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The Honorable David Norquist
President & CEO
National Defense Industrial Association
2101 Wilson Blvd, Suite 700
Arlington, VA 22201

Subj: NDIA Violates Its Mission Statement by Advocating SAE/EIA-748E Earned Value Management System

Dear Hon. NDIA Pres. David Norquist:

The NDIA has violated its own mission statement by requesting the SAE International G-47 Systems Engineering (SE) Committee to approve draft EIA-748E Earned Value Management System (EVMS) Standard (EIA-748E).

As stated in my letter, Subj: Assign SE Experts to Salvage Draft EIA-748E EVMS Standard, dated August 12:

1. The SAE International G-47 SE Committee completed its first ballot on the draft EIA-748E.
2. EIA-748E is not within the scope of SAE International's policies or of the Systems Management Council Organization and Operating Procedures (SMC) because,
3. The SMC procedures specify that its standards contain specific performance requirements and are used for: (1) design standards, (2) parts standards, (3) **minimum performance standards**, (4) **quality**, and (5) other areas conforming to **broadly accepted engineering practices or specifications** for a material, product, process, procedure, or test method.

The NDIA mission statement, which follows, includes "advocate for best practices."

Form 990 (2023)	NATIONAL DEFENSE INDUSTRIAL ASSOCIATION	53-0196547	Pa
Part III Statement of Program Service Accomplishments			
Check if Schedule O contains a response or note to any line in this Part III			
1	Briefly describe the organization's mission: <u>AS THE WORLD'S TRUSTED LEADER IN PROFESSIONAL NATIONAL SECURITY AND</u> <u>DEFENSE ASSOCIATIONS, NDIA CONVENES THE MOST THOUGHTFUL AND INNOVATIVE</u> <u>LEADERS TO ADVANCE AND ADVOCATE FOR BEST PRACTICES, INITIATIVES, AND</u> <u>PRODUCTS IN DEFENSE, TO ENSURE THE SAFETY AND SECURITY OF OUR NATION,</u>		

Elsewhere, NDIA states its mission: NDIA shall serve in a leadership role by setting high ethical standards and *practices* for the industry.

As stated in previous letters, EIA-748 is a business standard, not a SE standard. EIA-748E contains no broadly accepted engineering best practices or SE best practices. If the NDIA chooses to develop a national SE standard and promote its claim to be the "world's trusted leader in professional national security and defense associations," then the NDIA SE Division should draft it, not the NDIA Integrated Program Management Division.

EVM is within the scope of integrated program/project management, not SE. So, the NDIA should:

1. Withdraw its submittal to the SAE International G-47 SE Committee and
2. Submit any draft EVMS standard, with best business practices for EVM, to an appropriate approving organization such as the Project Management Institute or ISO. Failure to do so would be a violation of

NDIA's mission statement and would disqualify EIA-748 from being a Voluntary Consensus Standard (VCS) per OMB criteria.

Of course, the HASC, SASC, DoD and OMB should take actions to revise statutes, policies, training, compliance reviews, staffing, software licenses, and consultants to recognize that EIA-748 is not a VCS, as recommended in other letters and white papers.

Yours truly,

A handwritten signature in blue ink that reads "Paul J. Solomon". The signature is fluid and cursive, with a long horizontal line extending from the end.

Paul Solomon

CC:

Hon. Adam Smith, HASC	Hon. USD Michael Duffey
Hon. Mike Rogers, HASC	Hon. David Norquist NDIA
Hon. Roger Wicker, SASC	Hon. Troy Meink, Sec. of the Air Force
Hon. Dan Driscoll, Sec. of the Army	Russell Vought, Director, OMB
Hon. SON John Phelan	Dep. Sec. Defense Hon. Stephen Feinberg
Hon. Gen. B. Chance Saltzman, U.S. Space Force	
Hon. Pete Hegseth, Sec. Def	
Jon Sindreu, WSJ	Anthony Capaccio, Bloomberg News
Meg O'Keefe SAE G-47 SE Committee	John Evers SAE G-47 SE Committee