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May 15, 2021

Lt. Gen. David G. Bassett
Director, DCMA
3901 A Ave.
Fort Lee, VA 23801

Subject: Amended Recommendation to Address HASC Chairman Smith's Issues

Dear Lt. Gen. Bassett:

Recently, HASC Chairman Smith criticized the acquisition process. His objective and grievance follow:

1. "Having a freaking **product** that works at the end of the day."
2. "We reward people for process, not for **results**."

This letter augments my letter dated April 29, subj: Recommendation to Revise Mission, Methods, and Name of DCMA EVMS Center. DCMA should develop policies and procedures for compliance with the government-unique, internal standard for EVM that is proposed in the revised white paper, "DOD Acquisition Reform: *EVMS-lite* to Program/Project Management (P/PM), Rev. 22," dated 5/15/2021.

EIA-748 focuses on the statement of **work**, not the **results to be achieved**. In contrast, the *ANSI Standard for Project Management*, included as Part II of *PMBOK® Guide*, states "The success of the project is measured against the **project objectives and success criteria**."

This version of *EVMS-lite* increases the focus on the product (or technical) baseline, a key element of DODI 5000.88. EIA-748 is silent on the **product** baseline and fails to meet Chairman Smith's objectives.

Appendix A of EVMS-lite

EVMS-lite, Appendix A, "Selected Elements of PMI Standards that Should be Included in DCMA Compliance Reviews Mapped to Comparable EIA-748 Guidelines and DODI 5000.88," will be applicable to DCMA compliance reviews if the FAR and DFARS clauses for EVM are revised to cite a government-unique, internal standard for P/PM in lieu of EIA-748. This letter and *EVMS-lite* may be downloaded from www.pb-ev.com at the Acquisition Reform tab.

Yours truly,



Paul J. Solomon

CC:

Hon. Sen. Adam Smith, HASC
Hon. Sen. Joni Ernst, SASC
Hon. Kathleen Hicks, Dep. Sec. of Defense
Hon. Stacy A. Cummings, Acting Under Sec. Def. for Acquisition and Sustainment