

R. M. of Grayson No. 184 Grayson, Saskatchewan December 31, 2024

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Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the financial statements.

The council is composed of elected officials who are not employees of the municipality. The council is responsible for overseeing management in the performance of its financial reporting responsibilities. The council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The council is also responsible for recommending the appointment of the municipality's external auditors.

Baker Tilly SK LLP, an independent firm of chartered professional accountants, is appointed by the council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the council and management to discuss their addit findings.

Reeve

Administrator



Independent Auditors' Report

To the Council R. M. of Grayson No. 184

Opinion

We have audited the financial statements of R. M. of Grayson No. 184, (the municipality), which comprise the Statement of Financial Position as at December 31, 2024 and the Statements of Operations, Change in Net Financial Assets and Cash Flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2024, and results of its operations and its cash flow for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the financial statements section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Council is responsible for overseeing the municipality's financial reporting process.



Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
 of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and
 events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly SK LLP

Baker Siely SK 44P

Yorkton, SK June 19, 2025

R. M. of Grayson No. 184
Grayson, Saskatchewan
Statement of Financial Position as at December 31, 2024

	2024	2023 (Note 13)
Assets		(11010-10)
Financial Assets		
Cash and cash equivalents - note 2	2,077,679	2,088,392
Investments - note 3	112,573	103,865
Taxes receivable - municipal - note 4	62,606	41,829
Other accounts receivable - note 5	103,196	116,618
Total Financial Assets	2,356,054	2,350,704
Liabilities		
Accounts payable - note 8	129,320	4,124
Accrued liabilities	5,320	5,320
Development permits	29,800	31,200
Obligations under capital lease - note 10	270,501	395,887
Total Liabilities	434,941	436,531
Net Financial Assets	1,921,113	1,914,173
Non-Financial Assets		
Tangible capital assets - schedules 6 and 7	5,267,175	5,408,071
Prepayments and deferred charges	7,267	7,819
Stock and supplies - note 6	458,043	235,964
Total Non-Financial Assets	5,732,485	5,651,854
Accumulated Surplus	\$ 7,653,598	\$ 7,566,027
Accumulated surplus is comprised of:		
Accumulated surplus - schedule 8	7,653,598	7,566,027
Approved on behalf of the council:		
Reeve		
Councillor		

R. M. of Grayson No. 184
Statement of Operations
For the year ended December 31, 2024

Revenues	2024 Budget [Note 1 (u)]	2024 Actual	2023 Actual (Note 13)
	4 057 004	4 000 570	4 400 007
Tax revenue - schedule 1	1,257,824	1,283,572	1,133,807
Other unconditional revenue - schedule 1	423,002	422,695	363,120
Fees and charges - schedules 4 and 5	50,420	61,883	49,708
Conditional grants - schedules 4 and 5 Tangible capital asset sales - gain -	3,411	12,540	3,628
schedules 4 and 5			22,710
Investment income - schedules 4 and 5	103,467	104,724	126,190
Total Revenues	1,838,124	1,885,414	1,699,163
Expenses - schedule 3			
General government services	294,485	251,727	253,019
Protective services	64,460	64,319	63,410
Transportation services	1,444,140	1,404,219	1,092,418
Environmental and public health services	73,645	44,676	58,748
Planning and development services	46,707	36,920	25,754
Recreation and cultural services	8,561	12,417	11,405
Total Expenses	1,931,998	1,814,278	1,504,754
Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions	(93,874)	71,136	194,409
Provincial/Federal Capital Grants and Contributions - schedules 4 and 5	16,435	16,435	34,509
Surplus (Deficit) of Revenue over Expenses	(77,439)	87,571	228,918
Accumulated Surplus, Beginning of Year	7,566,027	7,566,027	7,337,109
Accumulated Surplus, End of Year	\$ 7,488,588	\$ 7,653,598	\$ 7,566,027

R. M. of Grayson No. 184
Statement of Change in Net Financial Assets
For the year ended December 31, 2024

	2024 Budget (Note 1(u))	2024 Actual	2023 Actual (Note 13)
Surplus (Deficit)	(77,439)	87,571	228,918
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on the disposal of tangible capital		(176,452) 317,348	(751,646) 299,382 37,710
assets			(22,710)
Surplus (Deficit) of Capital Expenses over Expenditures	0	140,896	(437,264)
(Acquisition) of supplies inventories (Acquisition) of prepaid expense Consumption of supplies inventory Use of prepaid expense		(448,959) (7,266) 226,881 	(163,385) (7,817) 53,065 4,843
Surplus (Deficit) of Expenses of Other Non-Financial over Expenditures	0	(221,527)	(113,294)
Increase (Decrease) in Net Financial Assets	(77,439)	6,940	(321,640)
Net Financial Assets, beginning of year	1,914,173	1,914,173	2,235,813
Net Financial Assets, End of Year	\$ 1,836,734	\$ 1,921,113	\$ 1,914,173

R. M. of Grayson No. 184
Statement of Cash Flow
For the year ended December 31, 2024

Cook Described by (see al. for) the Following Asticities	2024	2023 (Note 13)
Cash Provided by (used for) the Following Activities		
Operating: Surplus	87,571	228,918
Amortization	317,348	299,382
Loss (gain) on disposal of tangible capital assets	317,340	(22,710)
Loss (gain) on disposal of tangible capital assets	404,919	505,590
Change in Assets/Liabilities	404,919	505,590
Taxes receivable - municipal	(20,777)	3,529
Other receivables	13,422	(18,302)
Accounts payable	125,198	(2,404)
Other liabilities	(1,400)	(5,130)
Stock and supplies for use	(222,079)	(110,323)
Prepayments and deferred charges	550	(2,969)
Cash Provided by Operating Transactions	299,833	369,991
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Capital:		
Acquisition of tangible capital assets	(176,452)	(751,650)
Proceeds on sale of tangible capital assets		37,710
Cash Applied to Capital Transactions	(176,452)	(713,940)
Investing:		
Acquisition of investments	(8,708)	(5,426)
Financing		
Financing:	(125 296)	(120 690)
Capital lease repayment	(125,386)	(120,680)
Change in Cash and Cash Equivalents During the Year	(10,713)	(470,055)
Cash and cash equivalents, beginning of year	2,088,392	2,558,447
Cash and Cash Equivalents, End of Year	\$ 2,077,679	\$ 2,088,392

Notes to Financial Statements
For the year ended December 31, 2024

1. Significant Accounting Policies

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies are as follows:

(a) Basis of accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable, and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting entity

The financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the council for the administration of their financial affairs and resources.

The municipality has determined that there are no entities requiring consolidation.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation. The amounts collected are disclosed in note 4.

(d) Government transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or are the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:

- (i) the transfers are authorized;
- (ii) any eligibility criteria have been met; and
- (iii) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received will be recorded as deferred revenue until eligibility criteria or stipulations are met.

Earned government transfer amounts not received will be recorded as an amount receivable.

Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

(e) Deferred revenue - fees and charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

Notes to Financial Statements For the year ended December 31, 2024

1. Significant Accounting Policies - continued

(f) Other (non-government transfer) contributions

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the municipality if the amount can be reasonably estimated and collection is reasonably assured. Externally-restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally-restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

(g) Net financial assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(h) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(i) Appropriated reserves

Reserves are established at the discretion of council to designate surplus for future operating and capital transactions. Amounts so designated are described on schedule 8.

(j) Financial instruments

Derivative and equity instruments (or other portfolio investments) that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost/amortized cost; financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate method. Impairment losses are recognized in the statement of operations when there is an other than temporary decline in value.

Interest and dividends attributable to financial instruments are reported in the statement of operations. If there are any unrealized gains and losses they are recognized in the statement of remeasurement gains and losses. When the investment is disposed of, the accumulated gains or losses are reclassified to the statement of operations.

Long-term debt:

Long-term debt is initially recognized net of premiums, discounts and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Notes to Financial Statements
For the year ended December 31, 2024

1. Significant Accounting Policies - continued

(j) Financial instruments - continued

Long-term receivables:

Receivables with terms longer than one year have been classified as other long-term receivables.

Measurement of Financial Instruments:

The municipality's financial assets and liabilities are measured as follows:

Financial statement line item
Cash and cash equivalents
Investments
Other accounts receivable
Accounts payable and accrued liabilities
Lease obligations

Measurement
Cost/Amortized Cost
Cost/Amortized Cost
Cost
Amortized Cost

(k) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

(I) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The municipality's tangible capital assets useful lives are estimated as follows:

General Assets

Indefinite
40 years
50 years
5 years
10 years
,
50 years
50 years

(m) Government contributions

Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Notes to Financial Statements
For the year ended December 31, 2024

1. Significant Accounting Policies - continued

(n) Works of art

Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

(o) Capitalization of interest

The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

(p) Leases

All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risks associated with the leased asset is classified as capital leases and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the present value of the minimum lease payments, excluding executory costs. Assets under capital leases are amortized on a straight-line basis over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(q) Employee benefit plans

Contributions to the municipality's multi-employer defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.

(r) Revenue

Revenue from transactions with no performance obligations are recognized as received or as the municipality becomes aware of, provided collection is reasonably assured.

Investment income is recognized as earned.

For revenue items with related performance obligations:

Fees and charges are transactions with performance obligations. A performance obligation is a promise to provide a distinct good or service, or services, or distinct goods or services to a payor for consideration. The municipality recognizes revenue when the performance obligations are satisfied and the payor obtains control of the asset or benefits from the service provided.

Notes to Financial Statements For the year ended December 31, 2024

1. Significant Accounting Policies - continued

(r) Revenue - continued

For each performance obligation, the municipality must ascertain whether the obligation is satisfied over a period of time, or at a point in time. In order to do this, the characteristics of the underlying goods and/or services must be considered in order to determine when the ultimate performance obligations will be satisfied. If any of the below criteria are met, the revenue must be recognized over a period of time; otherwise, corresponding amounts are to be recognized at a point in time.

- a) The payor simultaneously receives and consumes the benefits provided by the municipality's performance as they fulfill the performance obligation.
- b) The municipality's performance creates or enhances an asset (for example, work in progress) that the payor controls or uses as the asset is created or enhanced.
- c) The municipality's performance does not create an asset with an alternative use to itself, and the municipality has an enforceable right to payment for performance completed to date.
- d) The municipality is expected to continually maintain or support the transferred good or service under the terms of the agreement.

When determining the amounts of revenue to recognize at various stages along the point of time, determinants vary but often include percentage complete.

Non-exchange transactions are transactions or events where there is no direct transfer of goods or services to a payor. The municipality receives an increase in economic resources for which the payor does not receive any direct goods or services in return. Revenue for non-exchange transactions is recognized when the municipality has the authority and identifies a past transaction or event that gives rise to an asset.

Revenue from product sales is recognized when the significant rewards of ownership of the products have passed to the buyer, usually on the delivery of products.

(s) Use of estimates

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

Estimates impact the following financial statement areas:

The measurement of materials and supplies are based on estimates of volume and quality.

The opening asset costs of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

The liabilities associated with asset retirement obligations are measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date, the discount rate and inflation.

Notes to Financial Statements
For the year ended December 31, 2024

Significant Accounting Policies - continued

(s) Use of estimates - continued

Measurement financial instruments at fair value and recognition and measurement of impairment of financial instruments requires the use of significant management estimates.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

(t) Basis of segmentation/segment report

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General government: provides for the administration of the municipality.

Protective services: comprised of expenses for police and fire protection.

Transportation services: responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and public health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and development: provides for neighbourhood development and sustainability. Recreation and culture: provides for community services through the provision of recreation and leisure services.

Utility services: provides for delivery of water, collecting and treating of wastewater, and providing collection and disposal of solid waste.

(u) Budget information

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on June 19, 2024.

Notes to Financial Statements
For the year ended December 31, 2024

1. Significant Accounting Policies - continued

(v) Asset retirement obligation

Asset retirement obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development or normal use. The tangible assets include, but are not limited to, assets in productive use, assets no longer in productive use and leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the municipality to incur costs in relation to a specific TCA, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

(w) Loan guarantees

The municipality provides loan guarantees for various organizations, which are not consolidated as part of the municipality's statements. As the guarantees represent potential financial commitments for the municipality, these amounts are considered as contingent liabilities and not formally recognized as liabilities until the municipality considers it likely for the borrower to default on its obligation and the amount of the liability can be estimated. The municipality monitors the status of the organizations, loans and lines of credit annually and in the event that payment by the municipality is likely to occur, a provision will be recognized in the statements.

Notes to Financial Statements For the year ended December 31, 2024

1. Significant Accounting Policies - continued

(x) New accounting policies adopted during the year

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer. This section may be applied retroactively or prospectively. This section has been applied prospectively. There was no impact to these financial statements.

PSG-8, Purchased intangibles, provides guidance on accounting for and reporting on purchased intangible capital assets. It provides clarity on the recognition criteria, along with instances of assets that would not meet the definition of such. Application may be made either retroactively or prospectively in accordance with PS 2120, Accounting changes. This section has been applied prospectively. There was no impact to these financial statements.

PS 3160, Public private partnerships, a new standard establishing guidance on how to account for and report on partnerships between public and private sector entities. Specifically those in which the entity in the public sector procures infrastructure in conjunction with a private sector entity. In these scenarios the private sector entity must have obligations to design, build, acquire or improve existing infrastructure. Furthermore, they must also finance the transaction past the point in which the asset is initially ready for use along with operating and/or maintaining such on an ongoing basis. The standard may be applied either retroactively (with or without prior period restatement) or prospectively. This section has been applied prospectively. There was no impact to these financial statements.

2024

2023

2. Cash and Cash Equivalents

Cash

\$ 2,077,679

2,088,392

Cash and cash equivalents include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.

R. M. of Grayson No. 184 Notes to Financial Statements

Notes to Financial Statements
For the year ended December 31, 2024

3.	Investments	2024	2023
	Investment carried at amortized cost: Sask. Assoc. of Rural Municipalities - Self-Insurance		
	Fund	91,657	82,949
	Other	916	916
	Coop Equity	20,000	 20,000
	Total investments	\$ 112,573	\$ 103,865

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund. The municipality is unable to identify the extent of any potential exposure for which it may be responsible given the nature of a self-insurance plan.

4.	Taxes and Grants In Lieu Receivable	2024	2023
	Municipal - current	62,606	41,829
	Less: Allowance for uncollectibles Total municipal taxes receivable	62,606 0 62,606	41,829 0 41,829
	School - current Total school taxes receivable	18,967 18,967	18,772 18,772
	Total taxes and grants in lieu receivable	81,573	60,601
	Less: Taxes receivable to be collected on behalf of other organizations	18,967	18,772
	Municipal and Grants In Lieu Taxes Receivable	\$ 62,606	\$ 41,829
5.	Other Accounts Receivable		
	Federal government Provincial government Local government Trade	34,175 9,129 40,500 19,392	58,842 40,500 17,276
	Net Other Accounts Receivable	\$ 103,196	\$ 116,618
6.	Stock and Supplies		
	Inventories are comprised of the following:		
	Stock and supplies	\$ 458,043	\$ 235,964

Notes to Financial Statements
For the year ended December 31, 2024

7. Financial Instruments - Fair Value Disclosures

For those instruments measured at cost/amortized cost the carrying value approximate the fair value.

8. Accounts Payable

Accounts payable are comprised of the following items:

Accounts payable Wages payable

126,335 2,985

2024

2,019 2,105

\$ 129,320

4,124

2023

9. Long-Term Debt

The debt limit of the municipality for 2025 is \$1,446,290. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act section 161(1)).

2024

2023

10. Obligations Under Capital Leases

Lease payable - Brandt Tractor Ltd.

Maturity date - September 2026

Original amount - \$305,342 plus taxes

Purpose - lease a 2022 John Deere 770G motor grader

Interest rate - 5.19%

Terms of repayment - blended annual payments of \$67,394

plus sales taxes

Security - 2022 John Deere 770G motor grader

Balance, end of year

133,071

194,740

Lease payable - Brandt Tractor Ltd.

Maturity date - September 2026

Original amount - \$315,342 plus taxes

Purpose - lease a 2022 John Deere 772G motor grader

Interest rate - 5.19%

Terms of repayment - blended annual payments of \$69,603

plus sales taxes

Security - 2022 John Deere 772G motor grader

Balance, end of year

137,430

145,216

145,216

290,432

19,931)

201,147

\$ 270,501

395,887

Future minimum lease payments under capital leases due over the next three years amounts to:

Balance of the obligation

270,501

Notes to Financial Statements For the year ended December 31, 2024

10. Obligations Under Capital Leases - continued

Included in tangible capital assets are the following capital assets under capital lease.

	2024	2023
Cost	1,000,983	1,000,983
Accumulated amortization	(200,196)	(100,098)
Net book value	\$ 800,787	\$ 900,885

11. Employee Benefits Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The benefits accrued to the municipality's employees from MEPP are calculated using the following: Pensionable years of service, highest average salary, and the plan accrual rate.

For further information of the amount of MEPP deficiency/surplus information see: https://mepp.peba.ca/fund-information/plan-reporting

All contributions by employees are matched equally by the employer. The contribution rates were updated on July 1, 2018. Employee contribution rates in effect for the year are as follows:

	2024	2023
General members Designated members	9.00 % 12.50 %	9.00 % 12.50 %
Contributions to the plan during the year were as follows:		
Benefit expense	\$ 25,049	\$ 23,336

As per the most recently audited financial statements dated December 31, 2023, the plan surplus is \$1,161,337.

Notes to Financial Statements For the year ended December 31, 2024

12. Risk Management

Through its financial assets and liabilities, the municipality is exposed to various risks.

Credit risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in so doing, cause a loss for the other party. The financial instruments that potentially subject the municipality to credit risk consist of taxes receivable and other accounts receivable.

The municipality has mitigated its exposure to credit risk on financial instruments through the ability to pursue tax enforcement under The Municipal Act.

Liquidity risk

Liquidity risk is the risk that the entity will encounter difficulty in meeting financial obligations as they fall due. The municipality undertakes regular cash flow analyses to ensure that there are sufficient cash resources to meet all obligations. The financial instruments that potentially subject the municipality to liquidity risk consist of its lease obligations. It is management's opinion that the municipality is not exposed to any significant liquidity risk as a result of its financial position.

Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency and other price risk.

Interest rate risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The financial instruments that potentially subject the municipality to interest rate risk consist of its obligation under capital lease. This risk has been mitigated as a result of the fixed interest rate on the leases.

It is management's opinion that the municipality is not exposed to any significant currency or price risk.

13. Comparative Figures

Certain balances for comparative purposes have been reclassified to conform with the current year's presentation.

14. Statement of Remeasurement Gains and Losses

There are no remeasurement gains or losses during the periods presented, therefore no statement of remeasurement gains or losses have been included in these financial statements.

R. M. of Grayson No. 184
Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2024

Schedule 1

Taxes	2024 Budget (Note 1(u))	2024 Actual	2023 Actual (Note 13)
General municipal tax levy Abatements and adjustments Discount on current year taxes Net municipal taxes Potash tax share Penalties on tax arrears	1,163,962 (2,500) (48,000) 1,113,462 7,572 1,000	1,163,962 (1,430) (47,847) 1,114,685 7,572 3,889	1,030,361 (602) (41,591) 988,168 6,692 4,010
Total Taxes	1,122,034	1,126,146	998,870
Unconditional Grants Equalization (revenue sharing) Organized hamlet	375,305 47,697	375,328 47,367	320,530 42,590
Total Unconditional Grants	423,002	422,695	363,120
Grants In Lieu of Taxes RCMP Provincial SaskTel	7,096	1,856	1,591
Local/Other Treaty land entitlement Specific land claims	128,694	4,113 150,143 1,314	3,525 128,694 1,127
Total Grants In Lieu of Taxes	135,790	157,426	134,937
Total Taxes and Other Unconditional Revenue	\$ 1,680,826	\$ 1,706,267	\$ 1,496,927

R. M. of Grayson No. 184
Schedule of Operating and Capital Revenue by Function
For the year ended December 31, 2024

Schedule 2-1

	2024 Budget	2024 Actual	2023 Actual
General Government Services	(Note 1(u))		(Note 13)
Operating			
Other Segmented Revenue			
Fees and charges			
Custom work	2,200	1,900	1,425
Sale of supplies	1,400	2,009	2,394
Other	5,020	6,016	667
Total Fees and Charges	8,620	9,925	4,486
Investment income	103,467	104,724	126,190
Total Other Segmented Revenue	112,087	114,649	130,676
Total General Government Services	\$ 112,087	\$ 114,649	\$ 130,676
Transportation Services Operating Other Segmented Revenue			
Fees and charges			
Custom work	2,000	4,848	3,450
Sale of supplies	3,600	3,669	6,371
Road maintenance and restoration			
agreements	7,500	9,916	1,327
Total Fees and Charges	13,100	18,433	11,148
Tangible capital asset sales - gain	10.100	40.400	22,710
Total Other Segmented Revenue	13,100	18,433	33,858
Conditional Grants		0.400	
Clearing The Path Total Conditional Grants		9,129	
Total Conditional Grants	0	9,129	0
Total Operating	13,100	27,562	33,858
Capital Conditional Grants			
Canada Community-Building Fund	16,435	16,435	34,509
Total Capital	16,435	16,435	34,509
Total Transportation Services	\$ 29,535	\$ 43,997	\$ 68,367

R. M. of Grayson No. 184
Schedule of Operating and Capital Revenue by Function
For the year ended December 31, 2024

Schedule 2-2

	2024 Budget (Note 1(u))	2024 Actual	2023 Actual (Note 13)
Environmental and Public Health Services Operating	(Note I(u))		(Note 13)
Other Segmented Revenue Fees and charges			
Sale of supplies	4,300	6,425	4,371
Rentals	11,000	11,850	10,725
Other	200		
Total Fees and Charges Total Other Segmented Revenue	15,500 15,500	18,275 18,275	15,096 15,096
Conditional Grants			
Pest control	3,411	3,411	3,628
Total Conditional Grants	3,411	3,411	3,628
Total Environmental and Public Health Services	\$ 18,911	\$ 21,686	\$ 18,724
Planning and Development Services Operating Other Segmented Revenue Fees and charges			
Maintenance and development charges	13,200	15,250	19.070
Total Other Segmented Revenue	13,200	15,250	18,978 18,978
Total Planning and Development Services	\$ 13,200	\$ 15,250	\$ 18,978
Total Operating and Capital Revenue by Function	\$ 173,733	\$ 195,582	\$ 236,745
Summary Total Other Segmented Revenue	153,887	166,607	109 609
	133,007	100,007	198,608
Total Conditional Grants	3,411	12,540	3,628
Total Capital Grants and Contributions	16,435	16,435	34,509
Total Operating and Capital Revenue by			
Function	\$ 173,733	\$ 195,582	\$ 236,745

General Government Services	2024 Budget (Note 1(u))	2024 Actual	2023 Actual (Note 13)
Council remuneration and travel Wages and benefits Professional/Contractual services	56,500 148,500 53,247	43,929 143,041 39,946	38,044 126,675 63,274
Utilities Maintenance, materials and supplies Grants and contributions - operating Amortization	4,700 21,850 2,000 938	4,316 19,435 950	4,405 18,040 1,391 938
Interest Other	250 6,500	110	252
Total General Government Services	\$ 294,485	\$ 251,727	\$ 253,019
Protective Services Police protection			
Professional/Contractual services Grants and contributions - operating Fire protection	32,500 1,800	32,359 1,800	31,450 1,800
Wages and benefits Professional/Contractual services	1,200 28,960	1,200 28,960	1,200 28,960
Total Protective Services	\$ 64,460	\$ 64,319	\$ 63,410
Transportation Services Wages and benefits Professional/Contractual services Utilities Maintenance, materials and supplies Gravel Amortization Interest Other	372,500 125,338 25,200 280,500 450,000 24,536 166,066	387,846 154,601 22,497 285,931 221,075 312,438 19,831	300,266 121,355 21,783 214,037 118,520 293,533 22,924
Total Transportation Services	\$ 1,444,140	\$ 1,404,219	\$ 1,092,418
Environmental and Public Health Services Professional/Contractual Services Maintenance, materials and supplies Amortization	64,590 8,000 1,055	36,301 7,320 1,055	52,269 5,424 1,055
Total Environmental and Public Health Services	\$ 73,645	\$ 44,676	\$ 58,748
Planning and Development Services Professional/Contractual Services	\$ 46,707	\$ 36,920	\$ 25,754
Recreation and Cultural Services Amortization Libraries	8,561	3,856 8,561	3,856 7,549
Total Recreation and Cultural Services	\$ 8,561	\$ 12,417	\$ 11,405
Total Expenses by Function	\$ 1,931,998	\$ 1,814,278	\$ 1,504,754

The notes to financial statements are an integral part of these financial statements.

R. M. of Grayson No. 184

Schedule 4

Schedule of Segment Disclosure by Function For the year ended December 31, 2024		
the year ended D	osure by runction	r 31,
\wedge I	dule of Segment Disc	he year ended Do

Services 0 7 7 \$ 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		General	Protective	Transport.	Environ. & Public	Planning &	Rec. &	Utilities	
argues 104,724 18,433 18,275 15,250 argues 104,724 19,129 3,411 field ditional fital and supplies 950 1,1800 312,438 1,055 31,055 31,856 31,001 11,001 31,00		Government	Services	Services	Health	Develop.	Culture	Services	Total
edule 3 edule 3 edule 3 settle 3 edule	schedule z charges nt income	9,925		18,433	18,275	15,250			61,883
edule 3 edule 3 edule 3 bedule 3 contributions edule 3 143,041 1,200 387,846 4,316 22,497 33,856 8,561 1,404,219 \$(12,417) \$ (12,417) \$ (0 (((((((((((((((((conditional			9,129	3,411				12,540
tual services 83,875 61,319 154,601 36,301 36,920 als and supplies 19,435 1,800 22,497 7,320 als and supplies 950 1,800 312,438 1,055 8,561	les	114,649	0	43,997	21,686	15,250	0	0	195,582
tual services $83,875$ $61,319$ $154,601$ $36,301$ $36,920$ $4,316$ $22,497$ $22,497$ $7,320$ $285,931$ $1,055$ 950 $1,800$ $312,438$ $1,055$ $1,05$	schedule 3								
Contractual services 83,875 61,319 154,601 36,301 36,920 4,316 22,497 7,320 7,320 221,075 7,320 285,931 3,856 20ntributions 950 1,800 312,438 1,055 3,856 251,727 64,319 1,404,219 44,676 36,920 12,417 0 () by Function \$(137,078) \$(64,319) \$(1,360,222) \$(22,990) \$(21,670) \$(12,417) \$(0	nd benefits	143,041	1,200	387,846					532,087
4,316 22,497 7,320 osts/fuel/blades 950 1,800 312,438 1,055 3,856 sontributions 110 19,831 44,676 36,920 12,417 0 t) by Function \$(137,078) \$(64,319) \$(1,360,222) \$(22,990) \$(21,670) \$(12,417) \$ 0 0	nal/contractual services	83,875	61,319	154,601	36,301	36,920			373,016
t, materials and supplies 19,435 221,075 7,320 285,931 285,931 3,856 contributions 312,438 1,055 3,856 110 19,831 44,676 36,920 12,417 1 by Function \$(137,078) \$(64,319) \$(1,360,222) \$(22,990) \$(21,670) \$(12,417) \$ 0 (12,417) \$		4,316		22,497					26,813
285,931 contributions 50 1,800 312,438 1,055 3,856 8,561 19,831 1,404,219 19,831 1,404,219 1,404,219 1,404,219 1,404,219 1,360,222) \$(22,990) \$(21,670) \$(12,417) \$ 0 (nce, materials and supplies	19,435		221,075	7,320				247,830
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	y costs/fuel/blades			285,931					285,931
	ontributions	950	1,800						2,750
8,561 251,727 64,319 1,404,219 44,676 36,920 12,417 0 0 (12,417) \$ (137,078) \$ (64,319) \$ (1,360,222) \$ (22,990) \$ (21,670) \$ (12,417) \$ 0 (tion			312,438	1,055		3,856		317,349
110 19,831 44,676 36,920 12,417 0 0 (s) by Function \$(137,078) \$(64,319) \$(1,360,222) \$(22,990) \$(21,670) \$(12,417) \$ 0 (8,561		8,561
t) by Function \$(137,078) \$(64,319) \$(1,360,222) \$(22,990) \$(21,670) \$(12,417) \$ 0		110		19,831					19,941
\$(137,078 <u>)</u> \$(64,319 <u>)</u> \$(1,360,222 <u>)</u> \$(22,990 <u>)</u> \$(21,670 <u>)</u> \$(12,417 <u>)</u> \$	ses	251,727	64,319	1,404,219	44,676	36,920	12,417	0	1,814,278
	ficit) by Function	\$(137,078)		1,360,222)		21,670)		0	(1,618,696)
	- schedule 1								1,706,267

Net Surplus

87,571

The notes to financial statements are an integral part of these financial statements.

Schedule of Segment Disclosure by Function

Schedule

For the year ended December 31, 2023

26,188 141,984 214,037 3,191 299,382 7,549 34,509 (1,268,009)22,710 126,190 3,628 428,141 361,106 236,745 ,504,754 1,496,927 49,708 Total 0 Services Utilities 11,405) 11,405 3,856 7,549 Culture Rec. & 8 6,776) Planning & 18,978 25,754 25,754 18,978 Develop. ळ 40,024) 58,748 15,096 3,628 18,724 52,269 5,424 1,055 & Public Environ. Health 3 1,024,051) 22,924 34,509 68,367 300,266 121,355 293,533 21,783 118,520 214,037 Transport. Services 8 63,410) 1,200 60,410 1,800 63,410 **Protective** Services 8 Government 126,675 101,318 4,405 18,040 122,343) 252 253,019 130,676 1,391 938 4,486 126,190 General Taxation and other unconditional revenue Maintenance, materials and supplies Tangible capital asset sales - gain Professional/contractual services Machinery costs/fuel/blades Surplus (Deficit) by Function Grants and contributions Revenues - schedule 2 Expenses - schedule 3 Wages and benefits Grants - conditional Investment income Fees and charges Grants - capital Amortization Total Revenues Total Expenses schedule 1 Libraries

Net Surplus

228,918

The notes to financial statements are an integral part of these financial statements.

R. M. of Grayson No. 184 Schedule of Tangible Capital Assets by Object For the year ended December 31, 2024

Schedule 6

Pack Pack				Gene	General Assets			Infrastruct. Assets	General/ Infrastruct.	
Sost ing the year ring the year state of the state of the year state and the year sta		Land	Land Improve.	Buildings	Vehicles	Machinery & Equipment	Machinery & Equipment Under Cap. Lease	Linear Assets	Assets under Constr.	Total
osts 167,362 23,128 469,730 351,219 1,062,540 1,000,983 6,316,160 nortization Cost 14,526 111,282 242,505 608,448 100,098 2,729,740 attion taken 0 15,581 120,677 269,684 655,284 200,197 2,862,524 lated Amortization Costs \$ 167,362 \$ 7,547 \$ 349,053 \$ 81,535 \$ 407,256 \$ 800,786 \$ 3,453,636 \$	Asset Cost Opening Asset Cost Additions during the year	167,362	23,128	469,730	351,219	886,088 176,452	1,000,983	6,316,160	0	9,214,670
nortization Cost 0 14,526 111,282 242,505 608,448 100,098 2,729,740 Lated Amortization Costs 0 1,655 9,395 27,179 46,837 100,098 132,784 lated Amortization Costs 0 15,581 120,677 269,684 655,284 200,197 2,862,524 \$ 167,362 7,547 349,053 81,535 407,256 800,786 3,453,636 \$	Closing Asset Costs	167,362	23,128	469,730	351,219	1,062,540	1,000,983	6,316,160	0	9,391,122
Lated Amortization Costs 0 15,581 120,677 269,684 655,284 200,197 2,862,524 107,362 \$ 167,362 \$ 7,547 \$ 349,053 \$ 81,535 \$ 407,256 \$ 800,786 \$ 3,453,636 \$	Accumulated Amortization Cost Opening Accumulated Amortization Costs	0	14,526	111,282	242,505	608,448	100,098	2,729,740	0	3,806,599
\$ 167,362 \$ 7,547 \$ 349,053 \$ 81,535 \$ 407,256 \$ 800,786 \$ 3,453,636 \$	Add. Amontzation taken Closing Accumulated Amortization Costs	0	15,581	120,677	27,179	46,837	100,098	132,784	0	317,348 4,123,947
	Net Book Value	\$ 167,362 \$	7,547					3,453,636		0 \$ 5,267,175

The notes to financial statements are an integral part of these financial statements.

R. M. of Grayson No. 184
Schedule of Tangible Capital Assets by Object
For the year ended December 31, 2023

Schedule 6

			Gene	General Assets		_	Infrastruct. Assets	General/ Infrastruct.	
	Land	Land Improve.	Buildings	Vehicles	Machinery & Equipment	Machinery & Equipment - Under Cap. Lease	Linear Assets	Assets Under Constr.	Total
Asset Cost Opening Asset Cost Additions during the year Discocals and warte down during the	167,362	23,128	469,730	351,219	825,802 106,061	1,000,983	5,670,575 645,585	0	8,508,799 751,646
year					(45,775))	45.775)
Closing Asset Costs	167,362	23,128	469,730	351,219	886,088	1,000,983	6,316,160	0	9,214,670
Accumulated Amortization Cost Opening Accumulated Amortization Costs Add: Amortization taken	0	13,471	101,887 9,395	215,326 27,179	598,583 40,642	100,098	2,608,727	0	3,537,994 299,382
disposals					30,777				30,777
Closing Accumulated Amortization Costs	0	14,526	111,282	242,505	608,448	100,098	2,729,740	0	3,806,599
Net Book Value	\$ 167,362 \$	8,602 \$	358,448 \$	108,714 \$	277,640 \$	900,885 \$	3,586,420 \$		0 \$ 5,408,071

The notes to financial statements are an integral part of these financial statements.

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Schedule of Tangible Capital Assets by Function For the year ended December 31, 2024

Schedule 7

Rec. & Water & Culture Sewer Total	85,314 0 9,214,670 176,452	85,314 0 9,391,122	6,973 0 3,806,599 3,856 347,348	0 4,	27 125 A B C A 257 175
Planning & Rec Develop. Cult	201	201	0	0	201 &
Environ. & Public Health	21,714	21,714	14,526	15,581	6 133 \$
Transport. Services	9,092,649 176,452	9,269,101	3,771,960	4,084,397	0 \$ 5 184 704 \$
Protective Services	0	0	0	0	es C
General Government	14,792	14,792	13,140	13,140	\$ 1.652 \$
	Asset Cost Opening Asset Cost Additions during the year	Closing Asset Costs	Accumulated Amortization Cost Opening Accumulated Amortization Costs Add: Amortization taken	Closing Accumulated Amortization Costs	Net Book Value

The notes to financial statements are an integral part of these financial statements.

The notes to financial statements are an integral

part of these financial statements.

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Schedule of Tangible Capital Assets by Function For the year ended December 31, 2023

Schedule 7

13,471 0 3,117 0 3,537,994 1,055 3,856 299,382 30,777 30,777 14,526 0 3,806,599
0 6,973 0
0 6,973 0

Asset Cost
Opening Asset Cost
Additions during the year
Disposals and write-down during the year
Closing Asset Costs
Accumulated Amortization Cost
Opening Accumulated Amortization Costs
Add: Amortization taken
Less: Accumulated Amortization on dispose
Closing Accumulated Amortization Costs

Net Book Value

R. M. of Grayson No. 184
Schedule of Accumulated Surplus
For the year ended December 31, 2024

Schedule 8

	2023	Changes	2024
Unappropriated Surplus	2,331,931	77,592	2,409,523
Appropriated Surplus Other Municipal Reserve - Subdivision			
requirement	4,260		4,260
Landfill decommissioning reserve	30,944		30,944
Editatiii deceminiseleming receive	35,204	0	35,204
Total Appropriated	35,204	0	35,204
Organized Hamlets			
Organized Hamlet of Sunset Beach Organized Hamlet of Moose Bay	22,279	1,545	23,824
Resort	52,313	15,038	67,351
Organized Hamlet of Greenspot	29,682	(1,475)	28,207
Organized Hamlet of Exner's Twin Bay	82,434	10,381	92,815
Total Hamlets	186,708	25,489	212,197
Net Investments in Tangible Capital Assets			
Tangible capital assets - schedule 6 and 7	5,408,071	(140,896)	5,267,175
Less: Related debt	395,887	(125,386)	270,501
Net Investment in Tangible Capital Assets	5,012,184	(15,510)	4,996,674
Accumulated Surplus	\$ 7,566,027	\$ 87,571	\$ 7,653,598

The notes to financial statements are an integral part of these financial statements.

R. M. of Grayson No. 184 Schedule of Mill Rates and Assessments For the year ended December 31, 2024

Schedule 9

			Property Class	ass			
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	Total
Taxable Assessment Bosinal Dark Assessment	101,371,130	56,916,460			10,521,045		168,808,635
Total Assessment Mill Rate Factor(s)	_	_			2.20		168,808,635
lotal Base/Minimum Tax (generated for each property class)	2,880	121,520			4,710		129,110
odal Municipal Tax Levy (include base and/or minimum tax and special levies)	712,006	289,521			162,435		1,163,962
Mill Rates: Average Municipal* Average School* Potash Mill Rate	Mills 6.8952 2.7900						
Uniform Municipal Mill Rate	7.0000						

^{*}Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

Schedule of Council Remuneration For the year ended December 31, 2024 Schedule 10

Name	Remuneration	Reimbursed Costs	Total
Dustin Grant	8,288	816	9,104
Jeremy Chopping	4,088	507	4,595
Mike Lang	4,950	500	5,450
Roger Ell	3,600	301	3,901
Kevin Lang	3,488	460	3,948
Trent Duczek	7,388	1,525	8,913
Werner Schicker	6,600	1,444	8,044
	\$ 38,402	\$ 5,553	\$ 43,955

Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.