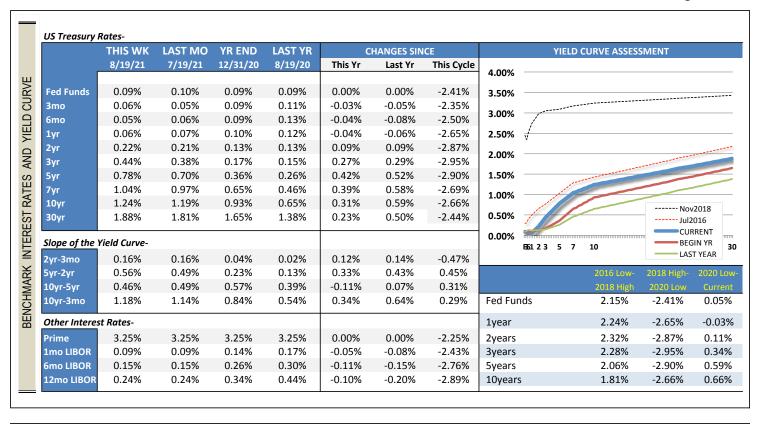
AND

ECONOMIC UPDATE

20 August 2021



RETAIL SALES DECLINE 1.1% IN JULY; STILL 15.8% OVER A YEAR AGO

Shoppers in the U.S. cut back their purchases in July as worries over the delta variant of Covid-19 dampened activity and government stimulus dried up.

Retail sales for the month fell 1.1%, Excluding automobiles, sales declined 0.4%, according to Commerce Department figures released Tuesday. Consumers make up nearly 70% of all activity in the U.S., so retail sales are watched closely as a gauge to overall economic health.

Powered by a series of government stimulus checks, shoppers helped lift the economy out of the shortest recession in history, lasting just two months from the initial coronavirus fears in February 2020 until April, a month after fiscal and monetary authorities unleased a series of unprecedented programs to get the nation through the pandemic.

Though July saw a month-over-month decline, the \$617.7 billion in sales still represented a 15.8% acceleration from the same time a year ago.

Key Economic Indicators for Banks, Thrifts & Credit Unions-									
		LATEST	CURRENT	PREV					
GDP	QoQ	Q2-Est	6.5%	6.3%					
GDP - YTD	Annl	Q2-Est	6.5%	6.3%					
Consumer Spending	QoQ	Q2-Est	11.8%	11.4%					
Consumer Spending	Annl	Q2-Est	11.6%	11.4%					
Unemployment	Mo	July	5.4%	5.9%					
Consumer Inflation	YoY	July	5.4%	5.4%					
Core Inflation	YoY	July	4.3%	4.5%					
Consumer Credit	Annual	June	10.6%	10.4%					
Retail Sales	YoY	July	21.9%	22.8%					
Vehicle Sales	Annl (Mil)	July	15.2	15.8					
Home Sales	Annl (Mil)	June	6.629	6.663					
Home Prices	YoY	May	16.6%	14.9%					

	THIS WK	YR END	PCT CH	HANGES
	8/19/21	12/31/20	YTD	12Mos
DJIA	34,894	30,606	14.0%	25.3%
S&P 500	4,424	3,756	17.8%	30.3%
NASDAQ	14,636	12,888	13.6%	29.7%
Crude Oil	63.69	48.52	31.3%	49.6%
Avg Gasoline	3.17	2.24	41.5%	1.0%
Gold	1,783	1,895	-5.9%	-8.4%



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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate Se	ensitivity
	8/19/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.90%	0.07%	0.00%	-0.79%	-2.25%	0%	35%
Platinum CC	9.15%	0.05%	0.00%	-1.12%	-2.25%	0%	50%
48mo Veh	2.73%	-0.25%	0.09%	-0.93%	-2.76%	-278%	34%
60mo Veh	2.83%	-0.25%	0.27%	-0.94%	-2.61%	-93%	36%
72mo Veh	3.16%	-0.25%	0.35%	-0.96%	-2.46%	-72%	39%
HE LOC	3.98%	0.15%	0.00%	-1.58%	-2.25%	0%	70%
10yr HE	4.69%	0.31%	0.42%	-0.83%	-2.48%	74%	33%
15yr FRM	2.68%	-0.16%	0.37%	-1.90%	-2.20%	-44%	87%
30yr FRM	3.16%	-0.02%	0.31%	-1.90%	-2.00%	-6%	95%
Sh Drafts	0.09%	0.00%	0.00%	-0.05%	-2.36%	0%	2%
Reg Svgs	0.19%	0.05%	0.00%	0.00%	-2.36%	0%	0%
MMkt-10k	0.16%	-0.03%	0.00%	-0.32%	-2.36%	0%	14%
MMkt-50k	0.22%	-0.05%	0.00%	-0.43%	-2.36%	0%	18%
6mo CD	0.24%	-0.06%	-0.04%	-0.79%	-2.47%	150%	32%
1yr CD	0.35%	-0.09%	-0.04%	-1.16%	-2.68%	225%	43%
2yr CD	0.47%	-0.10%	0.09%	-1.38%	-2.76%	-111%	50%
3yr CD	0.57%	-0.10%	0.27%	-1.49%	-2.61%	-37%	57%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

Although retail sales fell in July, the outlook for consumer spending remains positive. However, spending growth will shift from goods to services over the next couple of years, limiting growth in most categories of retail sales.

Most of the monthly decline came from motor vehicles and parts dealers, which fell 3.9%. The auto sector has been a major contributor to the inflation surge in 2021, with used car prices jumping higher amid swelling demand.

Clothing stores saw a 2.6% decline, and sporting goods, musical instrument and book stores fell 1.9%. Online sales also posted a 3.1% drop.

With energy prices continuing to rise, gasoline sales increased 2.4%, and the return of businesses to bars and restaurants pushed food and beverage sales up 1.7%. Eating and drinking establishments saw a 38.4% increase in sales from a year ago.

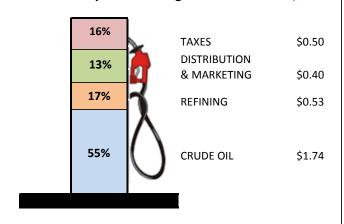
While central bank officials are largely conceding that inflation has met their 2% mandate, they still see a need for labor market improvement before substantial policy tightening is likely. The Fed is expected in the next few months to announce that it will start decelerating the pace of its monthly bond purchases, but is not likely to begin raising interest rates until late 2022 or early in 2023.

ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Projected	Previous
Retail Sales (Jul, YoY)	15.8%	15.1%	18.0%
Leading Indicators (Jul, MoM)	0.9%	0.8%	0.7%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Existing Home Sales (Jul, Annlzd)	5.82M	5.86M
New Home Sales (Jul, Annizd)	0.680M	0.676M
GDP (Q2, 2nd)	6.5%	6.3%

What We Pay for an Average Gallon of Gas: \$3.17



Brian Turner

^{*}Since Nov 2018





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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
July 19	20	21	Jobless Claims 419k Cont'd Claims 3.3M Ex Home Sales 5.86M	23	24
26 New Home Sales 676k	Home Prices 17% Cons Confidence 129.1	28 FOMC Decision	Jobless Claims 400k Cont'd Claims 3.27M GDP (Q2-First) 6.5%	30 Personal Income +0.1% Personal Expense +1.0%	31
2 Vehicle Sales 15.2M	3	4	5 Jobless Claims 387k Cont'd Claims 2.98M	6 Unemployment 5.4% Consumer Credit 10.6%	7
9	10	11 Consumer Inflation 5.4%	Jobless Claims 375k Cont'd Claims 2.86M Wholes Inflation 7.8%	13	14
16	17 Retail Sales 15.8% Ind Production 6.6%	18 FOMC Minutes	Jobless Claims 348k Cont'd Claims 2.82M Leading Ind 0.9%	20	21
Existing Home Sales	24 New Home Sales	25	Jobless Claims Cont'd Claims GDP (Q2-2nd)	Personal Income Personal Spending	28
30	Home Prices Consumer Confidence	Sep 1 Vehicle Sales Construction Spending	Jobless Claims Cont'd Claims	3 Unemployment	4
6	7	8 Consumer Credit	Jobless Claims Cont'd Claims	10 Wholesale Inflation	11
13	14 Consumer Inflation	15 Industrial Production	Jobless Claims Cont'd Claims Retail Sales	17	18





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		2020			202					22	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ECONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	-31.4%	33.1%	4.1%	6.4%	6.5%	6.2%	6.0%	4.6%	2.7%	2.5%	2.2%
GDP - (YTD)	-18.2%	-1.1%	0.2%	6.4%	6.5%	6.4%	6.3%	4.6%	3.7%	3.3%	3.0%
Consumer Spending - (QoQ)	-33.2%	40.7%	2.3%	11.3%	11.8%	1.8%	4.0%	2.2%	2.5%	2.3%	2.2%
Consumer Spending - (YTD)	-20.1%	0.2%	0.8%	11.3%	11.6%	8.3%	7.2%	2.2%	2.4%	2.3%	2.3%
Goverment Spending - (QoQ)	2.5%	-4.9%	-1.2%	5.7%	-1.5%	2.1%	3.1%	0.9%	2.9%	5.2%	3.8%
Government Spending - (YTD)	1.9%	-0.4%	-0.6%	5.7%	2.1%	2.1%	2.4%	0.9%	1.9%	3.0%	3.2%
sovernment spending - (110)	1.570	0.470	-0.070	3.770	2.170	2.1/0	2.470	0.576	1.570	3.070	3.2/0
Consumer Wealth-											
Unemployment Rate	13.0%	8.8%	6.7%	6.2%	5.9%	5.1%	4.5%	4.4%	4.2%	3.9%	3.8%
Consumer Inflation	0.4%	1.2%	1.4%	1.9%	4.8%	5.1%	4.9%	4.2%	2.8%	2.2%	2.4%
Home Prices	4.4%	5.9%	9.7%	10.8%	15.2%	16.5%	16.5%	16.3%	16.0%	15.7%	15.5%
	CLE LOAN N	MARKETS		Г				Ι			
SINGLE FAMILY HOME & VEHI											
Consumer Demand- Total Home Sales (Mil)	5.016	7.100	7.650	7.199	6.658	6.857	7.193	7.277	7.528	7.614	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.830	6.073	6.326	6.358	6.537	6.577	6.576
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016	7.100									6.576
	5.016 4.313	7.100 6.137	6.777	6.303	5.830	6.073	6.326	6.358	6.537	6.577	6.576 1.079
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	5.016 4.313 0.708	7.100 6.137 0.973	6.777 0.926	6.303 0.896	5.830 0.828	6.073 0.784	6.326 0.867	6.358 0.919	6.537 0.991	6.577 1.037	6.576 1.079 1.569
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	5.016 4.313 0.708 3.052	7.100 6.137 0.973 3.497	6.777 0.926 3.578	6.303 0.896 3.146	5.830 0.828 3.116	6.073 0.784 2.486	6.326 0.867 1.706	6.358 0.919 1.395	6.537 0.991 1.732	6.577 1.037 1.676	7.655 6.576 1.079 1.569 1.187 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.708 3.052 1.203	7.100 6.137 0.973 3.497 1.427	6.777 0.926 3.578 1.343	6.303 0.896 3.146 0.974	5.830 0.828 3.116 1.428	6.073 0.784 2.486 1.253	6.326 0.867 1.706 1.248	6.358 0.919 1.395 1.002	6.537 0.991 1.732 1.329	6.577 1.037 1.676 1.277	6.576 1.079 1.569 1.187
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	5.016 4.313 0.708 3.052 1.203 1.848	7.100 6.137 0.973 3.497 1.427 2.070	6.777 0.926 3.578 1.343 2.235	6.303 0.896 3.146 0.974 2.172	5.830 0.828 3.116 1.428 1.688	6.073 0.784 2.486 1.253 1.233	6.326 0.867 1.706 1.248 0.457	6.358 0.919 1.395 1.002 0.393	6.537 0.991 1.732 1.329 0.402	6.577 1.037 1.676 1.277 0.399	1.569 1.187 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.830 0.828 3.116 1.428 1.688 54%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.830 0.828 3.116 1.428 1.688 54%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.830 0.828 3.116 1.428 1.688 54% 16.2	6.073 0.784 2.486 1.253 1.233 50% 15.3	6.326 0.867 1.706 1.248 0.457 27% 15.8	6.358 0.919 1.395 1.002 0.393 28% 16.2	6.537 0.991 1.732 1.329 0.402 23% 17.0	6.577 1.037 1.676 1.277 0.399 24% 17.4	6.576 1.079 1.569 1.187 0.383 24% 16.8
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.830 0.828 3.116 1.428 1.688 54% 16.2	6.073 0.784 2.486 1.253 1.233 50% 15.3	6.326 0.867 1.706 1.248 0.457 27% 15.8	6.358 0.919 1.395 1.002 0.393 28% 16.2	6.537 0.991 1.732 1.329 0.402 23% 17.0	6.577 1.037 1.676 1.277 0.399 24% 17.4	6.576 1.079 1.569 1.187 0.383 24% 16.8
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Wehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.830 0.828 3.116 1.428 1.688 54% 16.2	6.073 0.784 2.486 1.253 1.233 50% 15.3	6.326 0.867 1.706 1.248 0.457 27% 15.8	6.358 0.919 1.395 1.002 0.393 28% 16.2	6.537 0.991 1.732 1.329 0.402 23% 17.0	6.577 1.037 1.676 1.277 0.399 24% 17.4	6.576 1.079 1.569 1.187 0.383 24% 16.8
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.830 0.828 3.116 1.428 1.688 54% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 15.3	6.326 0.867 1.706 1.248 0.457 27% 15.8	6.358 0.919 1.395 1.002 0.393 28% 16.2	6.537 0.991 1.732 1.329 0.402 23% 17.0	6.577 1.037 1.676 1.277 0.399 24% 17.4	6.576 1.079 1.569 1.187 0.383 24% 16.8
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.830 0.828 3.116 1.428 1.688 54% 16.2	6.073 0.784 2.486 1.253 1.233 50% 15.3	6.326 0.867 1.706 1.248 0.457 27% 15.8	6.358 0.919 1.395 1.002 0.393 28% 16.2	6.537 0.991 1.732 1.329 0.402 23% 17.0	6.577 1.037 1.676 1.277 0.399 24% 17.4	6.576 1.079 1.569 1.187 0.383 24% 16.8
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.830 0.828 3.116 1.428 1.688 54% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 15.3	6.326 0.867 1.706 1.248 0.457 27% 15.8	6.358 0.919 1.395 1.002 0.393 28% 16.2	6.537 0.991 1.732 1.329 0.402 23% 17.0	6.577 1.037 1.676 1.277 0.399 24% 17.4	6.576 1.079 1.569 1.187 0.383 24% 16.8
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST LOyr UST Market Rates- Eyr Vehicle Loan Rate	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.830 0.828 3.116 1.428 1.688 54% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 15.3	6.326 0.867 1.706 1.248 0.457 27% 15.8	6.358 0.919 1.395 1.002 0.393 28% 16.2	6.537 0.991 1.732 1.329 0.402 23% 17.0	6.577 1.037 1.676 1.277 0.399 24% 17.4	6.576 1.079 1.569 1.187 0.383 24% 16.8
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST LOyr UST Market Rates-	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.896 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	5.830 0.828 3.116 1.428 1.688 54% 16.2 3.3% 0.1% 0.5% 1.6%	6.073 0.784 2.486 1.253 1.233 50% 15.3	6.326 0.867 1.706 1.248 0.457 27% 15.8	6.358 0.919 1.395 1.002 0.393 28% 16.2	6.537 0.991 1.732 1.329 0.402 23% 17.0 3.5% 0.3% 0.9% 2.1%	6.577 1.037 1.676 1.277 0.399 24% 17.4 4.0% 0.5% 0.9% 2.3%	6.576 1.079 1.569 1.187 0.383 24% 16.8 4.0% 0.5% 0.9% 2.5%





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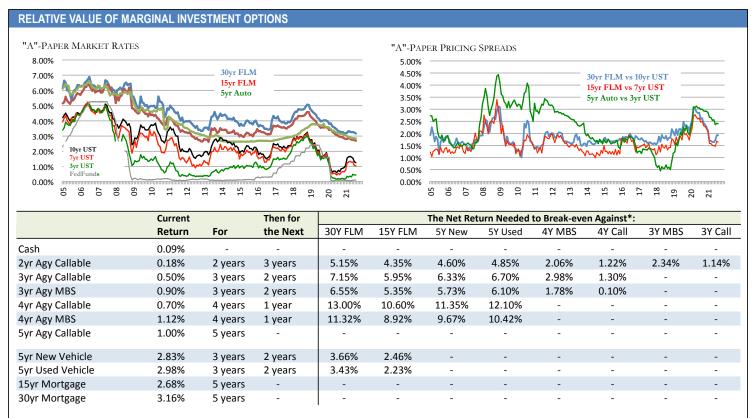
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	0.81%	0.92%	0.85%	0.79%
Regular Savings	0.19%	1 year	2 years	0.76%	0.87%	0.75%	0.69%
Money Market	0.16%	1 year	2 years	0.78%	0.88%	0.78%	0.72%
FHLB Overnight	0.26%	1 year	2 years	0.73%	0.83%	0.68%	0.62%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	0.34%	-0.16%	-0.37%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	0.72%	0.55%	0.51%
6mo FHLB Term	0.27%	6 mos	2.5 yrs	0.63%	0.71%	0.54%	0.50%
6mo Catalyst Term	0.36%	6 mos	2.5 yrs	0.61%	0.70%	0.51%	0.47%
1yr Term CD	0.35%	1 year	2 years	0.68%	0.79%	0.59%	0.53%
1yr FHLB Term	0.29%	1 year	2 years	0.71%	0.82%	0.65%	0.59%
2yr Term CD	0.47%	2 years	1 year	0.77%	0.98%	-	-
2yr FHLB Term	0.44%	2 years	1 year	0.83%	1.04%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	0.64%	3 years	-	-	-	-	-

st Highest relative value noted by highest differentials and volatility projections



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Q1-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
	- IVIIIIIOII	· · · · · · · · · · · · · · · · · · ·	NVIIIIIOII	- IVIIIIIOII	- IVIIIIIOII	- TVIIIIOII	101712	1411111011			
DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.6
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	87%
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.4%
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.5%
Total Shares	-1.2%	-15.8%	-3.7%	7.2%	10.9%	26.3%	23.0%	-14.9%	-4.9%	1.5%	8.3%
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-8.3%	15.3%	10.3%	-31.4%	-24.1%	-17.5%	-11.1%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.4%
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth	1%	20%	110%	176%	258%	328%	309%	18%	98%	138%	221%
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	4%	7%	15%
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	68%
Nonterm-to-Total Shares	88%	86%	84%	82%	80%	84%	78%	86%	84%	83%	81%
Term CDs-to-Total Shares	5%	10%	11%	12%	14%	16%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.31%
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinquency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.46%
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.44%
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.80%
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS											
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.85%
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.32%
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.52%
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.08%
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.44%
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.15%
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.11%
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.96%
Net Operating Return	-0.70%	-0.16%	0.22%	0.44%	0.56%	1.04%	0.94%	-0.20%	0.18%	0.31%	0.49%
Non-recurring Inc(Exp)	0.08%	0.02%	0.02%	0.02%	0.01%	0.03%	0.03%	0.03%	0.02%	0.02%	0.02%
Net Income	-0.62%	-0.14%	0.24%	0.45%	0.57%	1.06%	0.97%	-0.17%	0.19%	0.33%	0.50%
Peturn on Net Worth	.2 00/	_1 10/	1 00/	2 00/	E E0/	10.3%	0.20/	_1 20/	1 /10/	2 70/	A C9/
Return on Net Worth	-3.9%	-1.1%	1.9%	3.9%	5.5%	10.3%	9.2%	-1.3%	1.4%	2.7%	4.6%



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Q1-2021	IVIIIIOII	IVIIIIOII	< IVIIIIOII	WIIIIOII	Willion	IVIIIIOII	IOTAL	IVIIIIOII	Willion	Willion	IVIIIIOII
OPERATING EFFICIENCIES:											
Loans & Shares-								Г			
Avg Loan Balance	\$5,286	\$6,974	\$6,206	\$8,124	\$12,400	\$17,871	\$16,163	\$6,872	\$6,277	\$7,300	\$11,151
Avg Loan Rate	6.91%	5.80%	5.14%	4.90%	4.52%	4.49%	4.52%	5.87%	5.22%	5.04%	4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.38%	4.23%	4.27%	5.49%	5.05%	4.88%	4.51%
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,968
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Net Operating Profitability-	-										
Earning Asset/Funding	122%	117%	110%	109%	107%	111%	110%	117%	111%	110%	108%
Fee Inc-to-Total Revenue	13%	14%	23%	27%	30%	30%	30%	14%	22%	25%	29%
Net Operating Return per FTE	c										
Interest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127.136
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$14,333	\$16,106	\$19,305	\$44,029	\$37,868	\$11,455	\$13,838	\$14,969	\$18,020
Net Interest Income per FTE	\$31,292	\$66,484	\$102,199	\$110,501	\$111,767	\$156,674	\$145,379	\$61,500	\$95,197	\$102,824	
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,537
Avg Ops Expense per FTE	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	
Net Op Expense per FTE	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,290
Avg Net Op Return per FTE	\$ (8,118)	\$ (4,384)	\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,396	\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	\$21,826
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Revenue/Operating Expens	e Assessme	nt									
Revenue-											
Avg Revenue per FTE	\$42,214	\$91,811	\$150,453	\$174,203	\$187,963	\$285,799	\$260,376	CO4 707	4400 4==		
- Total Revenue Ratio	3.62%	3.45%			, - ,	7203,733	۶200,570	\$84,787	\$139,157	\$156,623	\$178,672
Operating Expenses-		3.43/0	3.54%	3.87%	4.12%	4.39%	4.32%	3.46%	3.53%	\$156,623 3.71%	\$178,672 4.00%
		3.43/6	3.54%	3.87%							
Avg Comp & Benefits per FTE	\$20,664			3.87% \$66,670	4.12%	4.39%	4.32%	3.46%	3.53%	3.71%	
Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$20,664 1.77%	\$44,323 1.67%	\$61,285 1.44%								4.00%
	1.77%	\$44,323	\$61,285	\$66,670	4.12% \$73,118	4.39% \$93,801	4.32% \$88,125	\$40,972	3.53% \$57,790	3.71% \$62,216	4.00% \$69,886
- Comp & Benefits Ratio - Pct of Total Operating Exp	1.77% 46%	\$44,323 1.67% 53%	\$61,285 1.44% 48%	\$66,670 1.48% 48%	\$73,118 1.60% 51%	\$93,801 1.44% 54%	\$88,125 1.46% 53%	\$40,972 1.67% 52%	\$57,790 1.46% 49%	\$62,216 1.47% 48%	\$69,886 1.57% 50%
- Comp & Benefits Ratio	1.77%	\$44,323 1.67% 53% 0.79	\$61,285 1.44% 48% 0.41	\$66,670 1.48% 48% 0.34	\$73,118 1.60% 51% 0.29	\$93,801 1.44% 54% 0.18	\$88,125 1.46% 53% 0.21	\$40,972 1.67% 52% 0.87	\$57,790 1.46%	\$62,216 1.47% 48% 0.38	\$69,886 1.57% 50% 0.31
Comp & Benefits RatioPct of Total Operating ExpFTE-to-Ops (Staffing)	1.77% 46% 2.17	\$44,323 1.67% 53%	\$61,285 1.44% 48%	\$66,670 1.48% 48%	\$73,118 1.60% 51%	\$93,801 1.44% 54%	\$88,125 1.46% 53%	\$40,972 1.67% 52%	\$57,790 1.46% 49% 0.45	\$62,216 1.47% 48%	\$69,886 1.57% 50%
 Comp & Benefits Ratio Pct of Total Operating Exp FTE-to-Ops (Staffing) Full-time Equivalents Pct Part-time Employees 	1.77% 46% 2.17 271 78%	\$44,323 1.67% 53% 0.79 1,643 46%	\$61,285 1.44% 48% 0.41 9,210 15%	\$66,670 1.48% 48% 0.34 11,052 10%	\$73,118 1.60% 51% 0.29 52,628 7%	\$93,801 1.44% 54% 0.18 240,295 5%	\$88,125 1.46% 53% 0.21 315,097 6%	\$40,972 1.67% 52% 0.87 1,914 51%	\$57,790 1.46% 49% 0.45 11,123 23%	\$62,216 1.47% 48% 0.38 22,175 17%	\$69,886 1.57% 50% 0.31 74,802 10%
- Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	1.77% 46% 2.17 271 78% \$14,760	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090
 Comp & Benefits Ratio Pct of Total Operating Exp FTE-to-Ops (Staffing) Full-time Equivalents Pct Part-time Employees 	1.77% 46% 2.17 271 78% \$14,760	\$44,323 1.67% 53% 0.79 1,643 46%	\$61,285 1.44% 48% 0.41 9,210 15%	\$66,670 1.48% 48% 0.34 11,052 10%	\$73,118 1.60% 51% 0.29 52,628 7%	\$93,801 1.44% 54% 0.18 240,295 5%	\$88,125 1.46% 53% 0.21 315,097 6%	\$40,972 1.67% 52% 0.87 1,914 51%	\$57,790 1.46% 49% 0.45 11,123 23%	\$62,216 1.47% 48% 0.38 22,175 17%	\$69,886 1.57% 50% 0.31 74,802 10%
- Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	1.77% 46% 2.17 271 78% \$14,760 2 1.27% 33%	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26%
- Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE	1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$ \$9,299	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851
- Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	1.77% 46% 2.17 271 78% \$14,760 2 1.27% 33%	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26%
- Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74%
- Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
- Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	1.77% 46% 2.17 271 78% \$14,760 2 1.27% 33% 59,299 0.80% 21%	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
- Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
- Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach Members-to-Potential Mbers Members-to-FTEs	1.77% 46% 2.17 271 78% \$14,760 2 1.27% 33% 59,299 0.80% 21% 3.7% 362	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	4.00% \$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%