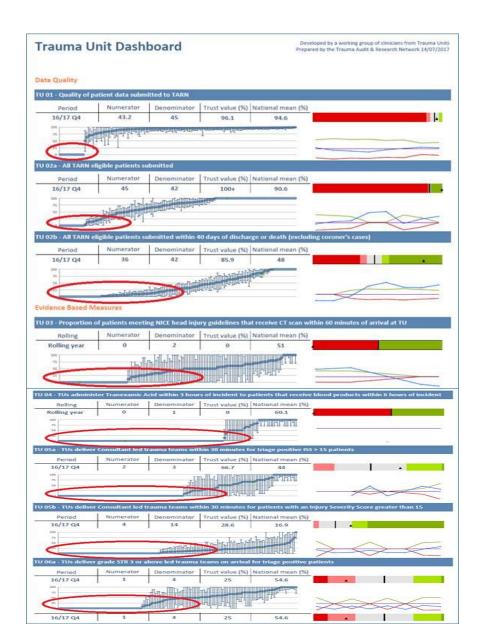
## MTC BPT impact...

### MTCs:



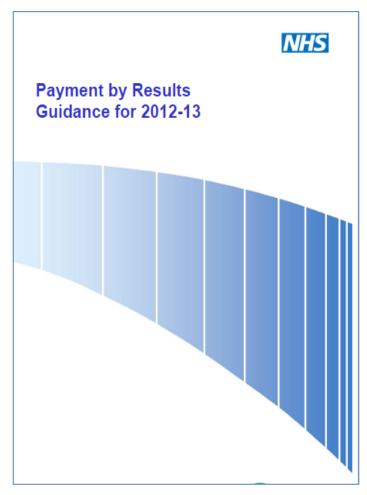
# The theory...

### TU dashboards...





### **Draft proposal**



https://www.gov.uk/government/publications/confirmation-of-payment-by-results-pbr-arrangements-for-2012-13



2017/18 and 2018/19 National Tariff Payment System

NHS England and NHS Improvement

https://improvement.nhs.uk/resources/national-tariff-1719/

### **Draft proposal**

#### Major Trauma in Trauma Units

77 Gateway reference: 17250

PBR Operational guidance

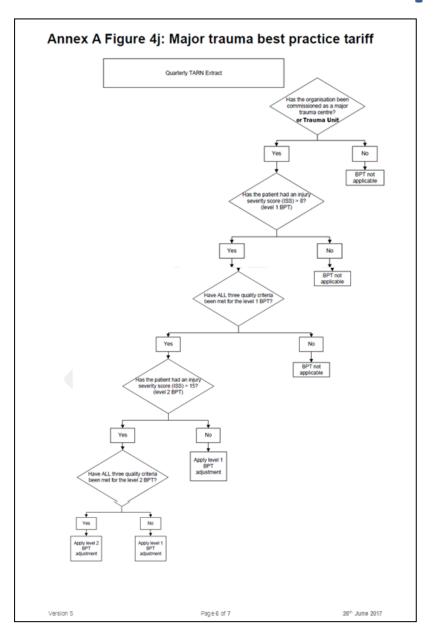
- 341. We are replicating a Best Practice Tariff (BPT) (illustrated in Annex A Figure 4i) for the care of trauma patients treated in designated Trauma Units (TUs). The aim is to encourage best practice treatment and management of trauma patients throughout the patient's pathway across regional trauma networks. The BPT is paid on activity TUs for the most seriouslyinjured trauma patients. This update to the BPT tariff is to further support the enhanced trauma care element for intermediate and major trauma pathways, also provided by TUs.
- 342. The BPT is not conditional upon the patient's HRG being in the VA chapter (multiple injuries). The BPT is made up of one level of payment identified by the Injury Severity Score (ISS), of the patient and conditional on achieving the criteria below. The BPT for levels 1 are available in the tariff information spreadsheet. The BPT applies to adults and children.
- 343. Level 1 is payable for all patients with an ISS of 9 to 15 providing that the following criteria are met:
  - (a) the patient is treated in a designated Trauma Unit
  - (b) Trauma Audit and Research Network (TARN) minimum data set is completed and submitted within 40 days of discharge from TUs.
  - (c) a rehabilitation prescription is completed by the treating therapist, accessible for each patient applicable and indicated so on TARN [See TARN site for applicable patient definition]
  - (d) any coroners' cases are flagged within TARN as being subject to delay to allow later payment.
  - (e) transcramic acid is administered within three hours of injury for patients receiving blood products
  - (f) if the patient is transferred out as a non-emergency they must be admitted to the major trauma centre within two calendar days of referral from the trauma unit.
  - (g) all trauma patients aged 65 years and older should have a comprehensive geriatric assessment documented within 72 hours of admission (Grade ST3 or above)
  - h) for trauma patents fit for repatriation. TUs must offer MTCs a bed within 48 hours of written lotification. The patient must be admitted back to the TU within the 48 hour window.
- 344. Removed as not applicable for Trauma Units.
- 345. The BPT will not be applied by SUS PbR and organisations will need to use the TARN database to support the payment. The reporting process for payment is set out in <u>Annex D</u>. Reports will be available from TARN from <u>April 2019</u> and <u>TUs</u> and <u>Commissioning Groups</u> will be able to produce reports for patient <u>activity</u>.
- 346. Where contractual arrangements are already in place for 2019-20, commissioners may monitor the best practice tariff in shadow form. The criteria used to support payment in this situation must be higher than those outlined in paragraphs 343 and 344 above.
- 347. The now well established traumanetworks have previously given MTCs and TUs a small rise in emergency admissions and may continue to do so. Any patients eligible for the major trauma BPT Level 1 should be excluded from the 30% marginal rate emergency admissions threshold. This should be agreed by provider's local commissioners. The establishment and continued maturation of TUs represents a service redesign as set out in paragraphs 691 to 693.
- 348. Within the criteria to attract the BPT for major trauma is that every patient with an ISS of more than 8 has a rehabilitation prescription. The core components of the rehabilitation prescription will be recorded as part of the TARN minimum data set return.

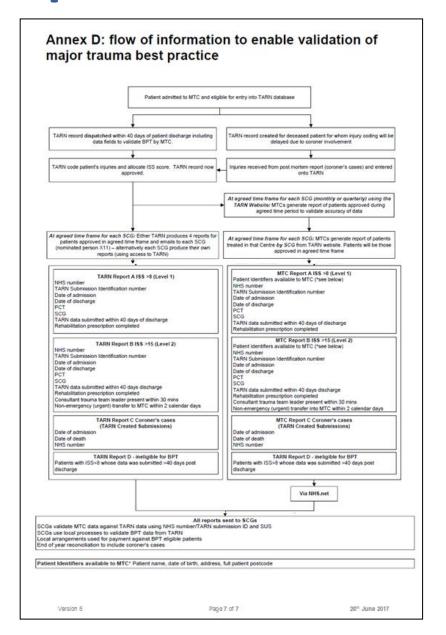
#### Policy guidance

- 349. International evidence shows that regional trauma networks save resources by reductions in length of stay (LoS) due to prompt transfers and reduced Intensive Care Unit bed stays, shorter rehabilitation, fewer treatment complications and better quality care.
- 350. An independent review by SCHARR. University of Sheffield, February 2011, has confirmed the cost effectiveness of trauma networks with networks proving to be cost effective at the threshold of £20,000 per Quality Adjusted Life Year (QALY). This was achieved on reductions in death and disability alone and did not factor in the additional benefit from the reduction in LoS that is expected in the NHS in England.
- 351. The enhanced specifications include immediate consultant input, immediate access to imaging and surgery, combined multispecialty input and planning of complex rehabilitation.
- 352. The major trauma BPT uses the Injury Severity Score (ISS), an established medical score to assess trauma severity to calculate the two levels for the best practice tariff.
- 353. A patient cannot attract both additional payments for Level 1 and 2 within the same organisation.
- 354. The major trauma BPT will attract any relevant specialised services top-up provided the spell and provider are eligible.
- 355. removed as not applicable
- 356. Commissioners will want to monitor emergency admissions in trauma units.

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### **Draft proposal**





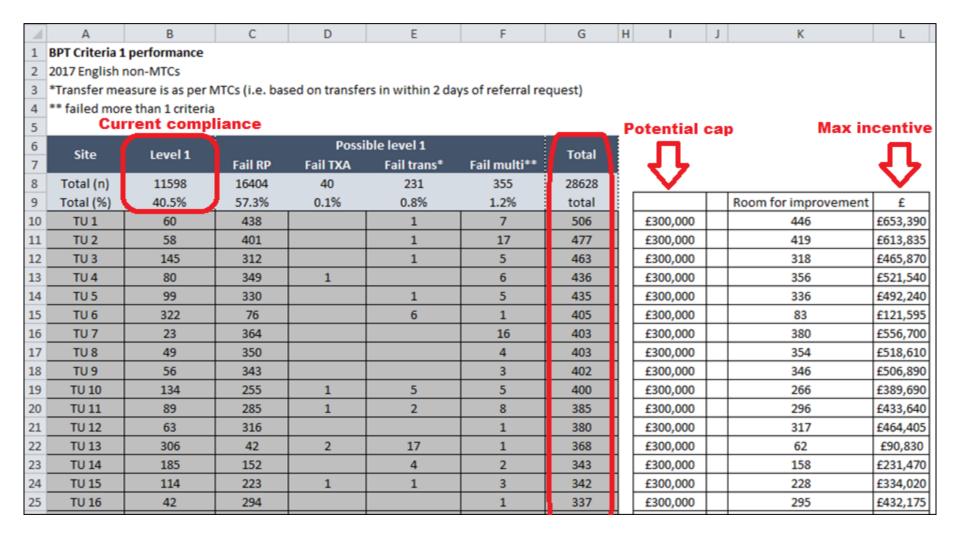
# **Network Modelling**

Fig 1 (Actual BPT)	Real data	for period Jan -	Dec 2016	Real dat	a for perio	d Apr - Dec	Actual billed for 2016		
Trauma Network	Predicted TARN activity 2015/16	Actual TARN entry 2016/17	TARN compliance %	ISS 9 - 15 n	%	ISS >15 n	%	Total level 1 payment (£1,477 +MFF24%)	Total level 2 payment (£2,777 +MFF24%)
Major Trauma Centre	1000	1062	100+	400	38.1%	526	50.0	£821,627	£1,868,924
Trauma Unit 1	300	156	43.1 - 52	54	34.0%	37	23.3	£0	£0
Trauma Unit 2	262	141	44.8 - 54	88	50.9%	50	28.9	£0	£0
Trauma Unit 3	160	59	30.9 - 37.3	48	56.5%	18	21.2	£0	£0
Trauma Unit 4	160	118	61.5 - 74.1	81	54.7%	33	22.3	£0	£0
Trauma Unit 5	156	68	36.2 - 43.6	20	41.7%	17	35.4	£0	£0
Trauma Unit 6	120	120	87.6 - 100+	50	41.3%	42	34.7	£0	£0
Totals:	2158	1724	70%	741	45.4%	723	35.4%	£821,627	£1,868,924

Fig 2 (New BPT applied)	Real data	for period Jan -	Real dat	ta for perio	d Apr - Dec	Modelled on actual 2016, 9 month activity			
Trauma Network	Predicted TARN activity 2015/16	Actual TARN entry 2016/17	TARN compliance %	ISS 9 - 15 n	%	ISS >15 n	%	Total level 1 payment (£1,477 +MFF20%)	Total level 2 payment (£2,777 +MFF24%)
Major Trauma Centre	1000	1062	100+	400	38.1%	526	50.0	£708,960	£1,811,270
Trauma Unit 1	300	156	43.1 - 52	54	34.0%	37	23.3	£95,710	£0
Trauma Unit 2	262	141	44.8 - 54	88	50.9%	50	28.9	£155,971	£0
Trauma Unit 3	160	59	30.9 - 37.3	48	56.5%	18	21.2	£85,075	£0
Trauma Unit 4	160	118	61.5 - 74.1	81	54.7%	33	22.3	£143,564	£0
Trauma Unit 5	156	68	36.2 - 43.6	20	41.7%	17	35.4	£35,448	£0
Trauma Unit 6	120	120	87.6 - 100+	50	41.3%	42	34.7	£88,620	£0
Total:	2158	1724	70%		45.4%		35.4%	£1,313,348	£1,811,270

# **Network Modelling**

Fig 3 (Maximum BPT)	Baseline dat	a for 1 year per	riod 2019/20	Predic	ted data fo	r 1 year pei	iod	Based on 100% annual TARN compliance			
Trauma Network	Predicted TARN activity 2019/20 (10% growth)	Predicted TARN entry at 100%	TARN compliance %	ISS 9 - 15 n	%	ISS >15 n	%	Total level 1 payment (£1,477 +MFF20%)	Total level 2 payment (£2,777 +MFF24%)		
Major Trauma Centre	1100	1100	100+	419	38.1%	550	50.0%	£742,813	£1,893,914		
Trauma Unit 1	330	330	100+	150	45.4%	117	35.4%	£265,541	£0		
Trauma Unit 2	288	288	100+	131	45.4%	102	35.4%	£231,906	£0		
Trauma Unit 3	176	176	100+	80	45.4%	62	35.4%	£141,622	£0		
Trauma Unit 4	176	176	100+	80	45.4%	88	35.4%	£141,622	£0		
Trauma Unit 5	172	172	100+	78	45.4%	61	35.4%	£138,081	£0		
Trauma Unit 6	132	132	100+	60	45.4%	47	35.4%	£106,216	£0		
Total:	2374	2374	100%					£1,767,801	£1,893,914		



4	Α	В	С	D	Е	F	G	Н	1	J	K	L
59	TU 50	222	11	1	3		237		£300,000		15	£21,975
60	TU 51	28	196		2	7	233		£300,000		205	£300,325
61	TU 52	37	191		3		231		£300,000		194	£284,210
62	TU 53	26	204				230		£300,000		204	£298,860
63	TU 54	9	213			7	229		£300,000		220	£322,300
64	TU 55	38	188				226		£300,000		188	£275,420
65	TU 56	12	202	1		4	219		£300,000		207	£303,255
66	TU 57	33	178			8	219		£300,000		186	£272,490
67	TU 58	22	189	1		4	216		£300,000		194	£284,210
68	TU 59	163	48		3		214		£300,000		51	£74,715
69	TU 60	36	170			4	210		£300,000		174	£254,910
70	TU 61	91	110		9		210		£300,000		119	£174,335
71	TU 62	77	132	Poten	tial cap thre	eshold	209		£300,000		132	£193,380
72	TU 63	107	91		7	4	209		£300,000		102	£149,430
73	TU 64	60	132	2	4	3	201		£294,465		141	£206,565
74	TU 65	94	98		4	3	199		£291,535		105	£153,825
75	TU 66	186	10		1		197		£288,605		11	£16,115
76	TU 67	22	174				196		£287,140		174	£254,910
77	TU 68	45	147	1	1	1	195		£285,675		150	£219,750
78	TU 69	126	59		4	1	190		£278,350		64	£93,760
79	TU 70	180	7	2			189		£276,885		9	£13,185
80	TU 71	178	6	1	2	1	188		£275,420		10	£14,650
81	TU 72	10	171			6	187		£273,955		177	£259,305
82	TU 73	166	15		4		185		£271,025		19	£27,835
83	TU 74	21	161			2	184		£269,560		163	£238,795

4	А	В	С	D	E	F	G	Н	1	J	K	L
109	TU 100	40	88		2	9	139	П	£203,635		99	£145,035
110	TU 101	124	11		4		139		£203,635		15	£21,975
111	TU 102	19	108		2	9	138		£202,170		119	£174,335
112	TU 103	111	19	1	4	2	137		£200,705		26	£38,090
113	TU 104	135 Tota	al numbe	r of QST (	lesignated i	Trauma Ur	i <b>ts</b> 135		£197,775		0	£0
114	TU 105	22	105			5	132		£193,380		110	£161,150
115	TU 106	9	116			6	131		£191,915		122	£178,730
116	TU 107	63	67			1	131		£191,915		68	£99,620
117	TU 108	115	11		2	1	129	П	£188,985		14	£20,510
118	TU 109	8	117			3	128		£187,520		120	£175,800
119	TU 110	71	52			5	128	Ш	£187,520		57	£83,505
120	TU 111	77	44	1	1	1	124		£181,660		47	£68,855
121	TU 112	9	114				123		£180,195		114	£167,010
122	TU 113	117	3		1		121		£177,265		4	£5,860
123	TU 114	10	101			1	112		£164,080		102	£149,430
124	TU 115	21	85	Potentia	al minimum	threshold	106		£155,290		85	£124,525
125	TU 116	78	24				102	П	£149,430		24	£35,160
126	TU 117	31	64				95		£139,175		64	£93,760
127	TU 118	55	33			2	90	П	£131,850		35	£51,275
128	TU 119	87	1		1		89		£130,385		2	£2,930
129	TU 120	21	65				86		£125,990		65	£95,225
130	TU 121	12	61		1	11	85		£124,525		73	£106,945
131	TU 122	5	76			1	82		£120,130		77	£112,805
132	TU 123	8	74				82		£120,130		74	£108,410
133	TU 124	26	53				79		£115,735		53	£77,645

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4	А	В	С	D	Е	F	G	Н		J	K	L
.34	TU 125	64	14			1	79		£115,735		15	£21,975
.35	TU 126	7	67				74		£108,410		67	£98,155
.36	TU 127	51	18				69		£101,085		18	£26,370
.37	TU 128	12	56				68		£99,620		56	£82,040
.38	TU 129	51	15				66		£96,690		15	£21,975
.39	TU 130	5	59				64		£93,760		59	£86,435
.40	TU 131	38	25				63		£92,295		25	£36,625
.41	TU 132	34	23	1		3	61		£89,365		27	£39,555
.42	TU 133	13	39				52		£76,180		39	£57,135
.43	TU 134	14	30				44		£64,460		30	£43,950
.44	TU 135	1	38			1	40		£58,600		39	£57,135
.45	TU 136	13	19			1	33		£48,345		20	£29,300
.46	TU 137	18	14				32		£46,880		14	£20,510
.47	TU 138	9	13		1	7	30		£43,950		21	£30,765
.48	TU 139	2	15				17		£24,905		15	£21,975
.49	TU 140	17					17		£24,905		0	£0
.50	TU 141	4					4		£5,860		0	£0
.51	TU 142	1	1				2		£2,930		1	£1,465
.52	tolals	<b>11598</b>	16404	40	231	355	28628	ľ	£33,267,255			
.53	tr/tals	£16,991,070	£24,031,860	£58,600	£338,415	£520,075	£41,940,020	ו	Max wi	th	can	
	$L_{\Lambda}$					M	ax 84%		(adjus			
	1	Current									•	
	Ш	perfomanc	e £			p	erfomanc	e	t.			
	Ш											
T	otal num	ber of 'non	-MTCs in	TARN'.								

# The position right now

### Summary of the policy appraisal framework – s118

Stage 1: Nomination and review process Stage 2: Selection process Stage 3: Feasibility Assessment Stage 4: Currency and incentive structure Stage 5: Price calculation and impact Stage 6: Monitoring and evaluation

Is there a problem in the care patients receive? Is tariff the appropriate solution to incentivise quality of care? Is it feasible to implement changes in tariff or a new tariff?

What is the design of currency and incentive structure What is the price and impact of introducing the BPT?

Is the BPT having the desired impact?

- What are the causes/drivers of the variation?
- Why is there variation in behaviour? (lack of resources, unclear clinical guidelines, insufficient feedback loops)
- Is there clinical consensus of what good quality care looks like for patients in the target group/ service?



- Is the issue identified as a system priority?
- What are the proposed levers that may be used?
- Should tariff be used to fix the problem?
- If yes, at what level should the incentive be applied (BPT, CQUIN, etc.)?
- What are the pros, cons, risks, impact on care of each option?
- Can we identify the target population in the group r?

- Is there data available at a national level to measure and evaluate the criteria specified at a national level?\*\*
- Can providers and commissioners respond to the change within year?
- Does the benefit of the change outweigh the cost of achieving best practice and the cost of implementation?
- Is it already incentivised in tariff?
- \*\* Where no onal data is not available, the proposal will the assessed on a case by the casis. The benefit of importantation should outweigh the costs.

- What does the BPT design look like?
- What should the payment look like? (bonus, penalty, blended rate)
- What is the magnitude of the incentive or price differential we should apply?
- What are the target criteria will be put in place?
- What is the trajectory of the BPT and for how long will it be in operation?
- Are there offsetting incentives in the tariff?
- Could here be per use incentives?

- Can we calculate a proposed BPT and non price?
- Can we automate the calculation?
- What is the impact of the proposal on commissioners, providers and patients?

Still to be modelled formally against HES & HRG data

- Can we cost effectively enforce the policy?
- Are there any unintended consequences?
- When should we review and revise the policy?

5

### When in the future?

Aiming for go live: 1st April 2020/21





### A Trauma Unit BPT

### **Joseph Davies BSc**

NWL Major Trauma Network Manager, Imperial College Healthcare NHS Trust National Co-Chair - Major Trauma Operational Delivery Networks Group

### **Prof Chris Moran MD FRCS(Ed)**

National Clinical Director for Trauma Professor of Orthopaedic Trauma Surgery, Nottingham University Hospital NHS Trust



