ANALYSIS

AND

**ECONOMIC UPDATE** 

Market Analysis

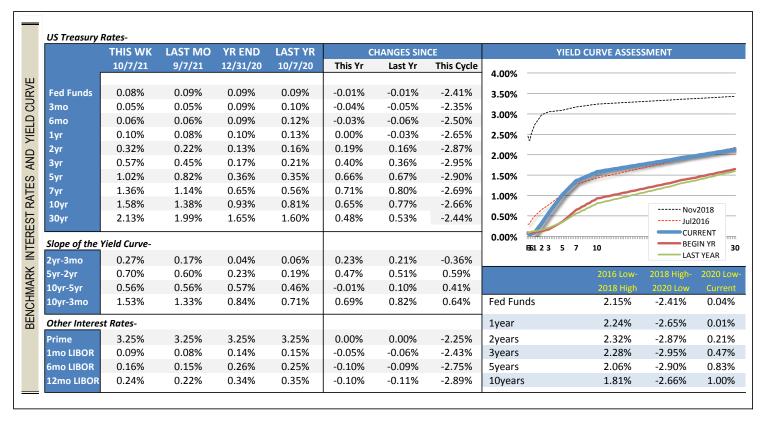
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#### 08 October 2021



## JOBLESS RATE FALLS IN SEPT ON DECLINE IN LABOR FORCE AND WEAK NEW JOBS

The economy created a stingy 194,000 new jobs in September to mark the second disappointing monthly increase in a row, suggesting a lack of labor could frustrate a robust U.S. economic recovery in the months ahead.

The private sector added 317,000 workers last month, but state and local employment fell by 123,000. The unemployment rate slipped to 4.8% from 5.2% and touched a new pandemic low.

One of the biggest problems the economy faces right now is enticing enough people to return to work. Many businesses lack sufficient staff to produce enough goods and services to keep up with demand. The size of the labor force actually shrank by 183,000 in September and partly explains the large drop in the level of unemployment.

The tepid September jobs report adds to growing evidence the recovery has slowed, but it probably won't deter the Federal Reserve from announcing plans soon to start to wean the economy off its easy-money strategy.

The percentage of people in the labor force fell a tick to 61.6%, leaving it almost 2 points below its pre-crisis peak.

Key Economic Indicator	s for Banks, 1	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q2-3rd	6.7%	6.3%
GDP - YTD	Annl	Q2-3rd	6.5%	6.3%
Consumer Spending	QoQ	Q2-3rd	12.0%	11.4%
Consumer Spending	Annl	Q2-3rd	11.7%	11.4%
Unemployment	Мо	September	4.8%	5.2%
Consumer Inflation	YoY	August	5.3%	5.4%
Core Inflation	YoY	August	4.0%	4.3%
Consumer Credit	Annual	August	4.0%	4.8%
Retail Sales	YoY	August	20.9%	21.9%
Vehicle Sales	Annl (Mil)	September	12.6	13.5
Home Sales	Annl (Mil)	August	6.588	6.666
Home Prices	YoY	July	19.7%	18.6%

	THIS WK	YR END	PCT CI	HANGES
	10/7/21	12/31/20	YTD	12Mos
DJIA	34,755	30,606	13.6%	20.0%
S&P 500	4,399	3,756	17.1%	23.8%
NASDAQ	14,654	12,888	13.7%	21.9%
Crude Oil	78.30	48.52	61.4%	100.6%
Avg Gasoline	3.19	2.24	42.2%	46.9%
Gold	1,759	1,895	-7.2%	-8.6%



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## AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	10/7/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.99%	0.16%	0.00%	-0.70%	-2.25%	0%	31%
Platinum CC	9.23%	0.13%	0.00%	-1.04%	-2.25%	0%	46%
48mo Veh	2.71%	-0.27%	0.19%	-0.95%	-2.66%	-142%	36%
60mo Veh	2.81%	-0.27%	0.40%	-0.96%	-2.48%	-68%	39%
72mo Veh	3.13%	-0.28%	0.53%	-0.99%	-2.28%	-53%	44%
HE LOC	3.76%	-0.07%	0.00%	-1.80%	-2.25%	0%	80%
10yr HE	4.62%	0.24%	0.66%	-0.90%	-2.30%	36%	39%
15yr FRM	2.67%	-0.17%	0.66%	-1.91%	-1.91%	-26%	100%
30yr FRM	3.18%	0.00%	0.65%	-1.88%	-1.66%	0%	113%
Sh Drafts	0.09%	0.00%	-0.01%	-0.05%	-2.37%	0%	2%
Reg Svgs	0.19%	0.05%	-0.01%	0.00%	-2.37%	-500%	0%
MMkt-10k	0.15%	-0.04%	-0.01%	-0.33%	-2.37%	400%	14%
MMkt-50k	0.22%	-0.05%	-0.01%	-0.43%	-2.37%	500%	18%
6mo CD	0.24%	-0.06%	-0.03%	-0.79%	-2.46%	200%	32%
1yr CD	0.35%	-0.09%	0.00%	-1.16%	-2.64%	0%	44%
2yr CD	0.46%	-0.11%	0.19%	-1.39%	-2.66%	-58%	52%
3yr CD	0.57%	-0.10%	0.40%	-1.49%	-2.48%	-25%	60%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

## STRATEGICALLY FOR CREDIT UNIONS

As we have anticipated for months now, there is a growing chance that the Federal Reserve may have to be more aggressive with interest rate hikes than markets or the central bank now expect.

We put a probability of a 50% chance that the FOMC will have to hike earlier than the market expects because of persistent supply bottlenecks and highinflation. The biggest risk of upsetting financial markets is that the Fed might have to pivot faster than they currently think to combat higher inflation.

The Fed cut interest rates close to zero in March 2020 as the pandemic struck the economy. The Fed's "dot plot" projection for its benchmark interest rate shows that half of 18 officials expect the first increase in the benchmark rate to come by the end of 2022. We believe that will occurr sooner.

For the nation's credit union's, this will have little impact on deposit rates - especially checking and regular savings. It might tend to raise term certificate rates, however given the excessive level of surplus cash, it most likely will be insignificant.

Inflation will continue to push long-term benchmark rates and relative pricing spreads on mortgages, yet with larger credit unions (\$500M+) struggling to recover historical loan principal run-off, rates on consumer loans will be impacted less. As a result, 87% of the nation's credit unions will continue to be endangered by regulators permitting large. sometimes national, credit unions to invade smaller credit union markets.

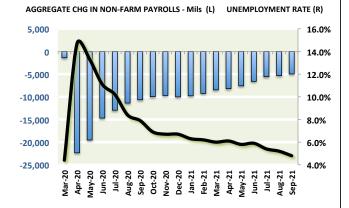
## **ECONOMIC RELEASES**

RELEASES THIS WEEK:	Current	Projected	Previous
Total Vehicle Sales (Sep, Annl Units)	12.6M	13.1M	13.5M
Consumer Credit (Aug, MoM)	4.0%	5.6%	4.7%
Unemployment (Sep)	4.8%	5.1%	5.2%

**RELEASES FOR UPCOMING WEEK:** Projected Previous Consumer Inflation (Sep, YoY) 5.3% 5.3% **FOMC Minutes** Unstable growth across all regions Wholesale Inflation (Sep, YoY) 8.5% 8.3%



### POST-PANDEMIC JOB LOSS



<sup>\*</sup>Since Nov 2018





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## **ECONOMIC CALENDAR**

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Sep 6 LABOR DAY HOLIDAY	7	8 Consumer Credit 4.7%	9 Jobless Claims 310k Cont'd Claims 2.78M	10 Wholesale Inflation 8.3%	11
13	14 Cons Inflation 5.3%	15 Ind Production 5.9% Capacity Util 76.4%	16 Jobless Claims 332k Cont'd Claims 2.67M Retail Sales +0.7%	17	18
20	21	<b>22</b> Exist Home Sales 5.88M FOMC Announcement	Jobless Claims 351k Cont'd Claims 2.85M Leading Indicators 0.9%	<b>24</b> New Home Sales 740k	25
27	Home Prices 19.9% Cons Confidence 109.3	29	Jobless Claims 362k Cont'd Claims 2.8M GDP (Q2-3rd) 6.7%	October 1 Personal Income +0.2% Personal Spdg +0.8% Construction Spdg +0%	2
4 Vehicle Sales 12.6M	5	6	7 Jobless Claims 326k Cont'd Claims 2.71M Consumer Credit 4.0%	8 Unemployment 4.8% Nonfarm Payrolls 194k Private Payrolls 317k	9
11 COLUMBUS DAY HOLIDAY	12	13 Consumer Inflation FOMC Minutes	Jobless Claims Cont'd Claims Wholesale Inflation	15 Retail Sales	16
18 Industrial Production Capacity Utilization	19	20	Jobless Claims Cont'd Claims Existing Home Sales Leading Indicators	22	23
25	Home Prices Consumer Confidence New Home Sales	<b>27</b> Durable Goods	Jobless Claims Cont'd Claims GDP (Q3-1st)	29 Personal Income Personal Spending	30
Nov 1 Vehicle Sales	2	3 FOMC Announcement	Jobless Claims Cont'd Claims GDP (Q3-1st)	5 Unemployment Nonfarm Payrolls Private Payrolls Consumer Credit	6





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		2020			202					22	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ECONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	-31.4%	33.1%	4.1%	6.4%	6.5%	6.2%	6.0%	4.6%	2.7%	2.5%	2.2%
GDP - (YTD)	-18.2%	-1.1%	0.2%	6.4%	6.5%	6.4%	6.3%	4.6%	3.7%	3.3%	3.0%
Consumer Spending - (QoQ)	-33.2%	40.7%	2.3%	11.3%	11.8%	1.8%	4.0%	2.2%	2.5%	2.3%	2.2%
Consumer Spending - (YTD)	-20.1%	0.2%	0.8%	11.3%	11.6%	8.3%	7.2%	2.2%	2.4%	2.3%	2.3%
Goverment Spending - (QoQ)	2.5%	-4.9%	-1.2%	5.7%	-1.5%	2.1%	3.1%	0.9%	2.9%	5.2%	3.8%
Government Spending - (YTD)	1.9%	-0.4%	-0.6%	5.7%	2.1%	2.1%	2.4%	0.9%	1.9%	3.0%	3.2%
sovernment spending - (110)	1.570	-0.470	-0.070	3.770	2.170	2.170	2.470	0.570	1.570	3.070	3.2/0
Consumer Wealth-											
Unemployment Rate	13.0%	8.8%	6.7%	6.2%	5.9%	5.1%	4.5%	4.4%	4.2%	3.9%	3.8%
Consumer Inflation	0.4%	1.2%	1.4%	1.9%	4.8%	5.1%	4.9%	4.2%	2.8%	2.2%	2.4%
Home Prices	4.4%	5.9%	9.7%	10.8%	15.2%	16.5%	16.5%	16.3%	16.0%	15.7%	15.5%
	CLE LOAN N	MARKETS		Ι							
Consumer Demand-											
Consumer Demand- Total Home Sales (Mil)	5.016	7.100	7.650	7.199	6.658	6.857	7.193	7.277	7.528	7.614	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.830	6.073	6.326	6.358	6.537	6.577	6.576
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016	7.100									6.576
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.830	6.073	6.326	6.358	6.537	6.577	6.576 1.079
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	5.016 4.313 0.708	7.100 6.137 0.973	6.777 0.926	6.303 0.896	5.830 0.828	6.073 0.784	6.326 0.867	6.358 0.919	6.537 0.991	6.577 1.037	6.576 1.079 1.569
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	5.016 4.313 0.708 3.052	7.100 6.137 0.973 3.497	6.777 0.926 3.578	6.303 0.896 3.146	5.830 0.828 3.116	6.073 0.784 2.486	6.326 0.867 1.706	6.358 0.919 1.395	6.537 0.991 1.732	6.577 1.037 1.676	7.655 6.576 1.079 1.569 1.187 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.708 3.052 1.203	7.100 6.137 0.973 3.497 1.427	6.777 0.926 3.578 1.343	6.303 0.896 3.146 0.974	5.830 0.828 3.116 1.428	6.073 0.784 2.486 1.253	6.326 0.867 1.706 1.248	6.358 0.919 1.395 1.002	6.537 0.991 1.732 1.329	6.577 1.037 1.676 1.277	6.576 1.079 1.569 1.187
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	5.016 4.313 0.708 3.052 1.203 1.848	7.100 6.137 0.973 3.497 1.427 2.070	6.777 0.926 3.578 1.343 2.235	6.303 0.896 3.146 0.974 2.172	5.830 0.828 3.116 1.428 1.688	6.073 0.784 2.486 1.253 1.233	6.326 0.867 1.706 1.248 0.457	6.358 0.919 1.395 1.002 0.393	6.537 0.991 1.732 1.329 0.402	6.577 1.037 1.676 1.277 0.399	1.569 1.187 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.830 0.828 3.116 1.428 1.688 54%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
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Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK Benchmark Rates- Prime	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.830 0.828 3.116 1.428 1.688 54% 16.2	6.073 0.784 2.486 1.253 1.233 50% 15.3	6.326 0.867 1.706 1.248 0.457 27% 15.8	6.358 0.919 1.395 1.002 0.393 28% 16.2	6.537 0.991 1.732 1.329 0.402 23% 17.0	6.577 1.037 1.676 1.277 0.399 24% 17.4	6.576 1.079 1.569 1.187 0.383 24% 16.8
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Market Analysis

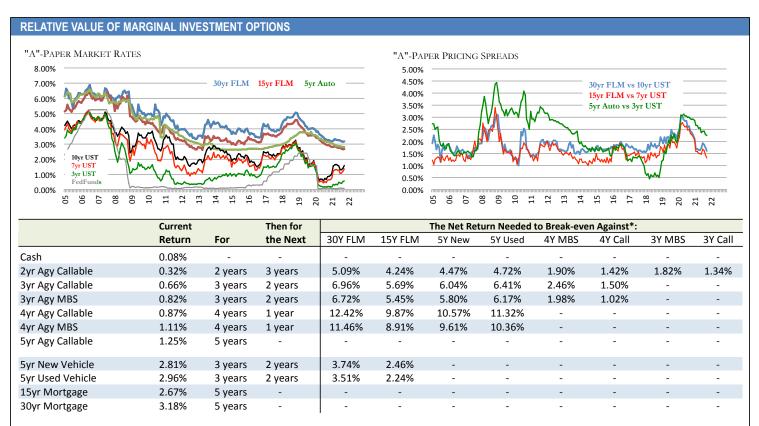
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### STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



<sup>\*</sup> Best relative value noted by probabilites of achieving "break-even" returns

## **RELATIVE VALUE OF MARGINAL FUNDING OPTIONS**

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	0.81%	1.10%	0.83%	0.95%
Regular Savings	0.19%	1 year	2 years	0.76%	1.05%	0.73%	0.85%
Money Market	0.15%	1 year	2 years	0.78%	1.07%	0.77%	0.89%
FHLB Overnight	0.26%	1 year	2 years	0.73%	1.01%	0.66%	0.78%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	0.52%	-0.17%	-0.21%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	0.86%	0.53%	0.61%
6mo FHLB Term	0.27%	6 mos	2.5 yrs	0.63%	0.86%	0.52%	0.60%
6mo Catalyst Term	0.36%	6 mos	2.5 yrs	0.61%	0.84%	0.49%	0.57%
1yr Term CD	0.35%	1 year	2 years	0.68%	0.97%	0.57%	0.69%
1yr FHLB Term	0.30%	1 year	2 years	0.71%	0.99%	0.62%	0.74%
2yr Term CD	0.46%	2 years	1 year	0.79%	1.36%	-	-
2yr FHLB Term	0.52%	2 years	1 year	0.67%	1.24%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	0.76%	3 years	-	-	-	-	-

<sup>\*</sup> Highest relative value noted by highest differentials and volatility projections



**RESOURCES**<sup>™</sup>

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Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.6
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	87%
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.4%
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.5%
Total Shares	-1.2%	-15.8%	-3.7%	7.2%	10.9%	26.3%	23.0%	-14.9%	-4.9%	1.5%	8.3%
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-8.3%	15.3%	10.3%	-31.4%	-24.1%	-17.5%	-11.1%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.4%
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth	1%	20%	110%	176%	258%	328%	309%	18%	98%	138%	221%
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	4%	7%	15%
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	68%
Nonterm-to-Total Shares	88%	86%	84%	82%	80%	84%	78%	86%	84%	83%	81%
Term CDs-to-Total Shares	5%	10%	11%	12%	14%	16%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.31%
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinquency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.46%
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.44%
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.80%
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS						ı					
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.85%
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.32%
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.52%
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.08%
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.44%
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.15%
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.11%
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.96%
Net Operating Return	-0.70%	-0.16%	0.22%	0.44%	0.56%	1.04%	0.94%	-0.20%	0.18%	0.31%	0.49%
Non-recurring Inc(Exp)	0.08%	0.02%	0.02%	0.02%	0.01%	0.03%	0.03%	0.03%	0.02%	0.02%	0.02%
Net Income	-0.62%	-0.14%	0.24%	0.45%	0.57%	1.06%	0.97%	-0.17%	0.19%	0.33%	0.50%
	-3.9%	-1.1%	1.9%	3.9%		10.3%	9.2%				



**RESOURCES**<sup>TM</sup>

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,286	\$6,974	\$6,206	\$8,124	\$12,400	\$17,871	\$16,163	\$6,872	\$6,277	\$7,300	\$11,151
Avg Loan Rate	6.91%	5.80%	5.14%	4.90%	4.52%	4.49%	4.52%	5.87%	5.22%	5.04%	4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.38%	4.23%	4.27%	5.49%	5.05%	4.88%	4.51%
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,96
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	122%	117%	110%	109%	107%	111%	110%	117%	111%	110%	108%
Fee Inc-to-Total Revenue	13%	14%	23%	27%	30%	30%	30%	14%	22%	25%	29%
Net Operating Return per FTE											
Interest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127,13
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$14,333	\$16,106	\$19,305	\$44,029	\$37,868	\$11,455	\$13,838	\$14,969	\$18,02
Net Interest Income per FTE	\$31,292	\$66,484	\$102,199	\$110,501	\$111,767	\$156,674	\$145,379	\$61,500	\$95,197	\$102,824	\$109,11
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,53
Ava One Evnence nor FTF	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	
avg Ops expense per FTE	Y 1 1,7 23										
Avg Ops Expense per FTE Net Op Expense per FTE	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,29
Net Op Expense per FTE		\$70,868		\$90,920 <b>\$ 19,581</b>	\$86,320 <b>\$ 25,447</b>	\$89,278 <b>\$67,396</b>	\$88,803 <b>\$56,576</b>	\$66,412 <b>\$ (4,912)</b>		\$89,593 <b>\$13,231</b>	\$87,290 <b>\$21,82</b>
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense	\$39,410 <b>\$ (8,118)</b>	\$70,868 <b>\$ (4,384)</b>									
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-	\$39,410 <b>\$ (8,118)</b> e Assessme	\$70,868 <b>\$ (4,384)</b> ent	\$ 9,382	\$ 19,581	\$ 25,447		\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	\$21,82
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-	\$39,410 <b>\$ (8,118)</b>	\$70,868 <b>\$ (4,384)</b>				\$ 67,396					\$21,82
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio	\$39,410 <b>\$ (8,118)</b> e Assessme  \$42,214	\$70,868 <b>\$ (4,384)</b> Int  \$91,811	\$ <b>9,382</b> \$150,453	<b>\$ 19,581</b> \$174,203	<b>\$ 25,447</b> \$187,963	<b>\$ 67,396</b> \$285,799	<b>\$56,576</b> \$260,376	\$ (4,912)	\$ <b>6,923</b> \$139,157	<b>\$ 13,231</b> <b>\$156,623</b>	<b>\$21,82</b> \$178,67
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-	\$39,410 <b>\$ (8,118) e Assessme</b> \$42,214  3.62%	\$70,868 <b>\$ (4,384)</b> Int  \$91,811  3.45%	\$ 9,382 \$150,453 3.54%	\$19,581 \$174,203 3.87%	\$ <b>25,447</b> \$187,963 4.12%	\$ <b>67,396</b> \$285,799 4.39%	\$56,576 \$260,376 4.32%	\$ (4,912) \$84,787 3.46%	\$ <b>6,923</b> \$139,157 3.53%	\$13,231 \$156,623 3.71%	\$21,82 \$178,67 4.00%
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$39,410 <b>\$ (8,118)</b> e Assessme  \$42,214	\$70,868 <b>\$ (4,384)</b> Int  \$91,811	\$ <b>9,382</b> \$150,453	<b>\$ 19,581</b> \$174,203	<b>\$ 25,447</b> \$187,963	<b>\$ 67,396</b> \$285,799	<b>\$56,576</b> \$260,376	\$ (4,912)	\$ <b>6,923</b> \$139,157	<b>\$ 13,231</b> <b>\$156,623</b>	\$21,82 \$178,67 4.00% \$69,88
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77%	\$70,868 <b>\$ (4,384)</b> Int  \$91,811  3.45%  \$44,323	\$ 9,382 \$150,453 3.54% \$61,285	\$19,581 \$174,203 3.87% \$66,670	\$ 25,447 \$187,963 4.12% \$73,118	\$ <b>67,396</b> \$285,799 4.39% \$93,801	\$56,576 \$260,376 4.32% \$88,125	\$ (4,912) \$84,787 3.46% \$40,972	\$ <b>6,923</b> \$139,157 3.53% \$57,790	\$13,231 \$156,623 3.71% \$62,216	\$21,82 \$178,67 4.00% \$69,88
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51%	\$ <b>67,396</b> \$285,799 4.39% \$93,801 1.44% 54%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50%
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51%	\$ <b>67,396</b> \$285,799 4.39% \$93,801 1.44% 54%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78%	\$70,868 \$ (4,384) •nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$ <b>67,396</b> \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$178,6: 4.00% \$69,88 1.57% 50% 0.31 74,802 10%
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$70,868 \$ (4,384) •nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$21,82 \$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$70,868 \$ (4,384) •nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$ <b>67,396</b> \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$21,82 \$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26%
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$44,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$21,82 \$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$21,82 \$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Ratio  - Pct of Total Ops Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$21,82 \$178,60 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Ratio  - Pct of Total Ops Expense  - Pct of Total Ops Expense  Avg All Other Expense Ratio  - Pct of Total Ops Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense  Membership Outreach-  Membership Outreach-	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$21,82 \$178,60 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Ops Expense  Avg All Other Expense per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense  Membership Outreach-  Membership Outreach-  Members-to-Potential Mbers  Members-to-FTEs	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Per FTE  - All Other Expense Ratio	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21% 3.7% 362	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$ 84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%