



**ISA Delhi Section**

*Setting the Standard for Automation™*

# FERTILISER MEET 2016

**Best Practices to Enhance Safety and  
Reliability at TATA Chemicals**

Standards  
Certification  
Education & Training  
Publishing  
Conferences & Exhibits

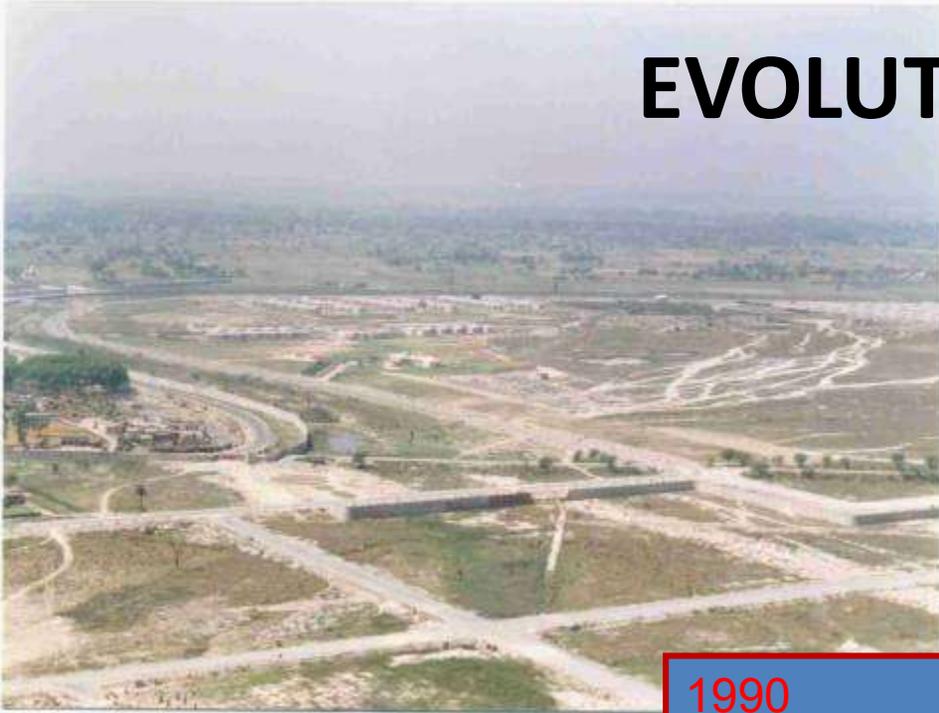
The International Society of  
Automation Delhi Section



We make sure that safety is not viewed as a separate function, but as an integral part of productivity, competitiveness and profitability and that our safety risks are recognised as part of business risks

- Evolution
- Babrala Plant
- Milestones
- Safety Culture at Babrala
  - Target Zero Harm
  - TATA Group Safety Standards
- Maintenance Process
- Reliability Enhancement
  - Criticality Matrix
  - Reliability Check (Motor, Transformer, Switchgear)
  - Case Study of RLA Testing of Cables
  - DCS Upgradation
  - Towards Excellence

# EVOLUTION



1990

2016



S

SAFETY: Integrate Safety into design of Products

R

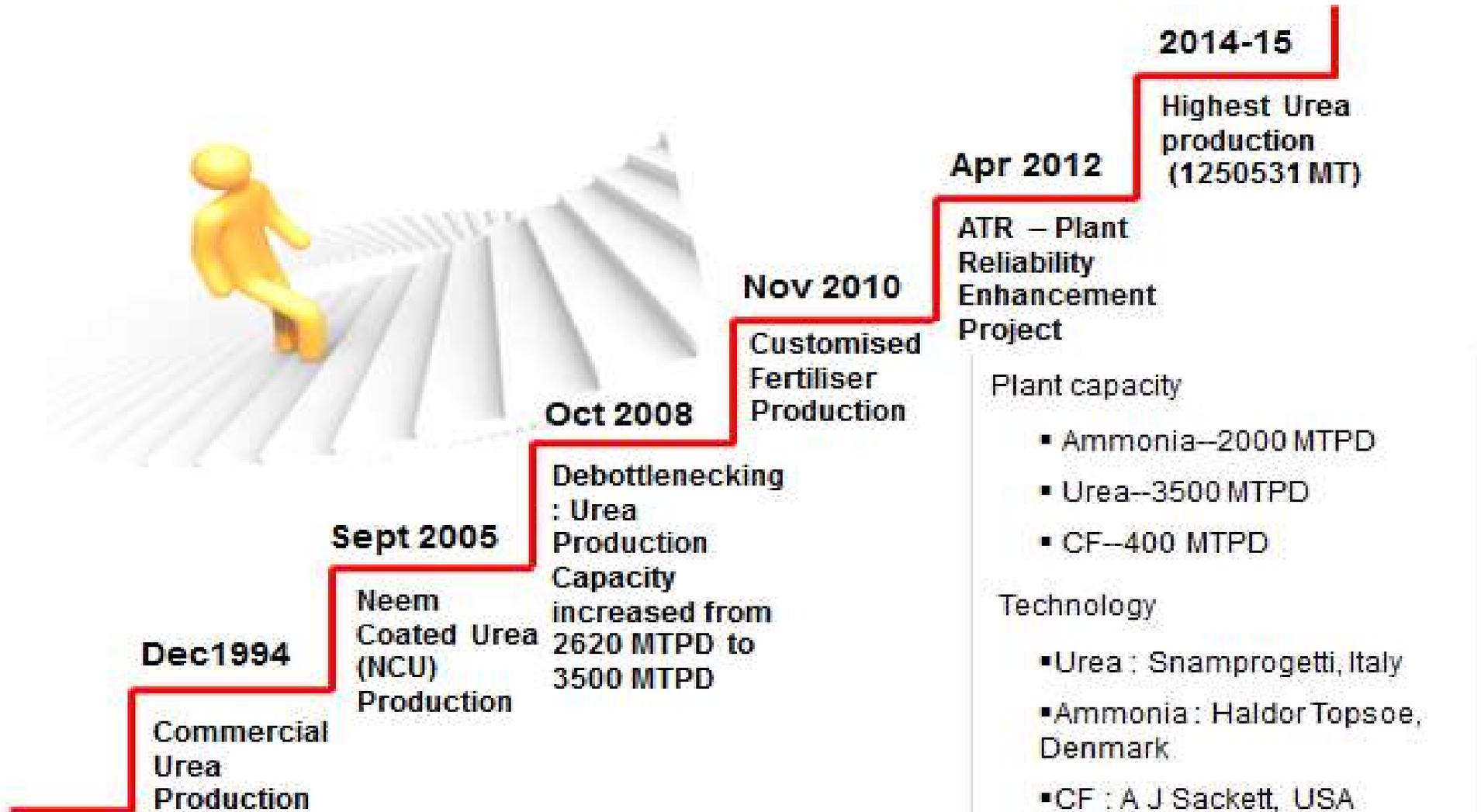
RELIABILITY: Equipment availability for achieving production targets

P

PRODUCTIVITY: Role of Technological Change

Single tripping of plant can costs > Rupees 2 Cr / day

# Milestones



## Strategic

- Business
- Market
- Competitiveness

## Financial

- Currency
- Interest rate
- Credit
- Liquidity

## Operation & Maintenance

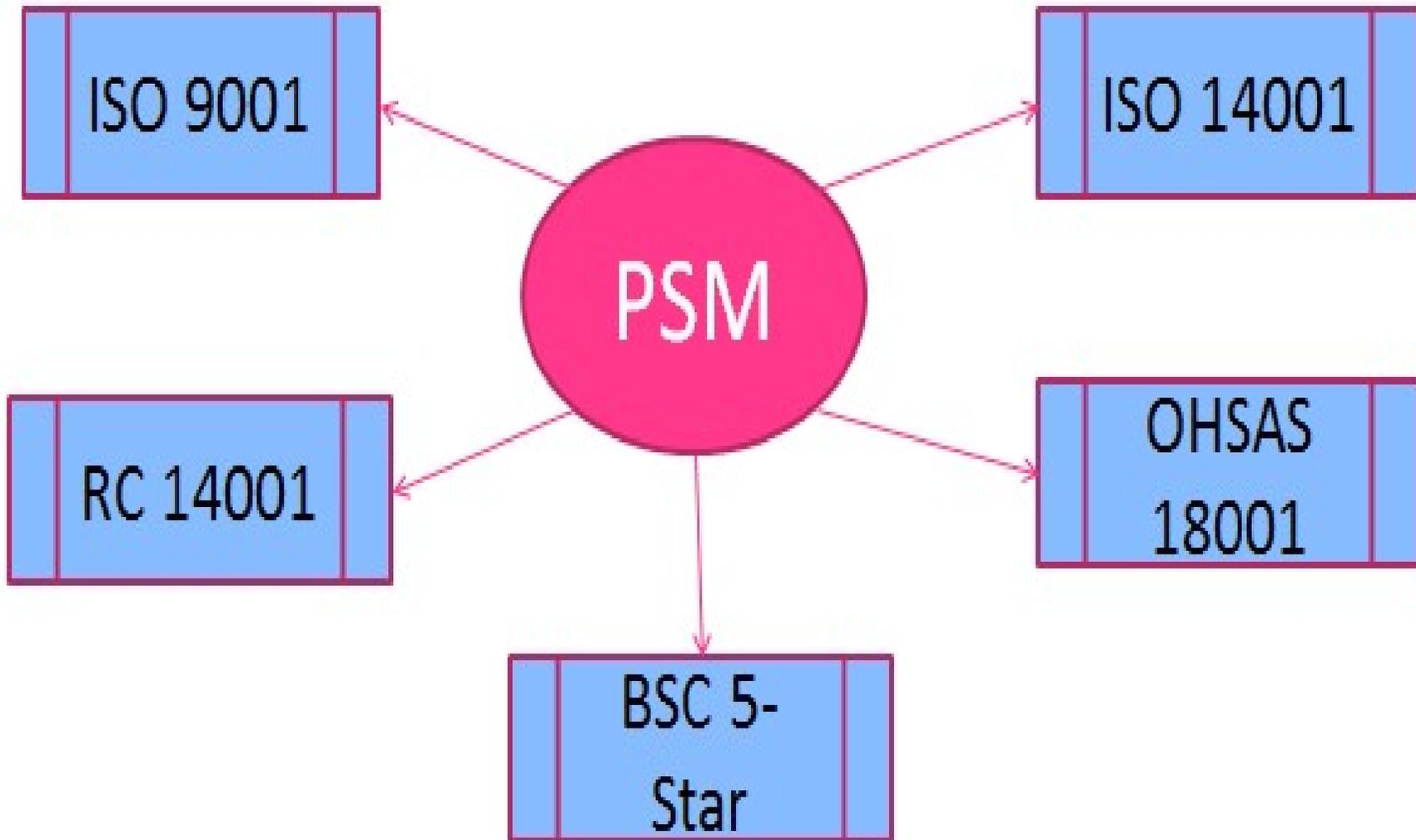
- Inherent risk
- Asset Integrity
- Technology
- Competency

## Reputation

- Public image
- Brand Value
- Share price

**Risk based  
Process  
Safety**







CONTACTLESS ZERO  
VOLTAGE DETECTION



**BEFORE**  
No Electrical Flash  
Protection on 415V  
LT system



**AFTER**  
Electrical Flash  
Protection Suit  
for Better Safety



USAGE OF PPEs  
(OUTCOME OF ARC FLASH STUDY)

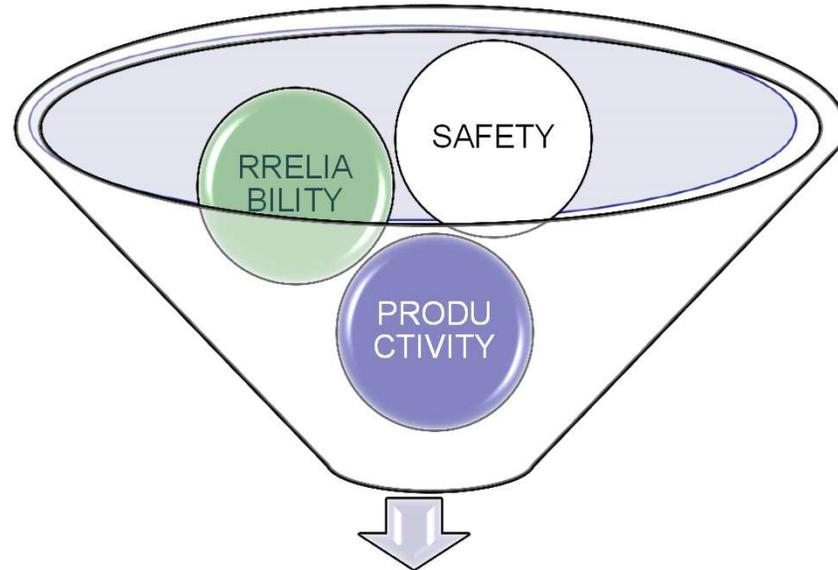
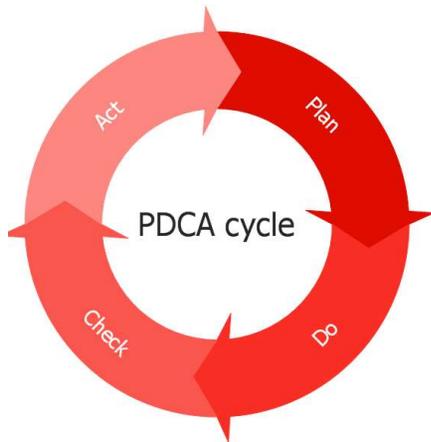


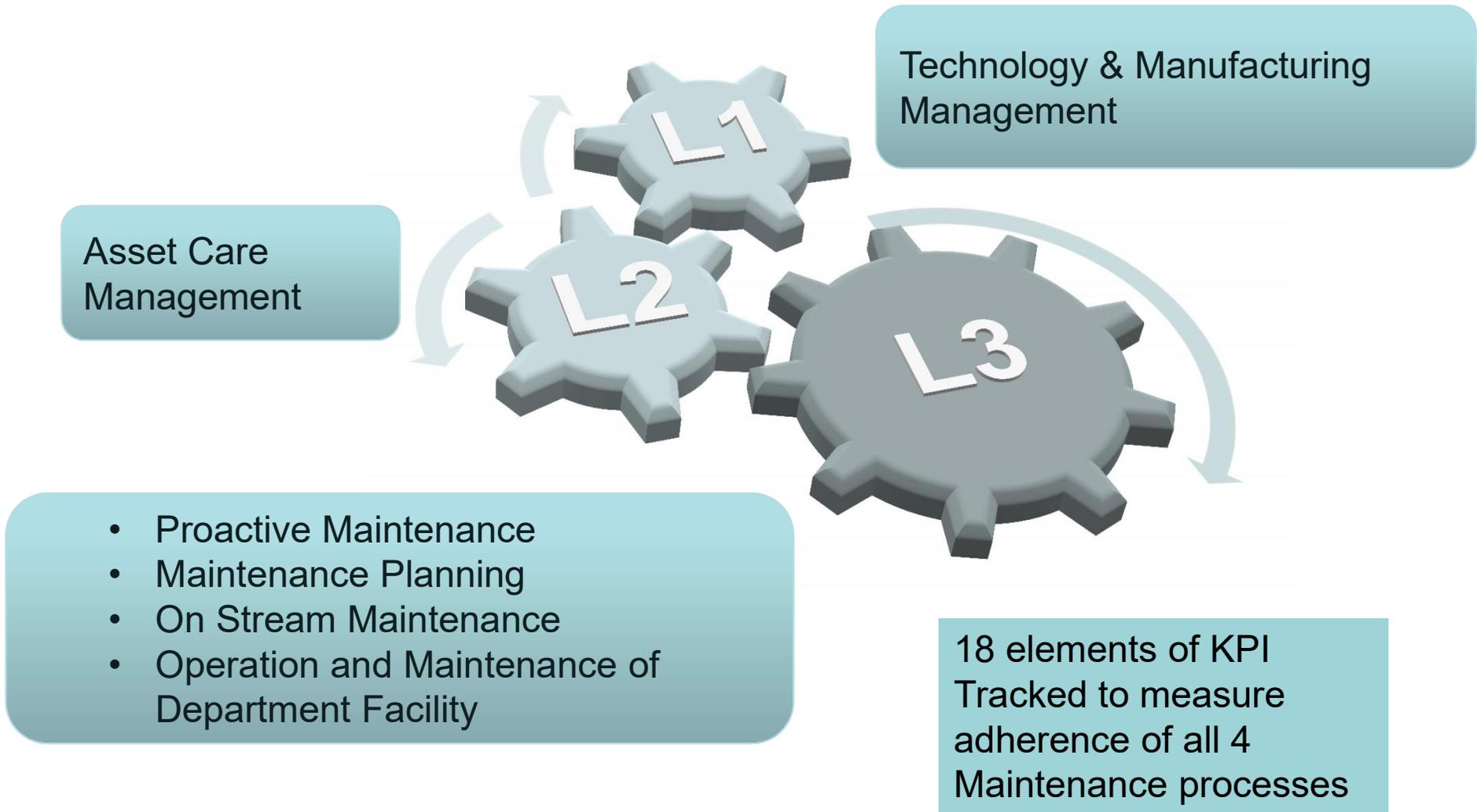
UNDERGROUND CABLE  
ROUTE TRACER



ONLINE SOCKET TESTER

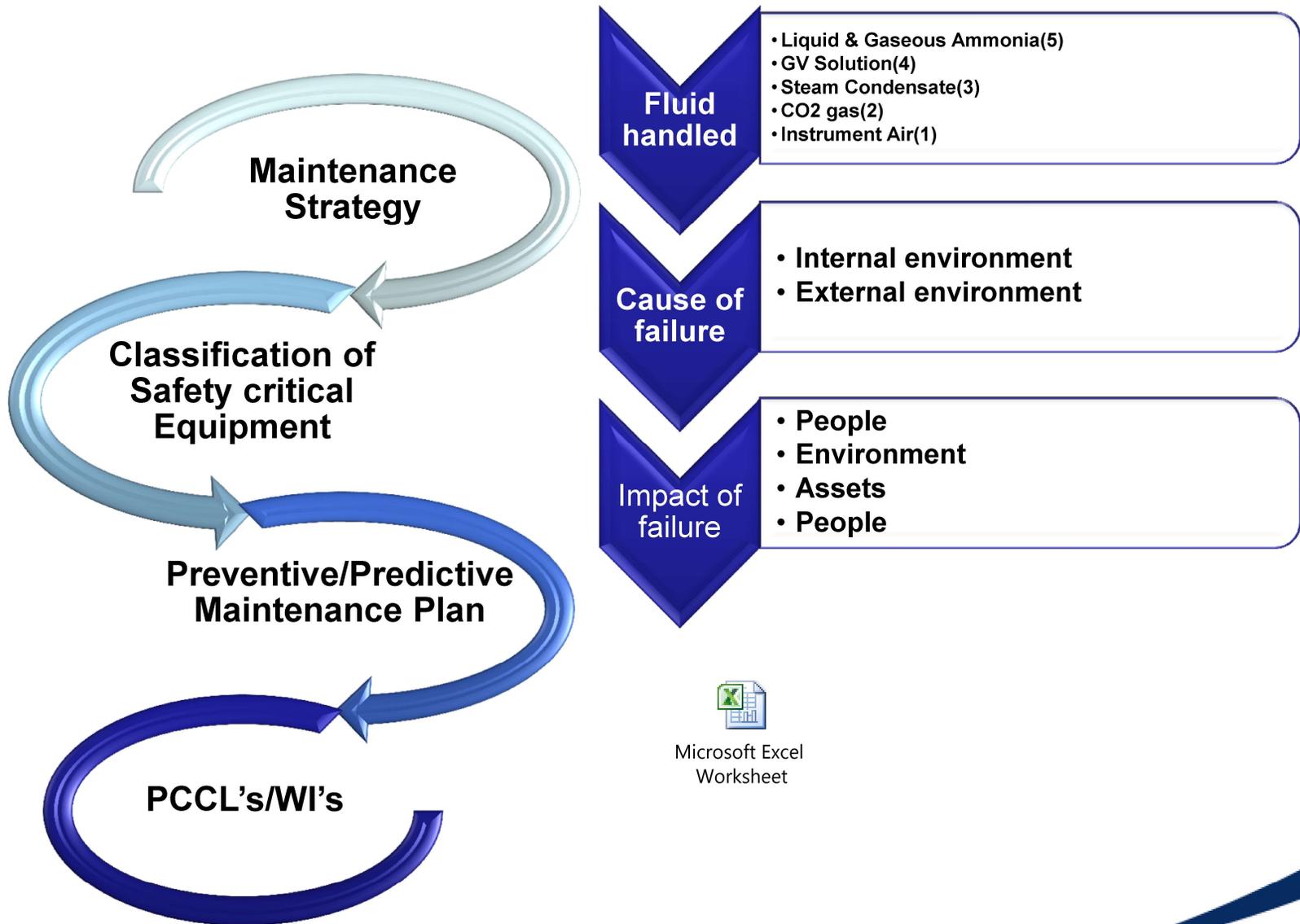
# Maintenance Process





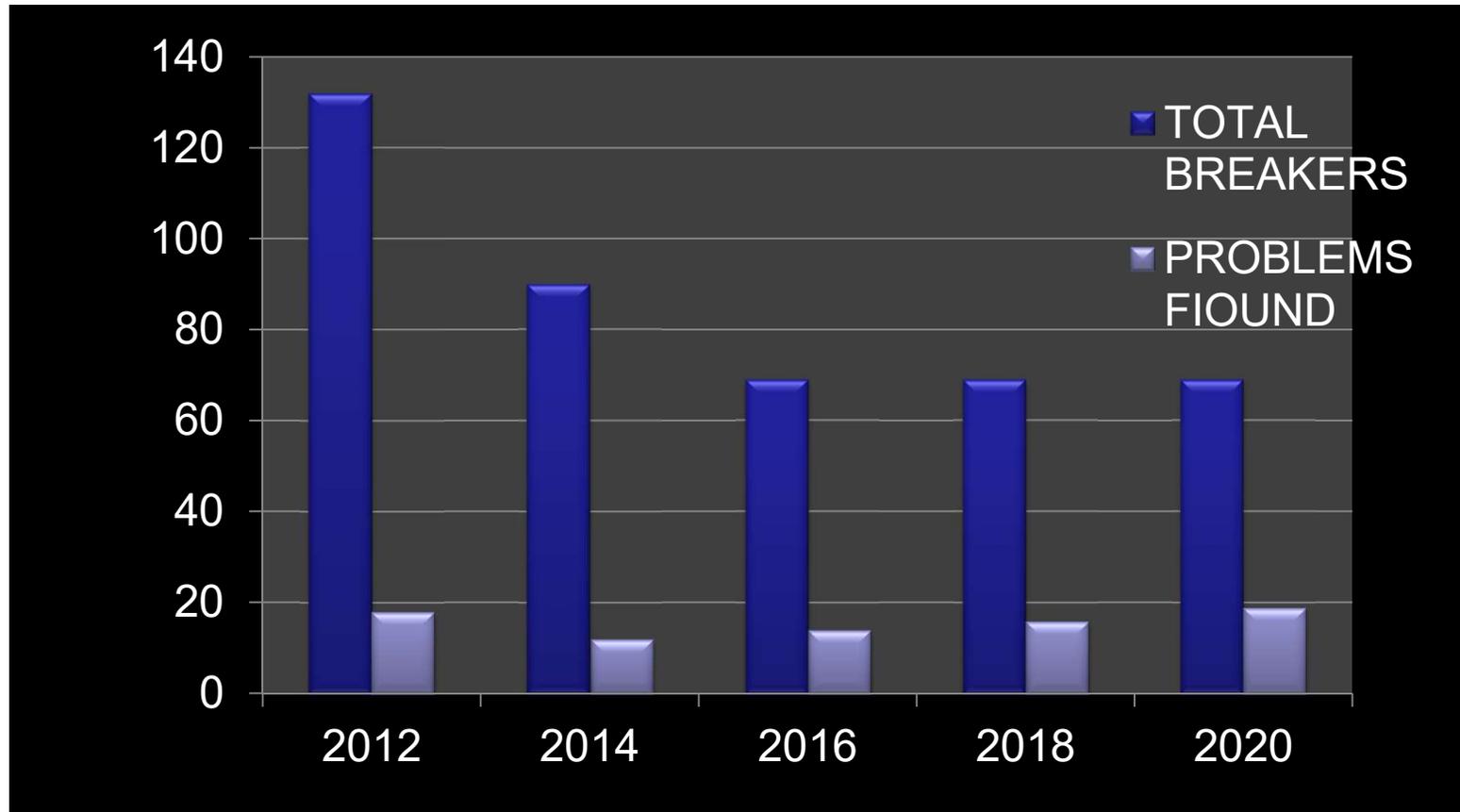
# Criticality Matrix

  
Microsoft Excel  
Worksheet



  
Microsoft Excel  
Worksheet

# Switch Gear Reliability



- Dissolved Gas Analysis (2 years)
- Chemical Analysis of the Transformer Oil (6 months)
- Routine Physical Inspection (Fortnightly)
- BDV Value measurement of the Transformer Oil (6 months)
- Over hauling of OLTC (2 years)
- Furan Testing (2 years)

## Abnormal Sound

- Revised frequency as per M/S Noria recommendation implemented
- Storage of the Lubricant in Air Conditioned room.
- Procurement of New Lubricant Unirex-N3

## High Vibration

- Spare rotor and end shield procured for emergency
- Adherence of Monthly changeover

## Overload

- Upgradation of Relays to Numerical Relays

- Attached Standards

**Current Signature Analysis conducted of all Critical Motors**

47

30

28

26

Bearing  
Clearances  
Maintained  
24

2012

2013

2014

2015

2016



# Case Study (RLA Testing of Cables)

## Power Supply

- No procedure for testing of cables was developed.

## Outcome of RCA

- “Joints in cables have more potential of failure”

## Benchmarking

- Chambal Fertilizers(Joint of HT Cable of Ammonia Feed Pump {P1} failed causing Production Down Time)

## Process Safety Management

- All Critical 1 equipment's to be tested at a frequency of at least 5 years.

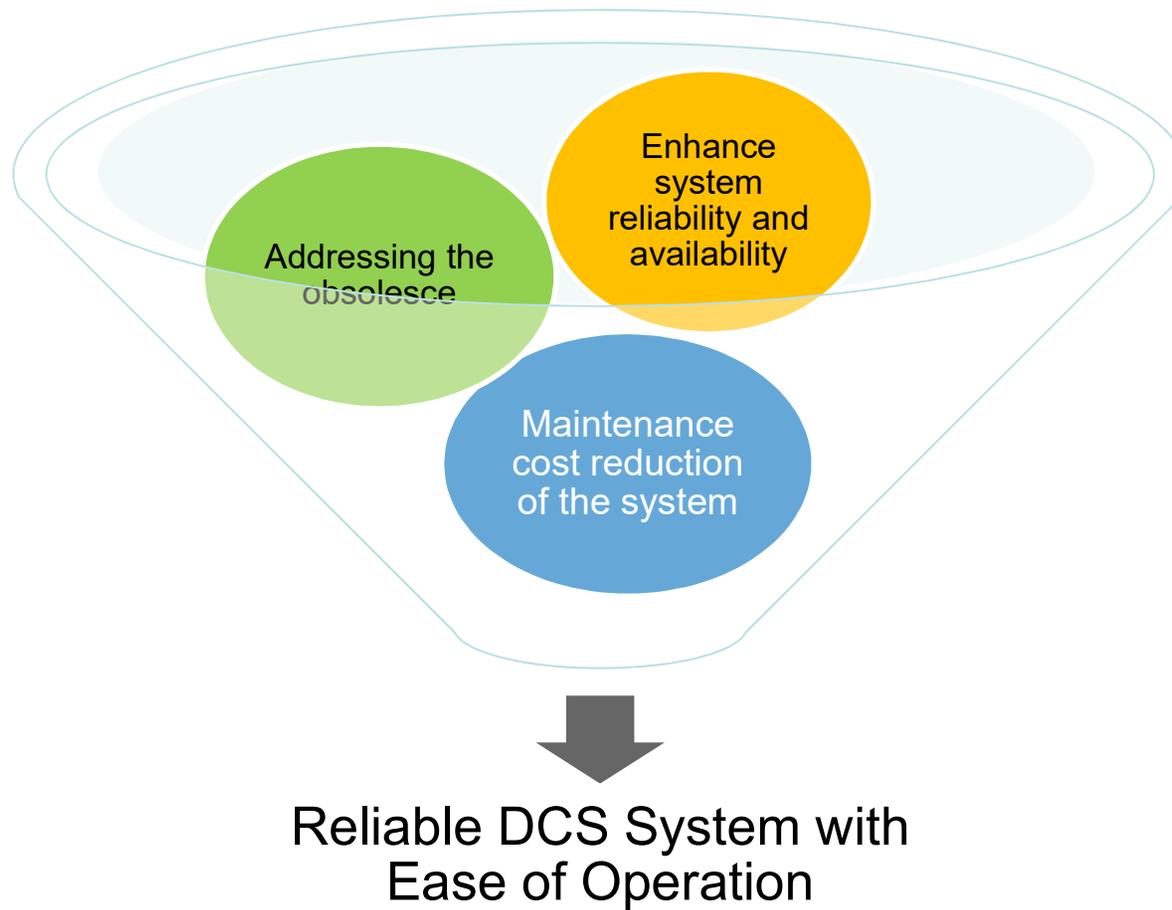


G:\Cable water  
video.mp4



Microsoft Excel  
17-2003 Workshee

## Project Objectives





DCS application software release Migration

**Prerequisite**

Migration of History Module from Winchester disk to chip based memory

**Enhance system reliability and availability**

ESDS for Product Packaging and O&U Plant

23 Numbers of Window based Operating Station (Experion Station T node – EST)

**Addressing the obsolesce**

3 Numbers of Window based Engineering Station (Experion Server T node – ESVT)

**Maintenance cost reduction of the system**

# Implementation Stages

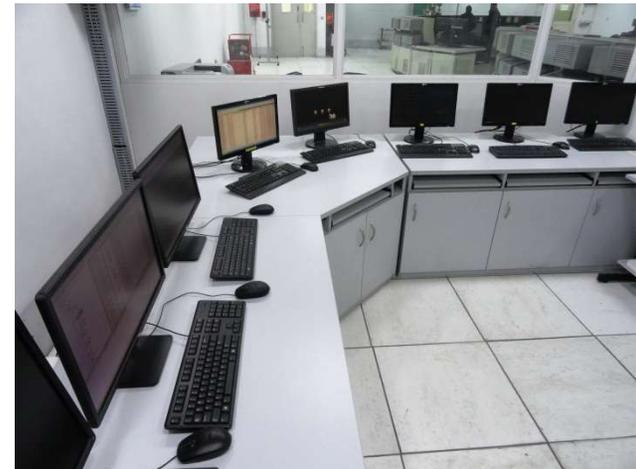


Migration of  
Logic & offline  
checking

Factory  
Acceptance  
Test

Commissioning  
Activity

Site  
Acceptance  
Test



# Implementation Stages

**Man days : 78**  
**Cost: 108 Lakhs**

- LCN Release Migration
- History Module Up gradation
- APC System Up gradation
- PHD System Up gradation

## Phase 1

## Phase 2

- Up gradation of US to Window based Operating Station (EST)
- Introduce Window based Servers (ESVT)
- ESDS system up gradation of O&U and Product Packaging Plant.

**Man days : 153**  
**Cost: 900 Lakhs**

# Challenges and Mitigation

## Challenge 1

*To acquaint with new operator stations & system.*

- Replaced 6 no's US with EST in running plant.
- All 245 graphics has been verified before initiating phase 2.

## Challenge 2

*Integration of old IOs with new IO modules and controller.*

- Specialized team from Honeywell in association with TCL has been assigned to carryout this activity with customised SOP.

## Challenge 3

*Migration simulation and verification of new control logic blocks.*

- Team from TCL had worked along with Honeywell team, where each and every logic, interlock and graphics was tested and verified.

# Challenges and Mitigation

## Challenge 4

### ***Online migration of HM to SBHM***

- Grouping and move the data and graphics to other HMs to avoid LOV
- Take printout of critical parameter history and refer PHD for history during next 96 hours after migration.

## Challenge 5

### ***Restart Application Module Node in running plant***

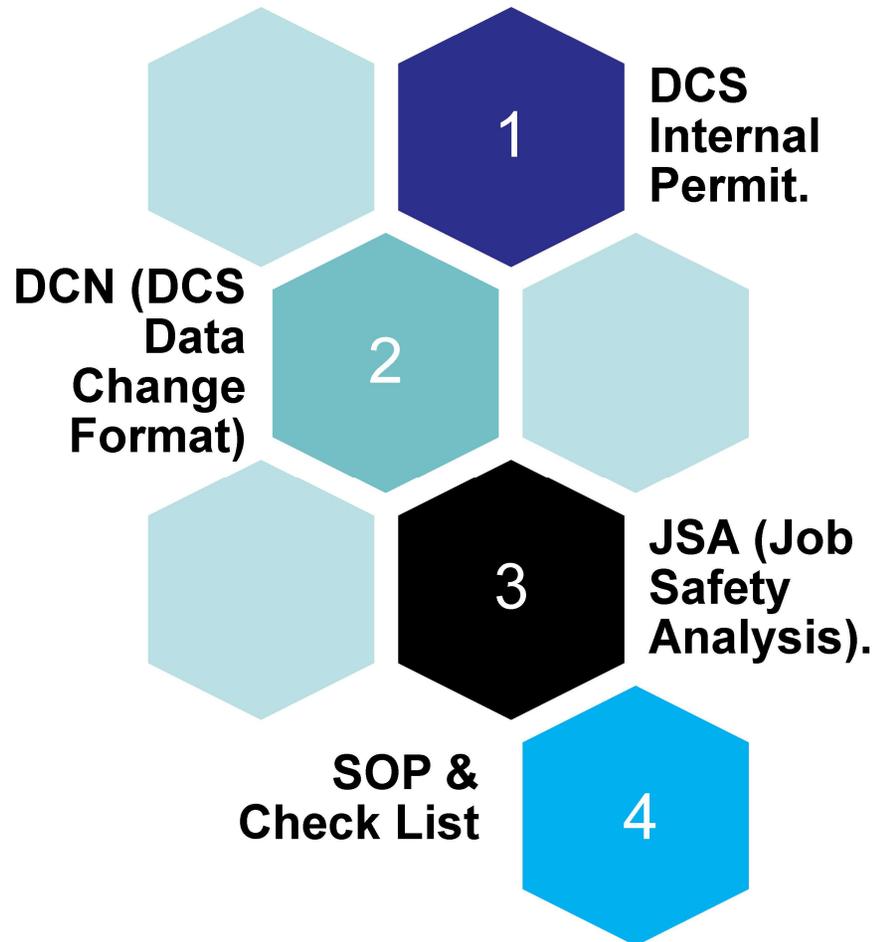
- Review all AMCL (56 Numbers) one by one with process engineer.
- Make the action list in according to the effect of AMCL interruption.

## Challenge 6

### ***Shifting of NIM from US console to Panel***

- Take shutdown of redundant/standby NIM, move it.
- Power up the node and connect it to the network.
- Change the role of redundant NIM node from primary to secondary.
- Shutdown the secondary NIM and move it.





Internal Work Permit



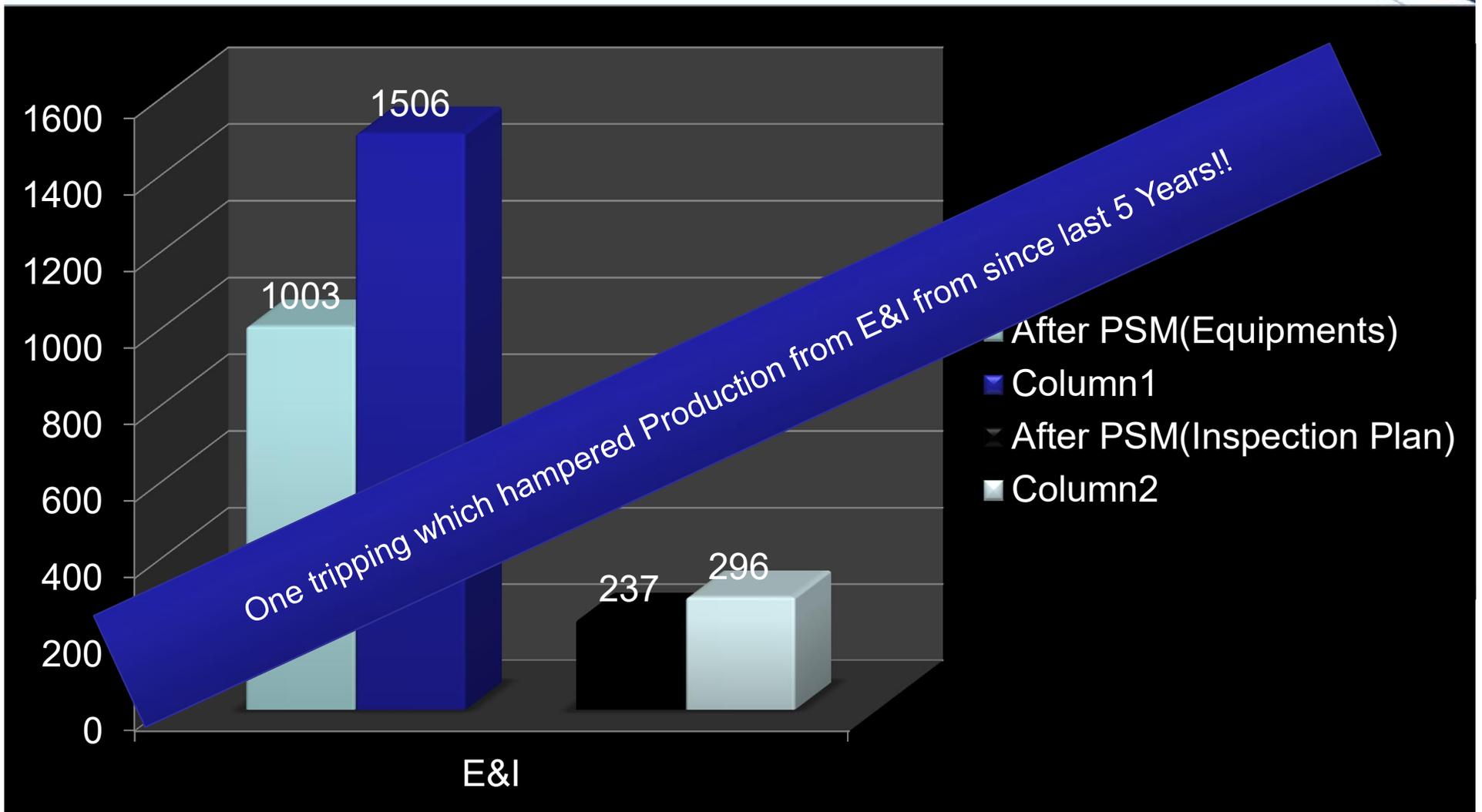
DCS data Change Note



JSA\_What if analysis



Trip & Interlock Bypass Format



THANKS