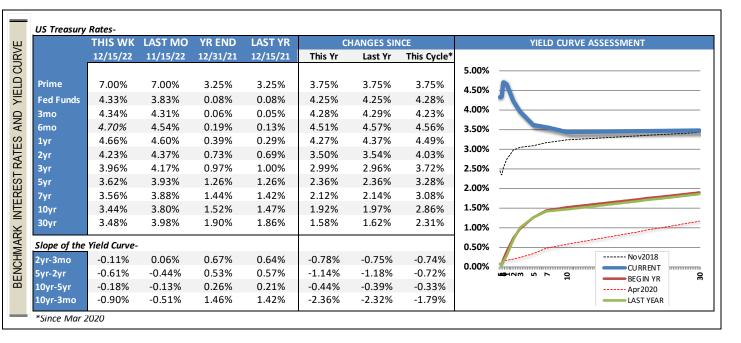
ECONOMIC UPDATE AND ANALYSIS

16 December 2022



NOVEMBER CONSUMER INFLATION DECLINES TO 7.1%; CORE PRICES FALL TO 6.0%

The consumer price index, which measures a wide basket of goods and services, rose just 0.1% from the previous month, and increased 7.1% from a year ago, the Labor Department reported Tuesday.

The increase from a year ago, while well above the Federal Reserve's 2% target for a healthy inflation level, was tied for the lowest since November 2021.

Excluding volatile commodity-driven food and energy prices, so-called core inflation rose 0.2% on the month and 6% on an annual basis, compared to 6.3% last month.

The easing of inflation pressures could help to give workers a lift after months of seeing wage increases fall well short of inflation. Real average hourly earnings rose 0.5% for the month, though they were still down 1.9% from a year ago.

After spending months dismissing the inflation surge as "transitory," Federal Reserve officials began raising interest rates in March. The central bank has boosted its short-term borrowing rate six times in all, pushing the benchmark up to a targeted range of 3.75%-4%.

Key Economic Indicators for Banks,	Thrifts & Crea	lit Unions-	
	LATEST	CURRENT	PREV
GDP QoQ	Q3-2nd	2.9%	-0.6%
GDP - YTD Annl	Q3-2nd	0.2%	-1.1%
Consumer Spending QoQ	Q3-2nd	1.7%	2.0%
Consumer Spending YTI Ann	Q3-2nd	1.7%	1.7%
Linemania wasant Data Ma	November	3.7%	3.7%
Unemployment Rate Mo		,.	
Chg in Non-farm Jobs Mo (000s)		263	261
Chg in Private Payrolls Mo (000s)	November	221	233
Wholesale Inflation YoY	November	7.4%	8.0%
		, .	
Consumer Inflation YoY		7.1%	7.7%
Core Inflation YoY	November	6.0%	6.3%
Consumer Credit Annual	October	6.9%	6.6%
Retail Sales YoY	October	9.9%	10.1%
Vehicle Sales Anni (Mil)	November	14.6	15.9
Home Sales Anni (Mil)	October	5.033	5.395
Ailii (Will)	Colobei	3.000	3.333
Home Prices YoY	September	10.4%	13.0%

Key Consumer Market D	Key Consumer Market Data-												
	THIS WK	YR END	PCT C	HANGES									
	12/15/22	12Mos											
DJIA S&P 500 NASDAQ	33,202 3,896 10,810	36,338 4,766 15,645	-8.6% -18.3% -30.9%	-8.0% -19.1% -32.5%									
Crude Oil Avg Gasoline Gold	74.29 3.24 1,754	75.21 3.28 1,829	-1.2% -1.3% -4.1%	8.0% -2.3% 1.0%									



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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITIES THIS WK CHANGE IN MARKET RATES SINCE Rate Sensitivities Since: 12/15/22 8.00% YTD Nov18 High 2020 Low YTD 2020Low Classic CC 11.97% 0.99% 0.28% 0.93% 26% 25% 7.00% Platinum CC 11.10% 1.80% 0.83% 1.74% 48% 46% Mortgages 6.00% Investments 4.75% 2.07% 1.09% 1.51% 59% 37% 48mo Veh 4.95% 2.17% 1.18% 1.60% 43% 60mo Veh 73% 5.00% 72mo Veh 5.17% 2.08% 1.05% 1.50% 78% 41% Vehicle Loans 4.00% HE LOC 6.67% 2.91% 1.11% 2.44% 78% 65% 10yr HE 6.40% 1.80% 0.88% 1.30% 76% 40% 3.00% **US Treasury** 15yr FRM 5.60% 2.86% 1.02% 2.28% 132% 74% 2.00% 30yr FRM 6.12% 2.86% 1.06% 2.41% 149% 84% 1.00% Deposits Sh Drafts 0.09% 0.04% -0.05% -0.03% 1% -1% Reg Svgs 0% 0.14% 0.05% -0.05% -0.01% 1% 0.00% MMkt-10k 0.48% 0.33% 0.00% 0.16% 8% 4% 7 2 3 10 F36 1 MMkt-50k 0.41% -0.02% 10% 4% 0.63% 0.18% Spreads Over(Under) US Treasury 6mo CD 1.35% 1.11% 0.32% 0.76% 25% 17% 4Y Vehicle 0.52% -4.19% **Reg Svgs** 1 87% 1.52% 0.36% 1 02% 36% 23% 0 99% 1yr CD 5Y Vehicle 1Y CD -2 79% 2yr CD 2.10% 1.63% 0.25% 1.06% 47% 26% 2.04% 2Y CD -2.13% 15Y Mortgage

29%

STRATEGICALLY FOR CREDIT UNIONS

2.25%

3yr CD

Inflation spiked in spring 2021, the result of converging factors that took price increases to their highest levels since the stagflation days of the early 1980s.

0.19%

1.08%

56%

1.68%

Used vehicle prices, which had been a major contributor to the initial inflation burst, fell 2.9% for the month and are now down 3.3% from a year ago. As recently as February, the used cars and trucks index was up more than 40% on an annual basis, the result of higher demand as a microchip shortage caused a backlog in new car production.

Medical care services costs also declined 0.7% on a monthly basis and were up 4.4% annually. Headline CPI peaked around 9% in June 2022 and has been on a slow but steady decline since.

We expect Federal Reserve policy-makers will keep raising interest rates until the fed funds target rate edges to 5% or slightly more. After this week's increase, the fed funds target range is currently 4.25% to 4.50%. The inflation report most likely will not sway the Fed to change its longer-term trajectory for interest rates.

In some regards, the November inflation report could be considered a game changer given that the inflation needle has started to move. Stocks, bonds and oil rallied after the report, though the DJIA turned lower later in the week.

Meanwhile, the ICE US Dollar Index traded near a six-year low.

ECUNUMIC RELEASES			
RELEASES THIS WEEK:	Current	Projected	Previous
Consumer Inflation (Nov, YoY)	7.1%	7.6%	7.7%
Core Consumer Inflation (Nov, YoY	6.0%	6.2%	6.3%
FOMC Announcement	4.33%	4.33%%	3.83%%

3Y CD

-1.71%

2.68%

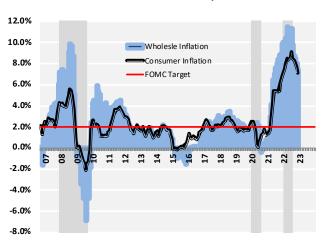
RELEASES FOR UPCOMING WEEK:	Projected	Previous
Existing Home Sales (Nov, YoY, Annl)	4.1M	4.43M
Consumer Confidence (Dec,)	108.2	101.4
GDP (Q3, Final)	3.1%	2.9%

INFLATION PROFILE

30Y Mortgage

ECONOMIC DELEAC

WHOLESALE versus CONSUMER INFLATION, Monthly Year-over-Year



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ECONOMIC CALENDAR

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
1	_eading Indocators -0.8% Exist Home Sales 4.43M		Retail Sales 8.3% Industrial Prod -0.1% Capacity Util 79.9%	15 Wholesale Inflation 8.0%	November 14
2	25	24 THANKSGIVING HOLIDAY	New Home Sales 603k FOMC Minutes Jobless Claims 240k Cont' Claims 1.55M	22	21
	nemployment Rate 3.7% Non-farm Payrolls 263k Private Payrolls 231k	December 1 Jobless Claims 225k Cont'd Claims 1.6M	30 GDP - Q3 (2nd) +2.9%	Home Prices +10.4% Cons Confidence 100.2	28
1	Wholesale Inflation 7.4% Core Whls Inflation 6.2%		7	6 Vehicle Sales 14.1M	5
1	16	Jobless Claims 227k Cont'd Claims 1.67M Retail Sales 6.5%	FOMC Announcement +0.50% to 4.33%	13 Consumer Inflation 7.1%	12
2	New Home Sales Personal Income Personal Spending	Jobless Claims Cont'd Claims Leading Indicators GDP (Q3, Final)	21	Existing Home Sales	19
3	30	Jobless Claims Cont'd Claims	28	Consumer Confidence Home Prices	26 CHRISTMAS HOLIDAY
	6 Unemployment Nonfarm Payrolls Private Payrolls	5 Jobless Claims Cont'd Claims	FOMC Minutes	3 Construction Spending	January 2 NEW YEAR'S DAY HOLIDAY
1	13	Jobless Claims Cont'd Claims Consumer Inflation	11	10	9 Consumer Credit





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November 2022

		2022			2	023			20:	24	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
conomic Growth-											
GDP - (QoQ)	-0.6%	2.9%	0.2%	-1.7%	-0.7%	1.3%	1.8%	1.7%	1.8%	1.8%	2.0%
GDP - (YTD)	-1.1%	0.2%	0.2%	-1.7%	-1.2%	-0.4%	0.2%	1.7%	1.8%	1.8%	1.9%
Consumer Spending - (QoQ)	2.0%	1.4%	2.2%	-0.9%	0.6%	1.6%	1.7%	1.4%	2.1%	2.3%	2.5%
Consumer Spending - (YTD)	1.7%	1.6%	1.7%	-0.9%	-0.2%	0.4%	0.8%	1.4%	1.8%	1.9%	2.1%
Government Spending - (Qo	-1.6%	2.4%	1.0%	3.4%	1.0%	1.0%	1.2%	1.2%	0.8%	0.7%	0.8%
Government Spending - (YTI	-2.0%	-0.5%	-0.1%	3.4%	2.2%	1.0%	1.7%	1.2%	1.0%	0.7%	0.89
overnment spending - (111	-2.0%	-0.5/0	-0.1/6	3.470	2.2/0	1.0/0	1.7/0	1.2/0	1.0%	0.5%	0.57
Consumer Wealth-											
Jnemployment Rate	3.6%	3.5%	3.7%	3.9%	4.6%	5.2%	5.5%	5.3%	5.0%	4.7%	4.5%
Consumer Inflation	8.6%	8.3%	7.6%	6.2%	4.2%	3.6%	2.8%	2.4%	2.2%	2.1%	2.4%
Home Prices	15.2%	10.4%	9.7%	9.1%	8.7%	8.4%	8.0%	7.6%	7.7%	8.0%	8.2%
	25.270	2011/0	31,70	3.270	0.7.70	0	0.070	7.070	,	0.070	0.27
			•	•1							
SINGLE FAMILY HOME & VEH	ICLE LOAN	MARKETS									
Consumer Demand-											
Total Home Sales (Mil)	5.985	5.380	5.019	5.012	5.036	5.441	5.747	5.947	6.130	6.177	6.16
Existing Home (Mil)	5.373	4.770	4.444	4.432	4.438	4.762	5.023	5.194	5.355	5.394	5.38
New Home Sales (Mil)	0.612	0.610	0.575	0.580	0.598	0.679	0.724	0.753	0.775	0.783	0.77
Single Family Homes (Mils)	1.790	1.206	0.972	0.958	1.307	1.520	1.423	1.309	1.664	1.557	1.49
Purchase Apps (Mils)	1.202	0.946	0.790	0.691	0.976	0.913	0.810	0.798	1.113	1.005	0.97
Refinancing Apps (Mils)	0.588	0.260	0.182	0.267	0.331	0.341	0.371	0.393	0.415	0.451	0.45
Refi Apps Share	33%	22%	19%	28%	25%	22%	26%	30%	25%	29%	30%
Vohiala Calas (Mil)	12 5	140	15.2	15.5	16.0	16.2	16.0	15.8	16.3	16.5	16.7
/ehicle Sales (Mil)	13.5	14.0	15.2	15.5	16.0	10.2	16.0	15.6	10.5	10.5	10.7
MARKET RATE OUTLOOK			,								
Benchmark Rates-											
Prime	3.5%	6.3%	7.3%	7.5%	7.0%	7.5%	7.5%	7.1%	6.7%	6.3%	6.0%
Fed Funds	1.6%	3.1%	4.4%	4.6%	4.6%	4.6%	4.6%	4.2%	3.8%	3.4%	3.1%
Byr UST	3.0%	4.2%	4.2%	4.0%	3.8%	3.8%	3.6%	3.5%	3.5%	3.3%	3.0%
7yr UST	3.0%	4.0%	3.8%	3.3%	3.0%	3.0%	3.0%	3.0%	3.0%	2.9%	2.8%
LOyr UST	2.9%	3.1%	3.9%	3.5%	3.2%	3.2%	3.3%	3.3%	3.1%	3.0%	2.9%
Market Rates-											
fyr Vehicle Loan Rate	3.4%	4.5%	4.7%	4.7%	4.7%	4.8%	4.9%	4.8%	4.8%	4.5%	4.49
Syr First-lien Mortgage	4.8%	5.5%	6.5%	6.0%	5.5%	5.2%	5.0%	4.8%	4.6%	4.4%	4.49
BOyr First-lien Mortgage	5.2%	5.6%	6.7%	6.2%	5.6%	5.4%	5.2%	5.0%	4.8%	4.6%	4.5%



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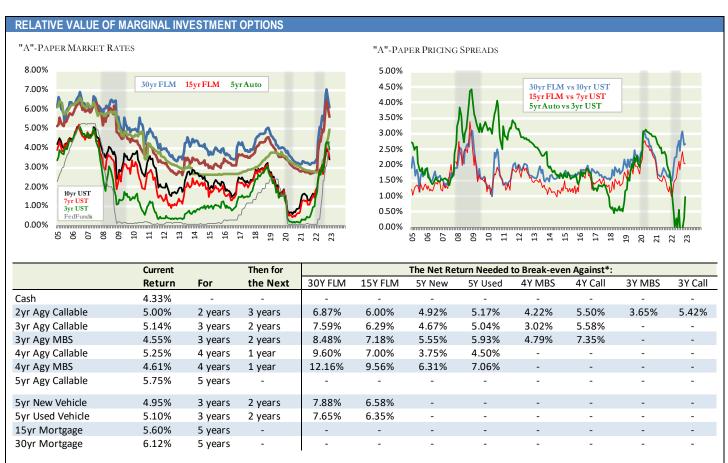
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilities of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	3.33%	6.18%	4.11%	8.87%
Regular Savings	0.14%	1 year	2 years	3.31%	6.16%	4.06%	8.82%
Money Market	0.48%	1 year	2 years	3.14%	5.99%	3.72%	8.48%
FHLB Overnight	4.30%	1 year	2 years	1.23%	4.08%	-0.10%	4.66%
Catalyst Settlement	5.90%	1 year	2 years	0.43%	3.28%	-0.85%	3.06%
6mo Term CD	1.35%	6 mos	2.5 yrs	2.43%	4.71%	2.35%	5.52%
6mo FHLB Term	4.72%	6 mos	2.5 yrs	1.76%	4.04%	1.23%	4.40%
6mo Catalyst Term	5.30%	6 mos	2.5 yrs	1.64%	3.92%	1.03%	4.21%
1yr Term CD	1.87%	1 year	2 years	2.44%	5.29%	2.33%	7.09%
1yr FHLB Term	4.87%	1 year	2 years	0.94%	3.79%	-0.67%	4.09%
2yr Term CD	2.10%	2 years	1 year	2.55%	8.25%	-	-
2yr FHLB Term	4.48%	2 years	1 year	-2.21%	3.49%	-	-
3yr Term CD	2.25%	3 years	-	-	-	-	-
3yr FHLB Term	4.15%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



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Q2-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS								<u> </u>			
Number of Credit Unions	308	682	1,393	684	1,083	703	4,853	990	2,383	3,067	4,150
Average Assets (\$Mil) Pct of Credit Unions	\$0.926 6%	\$5.6 14%	\$26.0 29%	\$72.9 14%	\$228.0 22%	\$2,559.6 14%	\$440.2 100%	\$4.2 20%	\$16.9 49%	\$29.4 63%	\$81 86
Pct of Industry Assets	0%	0%	2%	2%	12%	84%	100%	0%	2%	4%	16
GROWTH RATES (YTD)											
Total Assets	-6.4%	-8.5%	-7.5%	1.1%	0.7%	8.9%	7.4%	-8.4%	-7.5%	-2.8%	-0.3
Fotal Loans	-6.4%	-6.9%	-3.6%	7.6%	9.1%	23.3%	21.0%	-6.9%	-3.9%	2.6%	7.6
- Direct Loans	-6.9%	-7.1%	-4.5%	6.7%	6.9%	20.3%	18.0%	-5.6%	-4.6%	1.6%	5.5
- Indirect Loans	-	73.2%	20.4%	15.6%	20.5%	34.0%	32.6%	-134.8%	15.8%	15.6%	19.9
Total Shares	-4.6%	-7.0%	-6.2%	1.6%	1.8%	7.5%	6.4%	-6.9%	-6.3%	-2.0%	0.8
Net Worth	-5.3%	-7.4%	-7.8%	3.4%	4.4%	12.2%	10.5%	-7.2%	-7.7%	-1.9%	2.5
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.1%	15.4%	11.7%	11.2%	10.4%	10.4%	10.4%	15.6%	12.1%	11.6%	10.7
Cash & Inv-to-Total Assets	60%	55%	52%	45%	36%	29%	31%	56%	53%	49%	39
oans-to-Total Assets	40%	43%	45%	51%	59%	67%	65%	43%	44%	48%	56
Vehicle-to-Total Loans	62%	66%	51%	43%	38%	31%	32%	65%	52%	47%	40
REL-to-Total Loans	1%	6%	29%	40%	47%	54%	52%	6%	27%	34%	44
REL-to-Net Worth Indirect-to-Total Loans	2% 0%	18% 0%	110% 4%	181% 10%	267% 17%	345% 23%	327% 22%	17% 0%	98% 4%	142% 8%	231 15
oans-to-Total Shares	49%	51%	51%	57%	66%	77%	75%	51%	51%	54%	63
Chkg & Svgs-to-Total Shares	93%	85%	78%	74%	67%	56%	58%	86%	79%	76%	69
Nonterm-to-Total Shares	93%	87%	85%	84%	83%	80%	81%	87%	86%	85%	83
Term CDs-to-Total Shares	5%	9%	9%	10%	11%	13%	13%	9%	9%	9%	11
Short-term Funding Ratio Net Long-term Asset Ratio	49.0% 3.6%	34.7% 9.9%	25.9% 22.7%	20.8% 29.8%	15.3% 36.0%	12.1% 40.9%	17.1% 39.7%	26.7% 21.5%	23.5% 26.0%	17.5% 33.3%	13.0 39.6
LOAN QUALITY											
oan Delinquency Ratio	2.91%	1.29%	0.77%	0.59%	0.46%	0.48%	0.49%	0.82%	0.69%	0.51%	0.48
Net Charge-off Ratio	0.59%	0.28%	0.21%	0.21%	0.18%	0.30%	0.28%	0.22%	0.21%	0.19%	0.28
'Misery" Index	3.50%	1.57%	0.98%	0.80%	0.64%	0.78%	0.77%	1.04%	0.90%	0.70%	0.77
RE Loan Delinquency	1.80%	1.34%	0.70%	0.44%	0.39%	0.39%	0.39%	1.34%	0.71%	0.53%	0.41
Vehicle Loan Delinquency	2.42%	1.15%	0.73%	0.56%	0.47%	0.43%	0.45%	1.23%	0.79%	0.67%	0.52
Direct Loans Indirect Loans	2.43% 0.00%	0.80% 70.20%	0.64% 1.76%	0.33% 1.25%	0.36% 0.61%	0.31% 0.48%	0.35% 0.50%	0.90% 66.63%	0.67% 2.34%	0.51% 1.47%	0.41 0.71
Loss Allow as % of Loans	2.93%	1.28%	0.77%	0.69%	0.62%	0.80%	0.78%	1.38%	0.83%	0.75%	0.65
Current Loss Exposure	1.32%	0.55%	0.40%	0.38%	0.32%	0.31%	0.31%	0.60%	0.42%	0.40%	0.34
Coverage Ratio (Adequacy)	2.2	2.3	1.9	1.8	1.9	2.6	2.5	2.3	2.0	1.9	1
EARNINGS											
Gross Asset Yield	2.83%	2.81%	2.57%	2.73%	2.85%	3.07%	3.03%	2.81%	2.59%	2.67%	2.80
Cost of Funds	0.34%	0.30%	0.20%	0.21%	0.25%	0.39%	0.36%	0.30%	0.21%	0.21%	0.24
Gross Interest Margin	2.48%	2.51%	2.37%	2.52%	2.60%	2.69%	2.67%	2.51%	2.38%	2.46%	2.56
Provision Expense	0.21%	0.12%	0.09%	0.09%	0.08%	0.18%	0.16%	0.12%	0.09%	0.09%	0.09
Net Interest Margin	2.28%	2.40%	2.28%	2.43%	2.51%	2.51%	2.50%	2.39%	2.29%	2.37%	2.47
Non-Interest Income	0.41%	0.58%	0.86%	1.11%	1.21%	1.09%	1.10%	0.57%	0.83%	0.98%	1.15
Non-Interest Expense	3.41%	3.20%	2.93%	3.09%	3.15%	2.70%	2.77%	3.22%	2.96%	3.03%	3.12
Net Operating Expense	3.00%	2.62%	2.07%	1.99%	1.94%	1.61%	1.67%	2.65%	2.13%	2.05%	1.97
Net Operating Return	-0.72%	-0.22%	0.21%	0.44%	0.57%	0.90%	0.83%	-0.26%	0.16%	0.31%	0.50
Non-recurring Inc(Exp)	0.38%	0.11%	0.05%	0.05%	0.03%	0.01%	0.01%	0.13%	0.06%	0.05%	0.04
Vat la sauce	-0.34%	-0.11%	0.26%	0.49%	0.60%	0.91%	0.85%	-0.13%	0.22%	0.37%	0.54
let Income	0.5470	0.1170	0.2070	0.1570	0.0070	0.5 170	0.0070	012070	0.22/0	0.5770	





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Q2-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$6,182	\$7,619	\$4,042	\$6,395	\$10,700	\$19,469	\$16,646	\$7,528	\$4,394	\$5,538	\$9,48
Avg Loan Rate	6.46%	5.68%	4.89%	4.66%	4.32%	4.22%	4.25%	5.73%	4.97%	4.79%	4.439
Avg Loan Yield, net	5.94%	5.41%	4.69%	4.47%	4.18%	3.95%	3.99%	5.45%	4.76%	4.59%	4.27
Avg Share Balance	\$2,716	\$5,825	\$9,414	\$10,796	\$12,599	\$14,528	\$13,982	\$5,425	\$8,763	\$9,785	\$11,70
Avg Share Rate	0.43%	0.35%	0.23%	0.24%	0.28%	0.45%	0.42%	0.36%	0.24%	0.24%	0.27
Non-Member Deposit Ratio	1.0%	0.8%	0.5%	0.7%	0.6%	0.8%	0.8%	0.8%	0.5%	0.6%	0.6
Net Operating Profitability	/-										
Earning Asset/Funding	123%	117%	110%	108%	106%	111%	110%	118%	111%	109%	107
Fee Inc-to-Total Revenue	13%	17%	25%	29%	30%	26%	27%	17%	24%	27%	29
Net Operating Return per I	TE										
Interest Income per FTE	\$36,937	\$76,640	\$117,041	\$129,731	\$136,961	\$207,339	\$191,168	\$71,338	\$109,257	\$119,847	\$132,12
Avg Interest & Prov per FTE	\$7,207	\$11,246	\$13,090	\$14,325	\$16,262	\$38,124	\$33,258	\$10,707	\$12,684	\$13,533	\$15,49
Net Interest Income per FTE	\$29,730	\$65,394	\$103,952	\$115,406	\$120,699	\$169,215	\$157,910	\$60,632	\$96,573	\$106,314	\$116,63
Non-Interest Income per FTE	\$5,405	\$15,828	\$39,096	\$52,539	\$58,262	\$73,418	\$69,297	\$14,436	\$34,896	\$44,021	\$54,23
Avg Ops Expense per FTE	\$44,595	\$87,331	\$133,391	\$147,079	\$151,371	\$182,086	\$174,558	\$81,624	\$124,574	\$136,214	\$147,08
N . O F	¢20.400	¢71 E02	¢04.20F	CO4 E40	\$93,108	\$108,668	\$105,261	\$67,188	\$89,678	\$92,192	\$92,84
Net Op Expense per FTE	\$39,189	\$71,503	\$94,295	\$94,540	\$95,100	\$100,000	7103,201	307,100	705,070	752,152	752,07
	\$ (9,459)		\$ 9,657	\$ 20,866	\$ 27,590	\$ 60,547	\$52,649	\$ (6,556)		\$ 14,121	
Avg Net Op Return per FTE	\$ (9,459)	\$ (6,109)									
Avg Net Op Return per FTE Revenue/Operating Exper Revenue-	\$ (9,459)	\$ (6,109)	\$ 9,657	\$ 20,866	\$ 27,590	\$ 60,547	\$52,649	\$ (6,556)	\$ 6,895	\$ 14,121	\$ 23,78
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE	\$ (9,459) ase Assessm \$42,342	\$ (6,109) nent \$92,468	\$ 9,657 \$156,137	\$ 20,866 \$182,270	\$ 27,590	\$ 60,547	\$52,649 \$260,465	\$ (6,556)	\$ 6,895	\$ 14,121 \$ 163,868	\$ 23,78
Avg Net Op Return per FTE Revenue/Operating Exper Revenue-	\$ (9,459)	\$ (6,109)	\$ 9,657	\$ 20,866	\$ 27,590	\$ 60,547	\$52,649	\$ (6,556)	\$ 6,895	\$ 14,121	\$ 23,78
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$ (9,459) ase Assessm \$42,342	\$ (6,109) nent \$92,468	\$ 9,657 \$156,137	\$ 20,866 \$182,270	\$ 27,590	\$ 60,547	\$52,649 \$260,465	\$ (6,556)	\$ 6,895	\$ 14,121 \$ 163,868	\$ 23,78
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE	\$ (9,459) ase Assessm \$42,342	\$ (6,109) nent \$92,468	\$ 9,657 \$156,137	\$ 20,866 \$182,270	\$ 27,590	\$ 60,547	\$52,649 \$260,465	\$ (6,556)	\$ 6,895	\$ 14,121 \$ 163,868	\$ 23,78 \$ 1 86,35 3.95
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$ (9,459) ase Assessm \$42,342 3.24% \$21,622 1.66%	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66%	\$ 9,657 \$156,137 3.43% \$63,077 1.38%	\$ 20,866 \$182,270 3.83% \$68,834 1.45%	\$ 27,590 \$195,223 4.06% \$75,660 1.57%	\$ 60,547 \$280,757 4.16% \$96,081 1.42%	\$52,649 \$260,465 4.13% \$91,003 1.44%	\$ (6,556) \$85,774 3.38% \$42,226 1.66%	\$ 6,895 \$144,152 3.42% \$59,526 1.41%	\$ 14,121 \$163,868 3.65% \$64,340 1.43%	\$ 23,78 \$186,33 3.95 \$72,45 1.54
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$ (9,459) ase Assessm \$42,342 3.24% \$21,622 1.66%	\$ (6,109) nent \$92,468 3.39% \$45,401	\$ 9,657 \$156,137 3.43% \$63,077	\$ 20,866 \$182,270 3.83%	\$ 27,590 \$195,223 4.06% \$75,660	\$ 60,547 \$280,757 4.16%	\$52,649 \$260,465 4.13% \$91,003	\$ (6,556) \$85,774 3.38% \$42,226	\$ 6,895 \$144,152 3.42%	\$ 14,121 \$163,868 3.65% \$64,340	\$ 23,78 \$186,33 3.95 \$72,45 1.54
Revenue/Operating Exper Revenue-Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$ (9,459) se Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38	\$182,270 3.83% \$68,834 1.45% 47% 0.31	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17	\$260,465 4.13% \$91,003 1.44% 52% 0.19	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42	\$ 14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36	\$23,78 \$186,33 3.95 \$72,49 0.2
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents	\$ (9,459) se Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218	\$186,33 3.95 \$72,43 1.54 49 0.2 71,48
Revenue/Operating Exper Revenue-Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$ (9,459) se Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79%	\$ (6,109) seent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9%	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6%	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23%	\$ 14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36	\$186,33 3.95 \$72,49 1.54 49 0.2 71,48
Revenue/Operating Experimental Revenue Properating Experimental Revenue Properating Experimental Revenue Ratio Operating Expenses Avg Comp & Benefits Properating Expension Properation Pro	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186	\$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52% \$22,135	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220	\$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355	\$186,31 3.95 \$72,41 1.54 49 0.2 71,48 10
Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315	\$ (6,109) seent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9%	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6%	\$ (6,556) \$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16%	\$23,78 \$186,33 3.95 \$72,43 1.54 49 0.2 71,48 10
Revenue/Operating Exper Revenue- Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$ (9,459) se Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34%	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68%	\$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81%	\$186,33 3.95 \$72,44 1.54 49 0.22 71,488 10 \$37,92 0.80 26
Revenue/Operating Expenses Revenue-Operating Expenses Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59%	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69%	\$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65%	\$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68%	\$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73%	\$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79%	\$186,35 3.95' \$72,45 1.54' 49' 0.2' 71,48' 10' \$37,92 0.80' 26' \$36,70' 0.78'
Revenue/Operating Experimental Revenue Preserved Revenue-Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743	\$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26%	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932	\$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263	\$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519	\$186,35 3.95 \$72,45 1.54 49 0.2: 71,48 10 \$37,92 0.80 26 \$36,70 0.78 25
Revenue/Operating Experimental Revenue Properating Experimental Revenue Provided From Revenue Provided From Revenue Provided From Revenue Provided From Prov	\$ (9,459) see Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59% 17%	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69% 21%	\$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74% 25%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84% 27%	\$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77% 25%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62% 23%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65% 23%	\$85,774 3.38% \$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68% 21%	\$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73% 25%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79% 26%	\$186,35 3.95 \$72,45 1.54 49 0.2 71,48 10 \$37,92 0.80 26 \$36,70 0.78 25
Revenue/Operating Expenses Revenue-Operating Expenses Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$ (9,459) See Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59% 17%	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69% 21% 6.1%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74% 25%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84% 27%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77% 25%	\$ 60,547 \$280,757 \$1.6% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62% 23%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65% 23%	\$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68% 21%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73% 25%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79% 26%	\$23,78 \$186,33 3.95 \$72,44 1.54 49 0.2 71,48 10 \$37,92 0.80 26 \$36,77 0.78 25
Revenue/Operating Experimental Revenue Price Revenue Price Total Revenue Ratio Operating Expenses Revenue Ratio Operating Expenses Revenue Ratio Price Service Revenue Ratio Operating Expenses Revenue Ratio Price Oomp & Benefits Price Price Service Ratio Price Of Total Operating Expense Price Price Revenue Employees Ratio Price P	\$ (9,459) See Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59% 17%	\$ (6,109) nent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69% 21% 6.1% 399	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74% 25%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84% 27%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77% 25%	\$ 60,547 \$280,757 4.16% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62% 23%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65% 23%	\$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68% 21%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73% 25%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79% 26%	\$23,78 \$186,33 3.95 \$72,43 1.54 49 0.2 71,48 10 \$37,92 0.80 26 \$36,70 0.78 25
Revenue/Operating Experimental Revenue Poperating Experimental Revenue Revenue Per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Experimental Perimental Perimenta	\$ (9,459) See Assessm \$42,342 3.24% \$21,622 1.66% 48% 1.96 222 79% \$15,315 1.17% 34% \$7,658 0.59% 17%	\$ (6,109) sent \$92,468 3.39% \$45,401 1.66% 52% 0.78 1,441 47% \$23,186 0.85% 27% \$18,743 0.69% 21% 6.1%	\$ 9,657 \$156,137 3.43% \$63,077 1.38% 47% 0.38 8,098 16% \$36,700 0.81% 28% \$33,613 0.74% 25%	\$182,270 3.83% \$68,834 1.45% 47% 0.31 10,457 9% \$38,348 0.81% 26% \$39,897 0.84% 27%	\$ 27,590 \$195,223 4.06% \$75,660 1.57% 50% 0.27 51,272 7% \$38,540 0.80% 25% \$37,171 0.77% 25%	\$ 60,547 \$280,757 \$1.6% \$96,081 1.42% 53% 0.17 261,042 5% \$43,912 0.65% 24% \$42,092 0.62% 23%	\$260,465 4.13% \$91,003 1.44% 52% 0.19 332,531 6% \$42,623 0.68% 24% \$40,932 0.65% 23%	\$42,226 1.66% 52% 0.85 1,663 52% \$22,135 0.87% 27% \$17,263 0.68% 21%	\$ 6,895 \$144,152 3.42% \$59,526 1.41% 48% 0.42 9,761 23% \$34,220 0.81% 27% \$30,828 0.73% 25%	\$14,121 \$163,868 3.65% \$64,340 1.43% 47% 0.36 20,218 16% \$36,355 0.81% 27% \$35,519 0.79% 26%	\$23,78: \$186,35 3.95 \$72,45 1.54 49 0.2 71,48 10 \$37,92 0.80 26 \$36,70 0.78



RESOURCES TM

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Exper

Q2-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million

NET INFRASTRUCTURE COST	:										
Fee Income	0.41%	0.58%	0.86%	1.11%	1.21%	1.09%	1.10%	0.57%	0.83%	0.98%	1.15%
Compensation & Benefits	1.66%	1.66%	1.38%	1.45%	1.57%	1.42%	1.44%	1.66%	1.41%	1.43%	1.54%
Travel & Conference	0.02%	0.02%	0.02%	0.03%	0.03%	0.02%	0.02%	0.02%	0.02%	0.02%	0.03%
Office Occupancy	0.21%	0.14%	0.18%	0.20%	0.21%	0.16%	0.17%	0.14%	0.17%	0.19%	0.20%
Office Operations	0.97%	0.71%	0.63%	0.60%	0.60%	0.49%	0.51%	0.73%	0.64%	0.62%	0.60%
Educational & Promo	0.01%	0.03%	0.06%	0.08%	0.10%	0.11%	0.11%	0.02%	0.05%	0.07%	0.09%
Loan Servicing	0.14%	0.11%	0.16%	0.21%	0.22%	0.19%	0.19%	0.11%	0.15%	0.18%	0.21%
Professional & Outside Svc	0.28%	0.37%	0.40%	0.44%	0.35%	0.22%	0.24%	0.37%	0.40%	0.42%	0.37%
Member Insurance	0.03%	0.02%	0.00%	0.00%	0.00%	0.00%	0.00%	0.02%	0.00%	0.00%	0.00%
Operating Fees	0.05%	0.03%	0.02%	0.02%	0.01%	0.01%	0.01%	0.03%	0.02%	0.02%	0.02%
Miscellaneous	0.06%	0.11%	0.08%	0.07%	0.06%	0.08%	0.08%	0.11%	0.08%	0.08%	0.06%
Total Ops Expense	3.41%	3.20%	2.93%	3.09%	3.15%	2.70%	2.77%	3.22%	2.96%	3.03%	3.12%
						•	<u> </u>				
Net Operating Expense	3.00%	2.62%	2.07%	1.99%	1.94%	1.61%	1.67%	2.65%	2.13%	2.05%	1.97%

NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT											
Fee Income	\$5,405	\$15,828	\$39,096	\$52,539	\$58,262	\$73,418	\$69,297	\$14,436	\$34,896	\$44,021	\$54,235
Compensation & Benefits	\$21,622	\$45,401	\$63,077	\$68,834	\$75,660	\$96,081	\$91,003	\$42,226	\$59,526	\$64,340	\$72,459
Travel & Conference	\$270	\$555	\$889	\$1,320	\$1,361	\$1,161	\$1,188	\$517	\$826	\$1,081	\$1,282
Office Occupancy	\$2,703	\$3,749	\$8,101	\$9,620	\$9,892	\$11,087	\$10,746	\$3,609	\$7,336	\$8,517	\$9,504
Office Operations	\$12,613	\$19,438	\$28,600	\$28,727	\$28,647	\$32,825	\$31,877	\$18,526	\$26,884	\$27,837	\$28,418
Educational & Promo	\$180	\$694	\$2,544	\$3,768	\$4,743	\$7,314	\$6,656	\$626	\$2,217	\$3,019	\$4,256
Loan Servicing	\$1,802	\$3,054	\$7,261	\$9,812	\$10,637	\$12,561	\$11,999	\$2,887	\$6,516	\$8,221	\$9,954
Professional & Outside Svc	\$3,604	\$10,135	\$18,202	\$20,828	\$16,750	\$14,781	\$15,330	\$9,263	\$16,679	\$18,825	\$17,337
Member Insurance	\$360	\$417	\$148	\$96	\$86	\$55	\$65	\$409	\$193	\$142	\$102
Operating Fees	\$631	\$833	\$914	\$803	\$694	\$562	\$600	\$806	\$895	\$848	\$738
Miscellaneous	\$811	\$3,054	\$3,655	\$3,271	\$2,898	\$5,659	\$5,094	\$2,755	\$3,502	\$3,382	\$3,035
Total Ops Expense	\$44,595	\$87,331	\$133,391	\$147,079	\$151,371	\$182,086	\$174,558	\$81,624	\$124,574	\$136,214	\$147,084
Net Operating Expense	\$39,189	\$71,503	\$94,295	\$94,540	\$93,108	\$108,668	\$105,261	\$67,188	\$89,678	\$92,192	\$92,849