

Crosswalk Between Current and New PMP Task Classifications

	CURRENT CLASSIFICATION	NEW CLASSIFICATION	NOTES
Domain 01	Initiating the Project		
Task 01	Conduct project selection methods (e.g., cost benefit analysis, selection criteria) through meetings with the customer and experts, in order to evaluate the feasibility of new products or services.	Task 01 Perform project assessment based upon available information and meetings with the sponsor, customer and other subject matter experts, in order to evaluate the feasibility of new products or services within the given assumptions and/or constraints.	Substantial differences in updated PMP role. <i>Project selection is outside of the scope of the PMP</i>
Task 02	Define the scope of the project based on the business need, in order to meet the customer's project expectations.	Task 02 Define the high-level scope of the project based on the business and compliance requirements, in order to meet the customer's project expectations.	
Task 03	Perform key stakeholder analysis using brainstorming, organizational charts, interviewing techniques, and any available information, in order to gain buy-in and requirements for the success of the project.	Task 03 Perform key stakeholder analysis using brainstorming, interviewing, and other data gathering techniques, in order to ensure expectation alignment and gain support for the project.	Minor differences in updated PMP role
Task 04	Document high-level risks, assumptions, and constraints using historical data and expert judgment, in order to understand project limitations.	Task 04 Identify and document high-level risks, assumptions, and constraints based on current environment, historical data and/or expert judgment, in order to identify project limitations and propose an implementation approach.	Minor differences in updated PMP role <i>New version broader in scope and may require additional test questions.</i>
Task 05	Develop the project charter through review with key stakeholders, in order to confirm project scope, risks, issues, assumptions, and constraints.	Task 05 Develop the project charter by further gathering and analyzing stakeholder requirements, in order to document project scope, milestones and deliverables.	Minor differences in updated PMP role <i>Risks, assumptions, and constraints should be covered in new Task 04.</i>
Task 06	Obtain project charter approval from the sponsor and customer (if required), in order to formalize authority, gain commitment, and project acceptance.	Task 06 Obtain approval for the project charter from the sponsor and customer (if required), in order to formalize the authority assigned to the project manager and gain commitment and acceptance for the project.	

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Domain 02	Planning the Project		
Task 01	Record detailed customer requirements, constraints, and assumptions with stakeholders, in order to establish the project deliverables, using requirement-gathering techniques (e.g., planning sessions, brainstorming, focus groups) and the project charter.	Task 01 Assess detailed project requirements, constraints, and assumptions with stakeholders based on the project charter, lessons learned from previous projects, and the use of requirement-gathering techniques (e.g., planning sessions, brainstorming, focus groups), in order to establish the project deliverables.	Minor differences in updated PMP role <i>High-level requirements captures covered in Domain 01, Task 02& 03. In Domain 02, the focus is on elaborating the requirements.</i> <i>New version broadened to include application of lessons learned.</i>
Task 02	Identify key project team members by defining roles and responsibilities to create a project organization structure, in order to develop the communication plan.	Task 05 Develop a human resource management plan by defining the roles and responsibilities of the project team members in order to create an effective project organization structure and provide guidance regarding how resources will be utilized and managed.	Substantial differences in updated PMP role <i>Develop communication plan addressed in new Task 06.</i> <i>New version broader in scope and may require additional test questions.</i>
		Task 06 Develop a communication plan based on the project organization structure and external stakeholder requirements, in order to manage the flow of project information.	New task in the updated PMP role
Task 03	Create the work breakdown structure with the team using appropriate tools and techniques, in order to develop the cost, schedule, resource, quality, and procurement plans.	Task 02 Create the work breakdown structure with the team by deconstructing the scope, in order to manage the scope of the project.	Substantial differences in updated PMP role <i>New tasks 03, 04, 07 & 08 address deleted "in order to" elements.</i>
		Task 03 Develop a budget plan based on the project scope using estimating techniques, in order to manage project cost	New task in the updated PMP role
		Task 04 Develop a project schedule based on the project timeline, scope, and resource plan, in order to manage timely completion of the project.	New task in the updated PMP role
		Task 07 Develop a procurement plan based on the project scope and schedule, in order to ensure that the required project resources will be available.	New task in the updated PMP role
		Task 08 Develop a quality management plan based on the project scope and requirements, in order to prevent the occurrence of defects and reduce the cost of quality	New task in the updated PMP role

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Domain 02	Planning the Project			
Task 04	Develop the change management plan by defining how changes will be handled, in order to manage risk.	Task 09	Develop a change management plan by defining how changes will be handled, in order to track and manage changes	Minor differences in updated PMP role <i>Risk management should be addressed in new Task 10.</i>
Task 05	Identify project risks by defining risk strategies and developing the risk management plan, in order to reduce uncertainty throughout the project life cycle.	Task 10	Develop a risk management plan by identifying, analyzing, and prioritizing project risks and defining risk response strategies, in order to manage uncertainty throughout the project life cycle.	Minor differences in updated PMP role
Task 06	Obtain project plan approval from the customer, in order to formalize the project management approach.	Task 11	Present the project plan to the key stakeholders (if required), in order to obtain approval to execute the project.	Minor differences in updated PMP role
Task 07	Conduct a kick-off meeting with all key stakeholders, in order to announce the start of the project, and review the overall project plan and gain consensus.	Task 12	Conduct a kick-off meeting with all key stakeholders, in order to announce the start of the project, communicate the project milestones, and share other relevant information.	Minor differences in updated PMP role

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Domain 03	Executing the Project			
Task 01	Execute the Tasks as defined in the project plan, in order to achieve the project goals.	Task 02	Execute the tasks as defined in the project plan, in order to achieve the project deliverables within budget and schedule.	Minor differences in updated PMP role
Task 02	Ensure a common understanding by setting expectations in accordance with the project plan, in order to align the stakeholders and team members.			No equivalent in updated PMP role <i>If in planning stage, may be covered in Domain 02, Task 12. If in execution phase, may be covered in Domain 04, Task 06.</i>
Task 03	Implement the procurement of project resources in accordance with the procurement plan.	Task 01	Obtain and manage project resources including out-sourced deliverables by following the procurement plan, in order to ensure successful project execution.	Minor differences in updated PMP role <i>New Task 01 combines old Tasks 03 & 04.</i>
Task 04	Manage resource allocation proactively by ensuring that appropriate resources and tools are assigned to the Tasks according to the project plan, in order to execute the planned Tasks successfully.			Covered in new Task 01
Task 05	Implement the quality management plan to ensure that work is being performed according to required quality standards.	Task 03	Implement the quality management plan using the appropriate tools and techniques, in order to ensure that work is being performed according to required quality standards.	

Domain 03 continued on next page

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Domain 03	Executing the Project		
Task 06	Implement approved changes according to the change management plan, in order to ensure the successful completion and integration of all Tasks.	Task 04 Implement approved changes according to the change management plan, in order to meet project requirements.	Minor differences in updated PMP role
Task 07	Implement the approved actions and workarounds required to mitigate project risk events, in order to minimize the impact of the risks on the project.	Task 05 Implement approved actions (e.g. workarounds) by following the risk management plan, in order to minimize the impact of the risks on the project.	
Task 08	Improve team performance by building team cohesiveness, leading, mentoring, training, and motivating, in order to facilitate cooperation, ensure project efficiency, and boost morale.	Task 06 Maximize team performance through leading, mentoring, training, and motivating team members.	Minor differences in updated PMP role

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Domain 04	Monitoring and Controlling the Project		
Task 01	Measure project performance using appropriate tools and techniques, in order to monitor the progress of the project, identify and quantify any variances, perform any required corrective actions, and communicate to all stakeholders.	Task 01 Measure project performance using appropriate tools and techniques, in order to identify and quantify any variances, perform approved corrective actions, and communicate with relevant stakeholders.	
Task 02	Manage changes to the project scope, project schedule, and project costs using appropriate verification techniques, in order to keep the project plan accurate, updated, reflective of authorized project changes as defined in the change management plan, and facilitate customer acceptance.	Task 02 Manage changes to the project scope, schedule, and costs by updating the project plan and communicating approved changes to the team, in order to ensure that revised project goals are met.	Minor differences in updated PMP role
Task 03	Ensure that project deliverables conform to quality standards established in the project quality plan, using appropriate tools and techniques (e.g., testing, inspection, control charts), in order to adhere to customer requirements.	Task 03 Ensure that project deliverables conform to the quality standards established in the quality management plan by using appropriate tools and techniques (e.g. testing, inspection, control charts), in order to satisfy customer requirements.	
Task 04	Monitor the status of all identified risks by identifying any new risks, taking corrective actions, and updating the risk response plan, in order to minimize the impact of the risks on the project.	Task 04 Update the risk register and risk response plan by identifying any new risks, assessing old risks, and determining and implementing appropriate response strategies, in order to manage the impact of risks on the project.	Minor differences in updated PMP role
		Task 05 Assess corrective actions on the issue register and determine next steps for unresolved issues by using appropriate tools and techniques in order to minimize the impact on project schedule, cost, and resources.	New task in the updated PMP role
		Task 06 Communicate project status to stakeholders for their feedback, in order to ensure the project aligns with business needs.	New task in the updated PMP role <i>The distinction between this and new Tasks 01 and 02 is in the nature of the communication. Task 06 addresses more general and strategic communications; 01 and 02 address communications specific to the tasks performed.</i>

	CURRENT CLASSIFICATION	NEW CLASSIFICATION	NOTES
Domain 05	Closing the Project		
Task 01	Formalize final acceptance for the project from the sponsor/customer by ensuring that the delivered product(s) and services comply with the agreed deliverables list, agreed scope, and any organizational procedures, in order to close contractual obligations and document the project's success.	Task 01	Obtain final acceptance of the project deliverables by working with the sponsor and/or customer, in order to confirm that project scope and deliverables were met.
Task 02	Obtain financial, legal, and administrative closure (e.g., final payments, warranties, contract signoff) for internal and external vendors and customers using generally accepted accounting practices and SOX compliance, in order to ensure no further expenditure and to communicate formal project closure.	Task 03	Obtain financial, legal, and administrative closure using generally accepted practices, in order to communicate formal project closure and ensure no further liability.
Task 03	Release all project resources using appropriate organizational policies and procedures (e.g., financial and human resources) and by providing performance feedback, in order to make them available for other future project assignments.		No equivalent in new outline <i>Depending on how item written, perhaps part of the resource management plan in new Domain 02, Task 05?</i>
Task 04	Communicate lessons learned by means of "post mortem" team discussions, 360-degree surveys, supplier performance evaluations, and workshops, in order to create and/or maintain knowledge and experience that could be used in future projects, to improve overall project management processes, methodology, and decision-making, and to capitalize on best practices.	Task 05	Collate lessons learned through comprehensive project review, in order to create and/or update the organization's knowledge base.
Task 05	Distribute the final project report using all project closure-related information, in order to highlight project variances, any open issues, lessons learned, and project deliverables, and to provide the final project status to all stakeholders.	Task 04	Distribute the final project report including all project closure-related information, project variances, and any issues, in order to provide the final project status to all stakeholders.
Task 06	Archive project records, historical information, and documents (e.g., project schedule, project plan, lessons learned, surveys, risk and issues logs, etc.), in order to retain organizational knowledge, comply with statutory requirements, and ensure availability of data for potential use in future projects and internal/external audits.	Task 06	Archive project documents and material in order to retain organizational knowledge, comply with statutory requirements, and ensure availability of data for potential use in future projects and internal/external audits.
Task 07	Measure customer satisfaction at the end of the project by capturing customer feedback using appropriate interview techniques and surveys, in order to gain, maintain, and improve customer long-term relationships.	Task 07	Measure customer satisfaction at the end of the project by capturing customer feedback, in order to assist in project evaluation and enhance customer relationships.
		Task 02	Transfer the ownership of deliverables to the assigned stakeholders in accordance with the project plan, in order to facilitate project closure.