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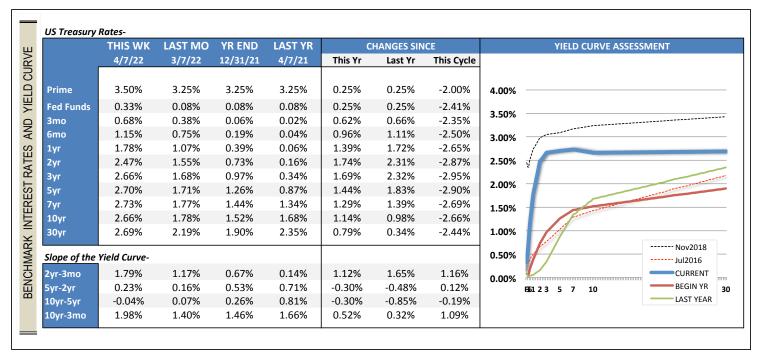
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#### 08 April 2022



# FOMC MINUTES SHOW POLICY-MAKERS WERE READY TO HIKE TARGET RATE BY HALF POINT BEFORE RUSSIAN INVASION

The Federal Reserve signaled its plans to increase a key U.S. interest rate by half-percentage-point steps at upcoming meetings if inflation remains high or gets worse, according to minutes of the central bank's last strategy session in March.

"Many participants noted that one or more 50-basis-point increases in the target range could be appropriate at future meetings, particularly if inflation pressures remained elevated or intensified," the minutes of the Fed's meeting showed.

"Many" senior Fed officials were also prepared to raise the bank's benchmark rate by 50 basis points in March, the minutes revealed, but the Russian invasion of Ukraine persuaded them to take a more cautious stance.

The Federal Open Market Committee lifted its benchmark federal funds rate by a quarter-point instead — from near zero to a range of 0.25% to 0.5%.

Fed Gov. Christopher Waller acknowledged publicly he was one of the officials who initially favored a half-point but backed off after the conflict broke out. The central bank was worried the invasion would could damage the U.S. or global economies.

Key Economic Indicators	for Banks, T	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q4-Final	6.9%	2.3%
GDP - YTD	Annl	Q4-Final	5.6%	5.1%
Consumer Spending	QoQ	Q4-Final	2.5%	2.0%
Consumer Spending YTD	Annl	Q4-Final	7.0%	8.5%
			2.60/	2.00/
Unemployment Rate	Mo	March	3.6%	3.8%
Chg in Non-farm Jobs	Mo (000s)	March	431	750
Chg in Private Payrolls	Mo (000s)	March	426	739
Wholesale Inflation	YoY	February	10.0%	10.0%
Consumer Inflation	YoY	February	7.9%	7.5%
Core Inflation	YoY	February	6.4%	6.0%
Consumer Credit	Annual	February	11.3%	2.4%
Retail Sales	YoY	February	15.5%	12.3%
Vehicle Sales	Annl (Mil)	March	13.7	14.5
Home Sales	Annl (Mil)	February	6.821	7.311
Home Prices	YoY	January	19.2%	18.8%

	THIS WK	YR END	PCT CH	IANGES
	4/7/22	12/31/21	YTD	12Mos
DJIA	34,583	36,338	-4.8%	2.3%
S&P 500	4,500	4,766	-5.6%	8.7%
NASDAQ	13,897	15,645	-11.2%	-1.3%
Crude Oil	98.26	75.21	30.6%	65.2%
Avg Gasoline	4.17	3.28	27.1%	46.0%
Gold	1,937	1,829	5.9%	11.7%

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## AVERAGE CREDIT UNION RATES AND RATE SENSITIVITIES

	THIS WK	CHANGE	IN MARKET RA	TES SINCE	Rate	Sensitivities S	Since:					
	4/7/22	YTD	Nov18 High	2021 Low	YTD	Nov1018	2021Low	5.50%				20.14
Classic CC Platinum CC	10.96% 9.36%	-0.02% 0.06%	-0.73% -0.91%	0.15% 0.26%	-8% 24%	37% 46%	60% 104%	5.00% 4.50%			15yMtg	30yMtg
48mo Veh 60mo Veh 72mo Veh	2.68% 2.79% 3.09%	0.00% 0.01% 0.00%	-0.98% -0.98% -1.03%	0.00% 0.01% 0.00%	0% 1% 0%	192% 251% 264%	0% 0% 0%	4.00% 3.50%	4vVel	5yVeh	h •	
HE LOC 10yr HE	3.80% 4.64%	0.04% 0.04%	-1.76% -0.88%	0.04% 0.04%	16% 3%	88% 226%	16% 2%	3.00% 2.50% 2.00%	4,700		—US Tro	easury
15yr FRM 30yr FRM	4.19% 4.92%	1.45% 1.66%	-0.39% -0.14%	1.53% 1.77%	108% 146%	82% 24%	68% 85%	1.50% 1.00%			■ Mort ■ Vehic • Invest	
Sh Drafts Reg Svgs MMkt-10k MMkt-50k	0.05% 0.09% 0.16% 0.22%	0.00% 0.00% 0.01% 0.00%	-0.09% -0.10% -0.32% -0.43%	0.00% 0.00% 0.01% 0.00%	0% 0% 4% 0%	4% 5% 15% 20%	0% 0% 3% 0%	0.50% 0.00% F	36 1	2 3	△ Share	
	0.2270	0.0070	0.1070	0.0070	0,0		•/-	l	Sprea	ds Over(Und	der) US Treasu	ry
6mo CD 1yr CD 2yr CD 3yr CD	0.26% 0.38% 0.51% 0.62%	0.02% 0.03% 0.04% 0.05%	-0.77% -1.13% -1.34% -1.44%	0.02% 0.03% 0.05% 0.05%	2% 2% 2% 3%	56% 118% 263% 369%	2% 2% 2% 2%			0.21% 0.13% 1.46% 2.26%	Reg Svgs 1Y CD 2Y CD 3Y CD	-0.24% -1.40% -1.96% -2.04%

#### STRATEGICALLY FOR CREDIT UNIONS

Low interest rates enabled people to buy more homes, new cars, appliances and other big-ticket items and helped to boost the economy.

The downside is that the long period of low rates also contributed to the biggest spike in U.S. inflation in 40 years. The Fed is now playing catchup after the cost of living jumped 7.9% in the 12 months ended in February.

The Ukraine conflict also threatens to make inflation worse by raising the cost of oil and food. Russia is a major exporter of oil and grains, and Ukraine is a big producer of wheat.

Fed officials are also worried that COVID-related lockdowns in China could exacerbate supply-chain bottlenecks that have been a big contributor to inflation.

While the minutes mentioned inflation 83 times, the word recession was not mentioned a single time.

We believe there could be as many as 6 more rate hikes this year or at least reaching a target rate as high as 2.00%. Fed officials across the board insist they will be able to raise interest rates and bring down inflation without derailing the economy.

We'll see.....

### **ECONOMIC RELEASES**

RELEASES THIS WEEK:	Current	Projected	Previous
Total Vehicle Sales (Mar, Annl)	13.3M	13.9M	14.07M
Consumer Credit (Feb, Change)	\$41.8B	\$16.6B	\$6.48B

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Consumer Inflation (Mar, YoY)	8.3%	7.9%
Wholesale Inflation (Mar, YoY)	8.8%	8.4%
Retail Sales (Mar, YoY)	11.0%	17.6%



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# **ECONOMIC CALENDAR**

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
March 7 Consumer Credit \$6.5B	8	9	Jobless Claims 227k Cont'd Claims 1.49M Cons Inflation 7.9%	11	12
14	15 Whis Inflation 10.0%	16 Retail Sales0.3% FOMC Announcement	Jobless Claims 214k Cont'd Claims 1.42M Ind Production 7.5% Capacity Util 77.6%	18 Exist Home Sales 6.0M Leading Indicators 0.3%	19
21	22	<b>23</b> New Home Sales 772k	Jobless Claims 187k Cont'd Claims 1.35M	25	26
28	Consumer Conf 107.2 Home Priices 19.2%	<b>30</b> GDP (Q4 Final) 6.9%	Jobless Claims 202k Cont'd Claims 1.3M Personal Inc 0.5% Personal Spend 0.2%	April 1 Unemployment 3.6% NF Payrolls 431k Priv Payrolls 426k	2
4 Factory Orders -0.5%	5	6 FOMC Minutes	Jobless Claims 166k Cont'd Claims 1.52M Consumer Credit 11.3%	8	9
11	12 Consumer Inflation	13 Wholesale Inflation	Jobless Claims Cont'd Claims Retail Sales	GOOD FRIDAY Industrial Production Capacity Utilization	16
18	19	Existing Home Sales FOMC Beige Book	Jobless Claims Cont'd Claims	Leading Indicators	23
25	26 New Home Sales Consumer Confidence	27 Home Prices	Jobless Claims Cont'd Claims GDP (Q1, 1st)	Personal Income Personal Spending	30
May 2	3 Factory Orders Total Vehicle Sales	4	5 Jobless Claims Cont'd Claims	Unemployment Nonfarm Payrolls Nonfarm Private	7





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# **ECONOMIC FORECAST**

		2022			20	22			202	23	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
Economic Growth-				<u> </u>							
GDP - (QoQ)	6.7%	2.3%	7.0%	1.0%	3.8%	3.7%	3.9%	2.6%	2.7%	2.3%	2.3%
GDP - (YTD)	6.5%	5.1%	5.6%	1.0%	2.4%	2.8%	3.1%	2.6%	2.7%	2.5%	2.4%
Consumer Spending - (QoQ)	12.0%	2.0%	3.1%	2.7%	3.6%	1.8%	2.4%	1.7%	2.8%	2.9%	3.1%
Consumer Spending - (YTD)	11.7%	8.5%	7.1%	2.7%	3.2%	2.7%	2.6%	1.7%	2.3%	2.5%	2.6%
, ,											
Goverment Spending - (QoQ) Government Spending - (YTD)	-2.0% 1.1%	0.9% 1.0%	-2.6% 0.1%	0.3% 0.3%	1.5% 2.5%	1.0% 3.7%	0.8% 1.2%	1.2% 2.9%	1.2% 1.2%	0.8% 1.1%	1.1% 1.1%
Jovernment Spending - (11D)	1.1/0	1.076	0.176	0.576	2.576	3.770	1.270	2.976	1.270	1.1/0	1.1/0
Consumer Wealth-											
Unemployment Rate	5.9%	5.1%	4.2%	3.8%	3.6%	3.5%	3.4%	3.4%	3.3%	3.4%	3.4%
Consumer Inflation	4.8%	5.3%	6.7%	7.7%	7.0%	6.0%	4.6%	3.3%	2.8%	3.0%	3.2%
Home Prices	15.2%	19.7%	19.1%	18.7%	19.2%	18.8%	18.7%	18.5%	18.5%	18.4%	18.39
Consumer Demand-	6.370	<b>6.756</b>	6.955	7.036	7.133	7.202	7.257	7.367	7.472	7.489	7.52
Consumer Demand- Total Home Sales (Mil)	6.370	6.756									
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)			6.955 6.203 0.752	7.036 6.218 0.818	7.133 6.271 0.862	7.202 6.305 0.897	7.257 6.342 0.915	7.367 6.429 0.938	7.472 6.507 0.965	7.489 6.516 0.973	6.54
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	6.370 5.633 0.737	6.756 6.057 0.699	6.203 0.752	6.218 0.818	6.271 0.862	6.305 0.897	6.342 0.915	6.429 0.938	6.507 0.965	6.516 0.973	6.542 0.988
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	6.370 5.633 0.737 2.926	6.756 6.057 0.699 2.714	6.203 0.752 2.497	6.218 0.818 1.802	6.271 0.862 1.880	6.305 0.897 1.755	6.342 0.915 1.715	6.429 0.938 1.500	6.507 0.965 1.867	6.516 0.973 1.705	6.543 0.988 1.703
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	6.370 5.633 0.737 2.926 1.341	6.756 6.057 0.699 2.714 1.302	6.203 0.752 2.497 1.259	6.218 0.818 1.802 0.997	6.271 0.862 1.880 1.302	6.305 0.897 1.755 1.254	6.342 0.915 1.715 1.265	6.429 0.938 1.500 1.043	6.507 0.965 1.867 1.402	6.516 0.973 1.705 1.243	6.541 0.988 1.707 1.267
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	6.370 5.633 0.737 2.926 1.341 1.585	6.756 6.057 0.699 2.714 1.302 1.412	6.203 0.752 2.497 1.259 1.238	6.218 0.818 1.802 0.997 0.805	6.271 0.862 1.880 1.302 0.578	6.305 0.897 1.755 1.254 0.501	6.342 0.915 1.715 1.265 0.450	6.429 0.938 1.500 1.043 0.457	6.507 0.965 1.867 1.402 0.465	6.516 0.973 1.705 1.243 0.462	6.541 0.988 1.707 1.267 0.440
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.756 6.057 0.699 2.714 1.302 1.412 52%	6.203 0.752 2.497 1.259 1.238 50%	6.218 0.818 1.802 0.997 0.805 45%	6.271 0.862 1.880 1.302 0.578 31%	6.305 0.897 1.755 1.254 0.501 29%	6.342 0.915 1.715 1.265 0.450 26%	6.429 0.938 1.500 1.043 0.457 30%	6.507 0.965 1.867 1.402 0.465 25%	6.516 0.973 1.705 1.243 0.462 27%	6.542 0.988 1.703 1.263 0.440 26%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	6.370 5.633 0.737 2.926 1.341 1.585	6.756 6.057 0.699 2.714 1.302 1.412	6.203 0.752 2.497 1.259 1.238	6.218 0.818 1.802 0.997 0.805	6.271 0.862 1.880 1.302 0.578	6.305 0.897 1.755 1.254 0.501	6.342 0.915 1.715 1.265 0.450	6.429 0.938 1.500 1.043 0.457	6.507 0.965 1.867 1.402 0.465	6.516 0.973 1.705 1.243 0.462	6.54: 0.988 1.70: 1.26: 0.440 26%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.756 6.057 0.699 2.714 1.302 1.412 52%	6.203 0.752 2.497 1.259 1.238 50%	6.218 0.818 1.802 0.997 0.805 45%	6.271 0.862 1.880 1.302 0.578 31%	6.305 0.897 1.755 1.254 0.501 29%	6.342 0.915 1.715 1.265 0.450 26%	6.429 0.938 1.500 1.043 0.457 30%	6.507 0.965 1.867 1.402 0.465 25%	6.516 0.973 1.705 1.243 0.462 27%	6.542 0.988 1.703 1.263 0.440 26%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.756 6.057 0.699 2.714 1.302 1.412 52%	6.203 0.752 2.497 1.259 1.238 50%	6.218 0.818 1.802 0.997 0.805 45%	6.271 0.862 1.880 1.302 0.578 31%	6.305 0.897 1.755 1.254 0.501 29%	6.342 0.915 1.715 1.265 0.450 26%	6.429 0.938 1.500 1.043 0.457 30%	6.507 0.965 1.867 1.402 0.465 25%	6.516 0.973 1.705 1.243 0.462 27%	6.542 0.988 1.703 1.263 0.440 26%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates-	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.756 6.057 0.699 2.714 1.302 1.412 52% 12.5	6.203 0.752 2.497 1.259 1.238 50% 12.8	6.218 0.818 1.802 0.997 0.805 45% 14.3	6.271 0.862 1.880 1.302 0.578 31% 14.7	6.305 0.897 1.755 1.254 0.501 29% 14.2	6.342 0.915 1.715 1.265 0.450 26% 14.0	6.429 0.938 1.500 1.043 0.457 30% 13.5	6.507 0.965 1.867 1.402 0.465 25% 15.6	6.516 0.973 1.705 1.243 0.462 27% 14.6	6.54 0.988 1.700 1.260 0.440 26% 14.3
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK Benchmark Rates- Prime	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.756 6.057 0.699 2.714 1.302 1.412 52% 12.5	6.203 0.752 2.497 1.259 1.238 50% 12.8	6.218 0.818 1.802 0.997 0.805 45% 14.3	6.271 0.862 1.880 1.302 0.578 31% 14.7	6.305 0.897 1.755 1.254 0.501 29% 14.2	6.342 0.915 1.715 1.265 0.450 26% 14.0	6.429 0.938 1.500 1.043 0.457 30% 13.5	6.507 0.965 1.867 1.402 0.465 25% 15.6	6.516 0.973 1.705 1.243 0.462 27% 14.6	6.541 0.988 1.707 1.267 0.440 26% 14.3
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Wehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.756 6.057 0.699 2.714 1.302 1.412 52% 12.5	6.203 0.752 2.497 1.259 1.238 50% 12.8	6.218 0.818 1.802 0.997 0.805 45% 14.3	6.271 0.862 1.880 1.302 0.578 31% 14.7	6.305 0.897 1.755 1.254 0.501 29% 14.2	6.342 0.915 1.715 1.265 0.450 26% 14.0	6.429 0.938 1.500 1.043 0.457 30% 13.5	6.507 0.965 1.867 1.402 0.465 25% 15.6	6.516 0.973 1.705 1.243 0.462 27% 14.6	7.529 6.543 0.988 1.707 1.267 0.440 26% 14.3
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.756 6.057 0.699 2.714 1.302 1.412 52% 12.5	6.203 0.752 2.497 1.259 1.238 50% 12.8	6.218 0.818 1.802 0.997 0.805 45% 14.3	6.271 0.862 1.880 1.302 0.578 31% 14.7	6.305 0.897 1.755 1.254 0.501 29% 14.2 4.3% 1.1% 2.5%	6.342 0.915 1.715 1.265 0.450 26% 14.0	6.429 0.938 1.500 1.043 0.457 30% 13.5	6.507 0.965 1.867 1.402 0.465 25% 15.6	6.516 0.973 1.705 1.243 0.462 27% 14.6	6.54: 0.988 1.700 1.260 0.440 26% 14.3 5.8% 2.6% 2.7%
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST Tyr UST	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.756 6.057 0.699 2.714 1.302 1.412 52% 12.5 3.3% 0.1% 0.6% 1.3%	6.203 0.752 2.497 1.259 1.238 50% 12.8	6.218 0.818 1.802 0.997 0.805 45% 14.3	6.271 0.862 1.880 1.302 0.578 31% 14.7 4.0% 0.9% 2.5% 2.4%	6.305 0.897 1.755 1.254 0.501 29% 14.2 4.3% 1.1% 2.5% 2.5%	6.342 0.915 1.715 1.265 0.450 26% 14.0 5.0% 1.9% 2.5% 2.5%	6.429 0.938 1.500 1.043 0.457 30% 13.5	6.507 0.965 1.867 1.402 0.465 25% 15.6	6.516 0.973 1.705 1.243 0.462 27% 14.6	6.54: 0.983 1.700 1.260 0.444 26% 14.3 5.8% 2.6% 2.7% 2.7%
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST Tyr UST LOyr UST	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2 3.3% 0.1% 0.5% 1.3%	6.756 6.057 0.699 2.714 1.302 1.412 52% 12.5	6.203 0.752 2.497 1.259 1.238 50% 12.8	6.218 0.818 1.802 0.997 0.805 45% 14.3	6.271 0.862 1.880 1.302 0.578 31% 14.7	6.305 0.897 1.755 1.254 0.501 29% 14.2 4.3% 1.1% 2.5%	6.342 0.915 1.715 1.265 0.450 26% 14.0	6.429 0.938 1.500 1.043 0.457 30% 13.5	6.507 0.965 1.867 1.402 0.465 25% 15.6	6.516 0.973 1.705 1.243 0.462 27% 14.6	6.54: 0.983 1.700 1.260 0.444 26% 14.3 5.8% 2.6% 2.7% 2.7%
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST Tyr UST LOyr UST  Market Rates-	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2 3.3% 0.1% 0.5% 1.3% 1.6%	6.756 6.057 0.699 2.714 1.302 1.412 52% 12.5	6.203 0.752 2.497 1.259 1.238 50% 12.8 3.3% 0.1% 1.2% 1.4% 1.5%	6.218 0.818 1.802 0.997 0.805 45% 14.3	6.271 0.862 1.880 1.302 0.578 31% 14.7 4.0% 0.9% 2.5% 2.4% 2.3%	6.305 0.897 1.755 1.254 0.501 29% 14.2 4.3% 1.1% 2.5% 2.5% 2.4%	6.342 0.915 1.715 1.265 0.450 26% 14.0 5.0% 1.9% 2.5% 2.5% 2.5%	6.429 0.938 1.500 1.043 0.457 30% 13.5	6.507 0.965 1.867 1.402 0.465 25% 15.6	6.516 0.973 1.705 1.243 0.462 27% 14.6	5.8% 2.6% 2.8%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK Benchmark Rates- Prime	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2 3.3% 0.1% 0.5% 1.3%	6.756 6.057 0.699 2.714 1.302 1.412 52% 12.5 3.3% 0.1% 0.6% 1.3%	6.203 0.752 2.497 1.259 1.238 50% 12.8	6.218 0.818 1.802 0.997 0.805 45% 14.3	6.271 0.862 1.880 1.302 0.578 31% 14.7 4.0% 0.9% 2.5% 2.4%	6.305 0.897 1.755 1.254 0.501 29% 14.2 4.3% 1.1% 2.5% 2.5%	6.342 0.915 1.715 1.265 0.450 26% 14.0 5.0% 1.9% 2.5% 2.5%	6.429 0.938 1.500 1.043 0.457 30% 13.5	6.507 0.965 1.867 1.402 0.465 25% 15.6	6.516 0.973 1.705 1.243 0.462 27% 14.6	6.541 0.988 1.707 1.267 0.440 26% 14.3





**Business & Industry Consulting** 

Market Analysis

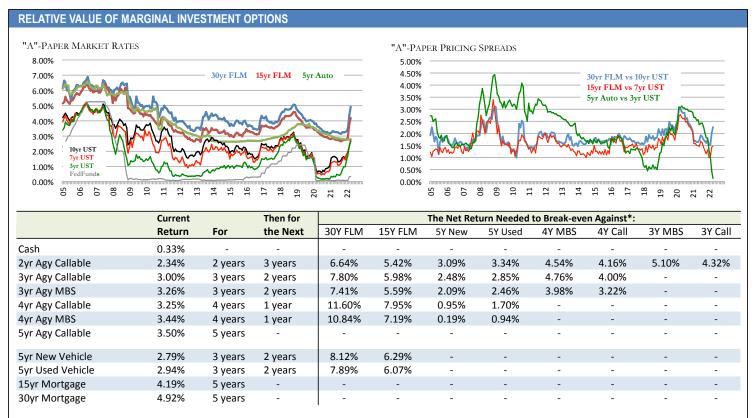
Strategic Solutions

inancial Investments

Risk Management

**Regulatory Expert** 

### STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



<sup>\*</sup> Best relative value noted by probabilites of achieving "break-even" returns

# **RELATIVE VALUE OF MARGINAL FUNDING OPTIONS**

	Current		Then for	The Net Cos	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.05%	1 year	2 years	0.91%	3.98%	0.97%	4.91%
Regular Savings	0.09%	1 year	2 years	0.89%	3.96%	0.93%	4.87%
Money Market	0.16%	1 year	2 years	0.85%	3.93%	0.86%	4.80%
FHLB Overnight	0.23%	1 year	2 years	0.82%	3.89%	0.79%	4.73%
Catalyst Settlement	1.50%	1 year	2 years	0.18%	3.26%	-0.24%	3.46%
6mo Term CD	0.26%	6 mos	2.5 yrs	0.69%	3.15%	0.59%	3.22%
6mo FHLB Term	1.11%	6 mos	2.5 yrs	0.52%	2.98%	0.31%	2.94%
6mo Catalyst Term	1.69%	6 mos	2.5 yrs	0.41%	2.87%	0.12%	2.74%
1yr Term CD	0.38%	1 year	2 years	0.74%	3.82%	0.64%	4.58%
1yr FHLB Term	1.79%	1 year	2 years	0.04%	3.11%	-0.77%	3.17%
2yr Term CD	0.51%	2 years	1 year	0.84%	6.99%	-	-
2yr FHLB Term	2.48%	2 years	1 year	-3.10%	3.05%	-	-
3yr Term CD	0.62%	3 years	-	-	-	-	-
3yr FHLB Term	2.67%	3 years	-	-	-	-	-

st Highest relative value noted by highest differentials and volatility projections



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	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q4-2021	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
DEMOGRAPHICS											
Number of Credit Unions	322	717	1,447	683	1,082	691	4,942	1,039	2,486	3,169	4,251
Average Assets (\$Mil)	\$0.915	\$5.6	\$26.0	\$72.6	\$227.4	\$2,493.2	\$416.9	\$4.1	\$16.9	\$28.9	\$79.4
Pct of Credit Unions	7%	15%	29%	14%	22%	14%	100%	21%	50%	64%	86%
Pct of Industry Assets	0%	0%	2%	2%	12%	84%	100%	0%	2%	4%	16%
GROWTH RATES (YTD)											
Total Assets	-7.0%	-10.5%	-4.9%	0.3%	3.6%	13.8%	11.7%	-10.3%	-5.5%	-2.4%	1.9%
Total Loans	-11.4%	-15.5%	-9.8%	-3.6%	-1.3%	10.0%	8.0%	-15.3%	-10.3%	-6.6%	-2.6%
- Direct Loans	-11.4%	-15.5%	-9.4%	-3.1%	0.0%	10.2%	8.2%	-15.3%	-10.0%	-6.3%	-1.7%
- Indirect Loans	0.0%	-9.5%	-18.4%	-8.4%	-7.5%	9.1%	7.0%	-12.2%	-18.4%	-10.5%	-7.9%
Total Shares	-5.8%	-8.8%	-3.9%	0.8%	3.8%	12.8%	10.9%	-8.6%	-4.4%	-1.7%	2.3%
Net Worth	-8.3%	-11.6%	-7.7%	-1.9%	1.4%	13.9%	11.2%	-11.3%	-8.2%	-5.0%	-0.6%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	17.9%	15.3%	11.7%	11.1%	10.2%	10.2%	10.3%	15.5%	12.1%	11.6%	10.6%
Cash & Inv-to-Total Assets	60%	56%	53%	47%	38%	34%	35%	56%	54%	50%	42%
Loans-to-Total Assets	39%	43%	44%	49%	56%	62%	61%	43%	44%	47%	54%
Vehicle-to-Total Loans	61%	65%	50%	43%	37%	31%	32%	65%	52%	46%	39%
REL-to-Total Loans REL-to-Net Worth	1% 2%	6% 18%	29% 109%	31% 136%	34% 188%	54% 327%	52% 310%	6% 16%	27% 96%	29% 117%	33% 167%
Indirect-to-Total Loans	0%	18% 0%	4%	10%	16%	21%	20%	0%	3%	7%	14%
Loans-to-Total Shares Chkg & Svgs-to-Total Shares	49% 93%	51% 85%	50% 78%	56% 73%	64% 66%	72% 55%	70% 57%	51% 86%	50% 79%	53% 75%	61% 69%
Nonterm-to-Total Shares	93%	87%	85%	84%	82%	79%	80%	87%	85%	84%	82%
Term CDs-to-Total Shares	5%	10%	10%	11%	12%	14%	14%	10%	10%	10%	12%
Short-term Funding Ratio	51.4%	38.3%	30.1%	24.6%	19.3%	16.3%	17.1%	30.9%	27.6%	21.6%	17.2%
Net Long-term Asset Ratio	3.0%	8.6%	20.4%	28.1%	35.3%	41.0%	39.6%	19.2%	23.9%	32.1%	39.4%
LOAN QUALITY											
Loan Delinquency Ratio	2.89%	1.27%	0.75%	0.62%	0.47%	0.48%	0.49%	0.80%	0.70%	0.53%	0.49%
Net Charge-off Ratio	0.33%	0.24%	0.22%	0.20%	0.18%	0.27%	0.26%	0.22%	0.21%	0.19%	0.26%
"Misery" Index	3.22%	1.51%	0.97%	0.82%	0.65%	0.75%	0.75%	1.02%	0.91%	0.71%	0.74%
RE Loan Delinquency	0.50%	1.04%	0.67%	0.52%	0.39%	0.40%	0.41%	1.04%	0.68%	0.58%	0.43%
Vahiala Laan Dalinguangu	2 420/	1 170/	0.730/	0.570/	0.470/	0.400/	0.430/	1 240/	0.000/	0.00/	0.530
Vehicle Loan Delinquency Direct Loans	2.43% 2.43%	1.17% 1.17%	0.73% 0.70%	0.57% 0.53%	0.47% 0.38%	0.40% 0.28%	0.42% 0.34%	1.24% 1.24%	0.80% 0.77%	0.68% 0.66%	0.53% 0.48%
Indirect Loans	0.00%	1.84%	1.16%	0.70%	0.59%	0.46%	0.47%	1.84%	1.16%	0.79%	0.61%
Loss Allow as % of Loans	3.09%	1.33%	0.82%	0.76%	0.68%	0.90%	0.88%	1.44%	0.88%	0.81%	0.71%
Current Loss Exposure	1.38%	0.58%	0.41%	0.36%	0.30%	0.30%	0.30%	0.63%	0.44%	0.39%	0.32%
Coverage Ratio (Adequacy)	2.2	2.3	2.0	2.1	2.3	3.0	2.9	2.3	2.0	2.1	2.2
EARNINGS											
Gross Asset Yield	3.01%	2.78%	2.61%	2.74%	2.83%	3.07%	3.02%	2.80%	2.63%	2.69%	2.79%
Cost of Funds	0.82%	0.30%	0.23%	0.25%	0.31%	0.46%	0.43%	0.34%	0.24%	0.25%	0.29%
Gross Interest Margin	2.19%	2.48%	2.37%	2.49%	2.53%	2.61%	2.59%	2.46%	2.38%	2.44%	2.50%
Provision Expense	0.16%	0.07%	0.07%	0.08%	0.06%	0.06%	0.06%	0.07%	0.07%	0.08%	0.06%
Net Interest Margin	2.03%	2.41%	2.31%	2.41%	2.47%	2.55%	2.53%	2.39%	2.31%	2.37%	2.44%
Non-Interest Income	0.56%	0.60%	0.93%	1.17%	1.32%	1.30%	1.29%	0.59%	0.89%	1.04%	1.24%
Non-Interest Expense	3.49%	3.03%	2.93%	3.08%	3.15%	2.76%	2.82%	3.06%	2.94%	3.02%	3.11%
Net Operating Expense	2.93%	2.44%	2.00%	1.91%	1.83%	1.46%	1.53%	2.47%	2.05%	1.98%	1.87%
Net Operating Return	-0.90%	-0.02%	0.31%	0.50%	0.64%	1.09%	1.00%	-0.08%	0.26%	0.39%	0.57%
Non-recurring Inc(Exp)	0.46%	0.25%	0.11%	0.10%	0.09%	0.06%	0.07%	0.27%	0.12%	0.11%	0.09%
Net Income	-0.45%	0.23%	0.41%	0.60%	0.72%	1.15%	1.07%	0.19%	0.39%	0.50%	0.66%
	0.75/0	0.23/0	5.71/0	5.0070	5.72/0	1.13/0	1.0770	3.1370	3.3370	0.50/0	5.00/0
Return on Net Worth	-5.0%	-0.1%	2.6%	4.4%	6.2%	10.7%	9.7%	-0.5%	2.1%	3.3%	5.3%



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	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q4-2021	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,429	\$7,358	\$4,660	\$7,123	\$11,178	\$18,427	\$16,113	\$7,241	\$4,936	\$6,148	\$9,946
Avg Loan Rate	6.69%	5.51%	4.93%	4.72%	4.39%	4.40%	4.41%	5.59%	5.00%	4.84%	4.50%
Avg Loan Yield, net	6.29%	5.36%	4.78%	4.56%	4.29%	4.30%	4.31%	5.42%	4.84%	4.69%	4.38%
Avg Share Balance	\$2,647	\$5,561	\$9,145	\$10,528	\$12,217	\$14,430	\$13,803	\$5,186	\$8,504	\$9,498	\$11,34
Avg Share Rate	1.01%	0.36%	0.27%	0.29%	0.35%	0.53%	0.50%	0.40%	0.28%	0.28%	0.33%
Non-Member Deposit Ratio	1.1%	1.6%	0.6%	0.6%	0.6%	0.6%	0.6%	1.6%	0.7%	0.6%	0.6%
Net Operating Profitability-											
Earning Asset/Funding		1170/	1110/	109%	1079/	111%	1110/	1100/	1110/	1100/	1000/
Fee Inc-to-Total Revenue	123% 16%	117% 18%	111% 26%	30%	107% 32%	30%	111% 30%	118% 17%	111% 25%	110% 28%	108% 31%
Not Out and in a Deturn of TE											
Net Operating Return per FTE		¢70.492	¢117 427	¢120 212	¢122 122	¢100.264	¢102 C12	¢72.402	¢110.015	¢110.20F	¢120.42
Interest Income per FTE	\$37,860 \$12,346	\$79,183 \$10,487	\$117,437 \$13,679	\$128,312 \$15,574	\$132,122 \$17,122	\$198,364 \$33,669	\$182,612 \$29,765	\$73,402 \$10,747	\$110,015	\$119,285 \$14,395	\$128,43
Avg Interest & Prov per FTE									\$13,185		\$16,33
Net Interest Income per FTE	\$25,514	\$68,697	\$103,758	\$112,739	\$115,000	\$164,695	\$152,847	\$62,656	\$96,830	\$104,890	\$112,09
Non-Interest Income per FTE	\$6,996	\$16,934	\$41,853	\$54,678	\$61,407	\$84,345	\$78,192	\$15,544	\$37,419	\$46,163	\$57,02
Avg Ops Expense per FTE	\$43,893	\$86,271	\$131,880	\$144,201	\$146,758	\$178,619	\$170,606	\$80,343	\$123,193	\$133,837	\$143,04
Net Op Expense per FTE	\$36,897	\$69,337	\$90,027	\$89,524	\$85,351	\$94,274	\$92,414	\$64,799	\$85,774	\$87,674	\$86,018
Avg Net Op Return per FTE	\$ (11,383)	\$ (640)	\$90,027 <b>\$ 13,731</b>	\$89,524 <b>\$ 23,215</b>	\$85,351 <b>\$ 29,649</b>	\$94,274 <b>\$ 70,421</b>	\$92,414 <b>\$60,432</b>	\$ (2,143)	\$85,774 <b>\$ 11,056</b>	\$87,674 <b>\$ 17,216</b>	\$86,018 \$ 26,07
· · · ·	\$ (11,383)	\$ (640)									
Avg Net Op Return per FTE  Revenue/Operating Expens	\$ (11,383)	\$ (640)									
Avg Net Op Return per FTE  Revenue/Operating Expens  Revenue-	\$ (11,383) e Assessme	\$ (640)	\$ 13,731	\$ 23,215	\$ 29,649	\$ 70,421	\$60,432	\$ (2,143)	\$ 11,056	\$ 17,216	\$ <b>26,07</b>
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE	\$ (11,383) e Assessmen \$44,856	\$ (640)  nt  \$96,118	\$ <b>13,731</b> \$159,290	<b>\$ 23,215</b> \$182,990	\$ <b>29,649</b> \$193,529	<b>\$ 70,421</b> \$282,709	\$60,432 \$260,804	\$ (2,143)	\$ <b>11,056</b> \$147,433	\$ <b>17,216</b> \$165,447	\$ <b>26,07</b>
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-	\$ (11,383) e Assessmen \$44,856 3.56%	\$ (640) nt \$96,118 3.38%	\$ <b>13,731</b> \$159,290 3.54%	\$ 23,215 \$182,990 3.91%	\$ <b>29,649</b> \$193,529 4.15%	\$ <b>70,421</b> \$282,709 4.37%	\$60,432 \$260,804 4.31%	\$ (2,143) \$88,946 3.39%	\$ <b>11,056</b> \$147,433 3.52%	\$ 17,216 \$165,447 3.73%	\$ 26,07 \$185,46 4.03%
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue-  Avg Revenue per FTE  - Total Revenue Ratio	\$ (11,383) e Assessmen \$44,856	\$ (640)  nt  \$96,118	\$ <b>13,731</b> \$159,290	<b>\$ 23,215</b> \$182,990	\$ <b>29,649</b> \$193,529	<b>\$ 70,421</b> \$282,709	\$60,432 \$260,804	\$ (2,143)	\$ <b>11,056</b> \$147,433	\$ <b>17,216</b> \$165,447	\$ 26,07 \$185,46 4.03% \$71,22
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$ (11,383) e Assessment \$44,856 3.56% \$20,576	\$ (640)  nt  \$96,118 3.38%	\$ 13,731 \$159,290 3.54% \$63,597	\$ 23,215 \$182,990 3.91% \$68,399	\$ 29,649 \$193,529 4.15%	\$ <b>70,421</b> \$282,709 4.37% \$93,764	\$60,432 \$260,804 4.31% \$88,688	\$ (2,143) \$88,946 3.39%	\$ 11,056 \$147,433 3.52% \$60,038	\$ 17,216 \$165,447 3.73%	\$ 26,07 \$185,46 4.03% \$71,22
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp	\$ (11,383) e Assessmen \$44,856 3.56% \$20,576 1.63% 47%	\$ (640) nt \$96,118 3.38% \$46,044 1.62% 53%	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48%	\$ 23,215 \$182,990 3.91% \$68,399 1.46% 47%	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50%	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52%	\$60,432 \$260,804 4.31% \$88,688 1.47% 52%	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53%	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49%	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48%	\$ 26,07 \$185,46 4.03% \$71,22 1.55% 50%
Avg Net Op Return per FTE  Revenue/Operating Expens  Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents	\$ (11,383)  e Assessment \$44,856 3.56% \$20,576 1.63% 47% 2.07 243	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568	\$ 23,215 \$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145	\$60,432 \$260,804 4.31% \$88,688 1.47%	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305	\$ 17,216 \$165,447 3.73% \$64,274 1.45%	\$185,46 4.03% \$71,22 1.55% 50% 0.30 72,733
Avg Net Op Return per FTE  Revenue/Operating Expens  Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)	\$ (11,383)  e Assessment \$44,856 3.56% \$20,576 1.63% 47% 2.07	\$ (640) nt \$96,118 3.38% \$46,044 1.62% 53% 0.78	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39	\$ 23,215 \$182,990 3.91% \$68,399 1.46% 47% 0.32	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18	\$260,804 4.31% \$88,688 1.47% 52% 0.20	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37	\$185,44 4.03% \$71,22 1.55% 50%
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$ (11,383)  e Assessment \$44,856 3.56%  \$20,576 1.63% 47% 2.07 243 80%	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494 46%	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568 15%	\$ 23,215 \$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846 7%	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145 5%	\$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878 6%	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737 52%	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305 23%	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887 16%	\$185,44 4.03% \$71,22 1.55% 50% 0.30 72,733 10%
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$ (11,383) e Assessment \$44,856 3.56% \$20,576 1.63% 47% 2.07 243 80% \$14,403	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568	\$ 23,215 \$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582 10%	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145	\$60,432 \$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887	\$ 26,07 \$185,44 4.03% \$71,22 1.55% 50% 0.30 72,733 10% \$37,08
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE	\$ (11,383) e Assessment \$44,856 3.56% \$20,576 1.63% 47% 2.07 243 80% \$14,403	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494 46% \$22,959	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568 15% \$35,446	\$ 23,215 \$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582 10% \$37,800	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846 7% \$37,729	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145 5% \$43,425	\$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878 6% \$41,998	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737 52% \$21,762	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305 23% \$33,139	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887 16% \$35,501	\$ 26,07 \$185,44 4.03% \$71,22 1.55% 50% 0.30 72,733 10% \$37,08
Avg Net Op Return per FTE  Revenue/Operating Expens  Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense Ration of Total Op Expense	\$ (11,383) e Assessment \$44,856 3.56% \$20,576 1.63% 47% 2.07 243 80% \$14,403 1.14% 33%	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494 46% \$22,959 0.81% 27%	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568 15% \$35,446 0.79% 27%	\$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582 10% \$37,800 0.81% 26%	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846 7% \$37,729 0.81%	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145 5% \$43,425 0.67%	\$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878 6% \$41,998 0.69% 25%	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737 52% \$21,762 0.83%	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305 23% \$33,139 0.79%	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887 16% \$35,501 0.80% 27%	\$185,46 4.03% \$71,22 1.55% 50% 0.30 72,733 10% \$37,08 0.81% 26%
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense Ra	\$ (11,383) e Assessment \$44,856 3.56% \$20,576 1.63% 47% 2.07 243 80% \$14,403 1.14%	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494 46%  \$22,959 0.81%	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568 15% \$35,446 0.79%	\$ 23,215 \$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582 10% \$37,800 0.81%	\$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846 7% \$37,729 0.81% 26%	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145 5% \$43,425 0.67% 24%	\$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878 6% \$41,998 0.69%	\$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737 52% \$21,762 0.83% 27%	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305 23% \$33,139 0.79% 27%	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887 16% \$35,501 0.80%	\$185,46 4.03% \$71,22 1.55% 50% 0.30 72,733 10% \$37,08 0.81% 26% \$34,72
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense Ratio  - Pct of Total Op Expense  Avg All Other Expense per FTE	\$ (11,383)  e Assessment \$44,856 3.56%  \$20,576 1.63% 47% 2.07 243 80% \$14,403 1.14% 33% \$8,914	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494 46%  \$22,959 0.81% 27% \$17,269	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568 15% \$35,446 0.79% 27% \$32,837	\$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582 10% \$37,800 0.81% 26% \$38,002	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846 7% \$37,729 0.81% 26% \$34,998	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145 5% \$43,425 0.67% 24% \$41,430	\$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878 6% \$41,998 0.69% 25% \$39,921	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737 52% \$21,762 0.83% 27% \$16,100	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305 23% \$33,139 0.79% 27% \$30,016	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887 16% \$35,501 0.80% 27% \$34,062	\$ 26,07 \$185,46 4.03% \$71,22 1.55% 50% 0.30 72,733 10% \$37,08 0.81%
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense Ratio  - Pct of Total Op Expense  Avg All Other Expense Partic  - All Other Expense Ratio  - Pct of Total Ops Expense	\$ (11,383)  e Assessment \$44,856 3.56%  \$20,576 1.63% 47% 2.07 243 80% \$14,403 1.14% 33% \$8,914 0.71%	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494 46%  \$22,959 0.81% 27%  \$17,269 0.61%	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568 15% \$35,446 0.79% 27% \$32,837 0.73%	\$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582 10% \$37,800 0.81% 26% \$38,002 0.81%	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846 7% \$37,729 0.81% 26% \$34,998 0.75%	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145 5% \$43,425 0.67% 24% \$41,430 0.64%	\$260,432 \$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878 6% \$41,998 0.69% 25% \$39,921 0.66%	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737 52% \$21,762 0.83% 27% \$16,100 0.61%	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305 23% \$33,139 0.79% 27% \$30,016 0.72%	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887 16% \$35,501 0.80% 27% \$34,062 0.77%	\$ 26,07 \$185,46 4.03% \$71,22 1.55% 50% 0.30 72,733 10% \$37,08 0.81% 26% \$34,72 0.76%
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense Ratio  - Pct of Total Op Expense  Avg All Other Expense Patio	\$ (11,383)  e Assessment \$44,856 3.56%  \$20,576 1.63% 47% 2.07 243 80% \$14,403 1.14% 33% \$8,914 0.71%	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494 46%  \$22,959 0.81% 27%  \$17,269 0.61%	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568 15% \$35,446 0.79% 27% \$32,837 0.73%	\$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582 10% \$37,800 0.81% 26% \$38,002 0.81%	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846 7% \$37,729 0.81% 26% \$34,998 0.75%	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145 5% \$43,425 0.67% 24% \$41,430 0.64%	\$260,432 \$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878 6% \$41,998 0.69% 25% \$39,921 0.66%	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737 52% \$21,762 0.83% 27% \$16,100 0.61%	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305 23% \$33,139 0.79% 27% \$30,016 0.72%	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887 16% \$35,501 0.80% 27% \$34,062 0.77%	\$ 26,07 \$185,46 4.03% \$71,22 1.55% 50% 0.30 72,733 10% \$37,08 0.81% 26% \$34,72 0.76%
Avg Net Op Return per FTE  Revenue/Operating Expens Revenue- Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense Re  - Pct of Total Op Expense Avg All Other Expense Part Part Operating Exp  - Pct of Total Ops Expense  Avg All Other Expense Ratio  - Pct of Total Ops Expense  Membership Outreach-  Members-to-Potential Mbers  Members-to-FTEs	\$ (11,383)  e Assessment \$44,856 3.56%  \$20,576 1.63% 47% 2.07 243 80% \$14,403 1.14% 33% \$8,914 0.71% 20%	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494 46%  \$22,959 0.81% 27%  \$17,269 0.61% 20%  5.6% 406	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568 15% \$35,446 0.79% 27% \$32,837 0.73% 25%	\$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582 10% \$37,800 0.81% 26% \$38,002 0.81% 26%	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846 7% \$37,729 0.81% 26% \$34,998 0.75% 24%	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145 5% \$43,425 0.67% 24% \$41,430 0.64% 23%	\$260,432 \$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878 6% \$41,998 0.69% 25% \$39,921 0.66% 23%	\$ (2,143) \$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737 52% \$21,762 0.83% 27% \$16,100 0.61% 20%	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305 23% \$33,139 0.79% 27% \$30,016 0.72% 24%	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887 16% \$35,501 0.80% 27% \$34,062 0.77% 25%	\$ 26,07 \$185,46 4.03% \$71,22 1.55% 50% 0.30 72,733 10% \$37,08 0.81% 26% \$34,72 0.76% 24%
Avg Net Op Return per FTE  Revenue/Operating Expens  Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense Ratio  - Pct of Total Op Expense  Avg All Other Expense per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense  Membership Outreach-  Membership Outreach-	\$ (11,383) e Assessment \$44,856 3.56%  \$20,576 1.63% 47% 2.07 243 80% \$14,403 1.14% 33% \$8,914 0.71% 20%	\$ (640)  nt  \$96,118 3.38%  \$46,044 1.62% 53% 0.78 1,494 46%  \$22,959 0.81% 27%  \$17,269 0.61% 20%	\$ 13,731 \$159,290 3.54% \$63,597 1.41% 48% 0.39 8,568 15% \$35,446 0.79% 27% \$32,837 0.73% 25%	\$ 23,215 \$182,990 3.91% \$68,399 1.46% 47% 0.32 10,582 10% \$37,800 0.81% 26% \$38,002 0.81% 26%	\$ 29,649 \$193,529 4.15% \$74,031 1.59% 50% 0.28 51,846 7% \$37,729 0.81% 26% \$34,998 0.75% 24%	\$ 70,421 \$282,709 4.37% \$93,764 1.45% 52% 0.18 250,145 5% \$43,425 0.67% 24% \$41,430 0.64% 23%	\$260,804 4.31% \$88,688 1.47% 52% 0.20 322,878 6% \$41,998 0.69% 25% \$39,921 0.66% 23%	\$88,946 3.39% \$42,481 1.62% 53% 0.85 1,737 52% \$21,762 0.83% 27% \$16,100 0.61% 20%	\$ 11,056 \$147,433 3.52% \$60,038 1.43% 49% 0.43 10,305 23% \$33,139 0.79% 27% \$30,016 0.72% 24%	\$ 17,216 \$165,447 3.73% \$64,274 1.45% 48% 0.37 20,887 16% \$35,501 0.80% 27% \$34,062 0.77% 25%	\$185,46 4.03% \$71,22 1.55% 50% 0.30 72,733 10% \$37,08 0.81% 26% \$34,72 0.76% 24%