

Market Analysis

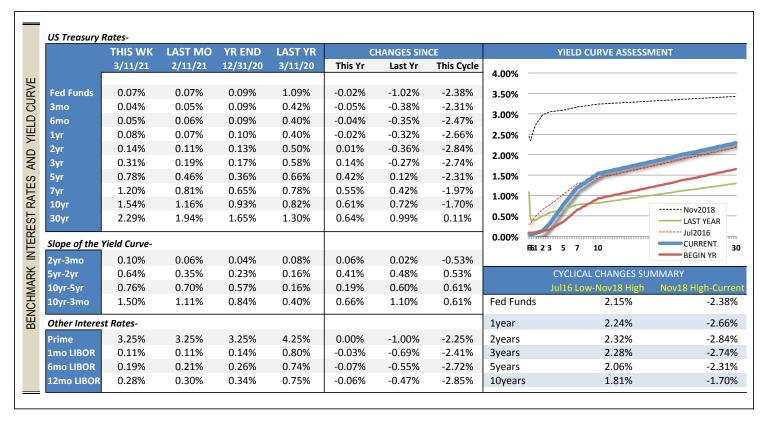
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12 March 2021



US INFLATION RISES IN FEBRUARY ON HIGHER ENERGY PRICES, PRODUCTION COSTS

U.S. consumer prices increased solidly in February as the cost of gasoline rose further, leading to the biggest annual gain in a year, but underlying inflation remained tepid amid sluggish demand for services like airline travel.

The Labor Department said on Wednesday its consumer price index increased 0.4% last month after rising 0.3% in January. In the 12 months through February, the CPI gained 1.7%, the largest rise since February 2020, after climbing 1.4% in the 12 months through January.

UPDATE

Prices paid to U.S. producers rose in February from a year ago by the most since October 2018, adding to evidence of mounting inflation in the production pipeline as the nation starts to emerge from the pandemic.

The producer price index for final demand advanced 2.8% from February 2020 after a 1.7% year-over-year gain in January, Labor Department figures showed Friday. The PPI rose 0.5% from the prior month.

Key Economic maicator	s jui buliks, i	iiijis & cieu	it UlliUlls-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q4-1st	4.1%	33.4%
GDP - YTD	Annl	Q4-1st	0.3%	-1.0%
Consumer Spending	QoQ	Q4-1st	2.5%	41.0%
Consumer Spending	Annl	Q4-1st	0.8%	0.3%
Unemployment Consumer Inflation Core Inflation	Mo YoY YoY	Feb Feb Feb	6.2% 1.7% 1.3%	6.3% 1.4% 1.4%
Consumer Credit Retail Sales Vehicle Sales Home Sales	Annual YoY Annl (Mil) Annl (Mil)	Jan Jan Feb Jan	-0.4% 5.8% 16.2 7.532	2.5% 0.6% 17.1 7.689
Home Prices	YoY	Dec	10.4%	9.5%

Key Franchic Indicators for Banks Thrifts & Credit Unions.

Key Consumer Market D	ata-			
	THIS WK	YR END	PCT C	HANGES
	3/11/21	12/31/20	YTD	12Mos
DJIA	32,486	30,606	6.1%	40.8%
S&P 500	3,939	3,756	4.9%	44.9%
NASDAQ	13,398	12,888	4.0%	67.8%
Crude Oil	66.02	48.52	36.1%	99.4%
Avg Gasoline	2.77	2.24	23.5%	17.7%
Gold	1,723	1,895	-9.1%	11.5%



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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate Se	ensitivity
	3/11/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.84%	0.01%	0.00%	-0.85%	-2.25%	0%	38%
Platinum CC	9.09%	-0.01%	0.00%	-1.18%	-2.25%	0%	52%
48mo Veh	2.87%	-0.11%	0.01%	-0.79%	-2.84%	-1100%	28%
60mo Veh	2.98%	-0.10%	0.14%	-0.79%	-2.74%	-71%	29%
72mo Veh	3.30%	-0.11%	0.28%	-0.82%	-2.53%	-39%	32%
HE LOC	3.80%	-0.03%	0.00%	-1.76%	-2.25%	0%	78%
10yr HE	4.73%	0.35%	0.42%	-0.79%	-2.55%	83%	31%
15yr FRM	2.84%	0.00%	0.52%	-1.74%	-2.05%	0%	85%
30yr FRM	3.27%	0.09%	0.61%	-1.79%	-1.70%	15%	105%
Sh Drafts	0.09%	0.00%	-0.02%	-0.05%	-2.38%	0%	2%
Reg Svgs	0.13%	-0.01%	-0.02%	-0.06%	-2.38%	50%	3%
MMkt-10k	0.18%	-0.01%	-0.02%	-0.30%	-2.38%	50%	13%
MMkt-50k	0.25%	-0.02%	-0.02%	-0.40%	-2.38%	100%	17%
6mo CD	0.28%	-0.02%	-0.04%	-0.75%	-2.47%	50%	30%
1yr CD	0.40%	-0.04%	-0.02%	-1.11%	-2.66%	200%	42%
2yr CD	0.53%	-0.04%	0.01%	-1.32%	-2.84%	-400%	46%
3yr CD	0.63%	-0.04%	0.14%	-1.43%	-2.74%	-29%	52%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

Higher inflation is expected in the coming months as price declines early in the COVID-19 pandemic wash out of the calculations, but there is no consensus among economists on whether it would stick beyond the so-called base effects as a faster pace of vaccination allows the economy to reopen quickly.

U.S. Treasury yields have spiked in anticipation of stronger economic growth this year and higher inflation. But other economists, including Federal Reserve Chair Jerome Powell, believe any rise in price pressures will be transitory.

There is plenty of slack in the labor market, with at least 18 million Americans on unemployment benefits.

Gasoline prices increased 6.4% in February, accounting for over half of the rise in the CPI. That was on top of a 7.4% gain in January. Food prices climbed 0.2%, with the cost of food consumed at home rising 0.3%. Prices for food consumed away from home edged up 0.1%.

The core CPI rose 1.3% on a year-on-year basis, retreating from January's 1.4% gain.

Additional information and other market-related reports can be viewed at www.Meridian-ally.com

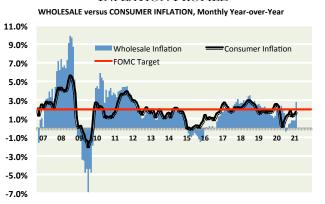
ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Previous
Consumer Inflation (Feb YoY)	1.7%	1.4%
Wholesale Inflation (Feb, YoY)	2.8%	1.7%

RELEASES FOR UPCOMING WEE	K: Projected	Previous
Retail Sales (Feb, MoM)	-0.6%	5.3%
FOMC Announcement	No change in current mone	tary policy



INFLATION PROFILE



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^{*}Since Nov 2018





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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
February 8 Consumer Credit 2.8%	9	Cons Inflation 1.4% Core Inflation 1.4%	Jobless Claims 793k Cont'd Claims 4.5M	12	13
15 PRESIDENT'S HOLIDAY	16	Retail Sales 5.3% Whs Inflation 1.2%	Jobless Claims 861k Cont'd Claims 4.4M	19 Exist Home Sales 669k	20
Leading Indicators 0.5%	Home Prices 10.4%	24 New Home Sales 842k	Jobless Claims 730k Cont'd Claims 4.4M GDP (Q4-2nd) 4.1%	Personal Income 10% Personal Spending 2.4%	27
March 1	2 Vehicle Sales 15.7M	3	Jobless Claims 745k Cont'd Claims 4.2M Factory Orders 2.6%	5 Unemployment 6.2%	6
8	9 Cons Inflation 1.7%	10	Jobless Claims 712k Cont'd Claims 4.1M	12 Whis Inflation 2.8%	13
15	16 Retail Sales Industrial Production	17 FOMC Announcement	Jobless Claims Cont'd Claims Leading Econ Index	19	20
Existing Home Sales	New Home Sales	24 Durable Goods	Jobless Claims Cont'd Claims GDP (Q4-20, Final)	Personal Income Personal Spending	27
29	Home Prices Consumer Confidence	31	April 1 Jobless Claims Cont'd Claims Construction Spending	2 Unemployment Rate	3
5 Factory Orders	6	7 FOMC Minutes Consumer Credit	Jobless Claims Cont'd Claims	9 Wholesale Inflation	10





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ECC	MON		CAST
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		202	20			202	21			2022	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
CONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	-5.0%	-31.4%	33.1%	4.1%	4.8%	5.1%	7.2%	6.4%	4.0%	2.9%	2.3%
GDP - (QOQ)	-5.0% -5.0%	-31.4%	-1.1%	0.2%	4.8%	5.0%	7.2 <i>%</i> 5.7%	5.9%	4.0%	3.5%	3.1%
· ,											
Consumer Spending - (QoQ)	-6.9%	-33.2%	40.7%	2.5%	7.3%	2.8%	5.9%	6.1%	4.1%	3.3%	2.5%
Consumer Spending - (YTD)	-6.9%	-20.1%	0.2%	0.8%	7.3%	5.1%	5.3%	5.5%	4.1%	3.7%	3.3%
Goverment Spending - (QoQ)	1.3%	2.5%	-4.9%	-1.2%	2.5%	13.1%	6.7%	1.0%	-4.1%	-5.0%	-3.3%
Government Spending - (YTD)	1.3%	1.9%	-0.4%	-0.6%	2.5%	7.8%	7.4%	5.8%	-4.1%	-4.6%	-4.1%
Consumer Wealth-											
Unemployment Rate	3.8%	13.0%	8.8%	6.7%	6.1%	5.7%	5.2%	4.7%	4.6%	4.5%	4.4%
Consumer Inflation	2.1%	0.4%	1.2%	1.4%	1.5%	2.5%	2.2%	2.4%	2.2%	2.5%	2.2%
Home Prices	4.2%	4.4%	5.9%	9.7%	10.4%	11.0%	10.7%	10.5%	10.5%	10.4%	10.2%
Consumer Demand-											
Total Home Sales (Mil)	6.184	5.016	7.100	7.650	7.232	7.273	7.325	7.343	7.382	7.452	7.463
Existing Home (Mil)	5.483	4.313	6.127	6.777	6.327	6.327	6.360	6.364	6.382	6.427	6.429
New Home Sales (Mil)	0.701	0.703	0.973	0.873	0.905	0.946	0.965	0.979	1.000	1.025	1.034
Single Family Homes (Mils)	1.869	3.052	3.497	3.578	3.260	2.139	1.962	1.806	1.552	1.628	1.780
Purchase Apps (Mils)	0.891	1.203	1.427	1.350	1.041	1.227	1.396	1.380	1.123	1.028	1.385
Refinancing Apps (Mils)	0.978	1.849	2.070	2.235	2.219	0.912	0.566	0.426	0.429	0.403	0.395
Refi Apps Share	52%	61%	59%	62%	68%	43%	29%	24%	28%	25%	22%
Vehicle Sales (Mil)	15.4	11.6	15.7	15.8	16.0	15.7	16.8	16.5	16.8	17.0	17.3
MARKET RATE OUTLOOK											
Benchmark Rates-											
-	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%	3.3%
Prime	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
		0.2%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.5%	0.5%
ed Funds	1.1%				1.2%	1.4%	1.5%	1.6%	1.7%	1.9%	2.0%
Fed Funds Byr UST	1.1% 1.4%		0.6%	0.9%	1.2/0					-,-	
Fed Funds Byr UST LOyr UST	1.1% 1.4%	0.7%	0.6%	0.9%	1.270	,-					
Fed Funds Byr UST LOyr UST Market Rates -	1.4%	0.7%							_		
Fed Funds Byr UST LOyr UST Market Rates- Byr Vehicle Loan Rate	1.4% 3.5%	0.7% 3.3%	3.2%	3.1%	3.1%	3.0%	3.1%	3.1%	3.2%	3.3%	
Prime Fed Funds 3yr UST 10yr UST Market Rates- 5yr Vehicle Loan Rate 15yr First-lien Mortgage 30yr First-lien Mortgage	1.4%	0.7%					3.1% 3.0% 3.3%	3.1% 3.2% 3.4%	3.2% 3.3% 3.5%	3.3% 3.5% 3.7%	3.3% 3.5% 3.8%





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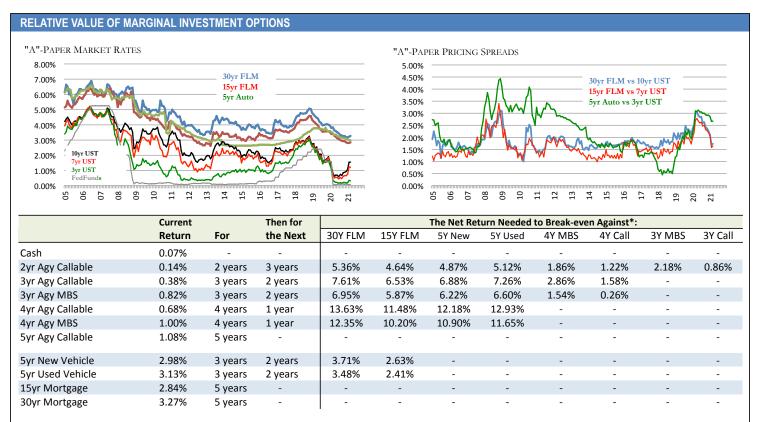
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	0.90%	0.77%	0.97%	0.65%
Regular Savings	0.13%	1 year	2 years	0.88%	0.75%	0.93%	0.61%
Money Market	0.18%	1 year	2 years	0.86%	0.72%	0.88%	0.56%
FHLB Overnight	0.28%	1 year	2 years	0.81%	0.67%	0.78%	0.46%
Catalyst Settlement	1.25%	1 year	2 years	0.32%	0.19%	-0.10%	-0.51%
6mo Term CD	0.28%	6 mos	2.5 yrs	0.70%	0.59%	0.61%	0.40%
6mo FHLB Term	0.27%	6 mos	2.5 yrs	0.70%	0.59%	0.62%	0.40%
6mo Catalyst Term	0.25%	6 mos	2.5 yrs	0.71%	0.60%	0.62%	0.41%
1yr Term CD	0.40%	1 year	2 years	0.75%	0.61%	0.66%	0.34%
1yr FHLB Term	0.30%	1 year	2 years	0.80%	0.66%	0.76%	0.44%
2yr Term CD	0.53%	2 years	1 year	0.83%	0.56%	-	-
2yr FHLB Term	0.37%	2 years	1 year	1.15%	0.88%	-	-
3yr Term CD	0.63%	3 years	-	-	-	-	-
3yr FHLB Term	0.54%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



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Q3-2020	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
Q5-2020	IVIIIIIUII	IVIIIIIOII	< IVIIIIIOII	IVIIIIIOII	MIIIIOII	IVIIIIOII	TOTAL	WIIIIOII	IVIIIIOII	IVIIIIOII	WITHOUT
DEMOGRAPHICS								1			
Number of Credit Unions	366	833	1,561	674	1,063	636	5,133	1,199	2,760	3,434	4,497
Average Assets (\$Mil)	\$0.9	\$6.2	\$26.4	\$72.0	\$214.3	\$1,955.4	\$305.2	\$4.6	\$16.9	\$27.8	\$71.8
Pct of Credit Unions	7%	16%	30%	13%	21%	12%	100%	23%	54%	67%	88%
Pct of Industry Assets	0%	0%	2%	3%	13%	82%	100%	0%	3%	5%	18%
GROWTH RATES (YTD)											
Total Assets	-8.4%	-13.2%	-3.8%	-0.5%	4.7%	22.9%	18.7%	-12.9%	-4.8%	-2.6%	2.6%
Total Loans	-26.5%	-26.7%	-19.4%	-14.7%	-9.2%	9.7%	5.8%	-26.7%	-20.3%	-17.3%	-11.3%
Total Shares	-5.8%	-10.1%	-2.0%	0.6%	5.7%	21.4%	17.8%	-9.8%	-2.9%	-1.1%	3.7%
Net Worth	-14.6%	-19.1%	-12.7%	-9.2%	-6.2%	10.0%	6.1%	-18.7%	-13.6%	-11.5%	-7.9%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.2%	15.5%	12.3%	11.5%	10.7%	10.3%	10.4%	15.7%	12.7%	12.1%	11.1%
Cash & Inv-to-Total Assets	57%	52%	50%	43%	34%	30%	31%	53%	50%	46%	38%
Loans-to-Total Assets	42%	46%	47%	52%	61%	66%	65%	46%	47%	50%	58%
Vehicle-to-Total Loans	61%	64%	49%	43%	38%	31%	33%	64%	51%	46%	40%
REL-to-Total Loans	1%	8%	30%	39%	46%	53%	51%	7%	27%	34%	43%
REL-to-Net Worth	2%	22%	114%	179%	260%	342%	319%	21%	101%	140%	222%
Indirect-to-Total Loans	0%	0%	4%	11%	17%	21%	20%	0%	4%	8%	15%
Loans-to-Total Shares	52%	55%	54%	60%	69%	78%	76%	55%	54%	57%	66%
Nonterm-to-Total Shares	92%	85%	82%	80%	77%	73%	74%	85%	82%	81%	78%
Short-term Funding Ratio	47.2%	37.9%	31.3%	26.6%	20.1%	15.9%	17.2%	32.0%	29.3%	22.8%	17.3%
Net Long-term Asset Ratio	3.2%	39.6%	17.4%	23.3%	29.7%	35.7%	34.1%	19.9%	21.6%	27.3%	34.0%
Leverage Ratio	1.6%	1.2%	0.8%	1.2%	1.8%	4.6%	4.0%	1.2%	0.9%	1.0%	1.6%
Solvency Ratio	122.4%	118.4%	114.1%	113.1%	112.1%	112.3%	112.3%	118.7%	114.6%	113.8%	112.6%
LOAN QUALITY											
Loan Delinquency Ratio	3.16%	1.48%	0.86%	0.69%	0.57%	0.53%	0.54%	0.93%	0.80%	0.63%	0.55%
Net Charge-off Ratio	0.56%	0.51%	0.34%	0.35%	0.35%	0.51%	0.48%	0.36%	0.35%	0.35%	0.48%
"Misery" Index	3.72%	1.99%	1.20%	1.04%	0.92%	1.04%	1.02%	1.29%	1.15%	0.98%	1.03%
RE Loan Delinquency	1.04%	1.46%	0.83%	0.65%	0.55%	0.50%	0.52%	1.46%	0.85%	0.72%	0.58%
Vehicle Loan Delinquency	2.47%	1.33%	0.79%	0.61%	0.48%	0.41%	0.44%	1.40%	0.87%	0.74%	0.55%
Direct Loans	2.47%	1.33%	0.77%	0.57%	0.41%	0.33%	0.39%	1.40%	0.86%	0.73%	0.53%
Indirect Loans	0.00%	0.50%	1.02%	0.72%	0.57%	0.45%	0.47%	0.50%	1.02%	0.79%	0.60%
Loss Allow as % of Loans	3.05%	1.43%	0.91%	0.84%	0.82%	1.14%	1.09%	1.52%	0.97%	0.90%	0.84%
Current Loss Exposure	1.59%	0.80%	0.52%	0.45%	0.40%	0.36%	0.37%	0.85%	0.55%	0.50%	0.42%
EARNINGS											
Gross Asset Yield	3.53%	3.42%	3.25%	3.27%	3.38%	3.66%	3.60%	3.43%	3.27%	3.27%	3.35%
Cost of Funds	0.34%	0.38%	0.38%	0.41%	0.52%	0.80%	0.74%	0.38%	0.38%	0.39%	0.48%
Gross Interest Margin	3.19%	3.04%	2.87%	2.86%	2.86%	2.86%	2.86%	3.05%	2.89%	2.88%	2.86%
Provision Expense	0.27%	0.27%	0.17%	0.20%	0.27%	0.64%	0.56%	0.27%	0.18%	0.19%	0.25%
Net Interest Margin	2.92%	2.76%	2.70%	2.66%	2.58%	2.22%	2.29%	2.77%	2.71%	2.69%	2.61%
Non-Interest Income	0.56%	0.53%	0.85%	1.08%	1.27%	1.33%	1.30%	0.53%	0.81%	0.95%	1.18%
Non-Interest Expense	3.56%	3.26%	3.22%	3.32%	3.40%	2.94%	3.02%	3.28%	3.22%	3.27%	3.37%
Net Operating Expense	3.01%	2.73%	2.37%	2.24%	2.13%	1.61%	1.72%	2.75%	2.41%	2.32%	2.19%
Net Operating Return	-0.09%	0.04%	0.33%	0.42%	0.45%	0.61%	0.58%	0.03%	0.30%	0.36%	0.43%
Non-recurring Inc(Exp)	0.00%	0.08%	0.05%	0.03%	0.03%	0.07%	0.06%	0.07%	0.05%	0.04%	0.03%
Net Income	-0.09%	0.11%	0.38%	0.45%	0.48%	0.68%	0.64%	0.10%	0.35%	0.40%	0.46%
Return on Net Worth	-0.5%	0.2%	2.6%	3.5%	4.1%	5.7%	5.3%	0.2%	2.3%	2.9%	3.7%



RESOURCESTM

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O3-2020	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
Q3-2020	IVIIIIIOII	IVIIIIIOII	NIVIIIIOII	WIIIIOII	IVIIIIOII	IVIIIIIOII	IOIAL	IVIIIIOII	Willion	Willion	IVIIIIOI
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,277	\$7,133	\$7,730	\$9,135	\$13,214	\$17,697	\$16,293	\$7,022	\$7,649	\$8,438	\$11,98
Avg Loan Rate	6.62%	5.63%	5.10%	4.88%	4.63%	4.78%	4.77%	5.68%	5.17%	5.01%	4.73%
Avg Loan Yield, net	6.03%	5.07%	4.77%	4.52%	4.21%	3.86%	3.94%	5.13%	4.81%	4.65%	4.32%
Avg Share Balance	\$2,515	\$5,106	\$8,136	\$9,398	\$10,676	\$13,099	\$12,354	\$4,794	\$7,572	\$8,422	\$9,92
Avg Share Rate	0.42%	0.46%	0.44%	0.47%	0.60%	0.95%	0.87%	0.45%	0.44%	0.46%	0.56%
Non-Member Deposit Ratio	1.4%	1.0%	0.8%	0.8%	0.8%	0.8%	0.8%	1.1%	0.8%	0.8%	0.8%
Net Operating Profitability-											
Earning Asset/Funding	123%	118%	111%	109%	108%	113%	112%	118%	112%	111%	109%
Fee Inc-to-Total Revenue	14%	13%	21%	25%	27%	27%	27%	13%	20%	23%	26%
Net Operating Return per FTE								I .			
Interest Income per FTE	\$42,381	\$88,538	\$129,028	\$133,677	\$140,636	\$213,604	\$193,809	\$82,615	\$120,883	\$127,125	
Avg Interest & Prov per FTE	\$7,333	\$16,965	\$21,878	\$24,761	\$33,095	\$84,197	\$70,264	\$15,729	\$20,798	\$22,732	\$29,9
Net Interest Income per FTE	\$35,048	\$71,574	\$107,151	\$108,915	\$107,541	\$129,407	\$123,545	\$66,887	\$100,084	\$104,393	\$106,5
Non-Interest Income per FTE	\$6,667	\$13,670	\$33,649	\$44,176	\$53,005	\$77,653	\$70,063	\$12,771	\$29,985	\$36,909	\$48,12
Avg Ops Expense per FTE	\$42,762	\$84,332	\$127,675	\$135,838	\$141,641	\$171,402	\$162,630	\$78,998	\$119,132	\$127,283	
Net Op Expense per FTE	\$36,095	\$70,662	\$94,027	\$91,661	\$88,636	\$93,748	\$92,568	\$66,227	\$89,148	\$90,374	\$89,16
Avg Net Op Return per FTE	-\$1,048	\$911	\$13,124	\$17,254	\$18,905	\$35,658	\$30,977	\$660	\$10,936	\$14,019	\$17,42
Povenue /Oneratina Evnens	a Accasem	ant									
	e Assessm	ent									
Revenue-			\$162,677	\$177,853	\$193,640	\$291,257	\$263,872	\$95,386	\$150,867	\$164,034	\$184,6
Revenue-	e Assessm \$49,048 4.08%	\$102,208 3.95%	\$162,677 4.10%	\$177,853 4.35%	\$193,640 4.65%	\$291,257 4.99%	\$263,872 4.90%	\$95,386 3.96%	\$150,867 4.08%	\$164,034 4.22%	
Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$49,048	\$102,208									
Operating Expenses-	\$49,048 4.08%	\$102,208 3.95%	4.10%	4.35%	4.65%	4.99%	4.90%	3.96%	4.08%	4.22%	4.53%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$49,048	\$102,208				4.99% \$90,736	4.90% \$85,205		\$58,221	4.22% \$61,868	4.53% \$69,19
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$49,048 4.08% \$20,000	\$102,208 3.95% \$45,005	4.10% \$61,718	4.35% \$65,696	4.65% \$72,388	4.99%	4.90%	3.96% \$41,797	4.08%	4.22%	\$69,19 1.70%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$49,048 4.08% \$20,000 1.67% 47%	\$102,208 3.95% \$45,005 1.74% 53%	\$61,718 1.56% 48%	\$65,696 1.61% 48%	\$72,388 1.74% 51%	\$90,736 1.55% 53%	\$85,205 1.58% 52%	\$41,797 1.73% 53%	\$58,221 1.58% 49%	\$61,868 1.59% 49%	\$69,19 1.70% 50%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$49,048 4.08% \$20,000 1.67% 47% 2.01	\$102,208 3.95% \$45,005 1.74% 53% 0.79	\$61,718 1.56% 48% 0.42	\$65,696 1.61% 48% 0.36	\$72,388 1.74% 51% 0.30	\$90,736 1.55% 53% 0.20	\$85,205 1.58% 52% 0.22	\$41,797 1.73% 53% 0.85	\$58,221 1.58% 49% 0.46	\$61,868 1.59% 49% 0.40	\$69,19 1.70% 50% 0.33
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$49,048 4.08% \$20,000 1.67% 47%	\$102,208 3.95% \$45,005 1.74% 53%	\$61,718 1.56% 48%	\$65,696 1.61% 48%	\$72,388 1.74% 51%	\$90,736 1.55% 53%	\$85,205 1.58% 52%	\$41,797 1.73% 53%	\$58,221 1.58% 49%	\$61,868 1.59% 49%	\$69,19 1.70% 50%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44%	\$61,718 1.56% 48% 0.42 10,251 15%	\$65,696 1.61% 48% 0.36 11,847 10%	\$72,388 1.74% 51% 0.30 55,719 7%	\$90,736 1.55% 53% 0.20 231,457 5%	\$85,205 1.58% 52% 0.22 311,455 7%	\$41,797 1.73% 53% 0.85 2,182 49%	\$58,221 1.58% 49% 0.46 12,433 22%	\$61,868 1.59% 49% 0.40 24,280 17%	\$69,19 1.709 50% 0.33 79,99 10%
Avg Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133	\$85,205 1.58% 52% 0.22 311,455 7% \$40,391	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510	\$69,19 1.709 50% 0.33 79,99 10% \$35,33
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72%	\$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86%	\$69,19 1.709 50% 0.33 79,99 10% \$35,33 0.879
Avg Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits Per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25%	4.90% \$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26%	\$69,19 1.709 50% 0.33 79,99 10% \$35,3 0.879 26%
Avg Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533	\$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905	\$69,19 1.709 50% 0.33 79,99 10% \$35,3 0.879 26% \$32,7
Avg Revenue- Avg Revenue per FTE - Total Revenue Ratio Deparating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25%	4.90% \$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26%	\$69,19 1.709 50% 0.33 79,99 10% \$35,3 0.879 26%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Deperating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Ops Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952 0.75%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544 0.64%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581 0.80%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195 0.86%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071 0.79%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533 0.66%	\$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035 0.69%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570 0.65%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771 0.78%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905 0.82%	\$69,19 1.70% 50% 0.33 79,99 10% \$35,3 0.87% 26% \$32,7% 0.80%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Deperating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Partio - All Other Expense Ratio - Pct of Total Ops Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952 0.75% 21%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544 0.64% 20%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581 0.80% 25%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195 0.86% 26%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071 0.79% 23%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533 0.66% 22%	4.90% \$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035 0.69% 23%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570 0.65% 20%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771 0.78% 24%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905 0.82% 25%	\$69,19 1.709 50% 0.33 79,99 10% \$35,3 0.879 26% \$32,79 0.809 24%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Ratio	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952 0.75%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544 0.64% 20%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581 0.80% 25%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195 0.86%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071 0.79% 23%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533 0.66%	\$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035 0.69%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570 0.65% 20%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771 0.78% 24%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905 0.82%	\$69,11 1.705 50% 0.33 79,99 10% \$35,3 0.875 26% \$32,7 0.805
Avg Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952 0.75% 21%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544 0.64% 20%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581 0.80% 25%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195 0.86% 26%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071 0.79% 23%	4.99% \$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533 0.66% 22%	4.90% \$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035 0.69% 23%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570 0.65% 20%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771 0.78% 24%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905 0.82% 25%	\$69,1° 1.70° 50% 0.33 79,99 10% \$35,3° 0.87° 26% \$32,7° 0.80° 24%