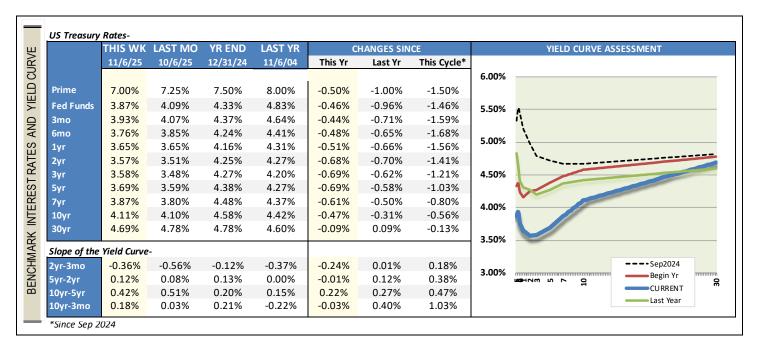
#### 07 November 2025



# US HOUSEHOLD DEBT HITS NEW RECORD **TOP 10% OF US HOUSEHOLDS ACCOUNT** FOR 50% OF CONSUMER SPENDING

American households' debt burdens increased to the highest level on record in the third quarter of 2025, according to a new report by the FRB New York. Household debt and credit rose by \$197 billion in the third quarter to a record of \$18.59 trillion.

Mortgage balances grew by \$137 billion in the quarter to a total of \$13.07 trillion at the end of September, while credit card balances rose \$24 billion to a total of \$1.23 trillion at the end of the guarter. Auto loan balances were steady at \$1.66 trillion, while student loan balances increased \$15 billion to a total of \$1.65 trillion.

Household debt balances are growing at a moderate pace, with delinquency rates stabilizing. The relatively low mortgage delinquency reflects the resilience of the housing market, driven by ample home equity and tight underwriting standards."

Overall, delinquency remained elevated in the third quarter of 2025, with 4.5% of outstanding debt in some stage of delinguency, the highest level since early 2020.

Transitions into serious delinquencies, defined as 90 days or more delinquent, were largely stable for auto loans, credit cards and mortgages. Overall debt flow into serious delinquency was 3.03% in the third quarter of 2025, up from 1.68% in the same quarter last year.

# Key Economic Indicators for Banks, Thrifts & Credit Unions-

		LATEST	CURRENT	PREV
GDP GDP - YTD	QoQ Annl	Q2-25 Final Q2-25 Final	3.8% 1.7%	-0.5% -0.5%
			-	
Consumer Spending	QoQ	Q2-25 Final	2.5%	0.5%
Consumer Spending YTD	Annl	Q2-25 Final	1.5%	0.5%
Unemployment Rate	Mo	August	4.3%	4.2%
Underemployment Rate	Mo	August	8.1%	7.9%
Participation Rate	Mo	August	62.3%	62.2%
Wholesale Inflation	YoY	September	2.9%	2.8%
Consumer Inflation	YoY	September	3.0%	2.9%
Core Inflation	YoY	September	3.0%	3.1%
Consumer Credit	Annual	August	0.1%	4.3%
Retail Sales	YoY	August	3.8%	3.8%
Vehicle Sales	Annl (Mil)	August	16.8	16.9
Home Sales	Annl (Mil)	September	4.860	4.652
Thorne Gares	7	Coptember		
Home Prices (Natl Avg)	YoY	August	1.5%	1.7%

# Key Consumer Market Data-

	THIS WK YR END		PCT C	HANGES
	11/6/25	12/31/24	YTD	12Mos
DJIA	46,912	42,544	10.3%	6.2%
S&P 500	6,720	5,881	14.3%	11.3%
NASDAQ	23,054	19,310	19.4%	18.0%
Crude Oil	59.43	71.72	-17.1%	-15.3%
Avg Gasoline	3.02	3.13	-3.5%	-1.6%
Gold	3,991	2,641	51.1%	49.0%

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## AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE

	THIS WK	CHG IN MI	CT SINCE	RATE SENSI	TIVITY	9.00%				
	11/6/25	YTD	2024 High	Bmk Decline	RS	3.00%				
Classic CC	1.98%	-11.19%	-11.39%	-1.50%	759%	8.00%	Vehicle Loans			
Platinum CC	12.43%	-0.24%	-0.59%	-1.50%	39%	7.00%	Venicle Loans			30YR 6.40%
48mo Veh	5.40%	-0.48%	-0.81%	0.01%	-8100%		5YR 6YR 4YR 5.50% 5.75%		15YR 5.93%	0.40%
60mo Veh	5.50%	-0.49%	-0.83%	0.10%	-830%	6.00%	5.40% 5.75%			Mortgages
72mo Veh	5.75%	-0.51%	-0.85%	0.17%	-515%	5.00%	<b>*</b> • •	5YR		
HE LOC	7.29%	-0.56%	-1.16%	-1.50%	77%		1YR 2YR 4.00		Investmen	ts
10yr HE	7.15%	-0.25%	-0.39%	-1.50%	26%	4.00%	3.55% 72.50%	3.51%		US TREASURY
15yr FRM	5.93%	-0.48%	-0.83%	-1.13%	73%	3.00%	3.88%	Borrowing		(FFds-10Yr)
30yr FRM	6.40%	-0.48%	-1.36%	-0.87%	156%		1YrCD 2YrCD 3Y	rCD		(**************************************
						2.00%	3.03% 2.89% 2.8	3%		
Sh Drafts	0.22%	0.09%	0.10%	-1.46%	-7%	1.00%		Deposits		
Reg Svgs	0.18%	-0.01%	-0.01%	-1.46%	1%		MoneyMkt. 0.85%			
MMkt-10k	0.85%	-0.02%	-0.06%	-1.46%	4%	0.00%	RegSavings. 0.18%			
MMkt-50k	1.15%	-0.02%	-0.08%	-1.46%	5%		F36 1 2 3	5	7	10
						ı		ds Over(Under)	-	
6mo CD	2.77%	-0.13%	-0.26%	-0.92%	28%			83%		3.69%
1yr CD	3.03%	-0.14%	-0.37%	-0.44%	84%			92%		0.62%
2yr CD	2.89%	-0.04%	-0.17%	0.01%	-1700%		•	06%		0.68%
3yr CD	2.83%	-0.01%	-0.09%	0.12%	-75%		<b>30Y Mortg</b> 2.	29%	3Y CD -	0.75%

#### STRATEGICALLY SPEAKING

The Federal Reserve cut interest rates for the second consecutive meeting in October despite elevated inflation amid signs of a weakening labor market. Policymakers have cautioned that while economic growth has been solid overall, there are signs it's being driven by higher income consumers while less affluent households are struggling.

Federal Reserve Chairman Powell said at his press conference following the rate cut decision that there is a "bifurcated economy" and that "consumers at the lower end are struggling and buying less and shifting to lower-cost products, but that at the top, people are spending at the higher end of income and wealth."

Though delinquencies are the hights since 2020, they are roughly in line with pre-pandemic norms and nowhere near the 11 percent levels seen in 2009.

The findings suggest that while Americans continue to rack up debt, they aren't falling behind on their payments at an alarming rate. household debt-to-income ratio is lower now than it was from the late 1990s through the late 2010s.

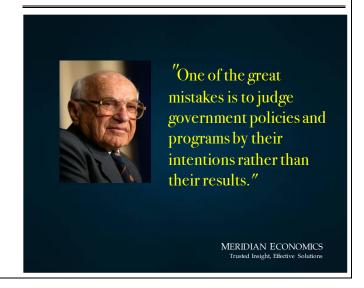
There continues to be a "great divide" in the consumer market with the top 10 percent of U.S. households now accounting for nearly 50% of all consumer spending. It's also in the credit market where the share of higher-risk, subprime borrowers has reached elevated levels not seen since 2019

Additional information and other market-related reports can be viewed at www.Meridian-ally.com

## **ECONOMIC RELEASES**

RELEASES T	HIS WEEK:	Latest	Projected	Previous
Fri Nov07	Unemployment (Sep)	NA	4.3%	4.3%
Fri Nov07	Consumer Credit (Sep)	NA	\$5.0B	\$360M

RELEASES F	OR UPCOMING WEEK:	Projected	Previous
Thu, Nov 13	Consumer Inflation (Sep, YoY)	3.1%	3.0%
Fri, Nov 14	Wholesale Inflation (Sep, YoY)	2.8%	2.8%
Fri, Nov 14	Retail Sales (Sep, YoY)	3.9%	5.0%



Brian Turner President & Chief Economist

bturner@Meridian-ally.com

972.740.9531

www.Meridian-ally.com



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## THE ECONOMY AND STRATEGIC ASSESSMENT

## **CURRENT PROFILE**

#### **Growth Outlook**

Slower pace nationally with pockets of stronger demand and spending

#### Inflation

More members living paycheck -to-paycheck. This dilutes purchasing power and discretionary spending

#### **Household Wealth**

Boosted by improvement in capital market, home values and stable wage growth

# **IMPACT ON OUTLOOK**

#### Growth

Local demand should be sufficient to satisfy pending loan and deposit growth

#### Inflation and Household Wealth

Expect pace of inflation to range between 2.3% to 2.9% .. Pace of home prices should slow ... Expect pockets of course correction in credit markets

#### Credit Risk and Liquidity

Two biggest concerns mounting delinquency & cash flow mismatch.
Delinquency doubing for 3rd straigh month.

## **IMPACT ON DEMAND**

#### Growth and Liquidity

Volatility in core deposits remains thus creating unable share growth and potential mismatch between loan/share growth capacity

#### Credit Demand

Slight fluctuation between A- and C-quality loan applications. Pressure to compromise U/W should be avoided

#### **Share Growth**

Volatile core deposits and organic growth will determine permissible loan growth

#### ENTERPRISE RISK EXPOSURE AND STRATEGIC ASSESSMENT

#### **ASSET & NET WORTH**

#### **Growth & Capitalization**

Efforts should focus on net worth with growth tied to retaining a well-capitalized net worth (>7%)

#### **Balance Sheet Allocation**

Must have limited complexity but capable to adjust due to economic, risk pressure and reallocation

#### Liquidity

Monitor mismatch between loan and share growth .. Core deposit volatility continues in market ... Loan growth is dependent on share growth

# **RISK EXPOSURES**

#### Enterprise Risk

To garner best balance between financial and member service, the focus must take into account all risk exposures

#### **Interest Rate Risk**

Retain risk-to-ST earnings no greater than -10% to -12% given +/-100bp shift and risk-to-LT earnings no greater than -30% given +/-300bp shift

# Liquidity Risk

Retail surplus-to-assets no less than 9%; ST Funding no less than 12%

#### **CREDIT MITIGATION**

#### Credit Risk Exposure

High priority in 2025 ... 87% of new origination must be B+-quality or better ...

#### Allocation and Average Life

Prime quality must be no less than 92% of portfolio .. Average life must range between 2.7 and 3.1 years

Recommend risk classifications of A+ (730+), A (680-729), B (640-679), C (620-639)

Loss exposure of Sub-prime may not dilute net worth below 7%

# INTEREST RATES, PRICING SPREADS AND STRATEGIC ASSESSMENT

#### **MARKET RATES**

#### Benchmarks

Downward pressure on most treasury benchmarks with greater volatility on the long-end of the curve

#### **Market Rates**

Consumer rates will not experience as great a downward pressure as benchmarks... potential to 25 to 30 bp decline in vehicle loan rates

Greater volatility in mortgage rates with range between 6% to 7%

No change in core deposit rates but lower term CD rates

#### **PRICING SPREADS**

#### **Effect on Pricing Spreads**

Any downward shift in asset rates will be slower than benchmarks therefore relative value of credit -risk asset should increase.

No exposure in core deposit rates will see increase in relative value of core shares ... Improved liquidity profile and downward pressure on term rates should narrow funding spreads and potentially minimize the impact and need of promotional term CDs.

Largest impact from downward pressure comes from overnight cash

#### **ALLOCATION & RETURN**

#### Risk Allocation Metrics

Surplus-to-Assets: >9% ST Funds-to-Assets: >12%

Vehicle-to-Loans: >60%<75% RE Loans-to-Loans: >25%<50% RE Loans-to-Net Worth: <275%

Core-to-Shares: >75% Term-to-Shares: <20%

"Misery" Index: <0.80%

#### Outlook on Return

Marginal loan rates still higher than portfolio yields so even fewer originations might increase revenue



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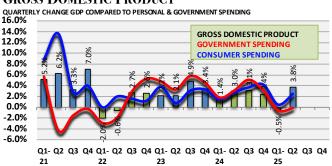
**Financial Investments** 

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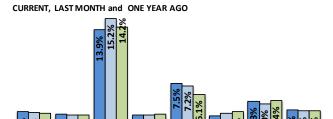
**Regulatory Expert** 

Overall

# **GROSS DOMESTIC PRODUCT**



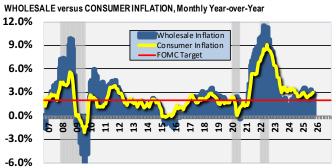
# UNEMPLOYMENT BY DEMOGRAPHIC



Black

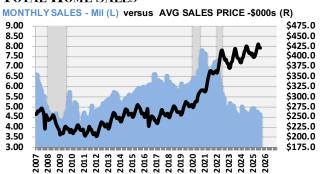
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# INFLATION PROFILE

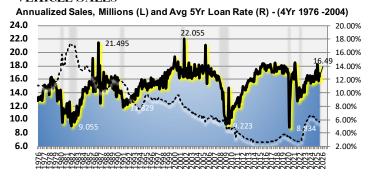


# TOTAL HOME SALES

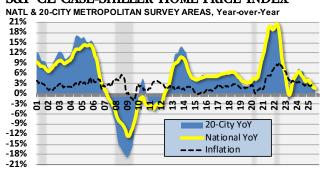
Teens



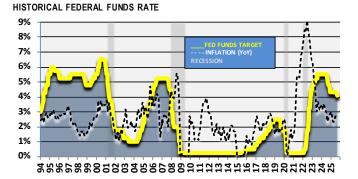
# VEHICLE SALES



# S&P CL CASE-SHILLER HOME PRICE INDEX



# US FEDERAL FUNDS RATE



# MERIDIAN US RECESSION INDEX TM

CREDIT, INTEREST RATE AND CONSUMER SPENDING COMPOSITE







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# **ECONOMIC CALENDAR**

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
18	17	Jobless Claims NA Cont'd Claims NA Retail Sales NA	15 FRB Beige Book	14	OCTOBER 13 COLUMBUS DAY HOLIDAY
25	New Home Sales NA Consumer Inflation 3.0%	Jobless Claims NA Cont'd Claims NA xisting Home Sales 4.06M	22 E	21	20 Leading Indicators NA
November 1	Personal Income NA Personal Spending NA	Jobless Claims NA Cont'd Claims NA GDP (Q3-1st) NA	29 IC Announcement 3.87%	Home Prices 1.5% onsumer Confidence NA	<b>27</b>
8	7 Unemployment NA Non-farm Payrolls NA Private Payrolls NA Participation Rate NA	G Jobless Claims NA Cont <sup>1</sup> d Claims NA	5	4 Household Debt NA	3 Construction Spdg NA
15	14 Wholesale Inflation Retail Sales	Jobless Claims Cont'd Claims Consumer Inflation	12	11 VETERAN"S DAY HOLIDAY	10
22	21	Jobless Claims Cont'd Claims Leading Indicators Exiisting Home Sales	19 FOMC Minutes	18	17
29	28	27 THANKSGIVING DAY HOLIDAY	26 GDP (Q3-2nd) New Home Sales FRB Beige Book	Home Prices Cons Confidence	24
6	5 Unemployment Non-farm Payrolls Private Payrolls Participation Rate	Jobless Claims Cont'd Claims	3	2	DECEMBER 1 Construction Spdg
13	12	Jobless Claims Cont'd Claims Wholesale Inflation	Consumer Inflation FOMC Announcement	9	8

 $<sup>{}^*\</sup>mathit{Some}$  economic measures and metrics are currently unavailable due to federal shutdown



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			70

October 2025

		2025				202	26			. 2027		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUT	IOOK											
conomic Grow												
GDP - (QoQ)	-0.6%	3.8%	2.5%	0.7%	1.3%	1.4%	1.7%	1.7%	1.7%	1.7%	1.7%	1.6%
GDP - (YTD)	-0.6%	1.6%	1.9%	1.6%	1.3%	1.4%	1.5%	1.5%	1.7%	1.7%	1.7%	1.7%
Consumer Spding	0.6%	2.5%	2.6%	0.6%	1.2%	0.6%	0.6%	1.3%	1.6%	1.9%	2.1%	2.1%
YTD)	0.6%	1.6%	1.9%	1.6%	1.2%	0.9%	0.8%	0.9%	1.6%	1.8%	1.9%	2.0%
Sovt Spending	-1.0%	-0.1%	0.5%	0.9%	2.8%	0.9%	0.7%	0.3%	0.3%	0.1%	-0.1%	-0.3%
YTD)	-1.0%	-0.6%	-0.2%	0.1%	2.8%	1.9%	1.5%	1.2%	0.3%	0.2%	0.1%	-0.1%
Consumer Wea	ılth-											
Jnemployment	4.1%	4.2%	4.4%	4.6%	4.7%	4.7%	4.6%	4.6%	4.6%	4.5%	4.4%	4.4%
Cons Inflation	2.7%	2.5%	3.0%	3.2%	3.2%	3.5%	3.2%	2.9%	2.6%	2.5%	2.4%	2.4%
Home Prices	2.0%	2.0%	1.7%	1.5%	1.2%	1.0%	0.5%	0.0%	0.3%	0.8%	1.1%	1.5%
					•				•			
INGLE FAMILY H	IOME & VI	HICLE LOAN	MARKETS		I				ī			
Home Sales (Mi												
Home Sales	4.782	4.654	4.905	11.489	0.989	5.061	5.120	5.137	5.201 4.456	5.249	5.280	5.353
Existing Homes New Homes	4.127 0.655	3.990 0.664	4.178 0.727	4.279 7.210	0.290 0.699	4.342 0.719	4.383 0.737	4.397 0.740	4.456 0.745	4.492 0.757	4.518 0.762	4.585 0.768
Mortgage Origin			0.727	7.210	0.055	0.715	0.757	0.7 10	0.7 13	0.737	0.702	0.700
Single Family	1.027	1.366	1.503	1.518	1.454	1.505	1.494	1.370	1.393	1.517	1.535	1.378
Purchase App	0.699	0.935	0.961	0.859	0.865	0.968	0.989	0.873	0.884	1.019	1.031	0.883
Refi Apps	0.328	0.431	0.542	0.659	0.589	0.537	0.505	0.497	0.509	0.498	0.504	0.495
Refi Share	32%	32%	36%	43%	41%	36%	34%	36%	37%	33%	33%	36%
/ehicle Sales (M	ils)-											
/ehicle Sales	18.0	15.8	15.7	15.6	15.8	16.2	16.5	16.8	17.3	16.8	16.5	15.8
MARKET RATE O	LITLOOK											
Benchmark Rat Prime	<u>res-</u> 7.5%	7.5%	7.3%	7.0%	7.0%	6.8%	6.8%	6.8%	6.5%	6.5%	6.5%	6.5%
ed Funds	4.3%	4.3%	4.1%	3.9%	3.9%	3.6%	3.6%	3.6%	3.4%	3.4%	3.4%	3.4%
Byr UST	3.9%	3.7%	3.7%	3.6%	3.6%	3.6%	3.5%	3.5%	3.4%	3.3%	3.3%	3.4%
7yr UST	4.2%	4.0%	3.9%	3.9%	3.8%	3.8%	3.8%	3.8%	3.7%	3.7%	3.7%	3.6%
.0yr UST	4.5%	4.4%	4.3%	4.1%	4.1%	4.1%	4.1%	4.1%	4.0%	4.0%	4.0%	4.0%
Market Rates-	5.9%	5.7%	5.7%	5.5%	5.5%	5.5%	5.4%	5.4%	5.3%	5.3%	5.2%	5.2%
Syr Veh Loan		6.0%	6.0% 6.7%	5.9%	5.9%	5.9%	5.8%	5.8%	5.7%	5.7%	5.7%	5.7%
yr Veh Loan Syr 1st Mortg	5.9%	C 00/	h /%	6.6%	6.5%	6.5%	6.5%	6.5%	6.4%	6.4%	6.3%	6.3%
Market Rates- Fyr Veh Loan L5yr 1st Mortg BOyr 1st Mortg	6.8%	6.8%	0.770									
yr Veh Loan Syr 1st Mortg		6.8% 0.2% 3.1%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%



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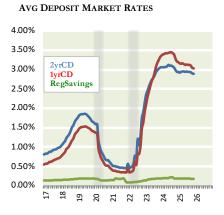
#### INDICATIVE PRICING SPREADS AND RELATIVE VALUE OF INVESTMENT OPTIONS

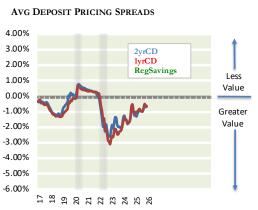
	From:	30yr FLM	15yr FLM	5yr Vehicle
	To:	10Yr UST	7Yr UST	2Yr UST
			/	
Current		2.29%	2.06%	1.92%
Oct-25		2.28%	2.01%	1.91%
Sep-25		2.41%	2.14%	2.10%
Aug-25		2.55%	2.19%	2.01%
Jul-25		2.18%	1.80%	1.79%
Jun-25		2.47%	2.13%	1.83%
May-25		2.44%	2.10%	1.91%
Apr-25		2.37%	2.06%	1.95%
Mar-25		2.23%	1.76%	1.91%
Feb-25		2.32%	1.87%	1.84%
Jan-25		2.29%	1.89%	1.71%
Dec-24		2.48%	2.09%	1.87%
Nov-24		2.58%	2.20%	1.88%





	From:	RegSvgs	1yr CD	2yr CD
	To:	FFds	1Yr UST	2Yr UST
Current Oct-25 Sep-25 Aug-25		-3.69% -3.69% -3.90% -4.14%	-0.62% -0.66% -0.51% -0.80%	-0.68% -0.71% -0.64% -0.78%
Jul-25 Jun-25 May-25 Apr-25 Mar-25 Feb-25 Jan-25		-4.14% -4.14% -4.14% -4.14% -4.14% -4.14%	-0.98% -0.97% -0.93% -0.83% -0.90% -0.98% -1.02%	-1.00% -0.99% -0.96% -0.89% -1.00% -1.13% -1.31%
Dec-24 Nov-24		-4.39% -4.39%	-1.03% -1.13%	-1.24% -1.25%





			1yr	2yr	3yr	4yr	5yr	5yr	5yr	15yr	30yr
		Cash	Agy	Agy	Agy	Agy	Agy	New Veh	Used Veh	Mortgage	Mortgage
		3.87%	3.55%	3.72%	4.00%	3.98%	4.25%	5.50%	5.65%	5.93%	6.40%
Share Draft	0.22%	3.65%	3.33%	3.50%	3.78%	3.76%	4.03%	5.28%	5.43%	5.71%	6.18%
Regular Savings	0.18%	3.69%	3.37%	3.54%	3.82%	3.80%	4.07%	5.32%	5.47%	5.75%	6.22%
Money Market	0.85%	3.02%	2.70%	2.87%	3.15%	3.13%	3.40%	4.65%	4.80%	5.08%	5.55%
FHLB Overnight	4.10%	-0.23%	-0.55%	-0.38%	-0.10%	-0.12%	0.15%	1.40%	1.55%	1.83%	2.30%
Catalyst Settlement	5.25%	-1.38%	-1.70%	-1.53%	-1.25%	-1.27%	-1.00%	0.25%	0.40%	0.68%	1.15%
6mo Term CD	2.77%	1.10%	0.78%	0.95%	1.23%	1.21%	1.48%	2.73%	2.88%	3.16%	3.63%
6mo FHLB Term	3.79%	0.08%	-0.24%	-0.07%	0.21%	0.19%	0.46%	1.71%	1.86%	2.14%	2.61%
6mo Catalyst Term	4.33%	-0.46%	-0.78%	-0.61%	-0.33%	-0.35%	-0.08%	1.17%	1.32%	1.60%	2.07%
1yr Term CD	3.03%	0.84%	0.52%	0.69%	0.97%	0.95%	1.22%	2.47%	2.62%	2.90%	3.37%
1yr FHLB Term	3.61%	0.26%	-0.06%	0.11%	0.39%	0.37%	0.64%	1.89%	2.04%	2.32%	2.79%
2yr Term CD	2.89%	0.98%	0.66%	0.83%	1.11%	1.09%	1.36%	2.61%	2.76%	3.04%	3.51%
2yr FHLB Term	3.50%	0.37%	0.05%	0.22%	0.50%	0.48%	0.75%	2.00%	2.15%	2.43%	2.90%
3yr Term CD	2.83%	1.04%	0.72%	0.89%	1.17%	1.15%	1.42%	2.67%	2.82%	3.10%	3.57%
3yr FHLB Term	3.53%	0.34%	0.02%	0.19%	0.47%	0.45%	0.72%	1.97%	2.12%	2.40%	2.87%
7yr FHLB Term	3.95%	-0.08%	-0.40%	-0.23%	0.05%	0.03%	0.30%	1.55%	1.70%	1.98%	2.45%
10yr FHLB Term	4.29%	-0.42%	-0.74%	-0.57%	-0.29%	-0.31%	-0.04%	1.21%	1.36%	1.64%	2.11%





Market Analysis

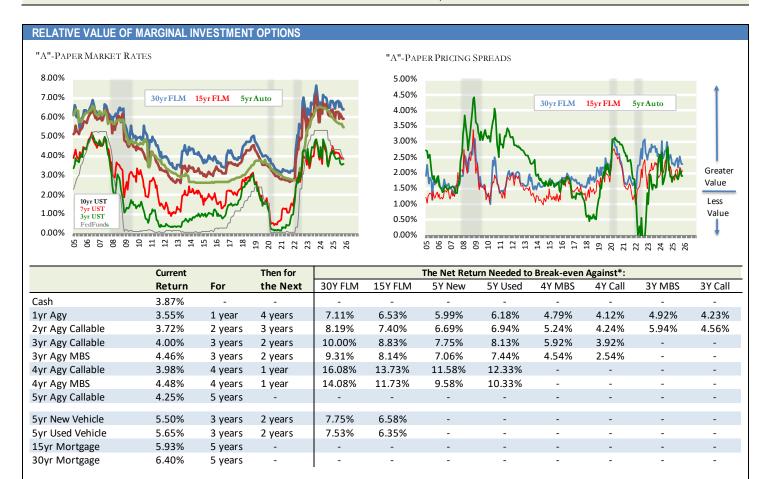
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## STRATEGIC ASSESSMENT OF INVESTMENT AND FUNDING OPTIONS, RELATIVE VALUE AND PRICING SPREADS



<sup>\*</sup> Best relative value noted by probabilities of achieving "break-even" returns

## **RELATIVE VALUE OF MARGINAL FUNDING OPTIONS**

	Current		Then for	The Net Co	st Needed to E	Break-even A	gainst*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.22%	1 year	2 years	4.14%	5.16%	5.56%	6.78%
Regular Savings	0.18%	1 year	2 years	4.16%	5.18%	5.60%	6.82%
Money Market	0.85%	1 year	2 years	3.82%	4.84%	4.93%	6.15%
FHLB Overnight	3.88%	1 year	2 years	2.31%	3.33%	1.90%	3.12%
Catalyst Settlement	5.00%	1 year	2 years	1.75%	2.77%	0.39%	2.00%
6mo Term CD	2.77%	6 mos	2.5 yrs	2.84%	3.66%	2.93%	3.74%
6mo FHLB Term	3.69%	6 mos	2.5 yrs	2.66%	3.47%	2.62%	3.44%
6mo Catalyst Term	4.29%	6 mos	2.5 yrs	2.54%	3.35%	2.42%	3.24%
1yr Term CD	3.03%	1 year	2 years	2.73%	3.75%	2.75%	3.97%
1yr FHLB Term	3.62%	1 year	2 years	2.44%	3.46%	2.16%	3.38%
2yr Term CD	2.89%	2 years	1 year	2.71%	4.75%	-	-
2yr FHLB Term	3.50%	2 years	1 year	1.49%	3.53%	-	-
3yr Term CD	2.83%	3 years	-	-	-	-	-
3yr FHLB Term	3.51%	3 years	-	-	-	-	-
7yr FHLB Term	3.90%	-	-	-	-	-	-
10yr FHLB Term	4.21%	-	-	-	-	-	-

<sup>\*</sup> Highest relative value noted by highest differentials and volatility projections





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# 07 November 2025

INDICATIVE PRICIN	NG AND R	ATE SHOCKS (	OF LOANS A	ND DEPOSIT	S						
	PORT	MARKET				MARKET	PRICE SH	PRICE SHIFTS		RATE SHOCKS	
	WAC	RATE	CPR	WAM	WAL*	PRICE	-300	+300		-300	+30
30-Year FLM Mor	7.00%	6.40%	8%	285	8.0	103.35	110.58	86.48	1	7.0%	-16.3
	6.40%	6.40%	8%	280	7.9	100.00	109.81	84.18		9.8%	-15.8
Ī	6.00%	6.40%	8%	275	7.7	97.83	109.16	83.90		11.6%	-14.2
	5.00%	6.40%	8%	265	7.4	92.63	106.86	84.82		15.4%	-8.4
	4.00%	6.40%	6%	224	7.3	87.31	103.30	85.07		18.3%	-2.6
	3.00%	6.40%	5%	210	7.1	82.14	97.59	85.15		18.8%	3.79
_							_				
15-Year FLM Mor	7.00%	5.93%	8%	166	5.5	104.70	110.81	91.47		5.8%	-12.6
	6.00%	5.93%	8%	150	5.0	100.29	109.15	89.13	1	8.8%	-11.1
	5.93%	5.93%	8%	160	5.3	100.00	108.59	87.66		8.6%	-12.3
Ī	5.00%	5.93%	8%	131	4.5	96.56	106.54	89.08		10.3%	-7.7
	4.00%	5.93%	6%	120	4.4	92.94	104.02	88.53		11.9%	-4.7
	3.00%	5.93%	5%	113	4.2	89.57	100.27	88.15		12.0%	-1.6
Vehicle Loans	7.00%	5.75%	15%	40	1.5	101.72	106.27	98.16		4.5%	-3.5
	6.00%	5.75%	15%	40	1.5	100.34	104.59	96.31		4.2%	-4.0
	5.50%	5.75%	15%	41	1.5	100.00	104.33	95.94		4.3%	-4.1
	5.00%	5.75%	12%	40	1.5	98.94	103.03	94.16	Ī	4.1%	-4.8
	4.00%	5.75%	10%	43	1.6	97.33	101.50	91.62		4.3%	-5.9
	3.00%	5.75%	8%	45	1.7	95.56	99.72	89.05		4.4%	-6.8

<sup>\*</sup>Based on WAM and Estimated CPR

	PORT	MARKET			MARKET
	WAC	RATE**	WAM	WAL***	PRICE
	,				
Regular Savings	1.50%	0.18%	0.08	3.5	104.61
	1.00%	0.18%	0.08	3.5	102.86
	0.50%	0.18%	0.08	3.5	101.12
	0.25%	0.18%	0.08	3.5	100.24
	0.18%	0.18%	0.08	3.5	100.00
	0.10%	0.18%	0.08	3.5	99.72
	0.05%	0.18%	0.08	3.5	99.55
•					•'
Money Market	2.00%	0.85%	0.08	1.5	101.71
	1.50%	0.85%	0.08	1.5	100.97
	1.00%	0.85%	0.08	1.5	100.22
	0.85%	0.85%	0.08	1.5	100.00
	0.50%	0.85%	0.08	1.5	99.48
	0.25%	0.85%	0.08	1.5	99.11
	0.10%	0.85%	0.08	1.5	98.88
Term Certificates	4.00%	3.03%	1.0	1.0	100.95
	3.50%	3.03%	1.0	1.0	100.46
	3.03%	3.03%	1.0	1.0	100.00
	3.00%	3.03%	1.0	1.0	99.97
	2.50%	3.03%	1.0	1.0	99.48
	2.00%	3.03%	1.0	1.0	98.99
	1.50%	3.03%	1.0	1.0	98.49
	1.00%	3.03%	1.0	1.0	98.00

<sup>\*\*</sup>Swap rate for comparable duration of Regular Savings and Money Market

<sup>\*\*\*</sup>Estimated life based on historical assessment of transaction accounts



# RESOURCES

**Business & Industry Consulting** Market Analysis Strategic Solutions **Financial Investments Regulatory Expert** <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 Million Q2-2025 Million Million <Million Million Million **TOTAL** Million Million Million Million **DEMOGRAPHICS** Number of Credit Unions 254 576 1,178 581 1,042 739 4,370 830 2,008 2,589 3,631 \$229.5 Average Assets (\$Mil) \$0.896 \$5.6 \$26.6 \$72.9 \$2,791.3 \$544.4 \$4.2 \$17.3 \$29.8 \$87.1 13% 24% 100% 59% 6% 13% 27% 17% 19% 46% 83% Pct of Credit Unions 0.0% 0.1% 1% 2% 10% 87% 100% 0% 1% 3% 13% Pct of Industry Assets GROWTH RATES (YTD) **Total Assets** -1.9% -7.3% -3.2% -6.4% 0.5% 7.3% 6.2% -7.0% -3.6% -5.1% -0.9% **Total Loans** -13.9% -11.8% -6.6% -11.4% -2.8% 5.6% 4.4% -12.0% -7.2% -9.6% -4.2% - Direct Loans -13.9% -12.0% -6.2% -10.6% -1.8% 6.2% 5.0% -12.0% -6.8% -8.9% -3.5% 201.1% -17.5% -19.8% -8.1% 1.2% 33.3% -17.2% -19.2% -9.3% - Indirect Loans 2.3% -53% Real Estate Loans -13.1% -3.4% -10.8% 0.9% 8.3% 7.4% -10.7% -3.6% -8.4% -0.6% **Total Shares** -2.9% -5.8% -2.1% -5.9% 0.4% 6.4% 5.4% -5.6% -2.5% -4.4% -0.8% - Checking & Savings -5.1% -7.7% -2.5% -7.2% 0.6% -100.1% 6.4% -7.4% -3.0% -5.3% -1.1% - Term CDs 30.0% -0.6% 0.1% -1.2% 1.9% 6.2% 5.7% -0.4% 0.1% -0.7% 1.4% 0.8% -9.0% 0.4% -4.0% 2.4% 7.6% 6.5% -8.3% -0.7% -2.5% 1.1% Net Worth **BALANCE SHEET ALLOCATION** 21.6% 18.3% 14.1% 13.3% 11.8% 11.0% 11.2% 18.6% 14.5% 13.9% 12.3% Net Worth-to-Total Assets Cash & Inv-to-Total Assets 51.8% 46.0% 44.0% 39.4% 29.5% 22.0% 23.3% 46.3% 44.2% 41.6% 32.4% 44.6% 51.2% 50.8% 54.3% 63.4% 72.2% 70.7% 50.7% 50.8% 52.8% 60.8% Loans-to-Total Assets 67.1% 52.1% 43.9% 35.9% 66.8% Vehicle-to-Total Loans 61.8% 27.5% 28.8% 53.5% 48.1% 38.5% **REL-to-Total Loans** 0.7% 6.7% 29.4% 40.1% 49.5% 57.5% 56.2% 6.3% 27.1% 34.4% 46.3% REL-to-Net Worth 1.5% 18.5% 106.0% 163.3% 265.5% 376.0% 354.6% 17.2% 94.7% 130.9% 228.5% Indirect-to-Total Loans 0.0% 0.2% 3.3% 8.6% 14.7% 16.3% 15.9% 0.2% 3.0% 6.2% 12.9% Loans-to-Total Shares 58.0% 63.1% 59.5% 63.1% 72.9% 85.2% 83.1% 62.8% 59.9% 61.6% 70.2% Chkg & Svgs-to-Total Share 91.3% 81.0% 72.4% 66.9% 57.8% 21.9% 47.7% 81.7% 73.3% 69.7% 60.7% 91.3% 82.4% 77.9% 75.3% 69.9% 40.5% 83.0% 78.4% 76.7% 65.2% 71.5% Nonterm-to-Total Shares Term CDs-to-Total Shares 5.3% 13.7% 16.8% 18.6% 23.9% 29.5% 28.5% 13.2% 16.4% 17.6% 22.4% 28.2% 9.5% 9.0% 7.0% 16.0% 9.3% Liquidity Ratio 15.2% 10.6% 7.1% 11.1% 10.2% Short-term Funding Ratio 45.8% 34.1% 27.1% 22.5% 16.5% 11.4% 12.3% 27.8% 24.8% 18.6% 12.4% 16.9% 49.0% 37.9% 21.4% 17.8% 38.6% 31.8% 29.0% 23.3% Short-term Cash Flow Ratio 31.0% 26.7% 3.2% 7.3% 19.7% 25.6% 31.7% 35.6% 34.8% 18.5% 22.4% 29.4% 34.7% Net Long-term Asset Ratio LOAN QUALITY Loan Delinquency Ratio 3.11% 1.74% 1.14% 0.92% 0.82% 0.91% 0.91% 1.20% 1.04% 0.87% 0.90% Net Charge-off Ratio 0.90% 0.63% 0.42% 0.43% 0.47% 0.83% 0.79% 0.44% 0.43% 0.46% 0.79% "Misery" Index 4.01% 2.37% 1.56% 1.35% 1.29% 1.74% 1.70% 1.64% 1.47% 1.33% 1.69% 0.79% Core Delinquency Rate 2.98% 1.49% 1.08% 0.87% 0.74% 0.83% 0.83% 1.57% 1.12% 0.97% Core Net Charge-off Rate 0.74% 0.43% 0.29% 0.31% 0.34% 0.61% 0.58% 0.44% 0.30% 0.31% 0.34% 3.72% 1.92% 1.36% 1.18% 1.08% 1.44% 1.41% 2.01% 1.42% 1.28% 1.12% Core "Misery" Index 0.64% 1 78% 0.99% 0.79% 0.66% 0 74% 0.74% 1 77% 1 01% 0.86% 0.69% RE Loan Delinguency Vehicle Loan Delinquency 3.02% 1.44% 1.09% 0.90% 0.81% 0.79% 0.82% 1.52% 1.14% 1.02% 0.86% 3.02% 1.45% 1.08% 0.86% 0.74% 0.53% 0.70% 1.53% 1.14% 1.01% 0.84% **Direct Loans** Indirect Loans 0.00% 0.43% 1.25% 1.04% 0.89% 0.87% 0.87% 0.43% 1.24% 1.08% 0.91% 0.87% 1.06% 0.95% 0.88% Loss Allow as % of Loans 2.86% 1.81% 0.97% 0.86% 1.37% 1.31% 1.87% 0.60% Current Loss Exposure 1.27% 0.72% 0.58% 0.53% 0.54% 0.59% 0.50% 0.76% 0.56% 0.55% 1.8 Coverage Ratio (Adequacy) 2.2 2.5 1.7 1.6 1.6 2.3 2.6 2.5 1.7 1.6 EARNINGS **Gross Asset Yield** 4.90% 4.97% 4.65% 4.55% 4.81% 5.22% 5.16% 4.96% 4.68% 4.61% 4.76% 0.62% 0.87% 0.90% 0.99% 1.33% 1.93% 1.84% 0.86% 0.90% 0.94% 1.24% Cost of Funds **Gross Interest Margin** 4.28% 4.09% 3.75% 3.57% 3.48% 3.29% 3.32% 4.10% 3.79% 3.67% 3.53% **Provision Expense** 0.17% 0.74% 0.24% 0.26% 0.33% 0.62% 0.58% 0.70% 0.29% 0.27% 0.32% 4.10% 3.35% 3.51% 3.30% 3.15% 2.66% 2.74% 3.40% 3.50% 3.39% 3.21% Net Interest Margin Non-Interest Income 0.31% 0.54% 0.78% 0.93% 1.13% 1.03% 1.03% 0.52% 0.75% 0.85% 1.06% 4.71% 4.12% 3.59% 3.54% 3.61% 3.01% 3.09% 4.15% 3.65% 3.59% 3.61% Non-Interest Expense Net Operating Expense 4.40% 3.58% 2.81% 2.60% 2.48% 1.99% 2.06% 3.63% 2.89% 2.73% 2.54% **Net Operating Return** -0.30% -0.23% 0.70% 0.70% 0.67% 0.67% 0.68% 0.68% -0.23% 0.61% 0.66% 0.57% 0.11% 0.05% 0.03% 0.04% 0.04% 0.04% 0.14% 0.06% 0.05% 0.04% Non-recurring Inc(Exp). Net Income. 0.27% -0.12% 0.75% 0.73% 0.71% 0.72% 0.72% -0.09% 0.67% 0.70% 0.71% Return on Net Worth. -1.4% -1.2% 5.0% 5.3% 5.7% 6.2% 6.0% -1.2% 4.2% 4.8% 5.4%





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q2-2025	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
PORTFOLIO ANALYTICS											
Cash and Investments											
Cash & CE as Pct of Assets	28%	15%	11%	9%	9%	7%	7%	16%	11%	10%	9%
Investments as Pct of Asset	26%	32%	34%	31%	21%	16%	17%	32%	34%	32%	24%
Short-term Funding Ratio Avg Cash & Investment Rat	45.8% 2.79%	34.1% 3.16%	27.1% 3.29%	22.5% 3.20%	16.5% 3.33%	11.4% 3.70%	12.3% 3.64%	27.8% 3.13%	24.8% 3.28%	18.6% 3.23%	12.4% 3.30%
Loan Portfolio											
Total Loan Growth-Annl	-13.9%	-11.8%	-6.6%	-11.4%	-2.8%	5.6%	4.4%	-12.0%	-7.2%	-9.6%	-4.2%
Consumer Loan Growth-Ar	-13.6%	-11.7%	-7.9%	-11.8%	-6.2%	2.0%	0.7%	-12.0%	-8.5%	-10.2%	-7.2%
Mortgage Loan Growth-An	-53.5%	-13.1%	-3.4%	-10.8%	0.9%	8.3%	7.4%	-10.7%	-3.6%	-8.4%	-0.6%
Avg Loan Balance	\$6,811	\$9,299	\$4,161	\$6,780	\$11,601	\$21,742	\$19,909	\$9,154	\$4,670	\$5,875	\$10,356
Avg Loan Rate Avg Loan Yield, net	7.41% 7.03%	6.74% 5.31%	6.20% 5.73%	5.96% 5.47%	5.96% 5.44%	6.03% 5.17%	6.03% 5.21%	6.78% 5.41%	6.26% 5.70%	6.09% 5.57%	5.98% 5.47%
,											
Credit Mitigation- Delinguency Rates-											
Credit Cards	0.00%	3.04%	1.78%	1.43%	1.20%	1.98%	1.93%	2.99%	1.83%	1.59%	1.28%
New Vehicle Loans	2.07%	0.84%	0.62%	0.53%	0.41%	0.50%	0.51%	0.91%	0.66%	0.59%	0.46%
Used Vehicle Loans	3.57%	1.83%	1.35%	1.08%	0.97%	0.95%	0.98%	0.08%	0.12%	0.15%	0.23%
Total Vehicle Loans	3.02%	1.44%	1.09%	0.90%	0.81%	0.79%	0.82%	1.52%	1.14%	1.02%	0.86%
Real Estate Loans	0.64%	1.78%	0.99%	0.79%	0.66%	0.74%	0.74%	1.77%	1.01%	0.86%	0.69%
Total Loan Delinquency	3.11%	1.74%	1.14%	0.92%	0.82%	0.91%	0.91%	1.20%	1.04%	0.87%	0.90%
Net Charge-off Rates-							Ī	i			
Credit Cards	-1.32%	2.05%	1.56%	1.95%	2.28%	5.38%	5.17%	1.99%	1.58%	1.80%	2.18%
New Vehicle Loans Used Vehicle Loans	0.24% 1.06%	0.07% 0.66%	0.13% 0.54%	0.17% 0.62%	0.26% 0.81%	0.50% 1.18%	0.46% 1.11%	0.90% 1.93%	0.66% 1.42%	0.60% 1.24%	0.46% 1.04%
Total Vehicle Loans	0.76%	0.43%	0.39%	0.48%	0.65%	0.94%	0.89%	0.45%	0.40%	0.44%	0.59%
Non-Comml RE Loans	0.00%	0.16%	0.00%	0.01%	0.01%	0.01%	0.01%	0.16%	0.00%	0.01%	0.01%
Total Net Charge-offs	0.90%	0.63%	0.42%	0.43%	0.47%	0.83%	0.79%	0.44%	0.43%	0.46%	0.79%
"Misery" Indices-											
Credit Cards	-1.32%	5.09%	3.34%	3.38%	3.48%	7.36%	7.10%	4.99%	3.41%	3.39%	3.46%
New Vehicle Loans	2.31%	0.91%	0.75%	0.70%	0.67%	1.00%	0.97%	1.81%	1.31%	1.19%	0.92%
Used Vehicle Loans Total Vehicle Loans	4.63% 3.78%	2.49% 1.87%	1.89% 1.48%	1.70% 1.38%	1.78% 1.46%	2.13% 1.73%	2.09% 1.71%	2.01% 1.97%	1.54% 1.54%	1.39% 1.46%	1.27% 1.46%
Non-Comml RE Loans	0.64%			0.80%							
Total "Misery" Index	4.01%	1.94% 2.37%	0.99% 1.56%	1.35%	0.67% 1.29%	0.75% 1.74%	0.75% 1.70%	1.93% 1.64%	1.01% 1.47%	0.87% 1.33%	0.70% 1.69%
, ,	4.0170	2.3770	1.50/0	1.3370	1.23/0	1.7470	1.7070	1.0470	1.4770	1.5570	1.0370
Fundng Portfolio	2.70/	7.40/	2.50/	C 00/	0.5%	7.00	C 40/	C 00/	2.00/	F 40/	0.00/
Share Growth YTD-Annl Chkg & Savings YTD-Annl	-3.7% -5.1%	-7.1% -7.7%	-2.5% -2.5%	-6.9% -7.2%	0.5% 0.6%	7.6% -100.1%	6.4% 6.4%	-6.9% -7.4%	-2.9% -3.0%	-5.1% -5.3%	-0.9% -1.1%
Term CDs Growth YTD	30.0%	-0.6%	0.1%	-1.2%	1.9%	6.2%	5.7%	-0.4%	0.1%	-0.7%	1.4%
Total Funding Growth YTD	-3.1%	-7.4%	-2.5%	-7.0%	-0.3%	6.6%	5.5%	-7.1%	-3.0%	-5.2%	-1.5%
Avg Share Balance per Mbr	\$2,528	\$5,234	\$9,222	\$10,959	\$12,860	\$14,469	\$14,063	\$4,906	\$8,513	\$9,712	\$11,928
Avg Share Balance Avg Share Rate	\$11,743 0.80%	\$14,730 1.08%	\$6,988 1.06%	\$10,751 1.14%	\$15,906 1.53%	\$25,526 2.28%	\$23,944 2.16%	\$14,499 1.06%	\$7,349 1.06%	\$8,907 1.10%	\$13,373 1.43%
Core as Pct of Total Shares Term CDs as Pct of Shares	91% 5%	81% 14%	72% 17%	67% 19%	58% 24%	22% 30%	48% 29%	82% 13%	73% 16%	70% 18%	61% 22%
Non-Member Deposit Ratio	2.5%	1.5%	1.0%	1.2%	1.2%	1.2%	1.2%	1.6%	1.0%	1.1%	1.2%
Borrowings/Total Funding	0.5%	0.2%	0.2%	0.3%	1.5%	4.7%	4.3%	0.2%	0.2%	0.3%	1.2%
Borrowings Growth YTD	250.0%	-88.9%	-25.9%	-44.2%	-40.0%	-11.9%	-13.1%	-74.5%	-33.1%	-40.9%	-40.0%
Avg Borrowings Rate	3.08%	2.86%	3.96%	4.38%	4.61%	5.23%	5.21%	2.88%	3.82%	4.21%	4.59%



RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Net Op Cash Flow (YTO-SMB)  4												
Met Operating Profitability-		<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Earning Assat/Funding North Into-10 Tolla Reven Not 10 Gold Flow (TTD SMI) Not 20 Gold Flow (TTD SMI) Syd 5	Q2-2025	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
Earning Assat/Funding North Into-10 Tolla Reven Not 10 Gold Flow (TTD SMI) Not 20 Gold Flow (TTD SMI) Syd 5	Net Operatina Profitability	<i>!-</i>										
Non-hitthicto-Total Revenue   6%   10%   14%   17%   19%   16%   17%   10%   14%   16%   18%   18%   18%   16%   12%   16%   12%   16%   12%   16%   12%   16%   12%   16%   12%   16%   16%   12%   16%   16%   12%   16%   16%   12%   16%   16%   12%   16%   16%   12%   16%	i i		120%	111%	109%	107%	111%	111%	120%	112%	110%	108%
Average Loan Balance Average Loan Balance Average Loan Balance Average Loan Balance Average Share Balance Loan Wield (ROA) Investment Yeld (ROA) Investmen	Non-Int Inc-to-Total Revenu						-					
Average Loan Balance Average Loan Balance Average Loan Balance Average Loan Balance Average Share Balance Loan Wield (ROA) Investment Yeld (ROA) Investmen	Net On Cash Flow (YTD-\$Mile	\$4	\$7	\$210	\$93	\$2,602	\$23.809	\$26.726	\$11	\$221	\$314	\$2,916
Loan Yield (ROA)   149%   1.48%   3.49%   3.18%   3.28%   3.81%   4.37%   4.28%   3.49%   3.21%   3.25%   3.67%	Average Loan Balance							. ,			•	
Investment Yield (ROA)	Average Share Balance	\$2,409	\$4,108	\$5,352	\$6,193	\$6,698	\$7,076	\$6,980	\$3,934	\$5,175	\$5,692	\$6,425
Shares Funding   99.5%   99.8%   99.8%   99.7%   98.5%   95.3%   95.7%   99.8%   99.8%   99.7%   98.8%   99.8%   99.9%   99.7%   98.8%   99.7%   98.7%   98.9%   99.7%   98.8%   99.7%   98.8%   99.7%   98.8%   99.7%   98.8%   99.7%   98.8%   99.7%   98.8%   99.7%   98.8%   99.8%   99.9%   99.9%   99.7%   99.8%   99.8%   99.8%   99.9%   99.9%   99.9%   99.9%   99.9%   99.9%   99.9%   99.8%   99.9%   99.9%   99.9%   99.9%   99.9%   99.8%   99.	Loan Yield (ROA)											
Net Operating Return per FTE Interest Income per FTE S08,182 5114,807 \$202,581 \$216,539 \$232,152 \$368,864 \$3341,261 \$108,068 \$185,334 \$201,100 \$223,900 \$428,961 \$428,961 \$428,962 \$434,965 \$468,93 \$641,99 \$136,638 \$121,551 \$18,688 \$35,449 \$41,000 \$528,080 \$185,334 \$201,100 \$223,900 \$428,961 \$428,961 \$428,962	` '											
Interest floome per FTE	Shares/Funding	99.5%	99.8%	99.8%	99.7%	98.5%	95.3%	95.7%	99.8%	99.8%	99.7%	98.8%
Avg Interest Exp per FTE   \$1,377   \$20,211   \$39,191   \$46,843   \$564,199   \$136,458   \$121,551   \$18,683   \$33,446   \$641,206   \$58,086   \$670   \$107   \$1	· · · · ·											
Gross Interest Inc per FTE Provisions per Provisions per FTE Provisions per FTE Provisions per Provisio	Interest Income per FTE											\$223,900
Provisions per FTE												\$58,089
Net interest income per FTE Non-Interest income per FTE Non-Interest income per FT Non-Interest Non-	•											\$165,811
Non-interest income per FI Avg Operating Exp per FTE S56,000 S95,158 S156,351 S168,377 S12,477 S12,737												
Avg Qereating Exp per FTE	Net Interest Income per FTE	\$48,727	\$77,474	\$152,901	\$157,101	\$152,075	\$188,289	\$181,174	\$74,053	\$138,513	\$147,904	\$150,966
Net Operating Exp per FTE	Non-Interest Income per FT	\$3,740	\$12,421	\$33,947	\$44,413	\$54,584	\$72,463	\$68,190	\$11,388	\$29,831	\$37,198	\$49,964
Avg Net Op Return per FT \$ (3,532) -55,263 \$30,497 \$33,276 \$32,282 \$48,016 \$44,805 -55,057 \$24,009 \$28,691 \$31,327 \$49,000 \$28,691 \$31,327 \$49,000 \$28,691 \$31,327 \$49,000 \$28,691 \$31,327 \$49,000 \$28,691 \$31,327 \$49,000 \$28	Avg Operating Exp per FTE	\$56,000	\$95,158	\$156,351	\$168,237	\$174,377	\$212,737	\$204,559	\$90,498	\$144,334	\$156,411	\$169,603
Revenue Per FTE - Total Revenue Ratio	Net Operating Exp per FTE	\$52,260	\$82,737	\$122,404	\$123,825	\$119,793	\$140,274	\$136,369	\$79,110	\$114,504	\$119,213	\$119,639
Revenue Per FTE - Total Revenue Ratio	Avg Net Op Return per FT	\$ (3.532)	-\$5.263	\$30.497	\$33.276	\$32,282	\$48.016	\$44.805	-\$5.057	\$24.009	\$28.691	\$31.327
Revenue-         Avg Revenue per FTE         \$61,922         \$127,228         \$236,528         \$260,951         \$286,736         \$441,327         \$409,451         \$5119,456         \$215,165         \$238,298         \$273,864           - Total Revenue Ratio         5.21%         5.50%         5.43%         5.49%         5.94%         6.25%         6.19%         5.48%         5.46%         5.48%         5.46%         5.83%           Operating Expenses-           Vag Revenue per FTE         \$65,455         \$132,491         \$206,030         \$227,675         \$254,454         \$393,312         \$364,646         \$124,513         \$191,155         \$209,606         \$242,536           Avg Comp & Benefits per F         \$25,574         \$48,561         \$772,587         \$79,103         \$86,784         \$113,322         \$107,602         \$45,873         \$67,712         \$73,467         \$83,245           - C. & B Exp Ratio         \$2,19%         \$1.6%         \$1.6%         \$1.80%         \$1.6%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%         \$1.60%	0 p	, (-) ,	, -,	, , -	, ,	, , ,	, -,	, ,	, -,	, ,	, -,	, , , , ,
- Total Revenue Ratio	Revenue-			¢226 520	¢260.054	¢205 725	6444 227	Ć 400, 454	¢110.45¢	¢245.465	¢220,200	¢272.004
Operating Expenses-           Avg Revenue per FTE - Total Revenue Ratio         \$65,455   \$132,491   \$206,030   \$227,675   \$254,454   \$393,312   \$364,646   \$124,513   \$191,155   \$209,606   \$242,536   \$242,227   \$243,537   \$243,473   \$243,474   \$243,473   \$243,473   \$243,473   \$243,473   \$243,473   \$243,474   \$243,												
Avg Revenue per FTE - Total Revenue Ratio - S.51% - S.53% - A.73%	- Total Revenue Ratio	5.21%	5.50%	5.43%	5.49%	5.94%	0.25%	6.19%	5.48%	5.44%	5.46%	5.83%
- Total Revenue Ratio	Operating Expenses-							1				
Avg Comp & Benefits per F	Avg Revenue per FTE	\$65,455	\$132,491	\$206,030	\$227,675	\$254,454	\$393,312	\$364,646	\$124,513	\$191,155	\$209,606	\$242,536
- C & B Exp Ratio	- Total Revenue Ratio	5.51%	5.73%	4.73%	4.79%	5.27%	5.57%	5.51%	5.72%	4.83%	4.81%	5.16%
- C & B Exp Ratio	Avg Comp & Benefits per F	\$25.07/	\$48 561	\$72 587	\$70 103	\$86.784	\$112 222	\$107.602	\$45 872	\$67.712	\$73.467	\$82.245
- Pct of Total Op Expense	· .											
- Full-time Equivalents - Pct Part-time Employee 79% 52% 16% 99% 7% 49,502 286,740 354,157 56% 25% 17% 10% 10% 10% 10% 10% 10% 10% 10% 10% 10	·											
- Full-time Equivalents - Pct Part-time Employee 79% 52% 16% 99% 7% 49,502 286,740 354,157 56% 25% 17% 10% 10% 10% 10% 10% 10% 10% 10% 10% 10	- FTE-to-Ops (Staff Eff)	1.86	0.78	0.36	0.30	0.26	0.16	0.17	0.84	0.40	0.34	0.27
Avg Occ & Ops Exp per FTE - \$17,662 \$26,386 \$42,227 \$43,971 \$43,473 \$50,269 \$48,894 \$25,348 \$39,147 \$41,584 \$42,971 - Occup & Ops Exp Ratio - Pct of Total Op Expense 32% 28% 27% 26% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 24% 24% 28% 27% 27% 25% 25% 23% 23% 21% 26% 26% 26% 26% 26% 26% 26% 26% 26% 26	,		1,425						1,618			
- Occup & Ops Exp Ratio - Pct of Total Op Expense 32% 28% 27% 26% 25% 25% 24% 24% 24% 28% 27% 25% 25% 25% 24% 24% 28% 27% 25% 25% 25% 24% 24% 28% 27% 25% 25% 25% 24% 24% 28% 27% 25% 25% 25% 24% 24% 28% 27% 25% 25% 25% 25% 24% 24% 28% 27% 25% 25% 25% 25% 24% 24% 28% 27% 25% 25% 25% 25% 25% 25% 25% 25% 25% 25	- Pct Part-time Employee	79%	52%	16%	9%	7%	4%	5%	56%	25%	17%	10%
- Occup & Ops Exp Ratio - Pct of Total Op Expense 32% 28% 27% 26% 25% 25% 24% 24% 24% 28% 27% 25% 25% 25% 24% 24% 28% 27% 25% 25% 25% 24% 24% 28% 27% 27% 25% 25% 25% 24% 24% 28% 27% 27% 25% 25% 25% 24% 24% 24% 28% 27% 27% 25% 25% 25% 24% 24% 24% 28% 27% 27% 25% 25% 25% 24% 24% 24% 28% 27% 27% 25% 25% 25% 24% 24% 24% 28% 27% 27% 25% 25% 25% 25% 25% 25% 25% 25% 25% 25	Avg Occ & Ops Exp per FTE	\$17,662	\$26,386	\$42,227	\$43,971	\$43,473	\$50,269	\$48,894	\$25,348	\$39,147	\$41,584	\$42,971
Avg All Other Exp per FTE - All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense - Pc		1.49%				0.90%		0.74%		0.99%	0.95%	
- All Other Expense Ratio - Pct of Total Op Expense - 22% 21% 27% 27% 27% 25% 23% 23% 23% 23% 23% 21% 26% 26% 26% 26% 26% 26% 26% 26% 26% 26	<ul> <li>Pct of Total Op Expense</li> </ul>	32%	28%	27%	26%	25%	24%	24%	28%	27%	27%	25%
- All Other Expense Ratio - Pct of Total Op Expense - 22% 21% 27% 27% 27% 25% 23% 23% 23% 23% 23% 21% 26% 26% 26% 26% 26% 26% 26% 26% 26% 26	Avg All Other Exp ner ETE	\$12 364	\$20 211	\$41 537	\$45 164	\$44 119	\$49 146	\$48,063	\$19 277	\$37 475	\$41 360	\$43 386
Pet of Total Op Expense         22%         21%         27%         25%         23%         23%         21%         26%												
Members-to-Potential Members-to-Forential Members-to-FTEs         2.1%         5.0%         2.6%         2.0%         1.9%         3.1%         2.8%         4.3%         2.8%         2.4%         2.0%           Members-to-FTEs         358         351         400         368         327         421         406         352         391         379         341           Borrower-to-Members         21.5%         35.5%         132.0%         101.9%         80.9%         56.7%         61.9%         33.7%         109.2%         101.9%         80.9%           Branches Members per Branch         Members per Member         1.0         1.1         1.5         1.5         1.6         1.7         1.7         1.1         1.4         1.5         1.5           Avg Accts per Member Member         0.2         0.4         1.3         1.0         0.8         0.6         0.6         0.3         1.2         1.1         0.9           Avg 1 Loan for every XX.X I Accidence         4.6         2.8         0.8         1.0         1.2         1.8         1.7         3.0         0.9         0.9         1.1           Avg Savings per Member         1.1         1.3         1.7         1.8         1.9         2.0	- Pct of Total Op Expense	22%										
Members-to-Potential Members-to-Forential Members-to-FTEs         2.1%         5.0%         2.6%         2.0%         1.9%         3.1%         2.8%         4.3%         2.8%         2.4%         2.0%           Members-to-FTEs         358         351         400         368         327         421         406         352         391         379         341           Borrower-to-Members         21.5%         35.5%         132.0%         101.9%         80.9%         56.7%         61.9%         33.7%         109.2%         101.9%         80.9%           Branches Members per Branch         Members per Member         1.0         1.1         1.5         1.5         1.6         1.7         1.7         1.1         1.4         1.5         1.5           Avg Accts per Member Member         0.2         0.4         1.3         1.0         0.8         0.6         0.6         0.3         1.2         1.1         0.9           Avg 1 Loan for every XX.X I Accidence         4.6         2.8         0.8         1.0         1.2         1.8         1.7         3.0         0.9         0.9         1.1           Avg Savings per Member         1.1         1.3         1.7         1.8         1.9         2.0	Membership Outreach-											
Members-to-FTES         358         351         400         368         327         421         406         352         391         379         341           Borrower-to-Members         21.5%         35.5%         132.0%         101.9%         80.9%         56.7%         61.9%         33.7%         109.2%         101.9%         80.9%           Avg Accts per Member         1.0         1.1         1.5         1.5         1.6         1.7         1.7         1.1         1.4         1.5         1.5           Avg Loans per Member         0.2         0.4         1.3         1.0         0.8         0.6         0.6         0.3         1.2         1.1         0.9           Avg 1 Loan for every XX.X I         4.6         2.8         0.8         1.0         1.2         1.8         1.7         3.0         0.9         0.9         1.1           Avg Savings per Member         1.1         1.3         1.7         1.8         1.9         2.0         2.0         1.2         1.6         1.7         1.9	Members-to-Potential	2.1%	5.0%	2.6%	2.0%	1.9%	3.1%	2.8%	4.3%	2.8%	2.4%	2.0%
Borrower-to-Members Branches Members per Branch  Avg Accts per Member  O.2  O.4  O.4  O.5  O.5  O.5  O.5  O.5  O.5	Members-to-FTEs											
Members per Branch       Avg Accts per Member       1.0       1.1       1.5       1.5       1.6       1.7       1.7       1.1       1.4       1.5       1.5         Avg Loans per Member       0.2       0.4       1.3       1.0       0.8       0.6       0.6       0.3       1.2       1.1       0.9         Avg 1 Loan for every XX.X I       4.6       2.8       0.8       1.0       1.2       1.8       1.7       3.0       0.9       0.9       1.1         Avg Savings per Member       1.1       1.3       1.7       1.8       1.9       2.0       2.0       1.2       1.6       1.7       1.9	Borrower-to-Members											
Avg Accts per Member       1.0       1.1       1.5       1.5       1.6       1.7       1.7       1.1       1.4       1.5       1.5         Avg Loans per Member       0.2       0.4       1.3       1.0       0.8       0.6       0.6       0.3       1.2       1.1       0.9         Avg 1 Loan for every XX.X I       4.6       2.8       0.8       1.0       1.2       1.8       1.7       3.0       0.9       0.9       1.1         Avg Savings per Member       1.1       1.3       1.7       1.8       1.9       2.0       2.0       1.2       1.6       1.7       1.9	Branches											
Avg Loans per Member       0.2       0.4       1.3       1.0       0.8       0.6       0.6       0.3       1.2       1.1       0.9         Avg 1 Loan for every XX.X I       4.6       2.8       0.8       1.0       1.2       1.8       1.7       3.0       0.9       0.9       1.1         Avg Savings per Member       1.1       1.3       1.7       1.8       1.9       2.0       2.0       1.2       1.6       1.7       1.9	Members per Branch											
Avg Loans per Member       0.2       0.4       1.3       1.0       0.8       0.6       0.6       0.3       1.2       1.1       0.9         Avg 1 Loan for every XX.X I       4.6       2.8       0.8       1.0       1.2       1.8       1.7       3.0       0.9       0.9       1.1         Avg Savings per Member       1.1       1.3       1.7       1.8       1.9       2.0       2.0       1.2       1.6       1.7       1.9	Avg Accts per Member	1.0	1.1	1.5	1.5	1.6	1.7	1.7	1.1	1.4	1.5	1.5
Avg 1 Loan for every XX.X I       4.6       2.8       0.8       1.0       1.2       1.8       1.7       3.0       0.9       0.9       1.1         Avg Savings per Member       1.1       1.3       1.7       1.8       1.9       2.0       2.0       1.2       1.6       1.7       1.9	- '											
Avg Savings per Member         1.1         1.3         1.7         1.8         1.9         2.0         2.0         1.2         1.6         1.7         1.9												
	Avg Savings per Member											
	Avg 1 Savings for every XX.											





**Business & Industry Consulting** Market Analysis Strategic Solutions **Financial Investments** Regulatory Expert <\$2 \$2-10 \$10-50 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 \$50-100 Million Q2-2025 Million TOTAL Million Million <Million Million Million Million Million Million NET INFRASTRUCTURE COST: 0.31% 0.54% 0.78% 0.93% 1.13% 1.03% 1.03% 0.52% 0.75% 0.85% 1.06% Fee Income Compensation & Benefits 2.19% 2.10% 1.67% 1.66% 1.80% 1.60% 1.63% 2.11% 1.71% 1.68% 1.77% Travel & Conference 0.04% 0.02% 0.03% 0.04% 0.04% 0.02% 0.02% 0.03% 0.03% 0.03% 0.04% 0.20% 0.23% 0.20% Office Occupancy 0.26% 0.16% 0.22% 0.17% 0.18% 0.17% 0.21% 0.22% Office Operations 1.22% 0.98% 0.77% 0.70% 0.67% 0.54% 0.56% 0.99% 0.79% 0.74% 0.69% **Educational & Promo** 0.03% 0.03% 0.08% 0.09% 0.11% 0.12% 0.12% 0.03% 0.07% 0.08% 0.11% 0.19% 0.25% 0.19% 0.20% 0.14% 0.18% Loan Servicing 0.17% 0.13% 0.22% 0.21% 0.24% Professional & Outside Sv 0.52% 0.51% 0.53% 0.50% 0.42% 0.25% 0.28% 0.51% 0.52% 0.51% 0.45% Member Insurance 0.03% 0.01% 0.00% 0.00% 0.00% 0.00% 0.00% 0.01% 0.00% 0.00% 0.00% 0.01% 0.01% 0.03% **Operating Fees** 0.06% 0.03% 0.03% 0.02% 0.02% 0.03% 0.02% 0.02% Miscellaneous 0.17% 0.13% 0.10% 0.07% 0.08% 0.10% 0.10% 0.14% 0.10% 0.09% 0.08% **Total Ops Expense** 4.71% 4.12% 3.59% 3.54% 3.61% 3.01% 3.09% 4.15% 3.65% 3.59% 3.61% 4.40% 3.58% 2.81% 2.60% 2.48% 1.99% 2.06% 3.63% 2.89% 2.73% 2.54% Net Operating Expense NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT \$68,190 \$11,388 \$3,740 \$12,421 \$33,947 \$44.413 \$54,584 \$72,463 \$29,831 \$37.198 \$49,964 Fee Income Compensation & Benefits \$25,974 \$48,561 \$72,587 \$79,103 \$86,784 \$113,322 \$107,602 \$45,873 \$67,712 \$73,467 \$83,245 \$561 \$1,380 \$1,768 \$1,581 \$556 \$1,230 \$1,501 Travel & Conference \$519 \$1,778 \$1,548 \$1,704 \$3,117 \$3,789 \$8,832 \$10,606 \$10,909 \$12,039 \$11,746 \$3,709 \$7,897 \$9,266 \$10,472 Office Occupancy \$14,545 \$22,596 \$33,395 \$32,564 \$37,147 \$21,638 \$31,250 \$32,318 Office Operations \$33,365 \$38,230 \$32,499 **Educational & Promo** \$416 \$702 \$3,312 \$4,419 \$5,495 \$8,300 \$7,675 \$668 \$2,829 \$3,633 \$5,000 Loan Servicing \$2,078 \$3,088 \$8,280 \$10,606 \$11,838 \$13,650 \$13,158 \$2,968 \$7,310 \$8,975 \$11,077 \$20,484 \$11,789 Professional & Outside Sv \$6,234 \$22,908 \$23,863 \$17,884 \$18,472 \$11,128 \$20,758 \$22,327 \$20,974 Member Insurance \$312 \$281 \$138 \$88 \$81 \$56 \$68 \$284 \$165 \$126 \$93 **Operating Fees** \$727 \$702 \$1,104 \$884 \$808 \$642 \$683 \$705 \$1,031 \$957 \$848 \$2,078 \$3,088 \$4,416 \$3,535 \$7,066 \$6,427 \$2,968 \$4,152 \$3,840 \$3,690 Miscellaneous \$3,636 **Total Ops Expense** \$56,000 \$95,158 \$156,351 \$168,237 \$174,377 \$212,737 \$204,559 \$90,498 \$144,334 \$156,411 \$169,603 **Net Operating Expense** \$52,260 \$82,737 \$122,404 \$123,825 \$119,793 \$140,274 \$136,369 \$79,110 \$114,504 \$119,213 \$119,639 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 46.4% 51.0% 46.4% 47.0% 49.8% 53.3% 52.6% 50.7% 46.9% 47.0% 49.1% 0.9% 0.9% 0.6% 1.0% 0.7% 0.8% 0.6% 0.9% 1.0% 1.0% Travel & Conference 1.1% 5.6% 4.0% 5.6% 6.3% 6.3% 5.7% 5.7% 4.1% 5.5% 5.9% 6.2% Office Occupancy Office Operations 26.0% 23.7% 21.4% 19.8% 18.7% 18.0% 18.2% 23.9% 21.7% 20.7% 19.2% **Educational & Promo** 0.7% 0.7% 2.1% 2.6% 3.2% 3.9% 3.8% 0.7% 2.0% 2.3% 2.9% 3.7% 3.2% 5.3% 6.3% 6.8% 6.4% 6.4% 3.3% 5.1% 5.7% 6.5% Loan Servicing Professional & Outside Sv 11.1% 12.4% 14.7% 14.2% 11.7% 8.4% 9.0% 12.3% 14.4% 14.3% 12.4% Member Insurance 0.6% 0.3% 0.1% 0.1% 0.0% 0.0% 0.0% 0.3% 0.1% 0.1% 0.1% **Operating Fees** 1.3% 0.7% 0.7% 0.5% 0.5% 0.3% 0.3% 0.8% 0.7% 0.6% 0.5% 3.7% 3.2% 2.8% 2.1% 3.3% 3.1% 3.3% 2.9% 2.5% 2.2% Miscellaneous 2.1% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%