Market Analysis

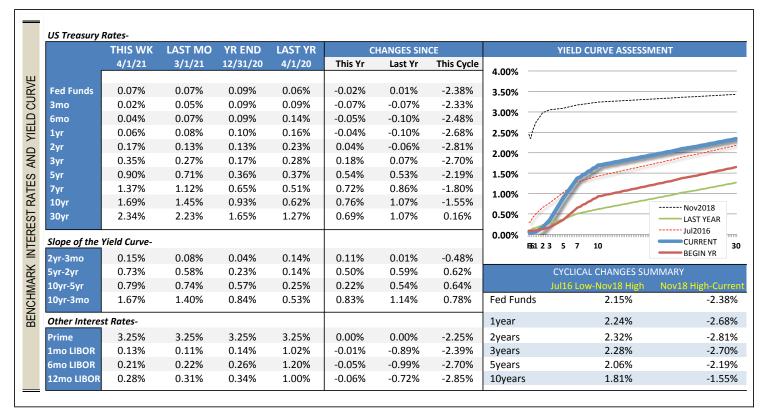
Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

02 April 2021



ECONOMY ADDS 916k JOBS IN MARCH; JOBLESS RATE FALLS TO 6.0%

The U.S. economy added 916,000 jobs last month, as coronavirus vaccine distribution improved, Congress approved a \$1.9 trillion stimulus package, and states across the country lifted restrictions on businesses.

The unemployment rate edged down to 6 percent from 6.2 percent in March, according to the monthly report from the Bureau of Labor Statistics. The report comes a year after the pandemic threw the U.S. economy into a tailspin.

The labor market has recovered about 62% of the 22 million jobs lost in the first two months of the pandemic. But the pace of the recovery had slowed drastically by then, and it churned sluggishly through winter as the virus surged through the holidays and into the New Year.

ECONOMIC UPDATE

The March data - showing the largest number of jobs added since August and the third-straight month of growth - hopefully signals a turning point.

Total employment still remains 8 million below February 2020 levels - the month before the onset of COVID.

Key Economic Indicators for Banks, Thrifts & Credit Unions-									
		LATEST	CURRENT	PREV					
GDP	QoQ	Q4-1st	4.3%	33.4%					
GDP - YTD	Annl	Q4-1st	0.3%	-1.0%					
Consumer Spending	QoQ	Q4-1st	2.5%	41.0%					
Consumer Spending	Annl	Q4-1st	0.8%	0.3%					
Unemployment	Mo	Mar	6.0%	6.2%					
Consumer Inflation	YoY	Feb	1.7%	1.4%					
Core Inflation	YoY	Feb	1.3%	1.4%					
Consumer Credit	Annual	Jan	-0.4%	2.5%					
Retail Sales	YoY	Feb	5.1%	5.8%					
Vehicle Sales	Annl (Mil)	Feb	16.2	17.1					
Home Sales	Annl (Mil)	Feb	7.143	7.532					
Home Prices	YoY	Jan	11.2%	10.4%					

	THIS WK	YR END		HANGES
	4/1/21	12/31/20	YTD	12Mos
DJIA	33,153	30,606	8.3%	54.8%
S&P 500	4,019	3,756	7.0%	59.0%
NASDAQ	13,480	12,888	4.6%	80.0%
Crude Oil	61.45	48.52	26.6%	111.1%
Avg Gasoline	2.85	2.24	27.2%	37.8%
Gold	1,728	1,895	-8.8%	4.9%



RESOURCES[™]

Business & Industry Consulting

Market Analysis

Strategic Solutions

Financial Investments

Risk Management

Regulatory Expert

AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	4/1/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.84%	0.01%	0.00%	-0.85%	-2.25%	0%	38%
Platinum CC	9.10%	0.00%	0.00%	-1.17%	-2.25%	0%	52%
48mo Veh	2.83%	-0.15%	0.04%	-0.83%	-2.81%	-375%	30%
60mo Veh	2.94%	-0.14%	0.18%	-0.83%	-2.70%	-78%	31%
72mo Veh	3.26%	-0.15%	0.36%	-0.86%	-2.45%	-42%	35%
HE LOC	3.81%	-0.02%	0.00%	-1.75%	-2.25%	0%	78%
10yr HE	4.74%	0.36%	0.54%	-0.78%	-2.47%	67%	32%
15yr FRM	2.88%	0.04%	0.65%	-1.70%	-1.91%	6%	89%
30yr FRM	3.34%	0.16%	0.76%	-1.72%	-1.55%	21%	111%
Sh Drafts	0.09%	0.00%	-0.02%	-0.05%	-2.38%	0%	2%
Reg Svgs	0.14%	0.00%	-0.02%	-0.05%	-2.38%	0%	2%
MMkt-10k	0.18%	-0.01%	-0.02%	-0.30%	-2.38%	50%	13%
MMkt-50k	0.25%	-0.02%	-0.02%	-0.40%	-2.38%	100%	17%
6mo CD	0.28%	-0.02%	-0.05%	-0.75%	-2.48%	40%	30%
1yr CD	0.39%	-0.05%	-0.04%	-1.12%	-2.68%	125%	42%
2yr CD	0.52%	-0.05%	0.04%	-1.33%	-2.81%	-125%	47%
3yr CD	0.62%	-0.05%	0.18%	-1.44%	-2.70%	-28%	53%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

Current

3.8%

Previous

2.8%

STRATEGICALLY FOR CREDIT UNIONS

U.S. home prices are rising at the fastest pace in 15 years, reflecting how fiercely buyers are competing for a limited supply of homes in nearly every corner of the country.

The S&P CoreLogic Case-Shiller National Home Price Index, which measures average home prices in major metropolitan areas across the nation, rose 11.2% in the year that ended in January, the highest annual rate of price growth since February 2006.

Separately on Tuesday, a house-price index compiled by the Federal Housing Finance Agency found a 12% increase in home prices in January from a year earlier, a record annual gain in data going back to 1991, the agency said.

Affordability is a growing concern, especially for first-time buyers. In the four weeks ended March 21, 39% of homes that went under contract sold for more than their list price, up from 23.9% a year earlier. the shortage of homes for sale is likely to continue to buoy home prices.

But mortgage rates are also ticking higher, which could slow some of the buying demand. For the week ended Thursday, the average rate on a 30-year fixed rate mortgage was 3.17%, the highest level since June.

Additional information and other market-related reports can be viewed at www.Meridian-ally.com

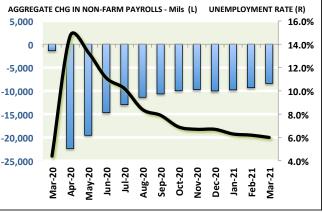
ECONOMIC RELEASES RELEASES THIS WEEK:

11.2%	10.2%
109.7%	90.4
6.0%	6.2%
0.070	0.270
0.070	0.270
Projected	Previous
	109.7%



Whilesale Inflation (Mar, YoY)

POST-PANDEMIC JOB LOSS



Brian Turner

President & Chief Economist

bturner@Meridian-ally.com

972.740.9531

www.Meridian-ally.com

^{*}Since Nov 2018





Market Analysis

Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
March 1	2 Vehicle Sales 15.7M	3	Jobless Claims 745k Cont'd Claims 4.2M Factory Orders 2.6%	5 Unemployment 6.2%	6
8	9 Cons Inflation 1.7%	10	Jobless Claims 712k Cont'd Claims 4.1M	12 Whis Inflation 2.8%	13
15	16 Retail Sales 5.1%	FOMC Announcement	Jobless Claims 770k Cont'd Claims 4.1M Leading Econ Index 0.2%	19	20
Exist Home Sales 6.22M	New Home Sales 775k	24 Durable Goods -1.1%	Jobless Claims 684k Cont'd Claims 3.87M GDP (Q4-20, Final) 4.3%	Personal Income -7.1% Personal Spending -1.0%	27
29	Home Prices 11.2% Cons Confidence 109.7	31	April 1 Jobless Claims 719k Cont'd Claims 3.79M Const Spending -0.8%	2 Unemployment 6.0%	3
5 Factory Orders	6	FOMC Minutes Consumer Credit	Jobless Claims Cont'd Claims	9 Wholesale Inflation	10
12	13 Consumer Inflation	14	Jobless Claims Cont'd Claims Retail Sales	16	17
19	20	21	Jobless Claims Cont'd Claims Retail Sales Existing Home Sales	New Home Sales	24
26	Home Prices Consumer Confidence	28 FOMC Announcement	Jobless Claims Cont'd Claims GDP (Q1, 1st)	30 Personal Income Personal Spending	May 1





Market Analysis

Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

ECONOMIC FORECAST

		202				202				2022	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
CONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	-5.0%	-31.4%	33.1%	4.1%	4.8%	5.1%	7.2%	6.4%	4.0%	2.9%	2.3%
GDP - (YTD)	-5.0%	-18.2%	-1.1%	0.2%	4.8%	5.0%	5.7%	5.9%	4.0%	3.5%	3.1%
Consumer Spending - (QoQ)	-6.9%	-33.2%	40.7%	2.5%	7.3%	2.8%	5.9%	6.1%	4.1%	3.3%	2.5%
Consumer Spending - (YTD)	-6.9%	-20.1%	0.2%	0.8%	7.3%	5.1%	5.3%	5.5%	4.1%	3.7%	3.3%
Goverment Spending - (QoQ)	1.3%	2.5%	-4.9%	-1.2%	2.5%	13.1%	6.7%	1.0%	-4.1%	-5.0%	-3.3%
Government Spending - (YTD)	1.3%	1.9%	-0.4%	-0.6%	2.5%	7.8%	7.4%	5.8%	-4.1%	-4.6%	-4.1%
Consumer Wealth-											
Unemployment Rate	3.8%	13.0%	8.8%	6.7%	6.1%	5.7%	5.2%	4.7%	4.6%	4.5%	4.4%
Consumer Inflation	2.1%	0.4%	1.2%	1.4%	1.5%	2.5%	2.2%	2.4%	2.2%	2.5%	2.2%
Home Prices	4.2%	4.4%	5.9%	9.7%	10.4%	11.0%	10.7%	10.5%	10.5%	10.4%	10.29
SINGLE FAMILY HOME & VEHI	CLF LOAN N	/ARKFTS									
	CLE LOAN N	//ARKETS									
SINGLE FAMILY HOME & VEHIONS CONSUMER DEMANDED	6.184	5.016	7.100	7.650	7.232	7.273	7.325	7.343	7.382	7.452	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	6.184 5.483	5.016 4.313	6.127	6.777	6.327	6.327	6.360	6.364	6.382	6.427	6.429
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	6.184	5.016									6.429
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	6.184 5.483	5.016 4.313	6.127	6.777	6.327	6.327	6.360	6.364	6.382	6.427	6.429 1.034
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	6.184 5.483 0.701 1.869 0.891	5.016 4.313 0.703 3.052 1.203	6.127 0.973 3.497 1.427	6.777 0.873 3.578 1.350	6.327 0.905 3.260 1.041	6.327 0.946 2.139 1.227	6.360 0.965 1.962 1.396	6.364 0.979 1.806 1.380	6.382 1.000 1.552 1.123	6.427 1.025 1.628 1.225	1.034 1.780 1.385
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	6.184 5.483 0.701 1.869 0.891 0.978	5.016 4.313 0.703 3.052 1.203 1.849	6.127 0.973 3.497 1.427 2.070	6.777 0.873 3.578 1.350 2.235	6.327 0.905 3.260 1.041 2.219	6.327 0.946 2.139 1.227 0.912	6.360 0.965 1.962 1.396 0.566	6.364 0.979 1.806 1.380 0.426	6.382 1.000 1.552 1.123 0.429	6.427 1.025 1.628 1.225 0.403	7.463 6.429 1.034 1.780 1.385 0.395
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	6.184 5.483 0.701 1.869 0.891	5.016 4.313 0.703 3.052 1.203	6.127 0.973 3.497 1.427	6.777 0.873 3.578 1.350	6.327 0.905 3.260 1.041	6.327 0.946 2.139 1.227	6.360 0.965 1.962 1.396	6.364 0.979 1.806 1.380	6.382 1.000 1.552 1.123	6.427 1.025 1.628 1.225	1.780 1.385 0.395
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	6.184 5.483 0.701 1.869 0.891 0.978	5.016 4.313 0.703 3.052 1.203 1.849	6.127 0.973 3.497 1.427 2.070	6.777 0.873 3.578 1.350 2.235	6.327 0.905 3.260 1.041 2.219	6.327 0.946 2.139 1.227 0.912	6.360 0.965 1.962 1.396 0.566	6.364 0.979 1.806 1.380 0.426	6.382 1.000 1.552 1.123 0.429	6.427 1.025 1.628 1.225 0.403	1.780 1.385
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	6.184 5.483 0.701 1.869 0.891 0.978 52%	5.016 4.313 0.703 3.052 1.203 1.849 61%	6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.327 0.905 3.260 1.041 2.219 68%	6.327 0.946 2.139 1.227 0.912 43%	6.360 0.965 1.962 1.396 0.566 29%	6.364 0.979 1.806 1.380 0.426 24%	6.382 1.000 1.552 1.123 0.429 28%	6.427 1.025 1.628 1.225 0.403 25%	1.780 1.381 0.391 22%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	6.184 5.483 0.701 1.869 0.891 0.978 52%	5.016 4.313 0.703 3.052 1.203 1.849 61%	6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.327 0.905 3.260 1.041 2.219 68%	6.327 0.946 2.139 1.227 0.912 43%	6.360 0.965 1.962 1.396 0.566 29%	6.364 0.979 1.806 1.380 0.426 24%	6.382 1.000 1.552 1.123 0.429 28%	6.427 1.025 1.628 1.225 0.403 25%	1.780 1.385 0.395 22%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	6.184 5.483 0.701 1.869 0.891 0.978 52% 15.4	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.327 0.905 3.260 1.041 2.219 68% 16.0	6.327 0.946 2.139 1.227 0.912 43% 15.7	6.360 0.965 1.962 1.396 0.566 29% 16.8	6.364 0.979 1.806 1.380 0.426 24% 16.5	6.382 1.000 1.552 1.123 0.429 28% 16.8	6.427 1.025 1.628 1.225 0.403 25% 17.0	1.780 1.381 0.391 22%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	6.184 5.483 0.701 1.869 0.891 0.978 52% 15.4	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.327 0.905 3.260 1.041 2.219 68% 16.0	6.327 0.946 2.139 1.227 0.912 43% 15.7	6.360 0.965 1.962 1.396 0.566 29% 16.8	6.364 0.979 1.806 1.380 0.426 24% 16.5	6.382 1.000 1.552 1.123 0.429 28% 16.8	6.427 1.025 1.628 1.225 0.403 25% 17.0	6.429 1.034 1.780 1.389 0.399 22% 17.3
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Wehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	6.184 5.483 0.701 1.869 0.891 0.978 52% 15.4	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.327 0.905 3.260 1.041 2.219 68% 16.0	6.327 0.946 2.139 1.227 0.912 43% 15.7	6.360 0.965 1.962 1.396 0.566 29% 16.8	6.364 0.979 1.806 1.380 0.426 24% 16.5	6.382 1.000 1.552 1.123 0.429 28% 16.8	6.427 1.025 1.628 1.225 0.403 25% 17.0	6.429 1.034 1.780 1.385 0.395 22% 17.3
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	6.184 5.483 0.701 1.869 0.891 0.978 52% 15.4	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.327 0.905 3.260 1.041 2.219 68% 16.0 3.3% 0.1% 0.3%	6.327 0.946 2.139 1.227 0.912 43% 15.7 3.3% 0.1% 0.3%	6.360 0.965 1.962 1.396 0.566 29% 16.8	6.364 0.979 1.806 1.380 0.426 24% 16.5	6.382 1.000 1.552 1.123 0.429 28% 16.8	6.427 1.025 1.628 1.225 0.403 25% 17.0	1.780 1.780 1.385 0.395 22% 17.3 3.3% 0.1% 0.5%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST	6.184 5.483 0.701 1.869 0.891 0.978 52% 15.4	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.327 0.905 3.260 1.041 2.219 68% 16.0	6.327 0.946 2.139 1.227 0.912 43% 15.7	6.360 0.965 1.962 1.396 0.566 29% 16.8	6.364 0.979 1.806 1.380 0.426 24% 16.5	6.382 1.000 1.552 1.123 0.429 28% 16.8	6.427 1.025 1.628 1.225 0.403 25% 17.0	6.425 1.034 1.780 1.385 0.395 22% 17.3
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST Market Rates-	6.184 5.483 0.701 1.869 0.891 0.978 52% 15.4	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7 3.3% 0.1% 0.2% 0.6%	6.777 0.873 3.578 1.350 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.327 0.905 3.260 1.041 2.219 68% 16.0 3.3% 0.1% 0.3% 1.2%	6.327 0.946 2.139 1.227 0.912 43% 15.7 3.3% 0.1% 0.3% 1.4%	6.360 0.965 1.962 1.396 0.566 29% 16.8	6.364 0.979 1.806 1.380 0.426 24% 16.5	6.382 1.000 1.552 1.123 0.429 28% 16.8 3.3% 0.1% 0.4% 1.7%	6.427 1.025 1.628 1.225 0.403 25% 17.0	1.780 1.385 0.395 22% 17.3 3.3% 0.1% 0.5% 2.0%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST	6.184 5.483 0.701 1.869 0.891 0.978 52% 15.4	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.327 0.905 3.260 1.041 2.219 68% 16.0 3.3% 0.1% 0.3%	6.327 0.946 2.139 1.227 0.912 43% 15.7 3.3% 0.1% 0.3%	6.360 0.965 1.962 1.396 0.566 29% 16.8	6.364 0.979 1.806 1.380 0.426 24% 16.5	6.382 1.000 1.552 1.123 0.429 28% 16.8	6.427 1.025 1.628 1.225 0.403 25% 17.0	1.780 1.780 1.381 0.391 22% 17.3 3.3% 0.1% 0.5%





Market Analysis

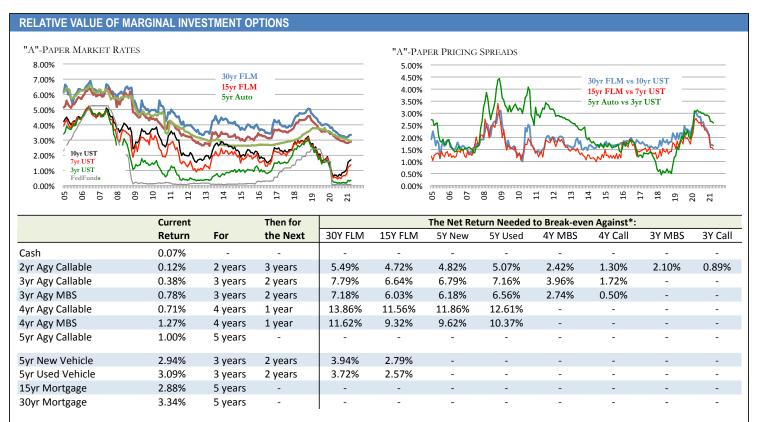
Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	0.89%	0.84%	0.95%	0.69%
Regular Savings	0.14%	1 year	2 years	0.86%	0.82%	0.90%	0.64%
Money Market	0.18%	1 year	2 years	0.84%	0.80%	0.86%	0.60%
FHLB Overnight	0.27%	1 year	2 years	0.80%	0.75%	0.77%	0.51%
Catalyst Settlement	1.25%	1 year	2 years	0.31%	0.26%	-0.11%	-0.47%
6mo Term CD	0.28%	6 mos	2.5 yrs	0.69%	0.65%	0.60%	0.43%
6mo FHLB Term	0.25%	6 mos	2.5 yrs	0.69%	0.66%	0.61%	0.44%
6mo Catalyst Term	0.27%	6 mos	2.5 yrs	0.69%	0.65%	0.60%	0.43%
1yr Term CD	0.39%	1 year	2 years	0.74%	0.69%	0.65%	0.39%
1yr FHLB Term	0.28%	1 year	2 years	0.79%	0.75%	0.76%	0.50%
2yr Term CD	0.52%	2 years	1 year	0.82%	0.73%	-	-
2yr FHLB Term	0.39%	2 years	1 year	1.08%	0.99%	-	-
3yr Term CD	0.62%	3 years	-	-	-	-	-
3yr FHLB Term	0.59%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



RESOURCES[™]

Business & Industry Consulting

Market Analysis

Strategic Solutions

nancial Investments

Risk Management

Regulatory Expert

Q3-2020	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	366	833	1,561	674	1,063	636	5,133	1,199	2,760	3,434	4,497
Average Assets (\$Mil)	\$0.9	\$6.2	\$26.4	\$72.0	\$214.3	\$1,955.4	\$305.2	\$4.6	\$16.9	\$27.8	\$71.8
Pct of Credit Unions	7%	16%	30%	13%	21%	12%	100%	23%	54%	67%	88%
Pct of Industry Assets	0%	0%	2%	3%	13%	82%	100%	0%	3%	5%	18%
GROWTH RATES (YTD)											
Total Assets	-8.4%	-13.2%	-3.8%	-0.5%	4.7%	22.9%	18.7%	-12.9%	-4.8%	-2.6%	2.6%
Total Loans	-26.5%	-26.7%	-19.4%	-14.7%	-9.2%	9.7%	5.8%	-26.7%	-20.3%	-17.3%	-11.3%
Total Shares	-5.8%	-10.1%	-2.0%	0.6%	5.7%	21.4%	17.8%	-9.8%	-2.9%	-1.1%	3.7%
Net Worth	-14.6%	-19.1%	-12.7%	-9.2%	-6.2%	10.0%	6.1%	-18.7%	-13.6%	-11.5%	-7.9%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.2%	15.5%	12.3%	11.5%	10.7%	10.3%	10.4%	15.7%	12.7%	12.1%	11.1%
Cash & Inv-to-Total Assets	57%	52%	50%	43%	34%	30%	31%	53%	50%	46%	38%
Loans-to-Total Assets	42%	46%	47%	52%	61%	66%	65%	46%	47%	50%	58%
Vehicle-to-Total Loans	61%	64%	49%	43%	38%	31%	33%	64%	51%	46%	40%
REL-to-Total Loans	1%	8%	30%	39%	46%	53%	51%	7%	27%	34%	43%
REL-to-Net Worth	2%	22%	114%	179%	260%	342%	319%	21%	101%	140%	2229
Indirect-to-Total Loans	0%	0%	4%	11%	17%	21%	20%	0%	4%	8%	15%
Loans-to-Total Shares	52%	55%	54%	60%	69%	78%	76%	55%	54%	57%	66%
Nonterm-to-Total Shares	92%	85%	82%	80%	77%	73%	74%	85%	82%	81%	78%
Short-term Funding Ratio	47.2%	37.9%	31.3%	26.6%	20.1%	15.9%	17.2%	32.0%	29.3%	22.8%	17.39
Net Long-term Asset Ratio	3.2%	39.6%	17.4%	23.3%	29.7%	35.7%	34.1%	19.9%	21.6%	27.3%	34.0%
Leverage Ratio	1.6%	1.2%	0.8%	1.2%	1.8%	4.6%	4.0%	1.2%	0.9%	1.0%	1.6%
Solvency Ratio	122.4%	118.4%	114.1%	113.1%	112.1%	112.3%	112.3%	118.7%	114.6%	113.8%	112.6%
LOAN QUALITY											
Loan Delinquency Ratio	3.16%	1.48%	0.86%	0.69%	0.57%	0.53%	0.54%	0.93%	0.80%	0.63%	0.55%
Net Charge-off Ratio	0.56%	0.51%	0.34%	0.35%	0.35%	0.51%	0.48%	0.36%	0.35%	0.35%	0.48%
"Misery" Index	3.72%	1.99%	1.20%	1.04%	0.92%	1.04%	1.02%	1.29%	1.15%	0.98%	1.03%
RE Loan Delinquency	1.04%	1.46%	0.83%	0.65%	0.55%	0.50%	0.52%	1.46%	0.85%	0.72%	0.58%
Vehicle Loan Delinquency	2.47%	1.33%	0.79%	0.61%	0.48%	0.41%	0.44%	1.40%	0.87%	0.74%	0.55%
Direct Loans	2.47%	1.33%	0.77%	0.57%	0.41%	0.33%	0.39%	1.40%	0.86%	0.73%	0.53%
Indirect Loans	0.00%	0.50%	1.02%	0.72%	0.57%	0.45%	0.47%	0.50%	1.02%	0.79%	0.60%
Loss Allow as % of Loans	3.05%	1.43%	0.91%	0.84%	0.82%	1.14%	1.09%	1.52%	0.97%	0.90%	0.849
Current Loss Exposure	1.59%	0.80%	0.52%	0.45%	0.40%	0.36%	0.37%	0.85%	0.55%	0.50%	0.42%
EARNINGS											
Gross Asset Yield	3.53%	3.42%	3.25%	3.27%	3.38%	3.66%	3.60%	3.43%	3.27%	3.27%	3.35%
Cost of Funds	0.34%	0.38%	0.38%	0.41%	0.52%	0.80%	0.74%	0.38%	0.38%	0.39%	0.489
Gross Interest Margin	3.19%	3.04%	2.87%	2.86%	2.86%	2.86%	2.86%	3.05%	2.89%	2.88%	2.86%
Provision Expense	0.27%	0.27%	0.17%	0.20%	0.27%	0.64%	0.56%	0.27%	0.18%	0.19%	0.25%
Net Interest Margin	2.92%	2.76%	2.70%	2.66%	2.58%	2.22%	2.29%	2.77%	2.71%	2.69%	2.61%
Non-Interest Income	0.56%	0.53%	0.85%	1.08%	1.27%	1.33%	1.30%	0.53%	0.81%	0.95%	1.18%
Non-Interest Expense	3.56%	3.26%	3.22%	3.32%	3.40%	2.94%	3.02%	3.28%	3.22%	3.27%	3.37%
Net Operating Expense	3.01%	2.73%	2.37%	2.24%	2.13%	1.61%	1.72%	2.75%	2.41%	2.32%	2.19%
Net Operating Return	-0.09%	0.04%	0.33%	0.42%	0.45%	0.61%	0.58%	0.03%	0.30%	0.36%	0.43%
Non-recurring Inc(Exp)	0.00%	0.08%	0.05%	0.03%	0.03%	0.07%	0.06%	0.07%	0.05%	0.04%	0.039
Net Income	-0.09%	0.11%	0.38%	0.45%	0.48%	0.68%	0.64%	0.10%	0.35%	0.40%	0.46%
						5.7%	5.3%				



RESOURCESTM

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q3-2020	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	¢E 277	¢7 122	¢7.720	¢0.12E	¢12.214	¢17.607	¢16 202	¢7.022	¢7.640	¢0.420	\$11,981
Avg Loan Rate	\$5,277 6.62%	\$7,133 5.63%	\$7,730 5.10%	\$9,135 4.88%	\$13,214 4.63%	\$17,697 4.78%	\$16,293 4.77%	\$7,022 5.68%	\$7,649 5.17%	\$8,438 5.01%	4.73%
Avg Loan Yield, net	6.03%	5.07%	4.77%	4.52%	4.21%	3.86%	3.94%	5.13%	4.81%	4.65%	4.32%
Avg Louir Held, Het	0.0370	3.0770	4.7770	4.5270	4.21/0	3.0070	3.5470	3.1370	4.0170	4.0370	4.52/0
Avg Share Balance	\$2,515	\$5,106	\$8,136	\$9,398	\$10,676	\$13,099	\$12,354	\$4,794	\$7,572	\$8,422	\$9,925
Avg Share Rate	0.42%	0.46%	0.44%	0.47%	0.60%	0.95%	0.87%	0.45%	0.44%	0.46%	0.56%
Non-Member Deposit Ratio	1.4%	1.0%	0.8%	0.8%	0.8%	0.8%	0.8%	1.1%	0.8%	0.8%	0.8%
Net Operating Profitability-											
Earning Asset/Funding Fee Inc-to-Total Revenue	123% 14%	118% 13%	111% 21%	109% 25%	108% 27%	113% 27%	112% 27%	118%	112% 20%	111% 23%	109% 26%
		15%	21%	25%	2/70	2/%	2/%	13%	20%	25%	20%
Net Operating Return per FTE		46555	A.c	4.65	***	40.5	4.65.55	40-1	4.65	A.c=	4
Interest Income per FTE	\$42,381	\$88,538	\$129,028	\$133,677	\$140,636	\$213,604	\$193,809	\$82,615	\$120,883	\$127,125	
Avg Interest & Prov per FTE	\$7,333	\$16,965	\$21,878	\$24,761	\$33,095	\$84,197	\$70,264	\$15,729	\$20,798	\$22,732	\$29,95
Net Interest Income per FTE	\$35,048	\$71,574	\$107,151	\$108,915	\$107,541	\$129,407	\$123,545	\$66,887	\$100,084	\$104,393	\$106,58
Non-Interest Income per FTE	\$6,667	\$13,670	\$33,649	\$44,176	\$53,005	\$77,653	\$70,063	\$12,771	\$29,985	\$36,909	\$48,12
Avg Ops Expense per FTE	\$42,762	\$84,332	\$127,675	\$135,838	\$141,641	\$171,402	\$162,630	\$78,998	\$119,132	\$127,283	
Net Op Expense per FTE	\$36,095	\$70,662	\$94,027	\$91,661	\$88,636	\$93,748	\$92,568	\$66,227	\$89,148	\$90,374	\$89,16
Avg Net Op Return per FTE	-\$1,048	\$911	\$13,124	\$17,254	\$18,905	\$35,658	\$30,977	\$660	\$10,936	\$14,019	\$17,42
	e Assessm	ent									
Revenue/Operating Expense Revenue- Avg Revenue per ETE			\$162 677	\$177.853	\$193 640	\$291 257	\$263.872	\$95 386	\$150.867	\$164.034	\$184.65
Revenue- Avg Revenue per FTE	\$49,048	\$102,208	\$162,677 4 10%	\$177,853 4 35%	\$193,640 4 65%	\$291,257 4 99%	\$263,872 4 90%	\$95,386	\$150,867 4.08%	\$164,034 4 22%	
Revenue- Avg Revenue per FTE - Total Revenue Ratio			\$162,677 4.10%	\$177,853 4.35%	\$193,640 4.65%	\$291,257 4.99%	\$263,872 4.90%	\$95,386 3.96%	\$150,867 4.08%	\$164,034 4.22%	
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$49,048 4.08%	\$102,208 3.95%	4.10%	4.35%	4.65%	4.99%	4.90%	3.96%	4.08%	4.22%	4.53%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$49,048 4.08% \$20,000	\$102,208 3.95% \$45,005	4.10% \$61,718	4.35% \$65,696	4.65% \$72,388	4.99% \$90,736	4.90% \$85,205	3.96% \$41,797	\$58,221	4.22% \$61,868	4.53% \$69,19
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$49,048 4.08% \$20,000 1.67%	\$102,208 3.95% \$45,005 1.74%	\$61,718 1.56%	\$65,696 1.61%	\$72,388 1.74%	4.99% \$90,736 1.55%	4.90% \$85,205 1.58%	\$41,797 1.73%	\$58,221 1.58%	\$61,868 1.59%	\$69,19 1.70%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$49,048 4.08% \$20,000	\$102,208 3.95% \$45,005	4.10% \$61,718	4.35% \$65,696	4.65% \$72,388	4.99% \$90,736	4.90% \$85,205	3.96% \$41,797	\$58,221	4.22% \$61,868	4.53% \$69,19
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$49,048 4.08% \$20,000 1.67%	\$102,208 3.95% \$45,005 1.74%	\$61,718 1.56%	\$65,696 1.61%	\$72,388 1.74%	\$90,736 1.55% 53% 0.20	4.90% \$85,205 1.58%	\$41,797 1.73%	\$58,221 1.58%	\$61,868 1.59%	\$69,19 1.70%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$49,048 4.08% \$20,000 1.67% 47%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902	\$61,718 1.56% 48%	\$65,696 1.61% 48%	\$72,388 1.74% 51% 0.30 55,719	\$90,736 1.55% 53%	\$85,205 1.58% 52%	\$41,797 1.73% 53%	\$58,221 1.58% 49%	\$61,868 1.59% 49%	\$69,19 1.70% 50% 0.33
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$49,048 4.08% \$20,000 1.67% 47% 2.01	\$102,208 3.95% \$45,005 1.74% 53% 0.79	\$61,718 1.56% 48% 0.42	\$65,696 1.61% 48% 0.36	\$72,388 1.74% 51% 0.30	\$90,736 1.55% 53% 0.20	\$85,205 1.58% 52% 0.22	3.96% \$41,797 1.73% 53% 0.85	\$58,221 1.58% 49% 0.46	\$61,868 1.59% 49% 0.40	\$69,19 1.70% 50% 0.33
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44%	\$61,718 1.56% 48% 0.42 10,251 15%	\$65,696 1.61% 48% 0.36 11,847 10%	4.65% \$72,388 1.74% 51% 0.30 55,719 7%	\$90,736 1.55% 53% 0.20 231,457 5%	\$85,205 1.58% 52% 0.22 311,455 7%	3.96% \$41,797 1.73% 53% 0.85 2,182 49%	\$58,221 1.58% 49% 0.46 12,433 22%	\$61,868 1.59% 49% 0.40 24,280 17%	\$69,19 1.70% 50% 0.33 79,998 10%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947	\$72,388 1.74% 51% 0.30 55,719	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133	\$85,205 1.58% 52% 0.22 311,455	\$41,797 1.73% 53% 0.85 2,182	\$58,221 1.58% 49% 0.46 12,433	\$61,868 1.59% 49% 0.40 24,280	\$69,19 1.70% 50% 0.33 79,998 10% \$35,37
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783	\$61,718 1.56% 48% 0.42 10,251 15%	\$65,696 1.61% 48% 0.36 11,847 10%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182	\$90,736 1.55% 53% 0.20 231,457 5%	\$85,205 1.58% 52% 0.22 311,455 7% \$40,391	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510	\$69,19 1.70% 50% 0.33 79,998 10% \$35,37 0.87%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits Per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26%	4.65% \$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25%	4.90% \$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26%	\$69,19 1.70% 50% 0.33 79,998 10% \$35,37 0.87% 26%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533	\$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905	\$69,19 1.70% 50% 0.33 79,998 10% \$35,37 0.87% 26%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26%	4.65% \$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25%	4.90% \$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26%	\$69,19 1.70% 50% 0.33 79,998 10% \$35,37 0.87% 26%
Avg Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Ops Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952 0.75%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544 0.64%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581 0.80%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195 0.86%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071 0.79%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533 0.66%	\$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035 0.69%	\$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570 0.65%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771 0.78%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905 0.82%	\$69,19 1.70% 50% 0.33 79,998 10% \$35,37 0.87% 26% \$32,71 0.80%
Avg Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Partio - All Other Expense Ratio - Pct of Total Ops Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952 0.75% 21%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544 0.64% 20%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581 0.80% 25%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195 0.86% 26%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071 0.79% 23%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533 0.66% 22%	4.90% \$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035 0.69% 23%	3.96% \$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570 0.65% 20%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771 0.78% 24%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905 0.82% 25%	\$69,19 1.70% 50% 0.33 79,998 10% \$35,37 0.87% 26% \$32,71 0.80% 24%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952 0.75% 21%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544 0.64% 20%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581 0.80% 25%	4.35% \$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195 0.86% 26%	4.65% \$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071 0.79% 23%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533 0.66% 22%	4.90% \$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035 0.69% 23%	3.96% \$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570 0.65% 20%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771 0.78% 24%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905 0.82% 25%	\$69,19 1.70% 50% 0.33 79,998 10% \$35,37 0.87% 26% \$32,71 0.80% 24%
Avg Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Partio - All Other Expense Ratio - Pct of Total Ops Expense	\$49,048 4.08% \$20,000 1.67% 47% 2.01 280 78% \$13,810 1.15% 32% \$8,952 0.75% 21%	\$102,208 3.95% \$45,005 1.74% 53% 0.79 1,902 44% \$22,783 0.88% 27% \$16,544 0.64% 20%	\$61,718 1.56% 48% 0.42 10,251 15% \$34,377 0.87% 27% \$31,581 0.80% 25%	\$65,696 1.61% 48% 0.36 11,847 10% \$34,947 0.85% 26% \$35,195 0.86% 26%	\$72,388 1.74% 51% 0.30 55,719 7% \$36,182 0.87% 26% \$33,071 0.79% 23%	\$90,736 1.55% 53% 0.20 231,457 5% \$42,133 0.72% 25% \$38,533 0.66% 22%	4.90% \$85,205 1.58% 52% 0.22 311,455 7% \$40,391 0.75% 25% \$37,035 0.69% 23%	3.96% \$41,797 1.73% 53% 0.85 2,182 49% \$21,632 0.90% 27% \$15,570 0.65% 20%	\$58,221 1.58% 49% 0.46 12,433 22% \$32,140 0.87% 27% \$28,771 0.78% 24%	\$61,868 1.59% 49% 0.40 24,280 17% \$33,510 0.86% 26% \$31,905 0.82% 25%	\$69,19 1.70% 50% 0.33 79,998 10% \$35,37 0.87% 26% \$32,71 0.80% 24%