

Paul Solomon
3307 Meadow Oak Drive
Westlake Village, CA 91361
Paul.solomon@pb-ev.com

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The Honorable Pete Hegseth
Secretary of Defense
1010 Defense Pentagon
Washington, DC 20301-1010

Subj: Fix Weapon Acquisition Process; Terminate Use of Earned Value Management Standard

Dear Hon. Secretary Hegseth:

In accordance with OMB policy, please inform the OMB that DoD intends to terminate the use of the Voluntary Consensus Standard (VCS) for Earned Value Management Systems (EVMS) EIA748-D. The VCS body, SAE International, has failed to revise or reaffirm EIA-748-D within the required five (5) year period. The SAE process for maintenance of standards requires a "Five-Year (5) Review." "Every technical report that has not been stabilized or cancelled requires an action to be taken within five (5) years."

The attached letter to Dep. Sec. of Defense nominee Stephen Feinberg includes many reasons to dump it. It also includes recommendations for effective, common sense project management that will help DoD achieve the following strategic objectives:

Strategic objectives to transform the acquisition of weapon systems.

1. Hold contractors and DoD program managers accountable for outcomes.
2. Tear down NDIA's barrier to entry facing non-traditional defense contractors.
3. Eliminate regulations that increase costs and enable false reporting.
4. Institutionalize digital engineering.

I have been advocating that DoD terminate the use of EIA-748 long before the 5 year expiration date of January 2024. For example, my lecture, at the Naval Postgraduate School, "Integrate Systems Engineering with EVM and Program Management, Contractually and Practically" in March 2020, illustrated the barrier to entry:



The white paper, *DoD Acquisition Reform: EVMS-lite and Integrated Program Management*, cites the criterion in OMB Circular A-119 that "the use of standards, if improperly conducted, can suppress free and fair competition; impede innovation and technical progress." That is the case with EIA-748.

My credentials include:

1. Volunteer US Army finance officer during Vietnam War Era.
2. On team that received David Packard Excellence in Acquisition Award.

3. Letter of appreciation from Sen. McCain for support on acquisition reform and F-35 oversight.
4. Retired: worked on B-2, Global Hawk, and F-35 programs.

Secretary Hegseth, tear down this wall.

Yours truly,



Paul Solomon

CC:

Hon. Glen Grothman, HOAC	Hon. Adam Smith, HASC
Hon. Ken Calvert, HAC	Hon. Mike Rogers, HASC
Hon. Robert J. Wittman, HASC	Hon. Donald Norcross, HASC
Hon. Ro Khana, HASC	DOGE
Hon. Carlos Del Toro, Secretary of the Navy	
Hon. David L. Norquist, NDIA	
Anthony Capaccio, Bloomberg News	