

**Paul Solomon
3307 Meadow Oak Drive
Westlake Village, CA 91361**

November 7, 2020

Vice President-elect Kamala Harris
112 Hart Senate Office Building
Washington, D.C. 20510

Subj: Acquisition Reform in the New Administration

Dear Sen./VP-elect Harris:

First, congratulations on today's victory. I have written to you previously about acquisition reform as your constituent. Now I ask you to address the same issues as VP-elect.

Thank you for your response to my first letter, Subj: Support of Bogus Bonus Ban Act and Related Acquisition Reforms. Most recently, you received a copy of my letter to OMB Director Russell Vought, Subj: Recommendations to Improve Program/Project Management and Achieve the *President's Management Agenda* (PMA) dated October 27.

Please forward the Vought letter (attached) to the future OMB Director and Secretary of Defense. It addresses elements of the current PMA that should be included in Pres. Biden's future agenda as well my specific recommendations regarding PMA objectives to:

1. Reduce the accumulated regulatory burden (and acquisition/oversight costs).
2. Improve management of major acquisitions

As you know, my recommendations also support Sen. Ernst's Program Management Improvement and Accountability Act (PMIAA), and augment previous legislation that I had recommended to and were included in NDAA markups by HASC Chairmen Ike Skelton and Adam Smith and by Sen. McCain.

My letter to the Trump Transition Team, four years ago, Subj: DoD Acquisition Reform - Under Budget and Ahead of Schedule, is also attached. It describes the issues and my recommendations in layman's terms.

I look forward to helping the new administration in any way possible, *pro bono*. I am hopeful that USD Lord and Director Vought will assist you with these recommendations during the transition.

Yours truly,

Paul J. Solomon
818-212-8462
Paul.solomon@pb-ev.com

Copy:
HASC Chairman Adam Smith
Sen. Joni Ernst, SASC
OMB Director Russell Vought
Undersecretary of Defense Ellen Lord