



NATIONAL CLEANUP WORKSHOP 2020

**Wednesday, September 16, 2020
12:00 – 5:00 PM ET**

Hosted by

The Energy Communities Alliance

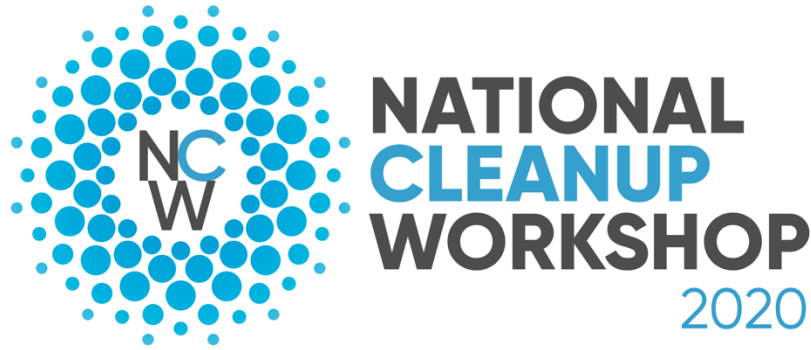
In cooperation with

**The U.S. Department of Energy Office of
Environmental Management and
the Energy Facility Contractors Group**



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2020 National Cleanup Workshop Agenda

September 16, 2020

“Continuing Success and Overcoming Adversity”

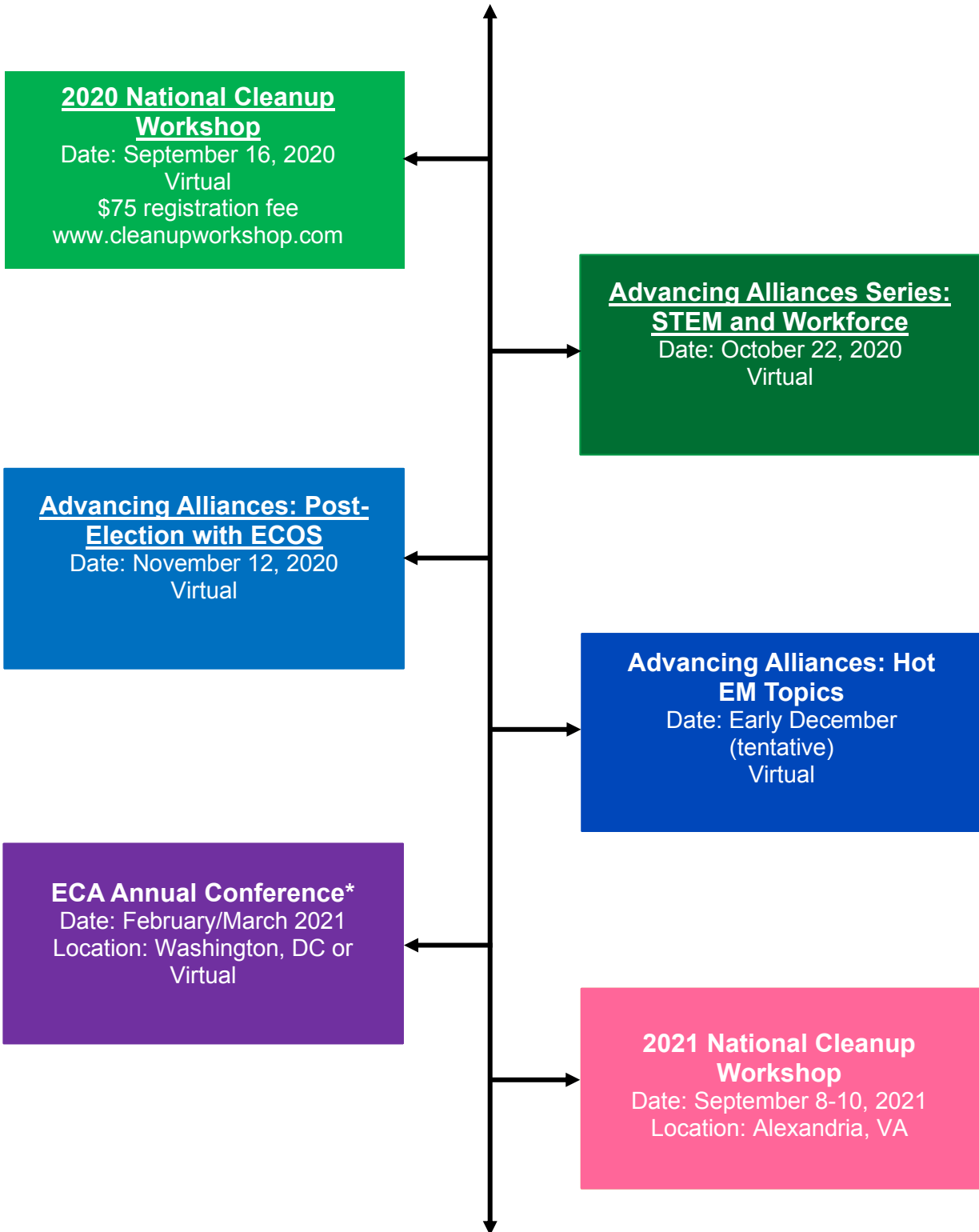
A virtual workshop hosted by the Energy Communities Alliance in cooperation with the U.S. Department of Energy and the Energy Facility Contractors Group

WEDNESDAY, SEPTEMBER 16, 2020	
12:00pm – 12:15pm	<p>Opening Remarks</p> <p>Ron Woody, County Executive, Roane County, TN; Chair, Energy Communities Alliance (ECA) Michael Lempke, Chair, Energy Facility Contractors Group (EFCOG); President, Huntington Ingalls Industries' Technical Solutions Division</p>
12:15pm – 12:30pm	<p>Legislative Challenges and Opportunities for the EM Program</p> <p>Rep. Chuck Fleischmann (R-TN)</p>
12:30pm – 1:45pm	<p>Highlighting EM Success from Across the Complex</p> <p>Moderator: Nicole Nelson-Jean, Associate Principal Deputy Secretary for Field Operations, DOE-EM</p> <p><i>Salt Waste Processing Facility (SWPF)</i> Mike Budney, Manager, Savannah River Site Operations Office, DOE-EM Frank Sheppard, Project Manager, Parsons</p> <p><i>Oak Ridge East Tennessee Technology Park: Vision 2020</i> Jay Mullis, Manager, Oak Ridge Office of Environmental Management, DOE-EM Ken Ruefer, President, URS CH2M Oak Ridge (UCOR)</p> <p><i>DFLAW Construction</i> Brian Vance, Manager, Richland Operations Office; Manager, Office of River Protection, DOE-EM Valerie McCain, Project Manager, Bechtel National</p>



1:45pm – 2:05pm	<p>Ensuring Continued EM Momentum</p> <p>Moderator: JJ Chavez, Council Member, Carlsbad City Council; ECA Executive Board Member William “Ike” White, Senior Advisor to the Under Secretary for Science, DOE-EM</p>
2:05pm – 2:25pm	<p>EM Acquisition Update</p> <p>Moderator: Seth Kirshenber, Executive Director, ECA Norbert Doyle, Deputy Assistant Secretary for Acquisition and Project Management, DOE-EM</p>
2:25pm – 3:30pm	<p>Panel Discussion: EM Hot Topics</p> <p>Moderator: Martin Schneider, EFCOG Elizabeth Connell, Associate Principal Deputy Assistant Secretary for Regulatory and Policy Affairs, DOE-EM Dae Chung, Associate Principal Deputy Assistant Secretary for Corporate Services, DOE-EM Greg Meyer, Senior Vice President, Fluor Mark Whitney, Executive Vice President and General Manager, Amentum Karen Wiemelt, Senior Vice President and General Manager, Jacobs Rick McLeod, CEO, Savannah River Site Community Reuse Organization (SRSCRO)</p>
3:30pm – 4:30pm	<p>The Path Forward for EM’s Strategic Vision</p> <p>Moderator: Mike Nartker, Chief Strategist, DOE-EM T.L. Cabbage, Deputy Under Secretary for Science, DOE Todd Shrader, Principal Deputy Assistant Secretary, DOE-EM Michael Lempke, EFCOG Chair; President, Huntington Ingalls Industries’ Technical Solutions Division David Izraelevitz, Councilor, Los Alamos County Council; Treasurer, ECA David Reeploeg, Executive Director, Hanford Communities, WA; Chair, ECA Economic Development Subcommittee</p>
4:30pm – 5:00pm	<p>Closing Remarks: Setting the Stage for Future Accomplishments</p> <p>Moderator: Rebecca Casper, Mayor, City of Idaho Falls, ID; Secretary, ECA Paul Dabbar, Under Secretary for Science, DOE</p>

Upcoming ECA Meetings



Visit www.energyca.org/events for more information on past and upcoming ECA events.



MISSION STATEMENT:

To complete the safe clean-up of the environmental legacy brought about from decades of nuclear weapons development and government-sponsored nuclear energy research.

PRIORITY #1: ACHIEVE SIGNIFICANT CONSTRUCTION PROJECT MILESTONES

- Start Up the Salt Waste Processing Facility
- Start-Up the Integrated Waste Treatment Unit
- Start Construction on the Utility Shaft at the Waste Isolation Pilot Plant
- Complete DFLAW Construction Turn-Over to Commissioning

PRIORITY #2: EXECUTE KEY PROJECTS THAT ENABLE THE EM CLEANUP MISSION

- Complete Plutonium Finishing Plant demolition at Hanford
- Complete demolition of TA-21 at Los Alamos
- Complete stack removal at Brookhaven National Laboratory
- Remove all remaining contaminated buildings at the East Tennessee Technology Park
- Remove a cumulative 11M tons of soil/debris from Moab
- Begin removal of remaining legacy buildings at Energy Technology Engineering Center
- Begin demolition of the West Valley Main Plant Processing Building
- Begin demolition of Building X-326 at Portsmouth
- Begin demolition activities for the Pool Type Reactor at Lawrence Livermore National Laboratory

PRIORITY #3: REDUCE THE EM COMPLEX FOOTPRINT

- Disposition legacy LANL TRU waste stored at WCS
- Complete land transfer of the Separation Process Research Unit to Naval Reactors
- Complete transfer of the Tonopah Test Range to the Office of Legacy Management

PRIORITY #4: AWARD CONTRACTS THAT ENABLE ACCELERATED PROGRESS

- Award Contracts at Hanford, Idaho, Savannah River, Nevada, Portsmouth, and Paducah
- Award Savannah River National Laboratory Contract
- Award Nation-Wide Decommissioning and Demolition Contract

PRIORITY #5: DRIVE INNOVATION AND IMPROVED PERFORMANCE IN THE EM MISSION

- Complete the NEPA analysis for the SRS DWPF waste water recycle waste stream
- Issue an EM-wide strategic vision
- Issue program and project management policies that drive improved performance and risk management

1. SAFE, SECURE AND EFFECTIVE OPERATIONS

2020 COMPLETE

- ✓ Provided recommendations on improving data quality, performance assurance and risk communications.
- ✓ Provided recommendations on COVID Return to Work/Return to Full Operations Protocols



2021 ONGOING

- Lessons learned and best practices from operations during COVID
- Optimize telework during COVID and beyond
- Address COVID-related contractual issues



WORKING GROUP SUPPORT

- Safety
- Safeguards & Security
- Cybersecurity
- Waste Management

2. ENSURING THE LONG-TERM AVAILABILITY OF CRITICAL EQUIPMENT, SUPPLIES AND INFRASTRUCTURE

2020 COMPLETE

- ✓ Provided input on commodities/equipment in DOE supply chain from China



2021 ONGOING

- Newly formed task group to address supply chain issues across the complex, including vendor quality and supply chain assurance.



WORKING GROUP SUPPORT

- Project Delivery

3. ASSURING THAT PROJECTS ARE COMPLETED ON COST AND SCHEDULE

2020 COMPLETE

- ✓ Provided feedback on new EM acquisition cost model.
- ✓ Provided recommendations on improving risk communication and regulatory/stakeholder relations



2021 ONGOING

- Examining and encouraging firm fixed price contracting where appropriate.



WORKING GROUP SUPPORT

- Project Delivery
- Waste Management

4. RECRUIT, DEVELOP AND RETAIN THE RIGHT PEOPLE TO ENSURE FUTURE MISSION NEEDS ARE MET

2020 COMPLETE

- ✓ Input on recruiting, training and developing construction and craft workforce in NNSA complex



2021 ONGOING

- Ensure site leave policies incentivize the desired behaviors
- Optimize telework during COVID and beyond
- Examination of critical skills analysis for recruiting and retention



WORKING GROUP SUPPORT

- Training