

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 8/1/2017 Through 8/31/2017

	Current Period Actual	Current Period Budget - FY18 Budget	Current Year Actual	Total Budget - FY18 Budget	Total Budget Variance - FY18 Budget	Percent YTD of Budget
Revenue						
Medicaid						
Comp - Residential PCA	9,801.38	16,899.92	22,181.92	202,799.00	(180,617.08)	10.93%
Comp - Residential Host Homes	195,730.65	179,683.52	389,523.38	2,156,202.28	(1,766,678.90)	18.06%
Transportation	9,464.75	9,738.42	17,958.49	116,861.00	(98,902.51)	15.36%
Behavioral	809.28	0.00	1,213.92	0.00	1,213.92	0.00%
Supplies Disposable	517.00	650.01	1,000.00	7,800.00	(6,800.00)	12.82%
Vision	242.00	1,136.26	242.00	13,635.00	(13,393.00)	1.77%
Medicaid SLS	25,437.07	30,181.26	48,141.70	362,175.06	(314,033.36)	13.29%
Respite - Medicaid SLS	3,749.94	2,029.38	5,296.10	24,352.52	(19,056.42)	21.74%
Home/Vehicle Mod - SLS	0.00	233.33	0.00	2,800.00	(2,800.00)	0.00%
Personal Care-SLS	4,085.44	5,537.28	9,617.48	66,447.42	(56,829.94)	14.47%
Specialized Habilitation-DD	20,011.90	17,503.61	38,203.31	210,043.29	(171,839.98)	18.18%
Supported Comm Conn -DD	31,914.14	36,928.57	59,595.82	443,142.96	(383,547.14)	13.44%
Specialized Habilitation-SLS	719.04	1,306.35	1,422.76	15,676.24	(14,253.48)	9.07%
Supported Comm Conn -SLS	3,938.76	4,057.16	7,388.52	48,685.95	(41,297.43)	15.17%
Supported Employment-DD	3,783.54	3,701.08	7,991.22	44,412.95	(36,421.73)	17.99%
Supported Employment-SLS	2,409.60	664.58	4,858.40	7,974.99	(3,116.59)	60.92%
Children's Extensive Support	0.00	5,039.17	3,785.76	60,470.00	(56,684.24)	6.26%
TCM -	22,766.91	28,933.33	46,869.73	347,200.00	(300,330.27)	13.49%
CHCBS Revenue	<u>1,252.80</u>	<u>916.66</u>	<u>1,805.76</u>	<u>11,000.00</u>	<u>(9,194.24)</u>	<u>16.41%</u>
Total Medicaid	336,634.20	345,139.89	667,096.27	4,141,678.66	(3,474,582.39)	16.11%
State Funded						
State SLS	3,448.31	7,336.42	7,584.13	88,036.95	(80,452.82)	8.61%
Early Intervention	18,401.25	12,540.34	38,696.35	150,484.00	(111,787.65)	25.71%
EI-Payor of Last Resort	0.00	0.00	0.00	40,000.00	(40,000.00)	0.00%
EI - Trust	3,457.20	500.00	5,556.45	6,000.00	(443.55)	92.60%
EI - Other Insurance	5,343.91	3,970.33	7,463.90	47,644.00	(40,180.10)	15.66%
Family Support Services	5,767.00	8,715.94	12,517.00	104,591.29	(92,074.29)	11.96%
Management Fee-State	5,916.39	6,322.31	12,279.57	75,867.85	(63,588.28)	16.18%
Case Management State	3,140.07	3,383.94	6,524.12	40,607.25	(34,083.13)	16.06%
IDD Determinations-CM	0.00	643.51	772.20	7,722.12	(6,949.92)	9.99%
Wait List Management-CM	22,275.94	1,856.33	22,275.94	22,275.94	0.00	100.00%
EI Service Coordination	5,984.58	5,984.58	11,969.16	71,815.00	(59,845.84)	16.66%
Case Management - SIS	472.70	216.66	709.05	2,599.90	(1,890.85)	27.27%
QA / UR	3,421.68	3,633.50	7,245.73	43,602.00	(36,356.27)	16.61%
Broker Fee - Trust	476.34	300.00	740.39	3,600.00	(2,859.61)	20.56%
Other State Revenue	0.00	8.33	0.00	100.00	(100.00)	0.00%
Onboarding-WL Management	1,644.87	1,467.48	3,410.49	17,609.55	(14,199.06)	19.36%
Part C Direct Service	0.00	1,844.17	0.00	22,130.00	(22,130.00)	0.00%
PASARR Revenue	0.00	33.33	0.00	400.00	(400.00)	0.00%
HUD - Subsidy's	197.00	166.67	394.00	2,000.00	(1,606.00)	19.70%

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 8/1/2017 Through 8/31/2017

	Current Period		Current Year Actual	Total Budget - FY18 Budget	Total Budget	Percent YTD of Budget
	Current Period Actual	Budget - FY18 Budget			Variance - FY18 Budget	
Total State Funded	79,947.24	58,923.84	138,138.48	747,085.85	(608,947.37)	18.49%
Other						
La Plata County Contribution	0.00	3,500.00	0.00	42,000.00	(42,000.00)	0.00%
City of Durango	0.00	2,593.23	0.00	31,118.65	(31,118.65)	0.00%
Town of Bayfield Contribution	0.00	83.33	0.00	1,000.00	(1,000.00)	0.00%
United Way - EI	2,016.20	416.67	2,016.20	5,000.00	(2,983.80)	40.32%
General Donation Revenue	356.35	208.33	456.35	2,500.00	(2,043.65)	18.25%
On-line Donations Campaign	0.00	8.33	0.00	100.00	(100.00)	0.00%
Special Events Revenue	0.00	1,750.00	0.00	21,000.00	(21,000.00)	0.00%
Purpose Restricted Revenue	0.00	125.00	0.00	1,500.00	(1,500.00)	0.00%
Grants	500.00	383.33	500.00	4,600.00	(4,100.00)	10.86%
Interest Revenue	50.95	175.00	124.82	2,100.00	(1,975.18)	5.94%
Room & Board	35,748.00	35,748.00	71,368.76	428,976.00	(357,607.24)	16.63%
Rental Income - Comp	2,025.00	1,150.00	2,950.00	13,800.00	(10,850.00)	21.37%
OJT Revenue	500.50	1,487.50	962.50	17,850.00	(16,887.50)	5.39%
Unrealized Gain / Loss	(430.72)	333.33	3,393.61	4,000.00	(606.39)	84.84%
Miscellaneous Revenue	770.00	103.33	790.00	1,240.00	(450.00)	63.70%
Total Other	<u>41,536.28</u>	<u>48,065.38</u>	<u>82,562.24</u>	<u>576,784.65</u>	<u>(494,222.41)</u>	<u>14.31%</u>
Total Revenue	<u>458,117.72</u>	<u>452,129.11</u>	<u>887,796.99</u>	<u>5,465,549.16</u>	<u>(4,577,752.17)</u>	<u>16.24%</u>
Expenses						
Labor						
Wages	210,834.94	217,166.80	410,993.51	2,604,501.56	2,193,508.05	15.78%
Training Wages	5,566.88	4,141.66	9,880.27	49,700.00	39,819.73	19.87%
Bonus Wages	0.00	12.50	4,560.00	150.00	(4,410.00)	3,040.00%
Payroll Taxes	15,990.03	16,753.97	31,375.06	200,981.87	169,606.81	15.61%
Unemployment Expense	1,200.00	1,101.40	2,400.00	13,216.43	10,816.43	18.15%
Work Comp	6,177.75	6,168.75	12,355.50	74,025.10	61,669.60	16.69%
Health Insurance	9,754.05	13,818.63	20,677.80	165,823.46	145,145.66	12.46%
Other Benefits	464.91	556.28	857.46	6,675.37	5,817.91	12.84%
Total Labor	249,988.56	259,719.99	493,099.60	3,115,073.79	2,621,974.19	15.83%
Other Operating						
Advertising	1,936.20	787.50	1,946.20	9,450.00	7,503.80	20.59%
Assistive Technology	0.00	689.58	0.00	8,275.00	8,275.00	0.00%
Board of Directors Expense	60.01	83.33	60.01	1,000.00	939.99	6.00%
Building Janitorial	477.53	525.00	477.53	6,300.00	5,822.47	7.57%
Building Rent	1,746.00	1,970.00	3,716.00	23,640.00	19,924.00	15.71%
Land Rent-Holly House	770.83	770.83	1,541.66	9,250.00	7,708.34	16.66%
Building Maintenance	1,375.94	2,222.91	1,638.73	26,675.00	25,036.27	6.14%
Computer / IT Expense	4,896.71	5,400.67	19,052.69	64,808.00	45,755.31	29.39%
Condo Dues	3,338.80	2,855.50	6,677.60	34,266.00	27,588.40	19.48%
Customer Acknowledgement	244.13	399.99	244.13	4,800.00	4,555.87	5.08%

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 8/1/2017 Through 8/31/2017

	Current Period	Current Period	Current Year	Total Budget -	Total Budget	Percent YTD of Budget
	Actual	Budget - FY18 Budget	Actual	FY18 Budget	Variance - FY18 Budget	
Depreciation & Amortization	6,051.69	5,695.42	12,103.38	68,345.00	56,241.62	17.70%
Development	537.50	625.00	537.50	7,500.00	6,962.50	7.16%
Disposal	0.00	50.00	0.00	600.00	600.00	0.00%
Dues & Subscription	0.00	893.76	2,025.80	10,725.00	8,699.20	18.88%
Equipment Lease	1,890.74	740.34	1,890.74	8,884.00	6,993.26	21.28%
Equipment Maintenance	0.00	58.33	0.00	700.00	700.00	0.00%
Food	379.68	800.00	1,171.76	9,600.00	8,428.24	12.20%
FSSP Direct	5,750.00	7,725.17	11,000.00	92,702.00	81,702.00	11.86%
FSSP-Other	0.00	833.33	2,000.00	10,000.00	8,000.00	20.00%
Insurance-Automobile	488.08	477.50	976.16	5,730.00	4,753.84	17.03%
Insurance-Board	410.42	412.50	820.84	4,950.00	4,129.16	16.58%
Insurance-Cyber Policy	312.56	299.16	625.12	3,590.00	2,964.88	17.41%
Insurance- Professional & GL	1,516.37	1,319.32	3,032.74	15,832.00	12,799.26	19.15%
Insurance - Property	668.24	665.84	1,336.48	7,990.00	6,653.52	16.72%
Insurance - Umbrella	0.00	661.67	707.75	7,940.00	7,232.25	8.91%
Interest Building	1,185.43	1,108.33	2,355.68	13,300.00	10,944.32	17.71%
Meetings	647.83	1,172.34	787.73	14,068.00	13,280.27	5.59%
Moving expense	684.00	133.33	756.00	1,600.00	844.00	47.25%
Payroll and HR IS	675.71	1,375.00	1,742.39	16,500.00	14,757.61	10.55%
Pest Control	0.00	175.00	0.00	2,100.00	2,100.00	0.00%
Professional Development	229.57	1,645.83	229.57	19,750.00	19,520.43	1.16%
Professional Service -	1,500.00	1,583.33	1,500.00	19,000.00	17,500.00	7.89%
Prof Serv - Legal	0.00	679.17	0.00	8,150.00	8,150.00	0.00%
Prof Serv Behavioral	600.00	83.34	900.00	1,000.00	100.00	90.00%
Prof Serv Host Home	135,569.08	123,099.00	267,621.84	1,477,188.00	1,209,566.16	18.11%
Prof Serv Mentorship	112.00	112.00	336.00	1,344.00	1,008.00	25.00%
Professional Services Other	3,206.20	2,237.50	3,574.20	26,850.00	23,275.80	13.31%
Prof Serv Personal Care	0.00	207.67	269.73	2,492.00	2,222.27	10.82%
Prof Serv Respite	2,550.00	2,333.33	2,550.00	28,000.00	25,450.00	9.10%
Prof Serv Vision	349.00	800.00	349.00	9,600.00	9,251.00	3.63%
Purchased Recreation	120.00	291.67	120.00	3,500.00	3,380.00	3.42%
Service Charges	36.65	228.75	407.09	2,745.00	2,337.91	14.83%
Onboarding	175.92	1,160.42	454.92	13,925.00	13,470.08	3.26%
Staff Training In-service	1,488.01	1,183.34	2,032.31	14,200.00	12,167.69	14.31%
Staff Acknowledgement	292.45	1,400.01	513.70	16,800.00	16,286.30	3.05%
Staff Mileage	5,753.70	5,781.25	11,216.70	69,375.00	58,158.30	16.16%
Supplies Household	80.00	187.50	198.51	2,250.00	2,051.49	8.82%
Supplies Medical	341.30	573.33	341.30	6,880.00	6,538.70	4.96%
Supplies Office	1,446.67	970.00	1,456.67	11,640.00	10,183.33	12.51%
Supplies Postage & Shipping	567.20	237.50	567.20	2,850.00	2,282.80	19.90%
Supplies Printing & Reproduction	314.39	226.24	514.81	2,715.00	2,200.19	18.96%
Supplies Program	97.98	810.00	97.98	9,720.00	9,622.02	1.00%

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 8/1/2017 Through 8/31/2017

	Current Period	Current Period	Current Year	Total Budget -	Total Budget	Percent YTD of Budget
	Actual	Budget - FY18 Budget	Actual	FY18 Budget	Variance - FY18 Budget	
Telephone	2,223.53	2,589.91	4,415.47	31,079.00	26,663.53	14.20%
Transportation	3,241.50	3,233.33	5,395.50	38,800.00	33,404.50	13.90%
Utilities	1,664.77	1,397.92	1,600.77	16,775.00	15,174.23	9.54%
Vehicle fuel	323.44	367.51	323.44	4,410.00	4,086.56	7.33%
Vehicle maintenance	906.36	244.57	906.36	2,935.00	2,028.64	30.88%
Wellness	0.00	216.67	0.00	2,600.00	2,600.00	0.00%
Total Other Operating	<u>199,234.12</u>	<u>194,807.74</u>	<u>387,117.69</u>	<u>2,337,693.00</u>	<u>1,950,575.31</u>	<u>16.56%</u>
Total Expenses	<u>449,222.68</u>	<u>454,527.73</u>	<u>880,217.29</u>	<u>5,452,766.79</u>	<u>4,572,549.50</u>	<u>16.14%</u>
Operating Net Surplus (Deficit)	<u>8,895.04</u>	<u>(2,398.62)</u>	<u>7,579.70</u>	<u>12,782.37</u>	<u>(5,202.67)</u>	<u>59.29%</u>
Net Surplus (Deficit)	<u>8,895.04</u>	<u>(2,398.62)</u>	<u>7,579.70</u>	<u>12,782.37</u>	<u>(5,202.67)</u>	<u>59.29%</u>

Community Connections, Inc.
Balance Sheet
As of 8/31/2017

Current Period Balance

Current Assets

Cash	
Cash-Operating	466,312.87
Cash-Board Operating Reserves	903,000.00
Cash-Rep Payee Restricted	<u>20,963.45</u>
Total Cash	1,390,276.32
Investments - LPL Financial	274,984.94
Accounts Receivable	571,204.18
Less Accounts Receivable Allowance	(23,833.41)
Prepaid Expenses	24,078.09
Current Portion of Long-term Receivable	<u>9,250.00</u>

Total Current Assets 2,245,960.12

Long Term Contribution Receivable (City of Dgo) 53,958.50

Property & Equipment

Land	296,897.69
Buildings	1,595,149.43
Office Furniture & Equipment	125,161.32
Program Equipment	180,258.88
Accumulated Depreciation	(1,121,266.97)

Total Property & Equipment 1,076,200.35

Total Assets 3,376,118.97

Current Liabilities

Accounts Payable	228,431.79
Due to Clients	11,365.84
Payroll Liabilities	168,402.83
Deferred Revenue	14,199.06
ACA Penalty Liability	79,000.38
Current Notes Payable	<u>11,335.00</u>

Total Current Liabilities 512,734.90

Community Connections, Inc.
Balance Sheet
As of 8/31/2017

Current Period Balance

Long-term Liabilities	
Notes Payable	<u>227,246.06</u>
Total Long-term Liabilities	<u>227,246.06</u>
Total Liabilities	<u>739,980.96</u>
Net Assets	<u>2,636,138.01</u>
Total Liabilities and Net Assets	<u>3,376,118.97</u>

Community Connections, Inc.
Statement of Revenues and Expenditures
Prior Year Comparison as of 8/31/17

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Revenue				
Medicaid				
Comp - Residential PCA	22,181.92	75,156.36	(52,974.44)	(70.48)%
Comp - Residential Host	389,523.38	330,487.63	59,035.75	17.86%
Transportation	17,958.49	20,861.10	(2,902.61)	(13.91)%
Behavioral	1,213.92	27,409.02	(26,195.10)	(95.57)%
Supplies Disposable	1,000.00	1,223.00	(223.00)	(18.23)%
Vision	242.00	1,220.00	(978.00)	(80.16)%
Medicaid SLS	48,141.70	50,117.54	(1,975.84)	(3.94)%
Respite - Medicaid SLS	5,296.10	5,153.49	142.61	2.76%
Home/Vehicle Mod - SLS	0.00	401.00	(401.00)	(100.00)%
Personal Care-SLS	9,617.48	8,306.10	1,311.38	15.78%
Specialized Habilitation-DD	38,203.31	31,566.92	6,636.39	21.02%
Supported Comm Conn -DD	59,595.82	70,602.00	(11,006.18)	(15.58)%
Specialized Habilitation-SLS	1,422.76	1,247.92	174.84	14.01%
Supported Comm Conn -SLS	7,388.52	6,025.17	1,363.35	22.62%
Supported Employment-DD	7,991.22	6,435.45	1,555.77	24.17%
Supported Employment-SLS	4,858.40	2,063.18	2,795.22	135.48%
Children's Extensive Support	3,785.76	10,703.68	(6,917.92)	(64.63)%
TCM -	46,869.73	64,321.11	(17,451.38)	(27.13)%
CHCBS Revenue	<u>1,805.76</u>	<u>2,445.12</u>	<u>(639.36)</u>	<u>(26.14)%</u>
Total Medicaid	667,096.27	715,745.79	(48,649.52)	(6.80)%
State Funded				
State SLS	7,584.13	11,583.10	(3,998.97)	(34.52)%
Early Intervention	38,696.35	30,816.25	7,880.10	25.57%
EI - Trust	5,556.45	1,599.00	3,957.45	247.49%
EI - Other Insurance	7,463.90	7,324.65	139.25	1.90%
Family Support Services	12,517.00	17,461.20	(4,944.20)	(28.31)%
Management Fee-State	12,279.57	12,630.13	(350.56)	(2.77)%
Case Management State	6,524.12	6,681.24	(157.12)	(2.35)%
IDD Determinations-CM	772.20	1,460.82	(688.62)	(47.13)%
Wait List Management-CM	22,275.94	3,370.00	18,905.94	561.00%
EI Service Coordination	11,969.16	9,324.82	2,644.34	28.35%
Case Management - SIS	709.05	1,206.96	(497.91)	(41.25)%
QA / UR	7,245.73	7,217.67	28.06	0.38%
Broker Fee - Trust	740.39	271.83	468.56	172.37%
Onboarding-WL Management	3,410.49	4,492.51	(1,082.02)	(24.08)%
HUD - Subsidy's	<u>394.00</u>	<u>321.00</u>	<u>73.00</u>	<u>22.74%</u>
Total State Funded	138,138.48	115,761.18	22,377.30	19.33%
Other				
City of Durango	0.00	750.00	(750.00)	(100.00)%
United Way - EI	2,016.20	1,325.37	690.83	52.12%
General Donation Revenue	456.35	147.64	308.71	209.09%
On-line Donations Campaign	0.00	30.00	(30.00)	(100.00)%
Special Events Revenue	0.00	2,826.30	(2,826.30)	(100.00)%
Grants	500.00	182.11	317.89	174.55%
Interest Revenue	124.82	339.60	(214.78)	(63.24)%
Room & Board	71,368.76	73,693.80	(2,325.04)	(3.15)%
Rental Income - Comp	2,950.00	1,275.00	1,675.00	131.37%
OJT Revenue	962.50	1,730.75	(768.25)	(44.38)%
Unrealized Gain / Loss	3,393.61	7,442.00	(4,048.39)	(54.39)%
Miscellaneous Revenue	790.00	317.91	472.09	148.49%

Community Connections, Inc.
Statement of Revenues and Expenditures
Prior Year Comparison as of 8/31/17

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Total Other	82,562.24	90,060.48	(7,498.24)	(8.33)%
Total Revenue	887,796.99	921,567.45	(33,770.46)	(3.66)%
Expenses				
Labor				
Wages	410,993.51	437,876.61	(26,883.10)	(6.13)%
Training Wages	9,880.27	11,379.77	(1,499.50)	(13.17)%
Bonus Wages	4,560.00	50.00	4,510.00	9,020.00%
Payroll Taxes	31,375.06	33,983.77	(2,608.71)	(7.67)%
Unemployment Expense	2,400.00	2,497.46	(97.46)	(3.90)%
Work Comp	12,355.50	11,710.78	644.72	5.50%
Health Insurance	20,677.80	0.00	20,677.80	0.00%
Other Benefits	857.46	872.56	(15.10)	(1.73)%
Total Labor	493,099.60	498,370.95	(5,271.35)	(1.06)%
Other Operating				
Advertising	1,946.20	1,189.90	756.30	63.55%
Assistive Technology	0.00	50.00	(50.00)	(100.00)%
Board of Directors Expense	60.01	0.00	60.01	0.00%
Building Janitorial	477.53	192.40	285.13	148.19%
Building Rent	3,716.00	6,987.00	(3,271.00)	(46.81)%
Land Rent-Holly House	1,541.66	1,541.66	0.00	0.00%
Building Rent - Admin	0.00	950.00	(950.00)	(100.00)%
Building Maintenance	1,638.73	915.64	723.09	78.97%
Computer / IT Expense	19,052.69	19,633.38	(580.69)	(2.95)%
Condo Dues	6,677.60	0.00	6,677.60	0.00%
Customer Acknowledgement	244.13	368.94	(124.81)	(33.82)%
Depreciation & Amortization	12,103.38	10,859.32	1,244.06	11.45%
Development	537.50	381.26	156.24	40.97%
Disposal	0.00	52.36	(52.36)	(100.00)%
Dues & Subscription	2,025.80	1,920.32	105.48	5.49%
Equipment Lease	1,890.74	1,363.92	526.82	38.62%
Equipment Maintenance	0.00	80.00	(80.00)	(100.00)%
Food	1,171.76	3,441.09	(2,269.33)	(65.94)%
FSSP Direct	11,000.00	14,647.00	(3,647.00)	(24.89)%
FSSP-Other	2,000.00	1,356.19	643.81	47.47%
Insurance-Automobile	976.16	774.86	201.30	25.97%
Insurance-Board	820.84	411.08	409.76	99.67%
Insurance-Cyber Policy	625.12	575.08	50.04	8.70%
Insurance- Professional & GL	3,032.74	2,608.66	424.08	16.25%
Insurance - Property	1,336.48	1,370.41	(33.93)	(2.47)%
Insurance - Umbrella	707.75	1,317.50	(609.75)	(46.28)%
Interest Building	2,355.68	2,522.41	(166.73)	(6.60)%
Meetings	787.73	1,188.03	(400.30)	(33.69)%
Moving expense	756.00	968.00	(212.00)	(21.90)%
Payroll and HR IS	1,742.39	1,996.56	(254.17)	(12.73)%
Professional Development	229.57	283.71	(54.14)	(19.08)%
Professional Service -	1,500.00	2,200.00	(700.00)	(31.81)%
Prof Serv Behavioral	900.00	15,561.87	(14,661.87)	(94.21)%
Prof Serv Dental	0.00	(222.00)	222.00	(100.00)%
Prof Serv Host Home	267,621.84	231,850.94	35,770.90	15.42%
Prof Serv Medical	0.00	350.00	(350.00)	(100.00)%
Prof Serv Mentorship	336.00	0.00	336.00	0.00%

Community Connections, Inc.
Statement of Revenues and Expenditures
Prior Year Comparison as of 8/31/17

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Professional Services Other	3,574.20	2,482.50	1,091.70	43.97%
Prof Serv Personal Care	269.73	0.00	269.73	0.00%
Prof Serv Respite	2,550.00	1,500.00	1,050.00	70.00%
Prof Serv Vision	349.00	757.00	(408.00)	(53.89)%
Purchased Recreation	120.00	1,000.00	(880.00)	(88.00)%
Service Charges	407.09	209.54	197.55	94.27%
Onboarding	454.92	494.83	(39.91)	(8.06)%
Staff Training In-service	2,032.31	1,152.00	880.31	76.41%
Staff Acknowledgement	513.70	1,099.80	(586.10)	(53.29)%
Staff Mileage	11,216.70	12,135.04	(918.34)	(7.56)%
Supplies Household	198.51	451.98	(253.47)	(56.07)%
Supplies Medical	341.30	776.86	(435.56)	(56.06)%
Supplies Office	1,456.67	411.23	1,045.44	254.22%
Supplies Postage & Shipping	567.20	318.21	248.99	78.24%
Supplies Printing &	514.81	142.91	371.90	260.23%
Supplies Program	97.98	722.89	(624.91)	(86.44)%
Telephone	4,415.47	4,687.10	(271.63)	(5.79)%
Temporary Staffing	0.00	95.52	(95.52)	(100.00)%
Transportation	5,395.50	6,164.50	(769.00)	(12.47)%
Utilities	1,600.77	1,694.70	(93.93)	(5.54)%
Vehicle fuel	323.44	288.29	35.15	12.19%
Vehicle maintenance	906.36	21.73	884.63	4,071.00%
Total Other Operating	<u>387,117.69</u>	<u>366,294.12</u>	<u>20,823.57</u>	<u>5.68%</u>
Total Expenses	<u>880,217.29</u>	<u>864,665.07</u>	<u>15,552.22</u>	<u>1.80%</u>
Operating Net Surplus (Deficit)	<u>7,579.70</u>	<u>56,902.38</u>	<u>(49,322.68)</u>	<u>(86.67)%</u>
Other Expenses				
ACA Penalty	0.00	8,333.52	(8,333.52)	(100.00)%
Total Other Expenses	0.00	8,333.52	(8,333.52)	(100.00)%
Net Surplus (Deficit)	<u>7,579.70</u>	<u>48,568.86</u>	<u>(40,989.16)</u>	<u>(84.39)%</u>