

Paul Solomon
3307 Meadow Oak Drive
Westlake Village, CA 91361
Paul.solomon@pb-ev.com

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The Hon. Mike Waltz
National Security Advisor
The White House

Subj: Meet the Press Interview: Issues and Solutions

Dear Hon. National Security Advisor Waltz:

During your *Meet the Press* interview you committed to “go in there and absolutely reform the Pentagon’s acquisition process,” including “shipbuilding, which is an absolute mess.” If you will pardon the expression, “I have a plan for that.” I proposed the first version of that plan to Chairman Henry Waxman in 2007. Since then, Congressmen, DoD officials, OMB officials, and Pres.-nominee Trump were recruited. Please take care of unfinished business.

During the Vietnam War, my weapon, as an Army finance officer, was the .45. Since then, I worked on high-risk weapon systems such as B-2, Global Hawk, Fire Scout, F-35, and the Littoral Combat Ship and have learned much from failures. I agree that “Everything there seems to cost too much, take too long, and deliver too little to the soldiers...The American people have said enough to the bloat and the waste.”

I also taught project management to commercial IT engineers and managers in India and at Samsung IT. So, I know what will work at “non-traditional” contractors. But you must first break down the barriers to entry.

The latest iteration of my plan is in a set of three letters to USD Hegseth dated February 4, 6, and 7. The subjects are:

1. Avoid Future F-35 Disasters and DOD Contractors’ Fraud, Waste, and Abuse
2. Ash Carter: “Why Does Government Not Work? Winning Back the Trust”
3. NDAA for FY 2025, Sec. 804, Middle Tier of Acquisition, Hog-Ties the Program Manager

Excerpts from the first letter:

Strategic Objectives and Tactics proposed to Mr. Feinberg... adopt the following strategic objectives and tactics to fix the acquisition process.

1. Hold contractors and DoD program managers accountable for outcomes.
2. Tear down NDIA’s barrier to entry facing non-traditional defense contractors.
3. Eliminate regulations that increase costs and enable false reporting.
4. Institutionalize digital engineering.

Pres. Trump's Commitments

On Sep 7, 2016, presidential nominee Donald Trump spoke...about military preparedness. He said:

“I will ask Congress to fully offset the costs of increased military spending. In the process, we will make government leaner and more responsive to the public. I will ask that savings be accomplished through common sense reforms that eliminate government waste and budget gimmicks – and that protect hard-earned benefits for Americans.”

You said, “We need all the efficiency we can get in the Pentagon.” So, please advise Pres. Trump to direct Sec. Hegseth and OMB Director Vought to implement my recommendations as part of a broader plan.

The cited letters and detailed implementation plans may be downloaded from www.pb-ev.com at the Acquisition Reform and White Paper tabs.

Yours truly,



Paul Solomon

CC:

Hon. Glen Grothman, HOAC	Hon. Adam Smith, HASC
Hon. Ken Calvert, HAC	Hon. Mike Rogers, HASC
Hon. Robert J. Wittman, HASC	Hon. Donald Norcross, HASC
Hon. Ro Khana, HASC	DOGE
Hon. Pete Hegseth USD	Hon. Russell Vought, Dir. OMB
Hon. Carlos Del Toro, Secretary of the Navy	
Hon. David L. Norquist, NDIA	
Anthony Capaccio, Bloomberg News	