Market Analysis

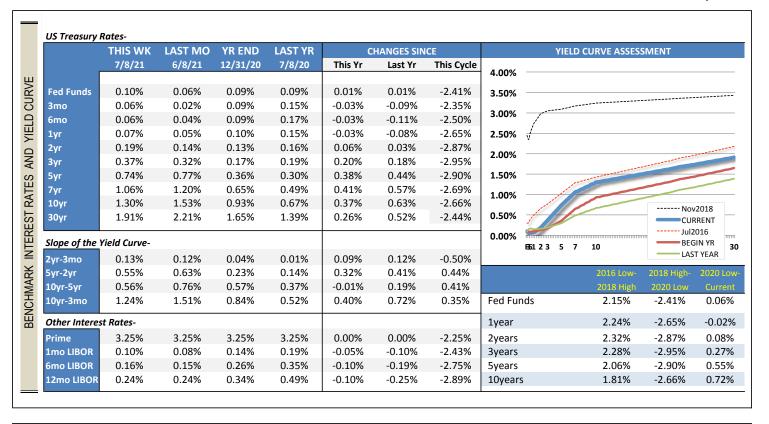
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09 July 2021



CONSUMER CREDIT INCREASED 10% IN MAY; LARGEST INCREASE IN 5 YEARS

Americans scanned their credit cards in May and borrowed the most amount of money in five years, reflecting growing optimism about the economic recovery and a greater willingness of consumers to spend.

Total consumer credit rose by 10%, or \$35 billion, in May, the Federal Reserve said Thursday. That's the biggest increase since March of 2016.

Consumer credit had been growing at a slow but steady pace since last fall, but a waning coronavirus pandemic has allowed U.S. states to remove most restrictions. The economy has responded by expanding more rapidly, with most companies trying to hire more workers. That's added to the optimism.

Households tend to use more credit when the economy is good and people feel like they have a lot of job security. At the same time, though, the cost of many goods and services has risen sharply this year because of a surge in pentup demand.

The price of used cars, for example, has leaped to record highs and many popular vacation resorts around the country are booked. Those are just a few examples.

Key Economic Indicators for Banks, Thrifts & Credit Unions-									
		LATEST	CURRENT	PREV					
GDP	QoQ	Q1-Final	6.4%	4.3%					
GDP - YTD	Annl	Q1-Final	6.4%	0.3%					
Consumer Spending	QoQ	Q1-Final	11.3%	2.3%					
Consumer Spending	Annl	Q1-Final	11.3%	0.8%					
Unemployment	Mo	June	5.9%	5.8%					
Consumer Inflation	YoY	May	5.0%	4.2%					
Core Inflation	YoY	May	3.8%	3.0%					
Consumer Credit	Annual	May	10.0%	5.7%					
Retail Sales	YoY	May	23.9%	22.2%					
Vehicle Sales	Annl (Mil)	Jun	15.8	17.5					
Home Sales	Annl (Mil)	May	6.663	6.785					
Home Prices	YoY	Apr	14.9%	13.4%					

	THIS WK	YR END	PCT CF	IANGES
	7/8/21	12/31/20	YTD	12Mos
DJIA	34,422	30,606	12.5%	33.3%
S&P 500	4,321	3,756	15.0%	37.0%
NASDAQ	14,560	12,888	13.0%	38.3%
Crude Oil	74.56	48.52	53.7%	85.5%
Avg Gasoline	3.12	2.24	39.2%	42.1%
Gold	1,800	1,895	-5.0%	0.3%

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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	7/8/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.88%	0.05%	0.00%	-0.81%	-2.25%	0%	36%
Platinum CC	9.14%	0.04%	0.00%	-1.13%	-2.25%	0%	50%
48mo Veh	2.74%	-0.24%	0.06%	-0.92%	-2.79%	-400%	33%
60mo Veh	2.84%	-0.24%	0.20%	-0.93%	-2.68%	-120%	35%
72mo Veh	3.16%	-0.25%	0.29%	-0.96%	-2.52%	-86%	38%
HE LOC	3.92%	0.09%	0.00%	-1.64%	-2.25%	0%	73%
10yr HE	4.65%	0.27%	0.38%	-0.87%	-2.54%	71%	34%
15yr FRM	2.74%	-0.10%	0.38%	-1.84%	-2.19%	-27%	84%
30yr FRM	3.23%	0.05%	0.37%	-1.83%	-1.94%	14%	94%
Sh Drafts	0.09%	0.00%	0.01%	-0.05%	-2.35%	0%	2%
Reg Svgs	0.18%	0.04%	0.01%	-0.01%	-2.35%	400%	0%
MMkt-10k	0.16%	-0.03%	0.01%	-0.32%	-2.35%	-300%	14%
MMkt-50k	0.22%	-0.05%	0.01%	-0.43%	-2.35%	-500%	18%
6mo CD	0.25%	-0.05%	-0.03%	-0.78%	-2.46%	167%	32%
1yr CD	0.35%	-0.09%	-0.03%	-1.16%	-2.67%	300%	43%
2yr CD	0.47%	-0.10%	0.06%	-1.38%	-2.79%	-167%	49%
3yr CD	0.57%	-0.10%	0.20%	-1.49%	-2.68%	-50%	56%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

Yet the use of credit is not much higher than it was a year ago. It only exceeded precrisis levels in March. What's more, savings levels are still quite high, thanks in part to federal stimulus money paid to most Americans. Last year the use of credit fell for the first time since the last recession in 2009.

Nonrevolving credit, typically auto and student loans, also rose 9.5%. This category of credit is much less volatile. It only fell briefly at the start of the pandemic before returning to steady growth.

During the first quarter of 2021, credit unions' non-mortgage loans decreased -0.03%. Excluding the 4.4% increase at the industry's larger credit unions (\$500M+ in assets - or 13% of the number of credit unions) the remaining "87-percenters" in the industry collectively experienced a -20.7% *DECLINE* in non-mortgage loans.

Whereas industry officials continue to celebrate high level growth and relative performance, most of the industry continues to struggle as larger credit unions are permitted to penetrate small markets and offer relatively lower loan rates as they are challenged with replacing historically high principal run-offs in order to retain their elevated metrics ... This not only limits the level of A- and B-paper loan applications coming to the "87-percenters" but leaves them with a higher allocation of C-, D- and sometimes E-paper ... leaving lower quality loans with those who might least afford to take the additional risk.

ECONOMIC RELEASES

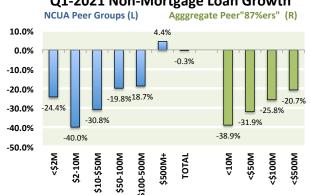
RELEASES THIS WEEK:	Current	Projected	Previous
FOMC Minutes	Broadbased growth,	upward rate	movement
Consumer Credit (May, Annl	3\$) \$35.28E	\$35.13B	\$20.04B

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Consumer Inflation (Jun, YoY)	4.9%	5.0%
Wholesale Inflation (Jun, YoY)	6.8%	6.6%
Retail Sales (Jun, YoY)	14.0%	28.1%



MERIDIAN ECONOMICS Trusted Insight, Effective Solutions

Q1-2021 Non-Mortgage Loan Growth



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^{*}Since Nov 2018





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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jun 7 Consumer Credit 28.3%	8	9	Jobless Claims 376k Cont'd Claims 3.50M Consumer Inflation 5.0%	11	12
14 FLAG DAY	Retail Sales 28.1% Whls Inflation 6.6% Ind Production 16.3%	16 FOMC Announcement	Jobless Claims 412k Cont'd Claims 3.52M Leading Ind 1.3%	18	19
21	Exist Home Sales 5.8M	23 New Home Sales 863k	Jobless Claims 411k Cont'd Claims 3.39M GDP (Q1-Final) 6.4%	Personal Income -2.0% Pers Spending +0.0%	26
28	Home Prices 14.9% Cons Confidence 127.3	30	July 1 Jobless Claims 364k Cont'd Claims 3.47M Constr Spending -0.3%	Unemployment 5.9% Nonfarm Payrolls 850k Private Payrolls 662k	3
5 INDEPENDENCE DAY HOLIDAY	6	7 FOMC Minutes	8 Jobless Claims 373k Cont'd Claims 3.39M Cons Credit \$35.2M	9	10
12	13 Consumer Inflation	14 Wholesale Inflation	Jobless Claims Cont'd Claims Industrial Production	16 Retail Sales	17
19	20	21	Jobless Claims Cont'd Claims Existing Home Sales	23	24
26 New Home Sales	Home Prices Consumer Confidence	28 FOMC Decision	Jobless Claims Cont'd Claims GDP (Q2-First)	30 Personal Income Personal Expense	31
2 Vehicle Sales	3	4	5 Jobless Claims Cont'd Claims	6 Unemployment Consumer Credit	7





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ECONOMIC FORECAST

		2020			202					22	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	-31.4%	33.1%	4.1%	6.4%	10.8%	7.5%	6.0%	3.9%	2.8%	2.2%	2.0%
GDP - (YTD)	-18.2%	-1.1%	0.2%	6.4%	8.6%	8.2%	7.7%	3.9%	3.4%	3.0%	2.7%
Consumer Spending - (QoQ)	-33.2%	40.7%	2.3%	11.3%	12.6%	4.4%	3.4%	3.7%	2.6%	2.2%	2.0%
Consumer Spending - (YTD)	-20.1%	0.2%	0.8%	11.3%	12.0%	9.4%	7.9%	3.7%	3.2%	2.8%	2.6%
Goverment Spending - (QoQ)	2.5%	-4.9%	-1.2%	5.8%	9.6%	-0.4%	1.1%	0.0%	0.1%	-1.1%	-0.5%
Government Spending - (YTD)	1.9%	-0.4%	-0.6%	5.8%	7.7%	5.0%	4.0%	0.0%	0.1%	-0.3%	-0.49
Consumer Wealth-											
Jnemployment Rate	13.0%	8.8%	6.7%	6.2%	5.9%	5.2%	4.5%	4.4%	4.3%	4.1%	4.0%
Consumer Inflation	0.4%	1.2%	1.4%	1.9%	4.3%	3.6%	3.4%	3.0%	2.3%	2.2%	2.1%
Home Prices	4.4%	5.9%	9.7%	10.8%	14.0%	14.3%	14.5%	14.5%	14.3%	14.3%	14.29
Consumer Demand-											
Total Home Sales (Mil)	5.016	7.100	7.650	7.262	6.889	6.930	7.080	7.201	7.288	7.365	
Total Home Sales (Mil) Existing Home (Mil)	4.313	6.127	6.777	6.303	5.994	6.042	6.172	6.251	6.292	6.325	6.38
Total Home Sales (Mil) Existing Home (Mil)											6.38
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	4.313	6.127	6.777	6.303	5.994	6.042	6.172	6.251	6.292	6.325	6.38 1.08
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	4.313 0.703 3.052 1.203	6.127 0.973 3.497 1.427	6.777 0.873 3.578 1.350	6.303 0.959 3.146 0.974	5.994 0.895 3.116 1.428	6.042 0.888 2.162 1.331	6.172 0.908 1.634 1.248	6.251 0.950 1.395 1.002	6.292 0.996 1.732 1.329	6.325 1.040 1.676 1.277	1.08° 1.56° 1.18°
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	4.313 0.703 3.052 1.203 1.849	6.127 0.973 3.497 1.427 2.070	6.777 0.873 3.578 1.350 2.235	6.303 0.959 3.146 0.974 2.172	5.994 0.895 3.116 1.428 1.688	6.042 0.888 2.162 1.331 0.831	6.172 0.908 1.634 1.248 0.385	6.251 0.950 1.395 1.002 0.393	6.292 0.996 1.732 1.329 0.402	6.325 1.040 1.676 1.277 0.399	1.56 1.18 0.38
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	4.313 0.703 3.052 1.203	6.127 0.973 3.497 1.427	6.777 0.873 3.578 1.350	6.303 0.959 3.146 0.974	5.994 0.895 3.116 1.428	6.042 0.888 2.162 1.331	6.172 0.908 1.634 1.248	6.251 0.950 1.395 1.002	6.292 0.996 1.732 1.329	6.325 1.040 1.676 1.277	1.56 1.18 0.38
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	4.313 0.703 3.052 1.203 1.849	6.127 0.973 3.497 1.427 2.070	6.777 0.873 3.578 1.350 2.235	6.303 0.959 3.146 0.974 2.172	5.994 0.895 3.116 1.428 1.688	6.042 0.888 2.162 1.331 0.831	6.172 0.908 1.634 1.248 0.385	6.251 0.950 1.395 1.002 0.393	6.292 0.996 1.732 1.329 0.402	6.325 1.040 1.676 1.277 0.399	7.470 6.389 1.089 1.569 1.180 0.389 24%
Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	4.313 0.703 3.052 1.203 1.849 61%	6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.303 0.959 3.146 0.974 2.172 69%	5.994 0.895 3.116 1.428 1.688 54%	6.042 0.888 2.162 1.331 0.831 38%	6.172 0.908 1.634 1.248 0.385 24%	6.251 0.950 1.395 1.002 0.393 28%	6.292 0.996 1.732 1.329 0.402 23%	6.325 1.040 1.676 1.277 0.399 24%	6.389 1.08 1.569 1.18 0.389 24%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	4.313 0.703 3.052 1.203 1.849 61%	6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.303 0.959 3.146 0.974 2.172 69%	5.994 0.895 3.116 1.428 1.688 54%	6.042 0.888 2.162 1.331 0.831 38%	6.172 0.908 1.634 1.248 0.385 24%	6.251 0.950 1.395 1.002 0.393 28%	6.292 0.996 1.732 1.329 0.402 23%	6.325 1.040 1.676 1.277 0.399 24%	6.389 1.08 1.569 1.18 0.389 24%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.38 1.08 1.56 1.18 0.38 24% 17.8
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.38 1.08 1.56 1.18 0.38 24% 17.8
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.38 1.08 1.56 1.18 0.38 24% 17.8
Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.38 1.08 1.56 1.18 0.38 24% 17.8 3.3% 0.5% 0.8%
Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.38 1.08 1.56 1.18 0.38 24% 17.8 3.3% 0.5% 0.8%
Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST LOyr UST Market Rates-	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7 3.3% 0.1% 0.2% 0.6%	6.777 0.873 3.578 1.350 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6 3.3% 0.1% 0.5% 1.6%	6.042 0.888 2.162 1.331 0.831 38% 16.9 3.3% 0.1% 0.6% 1.8%	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0 3.3% 0.3% 0.8% 2.3%	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.38 1.08 1.56 1.18 0.38 24% 17.8 3.3% 0.5% 0.8% 2.5%
Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST LOyr UST Market Rates- Fyr Vehicle Loan Rate	4.313 0.703 3.052 1.203 1.849 61% 11.6 3.3% 0.1% 0.2% 0.7%	6.127 0.973 3.497 1.427 2.070 59% 15.7 3.3% 0.1% 0.2% 0.6%	6.777 0.873 3.578 1.350 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.959 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	5.994 0.895 3.116 1.428 1.688 54% 17.6 3.3% 0.1% 0.5% 1.6%	6.042 0.888 2.162 1.331 0.831 38% 16.9 3.3% 0.1% 0.6% 1.8%	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8 3.3% 0.3% 0.7% 2.1%	6.292 0.996 1.732 1.329 0.402 23% 17.0 3.3% 0.3% 0.8% 2.3%	6.325 1.040 1.676 1.277 0.399 24% 17.3 3.3% 0.5% 0.8% 2.4%	6.38* 1.08* 1.56* 1.18* 0.38* 24% 17.8 3.3% 0.5% 0.8% 2.5%
Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST LOyr UST Market Rates-	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7 3.3% 0.1% 0.2% 0.6%	6.777 0.873 3.578 1.350 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.959 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	5.994 0.895 3.116 1.428 1.688 54% 17.6 3.3% 0.1% 0.5% 1.6%	6.042 0.888 2.162 1.331 0.831 38% 16.9 3.3% 0.1% 0.6% 1.8%	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0 3.3% 0.3% 0.8% 2.3%	6.325 1.040 1.676 1.277 0.399 24% 17.3 3.3% 0.5% 0.8% 2.4%	1.569 1.18 0.383 24%





Market Analysis

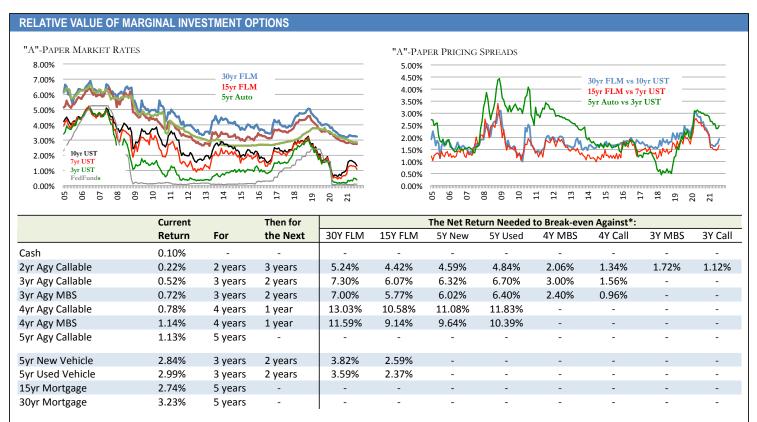
Strategic Solutions

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Risk Management

Regulatory Expert

STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	0.81%	0.93%	0.85%	0.81%
Regular Savings	0.18%	1 year	2 years	0.77%	0.89%	0.76%	0.72%
Money Market	0.16%	1 year	2 years	0.78%	0.90%	0.78%	0.74%
FHLB Overnight	0.27%	1 year	2 years	0.72%	0.84%	0.67%	0.63%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	0.35%	-0.16%	-0.35%
6mo Term CD	0.25%	6 mos	2.5 yrs	0.63%	0.73%	0.54%	0.52%
6mo FHLB Term	0.27%	6 mos	2.5 yrs	0.63%	0.73%	0.54%	0.51%
6mo Catalyst Term	0.37%	6 mos	2.5 yrs	0.61%	0.71%	0.50%	0.48%
1yr Term CD	0.35%	1 year	2 years	0.68%	0.80%	0.59%	0.55%
1yr FHLB Term	0.29%	1 year	2 years	0.71%	0.83%	0.65%	0.61%
2yr Term CD	0.47%	2 years	1 year	0.77%	1.01%	-	-
2yr FHLB Term	0.45%	2 years	1 year	0.81%	1.05%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	0.65%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



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Q1-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
	- IVIIIIIOII	· · · · · · · · · · · · · · · · · · ·	NVIIIIIOII	- IVIIIIIOII	- IVIIIIIOII	- TVIIIIOII	101712	1411111011			
DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.6
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	87%
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.4%
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.5%
Total Shares	-1.2%	-15.8%	-3.7%	7.2%	10.9%	26.3%	23.0%	-14.9%	-4.9%	1.5%	8.3%
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-8.3%	15.3%	10.3%	-31.4%	-24.1%	-17.5%	-11.1%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.4%
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth	1%	20%	110%	176%	258%	328%	309%	18%	98%	138%	221%
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	4%	7%	15%
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	68%
Nonterm-to-Total Shares	88%	86%	84%	82%	80%	84%	78%	86%	84%	83%	81%
Term CDs-to-Total Shares	5%	10%	11%	12%	14%	16%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.31%
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinguency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.46%
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.44%
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.80%
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS											
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.85%
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.32%
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.52%
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.08%
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.44%
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.15%
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.11%
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.96%
Net Operating Return	-0.70%	-0.16%	0.22%	0.44%	0.56%	1.04%	0.94%	-0.20%	0.18%	0.31%	0.49%
Non-recurring Inc(Exp)	0.08%	0.02%	0.02%	0.02%	0.01%	0.03%	0.03%	0.03%	0.02%	0.02%	0.02%
Net Income	-0.62%	-0.14%	0.24%	0.45%	0.57%	1.06%	0.97%	-0.17%	0.19%	0.33%	0.50%
Peturn on Net Worth	.2 00/	_1 10/	1 00/	2 00/	E E0/	10.3%	0.20/	_1 20/	1 /10/	2 70/	A C9/
Return on Net Worth	-3.9%	-1.1%	1.9%	3.9%	5.5%	10.3%	9.2%	-1.3%	1.4%	2.7%	4.6%



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Q1-2021	Willion	IVIIIIOII	< IVIIIIIOII	Willion	Willion	IVIIIIOII	TOTAL	IVIIIIOII	Willion	Willion	IVIIIIOII
OPERATING EFFICIENCIES:											
Loans & Shares-								Γ			
Avg Loan Balance	\$5,286	\$6,974	\$6,206	\$8,124	\$12,400	\$17,871	\$16,163	\$6,872	\$6,277	\$7,300	\$11,151
Avg Loan Rate	6.91%	5.80%	5.14%	4.90%	4.52%	4.49%	4.52%	5.87%	5.22%	5.04%	4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.38%	4.23%	4.27%	5.49%	5.05%	4.88%	4.51%
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,968
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	122%	117%	110%	109%	107%	111%	110%	117%	111%	110%	108%
Fee Inc-to-Total Revenue	13%	14%	23%	27%	30%	30%	30%	14%	22%	25%	29%
Net Operating Return per FTE	,										
Interest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127.136
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$14,333	\$16,106	\$19,305	\$44,029	\$37,868	\$11,455	\$13,838	\$14,969	\$18,020
Net Interest Income per FTE	\$31,292	\$66,484	\$102,199	\$110,501	\$111,767	\$156,674	\$145,379	\$61,500	\$95,197	\$102,824	
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,537
Avg Ops Expense per FTE	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	
Net Op Expense per FTE	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,290
Avg Net Op Return per FTE	\$ (8,118)	\$ (4,384)	\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,396	\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	\$21,826
	+ (=)===1	+ (', ',	7 -7	7,	7,	7 01 /000	700/010	+ (-)	7 5/5-2	+,	+/
Revenue/Operating Expens	e Assessme	nt									
Revenue-											
Avg Revenue per FTE	\$42,214	\$91,811	\$150,453	\$174,203	\$187,963	\$285,799	\$260,376	\$84,787	\$139,157	\$156,623	\$178,672
Avg Revenue per FTE - Total Revenue Ratio	\$42,214 3.62%	\$91,811 3.45%	\$150,453 3.54%	\$174,203 3.87%	\$187,963 4.12%	\$285,799 4.39%	\$260,376 4.32%	\$84,787 3.46%	\$139,157 3.53%	\$156,623 3.71%	\$178,672 4.00%
•						-					
- Total Revenue Ratio Operating Expenses-	3.62%	3.45%	3.54%	3.87%	4.12%	4.39%	4.32%	3.46%	3.53%	3.71%	4.00%
- Total Revenue Ratio						-					
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	3.62% \$20,664	3.45% \$44,323	3.54% \$61,285	3.87% \$66,670	4.12% \$73,118	4.39% \$93,801	4.32% \$88,125	\$40,972	3.53% \$57,790	3.71% \$62,216	4.00% \$69,886
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$20,664 1.77% 46%	\$44,323 1.67% 53%	\$61,285 1.44% 48%	\$66,670 1.48% 48%	\$73,118 1.60% 51%	\$93,801 1.44% 54%	\$88,125 1.46% 53%	\$40,972 1.67% 52%	\$57,790 1.46% 49%	\$62,216 1.47% 48%	\$69,886 1.57% 50%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$20,664 1.77%	3.45% \$44,323 1.67% 53% 0.79	\$61,285 1.44% 48% 0.41	\$66,670 1.48% 48% 0.34	\$73,118 1.60% 51% 0.29	\$93,801 1.44% 54% 0.18	\$88,125 1.46% 53% 0.21	\$40,972 1.67% 52% 0.87	\$57,790 1.46%	\$62,216 1.47% 48% 0.38	\$69,886 1.57% 50% 0.31
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$20,664 1.77% 46% 2.17	\$44,323 1.67% 53%	\$61,285 1.44% 48%	\$66,670 1.48% 48%	\$73,118 1.60% 51%	\$93,801 1.44% 54%	\$88,125 1.46% 53%	\$40,972 1.67% 52%	\$57,790 1.46% 49% 0.45	\$62,216 1.47% 48%	\$69,886 1.57% 50%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$20,664 1.77% 46% 2.17 271 78%	3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$61,285 1.44% 48% 0.41 9,210 15%	\$66,670 1.48% 48% 0.34 11,052 10%	\$73,118 1.60% 51% 0.29 52,628 7%	\$93,801 1.44% 54% 0.18 240,295 5%	\$88,125 1.46% 53% 0.21 315,097 6%	\$40,972 1.67% 52% 0.87 1,914 51%	\$57,790 1.46% 49% 0.45 11,123 23%	\$62,216 1.47% 48% 0.38 22,175 17%	\$69,886 1.57% 50% 0.31 74,802 10%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$20,664 1.77% 46% 2.17 271 78% \$14,760	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$20,664 1.77% 46% 2.17 271 78% \$14,760	3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$61,285 1.44% 48% 0.41 9,210 15%	\$66,670 1.48% 48% 0.34 11,052 10%	\$73,118 1.60% 51% 0.29 52,628 7%	\$93,801 1.44% 54% 0.18 240,295 5%	\$88,125 1.46% 53% 0.21 315,097 6%	\$40,972 1.67% 52% 0.87 1,914 51%	\$57,790 1.46% 49% 0.45 11,123 23%	\$62,216 1.47% 48% 0.38 22,175 17%	\$69,886 1.57% 50% 0.31 74,802 10%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE	\$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers	3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	4.00% \$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
- Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21% 3.7% 362	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%