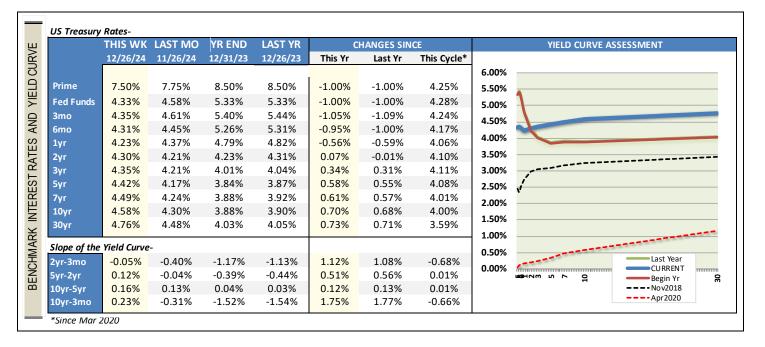
ECONOMIC UPDATE AND ANALYSIS

27 December 2024



AMERICAN CONSUMERS FEELING LESS CONFIDENT IN DECEMBER

The Conference Board reports that its consumer confidence index fell back in December to 104.7 from 112.8 in November. Analysts forecast a rise to a reading of 113.8. Consumers had been feeling increasingly confident in recent months, spending more in the run-up to the all-important holiday shopping season.

The consumer confidence index measures both Americans' assessment of current economic conditions and their outlook for the next six months. The measure of Americans' short-term expectations for income, business and the job market tumbled more than a dozen points to 81.1. The Conference Board says a reading under 80 can signal a potential recession in the near future.

The proportion of consumers expecting a recession over the next 12 months remained stable. The board reported Monday that consumers' view of current conditions ticked down just more than a point to a reading of 140.2.

Consumers stepped up their spending at retail stores last month, contributing to a 0.7% rise in retail sales in November.

Consumer spending accounts for nearly 70% of U.S. economic activity and is closely watched by economists for signs how the American consumer is feeling.

Key Economic Indicators for Banks, Th	hrifts & Credit	Unions-
	LATEST	CURREN

		LATEST	CURRENT	PREV
GDP	QoQ	Q3-24 Final	3.1%	2.8%
GDP - YTD	Annl	Q3-24 Final	2.6%	2.4%
Consumer Spending	QoQ	Q3-24 Final	3.7%	3.5%
Consumer Spending YTD	Annl	Q3-24 Final	2.9%	2.6%
Unemployment Rate	Мо	November	4.2%	4.1%
Underemployment Rate	Mo	November	7.8%	7.7%
Participation Rate	Mo	November	62.5%	62.6%
Wholesale Inflation	YoY	November	3.0%	2.6%
Consumer Inflation	YoY	November	2.7%	2.6%
Core Inflation	YoY	November	3.3%	3.8%
Consumer Credit	Annual	October	4.5%	0.8%
Retail Sales	YoY	November	2.9%	2.8%
Vehicle Sales	Annl (Mil)	November	17.0	16.4
Home Sales	Annl (Mil)	November	4.760	4.698
			2 22/	
Home Prices	YoY	September	3.9%	4.3%

Key Consumer Market Data-

	THIS WK	YR END	PCT CI	HANGES
	12/26/24	12/31/23	YTD	12Mos
DJIA	43,325	37,689	15.0%	14.0%
S&P 500	6,037	4,769	26.6%	25.0%
NASDAQ	20,020	15,011	33.4%	31.1%
Crude Oil	69.62	71.77	-3.0%	-1.0%
Avg Gasoline	3.02	3.12	-3.2%	-3.0%
Gold	2,653	2,072	28.0%	26.0%

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AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE

	THIS WK	CHG IN M	/T SINCE	RATE SENSIT	IIV/ITV					
	12/26/24	YTD	2024 High	Bmk Decline	RS	9.00%				
Classic CC	13.21%	0.11%	-0.16%	-1.00%	16%	8.00%	Vehicle Loa	ns		30YR
Platinum CC	12.70%	0.05%	-0.32%	-1.00%	32%	7.00%	5YR 6YR		15YR	6.86%
48mo Veh	5.89%	-0.54%	-0.32%	0.66%	-48%		4YR 6.00% 6.26%		6.39%	
60mo Veh	6.00%	-0.55%	-0.33%	0.88%	-38%	6.00%	3.69%	5YR		Mortgages
72mo Veh	6.26%	-0.57%	-0.34%	0.92%	-37%	5.00%	3YR 1YR ^{2YR} 4.65%	4YR 5.00%		
HE LOC	7.88%	-0.56%	-0.57%	-1.00%	57%	3.0070	1YR 2YR 4.65% 4.26%4.18% 45%7% 4.3	94.55%	Investments	
10yr HE	7.40%	-0.19%	-0.14%	-1.00%	14%	4.00%	4320			US TREASURY
15yr FRM	6.39%	0.61%	-0.37%	-0.51%	73%	3.00%	4.42% 4.26% B	orrowing		(FFds-10Yr)
30yr FRM	6.86%	0.48%	-0.90%	-0.40%	225%	3.00%				(1100 2011)
Joyr I Kivi	0.0070	0.4070	-0.5070	-0.4070	223/0	2.00%	1YrCD 2YrCD 3YrCD 3.18% 2.93% 2.84%			
Sh Drafts	0.13%	0.04%	0.01%	-1.00%	-1%	4.000/		Deposits		
Reg Svgs	0.19%	0.00%	0.00%	-1.00%	0%	1.00%	MoneyMkt. 0.87%			
MMkt-10k	0.87%	-0.01%	-0.04%	-1.00%	4%	0.00%	RegSavings. 0.19%			
MMkt-50k	1.18%	0.00%	-0.05%	-1.00%	5%		F36 1 2 3	5	7	10
		0.007	0.007.			l	Spreads (Over(Under) l	JS Treasury	
6mo CD	2.91%	0.12%	-0.12%	-0.37%	32%		4Y Vehicle 1.599			14%
1yr CD	3.18%	-0.18%	-0.22%	0.14%	-157%		5Y Vehicle 1.65%	6	1Y CD -1.0	05%
2yr CD	2.93%	-0.13%	-0.13%	0.66%	-20%		15Y Mortg 1.90%	6	2Y CD -1.3	37%
3yr CD	2.84%	-0.09%	-0.08%	0.88%	-9%		30Y Mortg 2.289	6	3Y CD -1.	51%

STRATEGICALLY SPEAKING

Consumers aren't necessarily feeling bad about the economy. What's important here is they feel worse than last month. But after several months of improvement, it's not surprising to have a one-month adjustment.

Consumers in the survey also note which factors they think are most impacting the economy. For the past few months, "consumers continue to point to elections, president, White House," she said. "And also there was a spike in the number noting tariffs."

Tariffs are something that almost no respondents mentioned in recent months. That could be partly why in December, inflation actually beat out politics on the list of influencers. Consumers are expecting that the impact on their costs will be higher. But even if prices aren't rising that fast anymore, everyone's still annoyed with the fact that most prices have stayed high.

And basically, the older you are, the less confident you became in this environment. That's significant because typically the 55-and-older crowd is more confident about the economy than less-financially stable younger people.

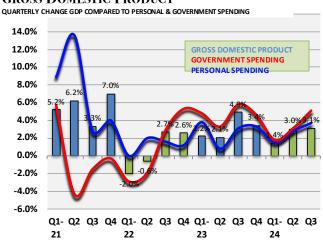
Now we're suddenly looking at a situation as an older person where income is starting to be cut by the Federal Reserve cutting interest rates. And now that those interest rates are falling, older people who rely on interest from retirement investments are most likely to bring that confidence number down.

ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Projected	Previous
New Home Sales (Nov, Annual)	664k	610k	660k
Consumer Confidence (Dec, 100=1985)	104.7	112.4	111.7

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Home Prices (Oct, YoY)	4.4%	4.6%

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ECONOMIC CALENDAR

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
30	29	28 THANKGIVING HOLIDAY	27 GDP Q3 (2nd) 2.8%	Home Prices 3.9% Consumer Confidence	OCTOBER 25
7	Unemployment 4.2% Non-farm Jobs 227k Private Payrolls 194k Participation Rate 62.5%	Jobless Claims 224k Cont'd Claims 1.87M	4 Fed Beige Book	3	DECEMBER 2
14	13	Jobless Claims 242k Cont'd Claims 1.89M Wholesale Inflation 3.0%	11 Consumer Inflation 2.7%	10	9
21	20	Jobless Claims 220k Cont'd Claims 1.87M GDP (Q3, Final) +3.1% Existing Home Sales	FOMC Announcement 4.50%	17 Retail Sales +3.8%	16
28	27	26 Jobless Claims 219k Cont'd Claims 1.91M	25 CHRISTMAS HOLIDAY	24 New Home Sales 664k	Consumer Confidence 104.7
4	3 Vehicle Sales	Jobless Claims Cont'd Claims	JANUARY 1 NEW YEAR'S HOLIDAY	31 Home Prices	30
11	Unemployment Non-farm Jobs Private Payrolls Participation Rate	Jobless Claims Cont'd Claims	8 FOMC Minutes Consumer Credit	7	6
18	17	Jobless Claims Cont'd Claims Retail Sales	15 Consumer Inflation	14 Wholesale Inflation	13
25	Existing Home Sales	Jobless Claims Cont'd Claims	22 Consumer Confidence	21	20



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November 2024
(Updated November 27, 2024)

		2024				202	25			. 2026	5	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ONOMIC OUT	LOOK											
onomic Grov	vth-											
DP - (QoQ)	1.6%	3.0%	2.8%	1.8%	2.0%	1.6%	1.9%	1.9%	1.7%	1.6%	1.6%	1.6%
DP - (YTD)	1.6%	2.3%	2.5%	2.3%	2.0%	1.8%	1.8%	1.9%	1.7%	1.7%	1.6%	1.6%
onsumer Spding	1.9%	2.8%	3.7%	2.7%	2.0%	1.9%	1.6%	1.4%	1.4%	1.5%	1.3%	1.3%
/TD)	1.9%	2.4%	2.8%	2.8%	2.0%	2.0%	1.8%	1.7%	1.4%	1.5%	1.4%	1.4%
ovt Spending	1.8%	3.1%	5.0%	0.5%	0.6%	-0.1%	0.2%	0.2%	0.1%	0.2%	0.1%	0.0%
/TD)	1.8%	2.5%	3.3%	2.6%	0.6%	0.1%	0.2%	0.2%	0.1%	0.2%	0.1%	0.0%
10)	1.070	2.370	3.370	2.070	0.070	0.570	0.270	0.270	0.170	0.270	0.170	0.17
onsumer Wea	alth-											
Inemployment	3.8%	4.0%	4.2%	4.2%	4.3%	4.4%	4.6%	4.6%	4.7%	4.7%	4.7%	4.6%
ons Inflation	3.2%	3.2%	2.6%	2.6%	2.4%	2.4%	2.3%	2.2%	2.1%	2.1%	2.1%	2.0%
lome Prices	6.3%	6.3%	5.0%	4.0%	3.5%	3.4%	3.0%	3.0%	2.8%	2.8%	3.0%	3.1%
					<u> </u>							
NGLE FAMILY I	HOME & VI	HICLE LOAN	MARKETS									
lome Sales (M	ils)-											
ome Sales	4.863	4.703	4.617	4.766	4.786	4.899	5.106	5.289	5.332	5.371	5.320	5.35
xisting Homes	4.200	4.047	3.893	4.033	4.028	4.137	4.331	4.502	4.536	4.570	4.523	4.54
lew Homes	0.663	0.656	0.724	0.733	0.758	0.762	0.775	0.787	0.796	0.801	0.797	0.80
/lortgage Origin	ations (Mi	ls)										
ingle Family	1.076	1.203	1.343	1.426	1.357	1.511	1.590	1.550	1.534	1.729	1.683	1.56
urchase App	0.773	0.880	0.924	0.779	0.768	0.934	0.970	0.926	0.896	1.087	1.062	0.964
tefi Apps	0.303	0.323	0.419	0.647	0.589	0.577	0.620	0.624	0.638	0.642	0.621	0.60
efi Share	28%	27%	31%	45%	43%	38%	39%	40%	42%	37%	37%	38%
<u> 'ehicle Sales (M</u>												
ehicle Sales	15.6	16.0	16.3	16.0	15.9	16.1	16.4	16.3	16.2	16.5	16.7	16.8
					<u> </u>							
MARKET RATE O	LITLOOK											
enchmark Rat		0 50/	0.00/	7.20/	7 20/	7.00/	7.00/	C 00/	6 90/	C 90/	6.00/	C 90/
rime ed Funds	8.5% 5.4%	8.5% 5.4%	8.0% 4.9%	7.3% 4.3%	7.3% 4.3%	7.0% 4.0%	7.0% 4.0%	6.8% 3.8%	6.8%	6.8% 3.8%	6.8% 3.8%	6.8% 3.8%
ed Funds Byr UST	5.4% 4.6%	5.4% 4.1%	4.9% 4.0%	4.3% 4.2%	4.3% 4.2%	4.0% 4.1%	4.0% 4.1%	3.8% 4.0%	3.8% 4.0%	3.8% 4.0%	3.8% 4.0%	4.1%
yr UST	4.4%	3.8%	4.0%	4.2%	4.2%	4.1%	4.1%	4.0%	4.0%	4.0%	4.0%	4.1%
.0yr UST	4.2%	4.4%	3.9%	4.5%	4.5%	4.3%	4.4%	4.4%	4.5%	4.5%	4.5%	4.5%
							•	•				- / -
Market Rates-	6 69/	6 F0/	6 20/	6 20/	6 20/	6 20/	C 10/	C 10/	6 20/	C 10/	C 10/	6.00
yr Veh Loan 5yr 1st Mortg	6.6% 6.5%	6.5% 6.6%	6.3% 5.8%	6.3% 6.3%	6.2% 6.2%	6.2% 6.2%	6.1% 6.2%	6.1% 6.1%	6.2% 6.1%	6.1% 6.1%	6.1% 6.0%	6.0% 6.0%
Oyr 1st Mortg	6.7%	7.0%	5.8% 6.5%	6.6%	6.6%	6.5%	6.4%	6.1%	6.3%	6.3%	6.3%	6.2%
egular Svgs	0.2% 3.4%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
Yr Term CD		3.4%	3.3%	3.2%	3.1%	3.1%	3.0%	3.0%	3.1%	3.0%	3.0%	2.9%



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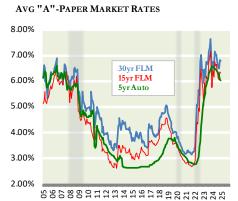
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INDICATIVE PRICING SPREADS AND RELATIVE VALUE OF INVESTMENT OPTIONS

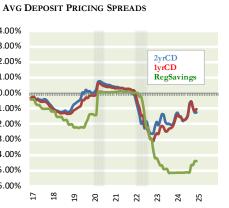
	30yr Mortgage	15yr Mortgage	5yr Vehicle
Current	2.48%	2.09%	1.87%
Nov-24	2.58%	2.20%	1.88%
Oct-24	2.40%	2.08%	2.34%
Sep-24	2.79%	2.54%	2.85%
Aug-24	2.99%	2.73%	2.75%
Jul-24	2.70%	2.42%	2.15%
Jun-24	2.74%	2.40%	1.95%
May-24	2.50%	2.03%	1.72%
Apr-24	2.45%	2.05%	1.64%
Mar-24	3.03%	2.57%	2.68%
Feb-24	2.43%	2.10%	2.07%
Jan-24	2.35%	1.94%	2.60%
Dec-23	2.63%	1.84%	2.46%





	Reg Svgs	1yr CD	2yr CD
Current	-4.39%	-1.03%	-1.24%
Nov-24	-4.39%	-1.13%	-1.25%
Oct-24	-4.64%	-0.94%	-0.99%
Sep-24	-4.64%	-0.54%	-0.54%
Aug-24	-5.11%	-0.79%	-0.67%
Jul-24	-5.11%	-1.45%	-1.40%
Jun-24	-5.11%	-1.67%	-1.64%
May-24	-5.13%	-1.73%	-1.74%
Apr-24	-5.13%	-1.72%	-1.79%
Mar-24	-5.13%	-1.57%	-1.52%
Feb-24	-5.13%	-1.52%	-1.48%
Jan-24	-5.13%	-1.40%	-1.26%
Dec-23	-5.14%	-1.60%	-1.40%





INDICATIVE INTEREST SPREADS AND MATCHED FUNDING VARIABLES

			1yr	2yr	3yr	4yr	5yr	5yr	5yr	15yr	30yr
		Cash	Agy	Agy	Agy	Agy	Agy	New Veh	Used Veh	Mortgage	Mortgage
		4.33%	4.18%	4.45%	4.65%	4.55%	5.00%	6.00%	6.15%	6.39%	6.86%
Share Draft	0.13%	4.20%	4.05%	4.32%	4.52%	4.42%	4.87%	5.87%	6.02%	6.26%	6.73%
Regular Savings	0.19%	4.14%	3.99%	4.26%	4.46%	4.36%	4.81%	5.81%	5.96%	6.20%	6.67%
Money Market	0.87%	3.46%	3.31%	3.58%	3.78%	3.68%	4.13%	5.13%	5.28%	5.52%	5.99%
FHLB Overnight	4.42%	-0.09%	-0.24%	0.03%	0.23%	0.13%	0.58%	1.58%	1.73%	1.97%	2.44%
Catalyst Settlement	5.50%	-1.17%	-1.32%	-1.05%	-0.85%	-0.95%	-0.50%	0.50%	0.65%	0.89%	1.36%
6mo Term CD	3.04%	1.29%	1.14%	1.41%	1.61%	1.51%	1.96%	2.96%	3.11%	3.35%	3.82%
6mo FHLB Term	4.26%	0.07%	-0.08%	0.19%	0.39%	0.29%	0.74%	1.74%	1.89%	2.13%	2.60%
6mo Catalyst Term	4.85%	-0.52%	-0.67%	-0.40%	-0.20%	-0.30%	0.15%	1.15%	1.30%	1.54%	2.01%
1yr Term CD	3.42%	0.91%	0.76%	1.03%	1.23%	1.13%	1.58%	2.58%	2.73%	2.97%	3.44%
1yr FHLB Term	4.26%	0.07%	-0.08%	0.19%	0.39%	0.29%	0.74%	1.74%	1.89%	2.13%	2.60%
2yr Term CD	3.08%	1.25%	1.10%	1.37%	1.57%	1.47%	1.92%	2.92%	3.07%	3.31%	3.78%
2yr FHLB Term	4.27%	0.06%	-0.09%	0.18%	0.38%	0.28%	0.73%	1.73%	1.88%	2.12%	2.59%
3yr Term CD	2.94%	1.39%	1.24%	1.51%	1.71%	1.61%	2.06%	3.06%	3.21%	3.45%	3.92%
3yr FHLB Term	4.30%	0.03%	-0.12%	0.15%	0.35%	0.25%	0.70%	1.70%	1.85%	2.09%	2.56%
7yr FHLB Term	4.58%	-0.25%	-0.40%	-0.13%	0.07%	-0.03%	0.42%	1.42%	1.57%	1.81%	2.28%
10yr FHLB Term	4.73%	-0.40%	-0.55%	-0.28%	-0.08%	-0.18%	0.27%	1.27%	1.42%	1.66%	2.13%



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STRATEGIC ASSESSMENT OF INVESTMENT AND FUNDING OPTIONS, RELATIVE VALUE AND PRICING SPREADS



	Current		Then for			The Net Retu	ırn Needed to	Break-even	Against*:		
	Return	For	the Next	30Y FLM	15Y FLM	5Y New	5Y Used	4Y MBS	4Y Call	3Y MBS	3Y Call
Cash	4.33%	-	-	-	-	-	-	-	-	-	-
1yr Agy	4.18%	1 year	4 years	7.53%	6.94%	6.46%	6.64%	5.58%	4.67%	4.42%	4.89%
2yr Agy Callable	4.45%	2 years	3 years	8.47%	7.68%	7.03%	7.28%	6.01%	4.65%	4.12%	5.05%
3yr Agy Callable	4.65%	3 years	2 years	10.18%	9.00%	8.03%	8.40%	6.97%	4.25%	-	-
3yr Agy MBS	4.34%	3 years	2 years	10.64%	9.47%	8.49%	8.87%	7.90%	5.18%	-	-
4yr Agy Callable	4.55%	4 years	1 year	16.10%	13.75%	11.80%	12.55%	-	-	-	-
4yr Agy MBS	5.23%	4 years	1 year	13.38%	11.03%	9.08%	9.83%	-	-	-	-
5yr Agy Callable	5.00%	5 years	-	-	-	-	-	-	-	-	-
5yr New Vehicle	6.00%	3 years	2 years	8.15%	6.98%	-	-	-	-	-	-
5yr Used Vehicle	6.15%	3 years	2 years	7.93%	6.75%	-	-	-	-	-	-
15yr Mortgage	6.39%	5 years	-	-	-	-	-	-	-	-	-
30yr Mortgage	6.86%	5 years	-	-	-	-	-	-	-	-	-

^{*} Best relative value noted by probabilities of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

n Against*:
2Y FHLB
8.41%
8.35%
7.67%
4.12%
3.04%
4.68%
4.27%
4.08%
5.12%
4.28%
-
-
-
-
-
-

^{*} Highest relative value noted by highest differentials and volatility projections



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	An	Å2.40	A40.50	ÁF0.400	A400 500	Å=00.		.440	.A=0	4400	4500
Q2-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	277	622	1,236	622	1,058	718	4,533	899	2,135	2,757	3,815
Average Assets (\$Mil)	\$0.903	\$5.7	\$26.2	\$72.1	\$229.6	\$2,748.0	\$506.7	\$4.2	\$16.9	\$29.4	\$84.9
Pct of Credit Unions	6%	14%	27%	14%	23%	16%	100%	20%	47%	61%	84%
Pct of Industry Assets	0.0%	0.2%	1%	2%	11%	86%	100%	0%	2%	4%	14%
GROWTH RATES (YTD)											
Total Assets	3.8%	-8.8%	-6.8%	-3.0%	1.1%	4.3%	3.7%	-8.0%	-6.9%	-4.8%	-0.4%
Total Loans	1.5%	-10.8%	-9.1%	-5.7%	-2.1%	2.6%	1.9%	-10.1%	-9.2%	-7.2%	-3.3%
- Direct Loans - Indirect Loans	1.7%	-10.7% -40.0%	-9.1% -9.8%	-5.2% -10.2%	-0.7% -9.6%	4.3% -5.4%	3.5% -5.9%	-10.0% -81.8%	-9.2% -10.0%	-7.0% -10.2%	-2.2% -9.7%
- Real Estate Loans	-79%	-13.9%	-108.8%	-5.2%	18.0%	6.1%	5.5%	-48.9%	-107.9%	-58.5%	0.2%
Total Shares	0.2%	-7.6%	-6.3%	-2.9%	1.1%	4.8%	4.0%	-7.1%	-6.4%	-4.5%	-0.3%
- Checking & Savings	0.3%	-11.3%	-10.1%	-6.7%	-3.4%	1.7%	0.5%	-10.5%	-10.1%	-8.3%	-4.8%
- Term CDs	15.6%	9.4%	13.7%	15.3%	19.7%	18.3%	18.3%	9.0%	13.3%	14.5%	18.7%
Net Worth	19.5%	-5.5%	-1.2%	0.5%	3.0%	6.8%	6.0%	-3.8%	-1.6%	-0.5%	2.0%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	21.2%	17.8%	13.5%	12.8%	11.5%	10.9%	11.0%	18.1%	13.9%	13.3%	11.9%
Cash & Inv-to-Total Assets	47.8%	43.7%	43.3%	38.7%	29.2%	23.5%	24.7%	44.0%	43.4%	40.8%	32.1%
Loans-to-Total Assets	47.6%	52.7%	52.7%	56.3%	64.8%	71.8%	70.4%	52.4%	52.7%	54.7%	62.3%
Vehicle-to-Total Loans REL-to-Total Loans	62.7% 0.6%	67.8% 6.6%	52.8% 28.5%	45.1% 38.7%	37.5% 47.6%	28.9% 55.8%	30.3% 54.3%	67.5% 6.3%	54.4% 26.2%	49.1% 33.3%	40.0% 44.4%
REL-to-Net Worth	1.4%	19.6%	111.6%	169.6%	268.4%	367.1%	346.4%	18.2%	99.0%	136.6%	231.6%
Indirect-to-Total Loans	0.1%	0.1%	3.6%	9.4%	15.6%	17.1%	16.7%	0.1%	3.3%	6.8%	13.7%
Loans-to-Total Shares	61.5%	64.6%	61.2%	65.0%	74.7%	86.0%	84.0%	64.4%	61.5%	63.5%	71.9%
Chkg & Svgs-to-Total Shares Nonterm-to-Total Shares	92.7% 92.7%	82.4% 83.9%	73.2% 78.9%	68.4% 76.6%	59.1% 71.2%	46.6% 64.9%	48.8% 66.1%	83.1% 84.5%	74.2% 79.4%	71.0% 77.9%	62.1% 72.9%
Term CDs-to-Total Shares	5.0%	12.4%	15.5%	16.8%	22.3%	28.6%	27.4%	11.9%	15.1%	16.1%	20.7%
Liquidity Ratio	26.5%	13.2%	9.7%	9.2%	8.7%	8.3%	8.4%	14.1%	10.1%	9.6%	9.0%
Short-term Funding Ratio	42.7%	31.6%	25.1%	21.0%	15.3%	12.0%	12.7%	25.8%	23.2%	17.3%	12.8%
Short-term Cash Flow Ratio	46.2%	35.6%	29.2%	25.4%	20.4%	17.6%	18.2%	36.3%	30.0%	27.5%	22.1%
Net Long-term Asset Ratio	3.5%	7.4%	19.1%	25.9%	31.5%	36.5%	35.4%	17.9%	22.3%	29.1%	35.4%
LOAN QUALITY	2.420/	4.270/	4.050/	0.050/	0.720/	0.050/	0.040/	4.000/	0.05%	0.700/	0.040/
Loan Delinquency Ratio Net Charge-off Ratio	3.13% 1.05%	1.37% 0.46%	1.05% 0.39%	0.85% 0.45%	0.73% 0.47%	0.85% 0.84%	0.84% 0.79%	1.08% 0.40%	0.95% 0.43%	0.78% 0.46%	0.84% 0.79%
"Misery" Index	4.18%	1.83%	1.44%	1.30%	1.20%	1.69%	1.63%	1.48%	1.38%	1.24%	1.63%
	3.00%	1.28%	0.98%	0.75%	0.69%	0.76%	0.76%	1.37%	1.01%	0.86%	0.72%
Core Delinquency Rate Core Net Charge-off Rate	0.64%	0.25%	0.98%	0.75%	0.83%	0.76%	0.76%	0.27%	0.26%	0.86%	0.72%
Core "Misery" Index	3.63%	1.53%	1.24%	1.05%	1.01%	1.37%	1.33%	1.64%	1.27%	1.14%	1.04%
RE Loan Delinguency	18.14%	1.00%	0.85%	0.60%	0.56%	0.61%	0.61%	1.10%	0.86%	0.69%	0.58%
Vehicle Loan Delinquency	2.86%	1.29%	1.01%	0.83%	0.81%	0.82%	0.83%	1.38%	1.06%	0.94%	0.84%
Direct Loans	2.87%	1.29%	1.00%	0.80%	0.71%	0.66%	0.71%	1.38%	1.05%	0.93%	0.79%
Indirect Loans	0.00%	1.42%	1.12%	0.93%	0.92%	0.87%	0.88%	1.31%	1.12%	0.97%	0.93%
Loss Allow as % of Loans	2.85%	1.21%	0.92%	0.83%	0.82%	1.34%	1.27%	1.31%	0.96%	0.88%	0.83%
Current Loss Exposure Coverage Ratio (Adequacy)	1.44% 2.0	0.62% 1.9	0.50% 1.8	0.50% 1.6	0.46% 1.8	0.51% 2.6	0.50% 2.5	0.67% 2.0	0.52% 1.8	0.51% 1.7	0.47% 1.8
EARNINGS	-	-				-			-		_
Gross Asset Yield	4.92%	4.70%	4.35%	4.33%	4.58%	5.00%	4.93%	4.72%	4.39%	4.36%	4.53%
Cost of Funds	0.51%	0.81%	0.84%	0.95%	1.33%	1.99%	1.88%	0.79%	0.84%	0.90%	1.22%
Gross Interest Margin	4.41%	3.90%	3.50%	3.38%	3.26%	3.01%	3.05%	3.93%	3.55%	3.46%	3.31%
Provision Expense	0.40%	0.28%	0.25%	0.26%	0.31%	0.62%	0.57%	0.29%	0.26%	0.26%	0.30%
Net Interest Margin	4.01%	3.61%	3.25%	3.12%	2.94%	2.39%	2.48%	3.64%	3.29%	3.20%	3.01%
Non-Interest Income	1.37%	0.51%	0.80%	0.99%	1.13%	1.03%	1.04%	0.57%	0.77%	0.90%	1.07%
Non-Interest Expense	4.94%	3.78%	3.43%	3.59%	3.52%	2.89%	2.98%	3.85%	3.48%	3.54%	3.53%
Net Operating Expense	3.57%	3.27%	2.63%	2.60%	2.39%	1.86%	1.95%	3.29%	2.70%	2.64%	2.45%
Net Operating Return	0.44%	0.35%	0.62%	0.53%	0.56%	0.53%	0.54%	0.35%	0.59%	0.55%	0.56%
Non-recurring Inc(Exp).	0.36%	0.08%	0.02%	0.03%	0.03%	0.08%	0.08%	0.10%	0.03%	0.03%	0.03%
Net Income.	0.81%	0.43%	0.64%	0.55%	0.59%	0.62%	0.61%	0.45%	0.62%	0.58%	0.59%
Return on Net Worth.	2.2%	2.0%	4.6%	4.1%	4.9%	4.9%	4.9%	2.0%	4.3%	4.2%	4.7%





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

02 2024	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>	TOTAL	<\$10	<\$50	<\$100	<\$500
Q2-2024	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
PORTFOLIO ANALYTICS											
Cash and Investments											
Cash & CE as Pct of Assets	27%	13%	10%	9%	9%	8%	8%	14%	10%	10%	9%
Investments as Pct of Asset	25%	32%	35%	30%	21%	16%	17%	31%	34%	32%	24%
Short-term Funding Ratio	42.7%	31.6%	25.1%	21.0%	15.3%	12.0%	12.7%	25.8%	23.2%	17.3%	12.8%
Avg Cash & Investment Rat	2.81%	3.06%	2.91%	2.85%	3.06%	3.65%	3.53%	3.05%	2.93%	2.89%	3.01%
Loan Portfolio											
Total Loan Growth-Annl	1.5%	-10.8%	-9.1%	-5.7%	-2.1%	2.6%	1.9%	-10.1%	-9.2%	-7.2%	-3.3%
Consumer Loan Growth-Ar	2.3%	-10.5%	138.3%	-5.9%	-17.5%	-1.7%	-2.3%	-6.8%	107.9%	35.5%	-6.0%
Mortgage Loan Growth-An	-79.0%	-13.9%	-108.8%	-5.2%	18.0%	6.1%	5.5%	-48.9%	-107.9%	-58.5%	0.2%
Avg Loan Balance	\$6,861	\$9,449	\$4,051	\$6,816	\$11,506	\$21,146	\$18,222	\$9,302	\$4,597	\$5,852	\$10,239
Avg Loan Rate Avg Loan Yield, net	7.24% 6.40%	6.26%	5.79% 5.31%	5.68% 5.23%	5.64%	5.72% 4.87%	5.72% 4.91%	6.32% 5.77%	5.84%	5.75%	5.66% 5.19%
Avg Loan field, fiet	6.40%	5.73%	5.31%	5.23%	5.16%	4.87%	4.91%	5.77%	5.36%	5.28%	5.19%
Credit Mitigation-											
Delinquency Rates-											
Credit Cards	0.57%	2.17%	1.77%	1.38%	1.20%	2.03%	1.98%	2.15%	1.79%	1.54%	1.27%
New Vehicle Loans	1.66%	0.69%	0.56%	0.40%	0.41%	0.50%	0.49%	0.74%	0.58%	0.49%	0.43%
Used Vehicle Loans Total Vehicle Loans	3.54% 2.86%	1.68% 1.29%	1.27% 1.01%	1.04% 0.83%	0.99% 0.81%	1.00% 0.82%	1.01% 0.83%	0.09% 1.38%	0.10% 1.06%	0.11%	0.20% 0.84%
Real Estate Loans	18.14%	1.00%	0.85%	0.60%	0.56%	0.61%	0.61%	1.10%	0.86%	0.69%	0.58%
Total Loan Delinquency	3.13%	1.37%	1.05%	0.85%	0.73%	0.85%	0.84%	1.08%	0.95%	0.78%	0.84%
Net Charge-off Rates-							İ	i			
Credit Cards	-0.79%	1.36%	1.50%	1.78%	2.29%	5.32%	5.10%	1.33%	1.49%	1.67%	2.16%
New Vehicle Loans	0.06%	0.09%	0.10%	0.12%	0.23%	0.44%	0.40%	0.74%	0.58%	0.49%	0.43%
Used Vehicle Loans Total Vehicle Loans	1.00% 0.65%	0.36% 0.26%	0.46% 0.33%	0.61% 0.45%	0.74% 0.58%	1.11% 0.87%	1.03% 0.81%	1.79% 0.28%	1.33% 0.32%	1.18% 0.39%	1.04% 0.53%
Non-Comml RE Loans	0.00%	-0.01%	0.01%	0.02%	0.01%	0.01%	0.01%	-0.01%	0.01%	0.02%	0.01%
Total Net Charge-offs	1.05%	0.46%	0.39%	0.45%	0.47%	0.84%	0.79%	0.40%	0.43%	0.46%	0.79%
"Misery" Indices-			0.007.1			0.0 .,.	1			011071	21.272
Credit Cards	-0.22%	3.53%	3.27%	3.16%	3.49%	7.35%	7.08%	3.47%	3.28%	3.21%	3.43%
New Vehicle Loans	1.72%	0.78%	0.66%	0.52%	0.64%	0.94%	0.89%	1.49%	1.17%	0.98%	0.87%
Used Vehicle Loans	4.54%	2.04%	1.73%	1.65%	1.73%	2.11%	2.04%	1.88%	1.43%	1.29%	1.24%
Total Vehicle Loans	3.51%	1.55%	1.34%	1.28%	1.39%	1.69%	1.64%	1.66%	1.38%	1.33%	1.37%
Non-Comml RE Loans	18.14%	0.99%	0.86%	0.62%	0.57%	0.62%	0.62%	1.09%	0.87%	0.70%	0.59%
Total "Misery" Index	4.18%	1.83%	1.44%	1.30%	1.20%	1.69%	1.63%	1.48%	1.38%	1.24%	1.63%
Fundng Portfolio											
Share Growth YTD-Annl	0.3%	-9.3%	-7.3%	-3.3%	1.3%	5.7%	4.8%	-8.7%	-7.4%	-5.2%	-0.3%
Chkg & Savings YTD-Annl	0.3%	-9.3% -11.3%	-7.3% -10.1%	-3.3% -6.7%	-3.4%	5.7% 1.7%	0.5%	-8.7% -10.5%	-7.4% -10.1%	-5.2% -8.3%	-0.3% -4.8%
Term CDs Growth YTD	15.6%	9.4%	13.7%	15.3%	19.7%	18.3%	18.3%	9.0%	13.3%	14.5%	18.7%
Total Funding Growth YTD	0.3%	-9.5%	-7.6%	-3.6%	-2.7%	3.9%	2.8%	-8.9%	-7.8%	-5.5%	-3.4%
Avg Share Balance per Mbr	\$2,545	\$5,321	\$9,071	\$10,530	\$12,414	\$14,110	\$13,662	\$4,977	\$8,389	\$9,459	\$11,518
Avg Share Balance	\$11,161	\$14,616	\$6,618	\$10,488	\$15,399	\$24,582	\$21,701	\$14,335	\$6,990	\$8,583	\$12,857
Avg Share Rate	0.65%	0.99%	0.98%	1.10%	1.53%	2.39%	2.24%	0.97%	0.98%	1.04%	1.41%
Core as Pct of Total Shares	93%	82%	73%	68%	59%	47%	49%	83%	74%	71%	62%
Term CDs as Pct of Shares	5% 1.4%	12%	15%	17%	22%	29%	27%	12%	15%	16%	21%
Non-Member Deposit Ratio	1.4%	1.3%	1.2%	1.6%	1.4%	1.3%	1.4%	1.3%	1.2%	1.4%	1.4%
Borrowings/Total Funding	0.4%	0.3%	0.2%	0.6%	2.5%	6.7%	6.0%	0.3%	0.2%	0.4%	2.0%
Borrowings Growth YTD Avg Borrowings Rate	0.0% 5.71%	-55.4% 5.36%	-95.1% 5.93%	-38.7% 5.46%	-90.3% 3.80%	-18.9% 5.22%	-23.9% 5.14%	-52.6% 5.38%	-90.6% 5.87%	-54.9% 5.57%	-88.8% 3.88%
, boil owings Nate	J./1/0	3.30/0	3.33/0	J. 4 U/0	3.00/0	J.LL/0	J.14/0	3.30/0	3.07/0	3.37/0	3.00/0



RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q2-2024	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
Net Operating Profitability	.										
Earning Asset/Funding	123%	118%	112%	110%	108%	114%	113%	119%	112%	111%	109%
Non-Int Inc-to-Total Revenu	22%	10%	16%	19%	20%	17%	17%	119%	15%	17%	109%
	(\$1)	(\$34)	(\$244)	\$74	\$3,071	\$27,707	\$30,583	(\$35)	(\$278)	(\$204)	\$2,867
Net Op Cash Flow (YTD-\$Mils Average Loan Balance	\$6,861	(\$34) \$9,449	(\$244) \$4,051	\$74 \$6,816	\$11,506	\$27,707	\$18,222	(\$35) \$9,302	(\$278) \$4,597	(\$204) \$5,852	\$10,239
Average Share Balance	\$2,369	\$4,204	\$5,574	\$5,990	\$6,495	\$6,940	\$6,835	\$4,008	\$5,366	\$5,697	\$6,276
Loan Yield (ROA)	3.47%	3.32%	3.07%	3.22%	3.68%	4.12%	4.04%	3.33%	3.10%	3.16%	3.55%
Investment Yield (ROA)	1.45%	1.38%	1.28%	1.11%	0.90%	0.87%	0.89%	1.39%	1.29%	1.19%	0.97%
Shares/Funding	99.6%	99.7%	99.8%	99.4%	97.5%	93.3%	94.0%	99.7%	99.8%	99.6%	98.0%
Net Operating Return per I											
Interest Income per FTE	\$54,343	\$80,361	\$188,833	\$198,731	\$217,970	\$350,517	\$321,548	\$77,854	\$162,777	\$180,689	\$207,5
Avg Interest Exp per FTE	\$5,612	\$13,773	\$36,634	\$43,644	\$63,118	\$139,308	\$122,419	\$12,987	\$31,082	\$37,340	\$55,9
Gross Interest Inc per FTE Provisions per FTE	\$48,731 \$4,454	\$66,588	\$152,199	\$155,088	\$154,852	\$211,209	\$199,129	\$64,867 \$4,807	\$131,695 \$9,573	\$143,349	\$151,6
Net Interest Income per FTE	\$4,454	\$4,844	\$11,035 \$141,164	\$11,855 \$143,233	\$14,837 \$140,014	\$43,298	\$37,302 \$161,827	\$4,807	\$9,573	\$10,710	\$13,6
ivet interest intollie per FTB	۶ 44 ,276	\$61,743			\$14U,U14	\$167,911				\$132,639	\$137,9
Non-Interest Income per FT	\$15,145	\$8,739	\$34,685	\$45,633	\$53,882	\$72,189	\$67,533	\$9,356	\$28,738	\$37,155	\$49,2
Avg Operating Exp per FTE	\$54,521	\$64,545	\$149,091	\$164,709	\$167,448	\$202,721	\$194,394	\$63,579	\$129,015	\$146,797	\$161,6
Net Operating Exp per FTE	\$39,376	\$55,806	\$114,406	\$119,076	\$113,566	\$130,531	\$126,861	\$54,223	\$100,276	\$109,642	\$112,4
Avg Net Op Return per FT	\$ 4,900	\$5,937	\$26,758	\$24,156	\$26,448	\$37,380	\$34,966	\$5,837	\$21,846	\$22,997	\$25,48
1											
Avg Revenue per FTE	\$69,488	\$89,100	\$223,519	\$244,364	\$271,852	\$422,706	\$389,080	\$87,210	\$191,516	\$217,844	\$256,75
1	\$69,488 6.29%	\$89,100 5.22%	\$223,519 5.15%	\$244,364 5.33%	\$271,852 5.72%	\$422,706 6.03%	\$389,080 5.97%	\$87,210 5.29%	\$191,516 5.16%	\$217,844 5.25%	\$256,75 5.60%
Avg Revenue per FTE											
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-											5.60%
Avg Revenue per FTE - Total Revenue Ratio	6.29%	5.22%	5.15%	5.33%	5.72%	6.03%	5.97%	5.29%	5.16%	5.25%	\$231,267
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio	6.29% \$64,588 5.85%	5.22% \$83,163 4.87%	\$.15% \$196,761 4.53%	5.33% \$220,208 4.80%	5.72% \$245,404 5.16%	\$385,326 5.50%	5.97% \$354,114 5.43%	5.29% \$81,373 4.93%	\$169,669 4.57%	5.25% \$194,847 4.70%	5.60% \$231,267 5.04%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F	6.29% \$64,588 5.85% \$24,944	\$83,163 4.87% \$32,961	\$196,761 4.53% \$69,924	\$220,208 4.80% \$76,326	\$.72% \$245,404 5.16% \$83,883	\$385,326 5.50% \$107,846	\$354,114 5.43% \$102,129	\$81,373 4.93% \$32,189	\$169,669 4.57% \$61,064	5.25% \$194,847 4.70% \$68,667	\$231,267 5.04% \$79,628
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio	6.29% \$64,588 5.85%	5.22% \$83,163 4.87%	\$.15% \$196,761 4.53%	5.33% \$220,208 4.80%	5.72% \$245,404 5.16%	\$385,326 5.50%	5.97% \$354,114 5.43%	5.29% \$81,373 4.93%	\$169,669 4.57%	5.25% \$194,847 4.70%	\$231,267
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio	\$64,588 5.85% \$24,944 2.26%	\$83,163 4.87% \$32,961 1.93%	\$196,761 4.53% \$69,924 1.61%	\$220,208 4.80% \$76,326 1.66%	\$.72% \$245,404 5.16% \$83,883 1.76%	\$385,326 5.50% \$107,846 1.54%	\$354,114 5.43% \$102,129 1.57%	\$81,373 4.93% \$32,189 1.95%	\$169,669 4.57% \$61,064 1.65%	\$194,847 4.70% \$68,667 1.66%	\$231,265 5.04% \$79,628 1.74%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127	\$81,373 4,93% \$32,189 1,95% 51% 1.08 2,330	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777	\$231,267 \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff)	\$64,588 5.85% \$24,944 2.26% 46% 1.85	\$83,163 4.87% \$32,961 1.93% 51% 1.03	\$196,761 4.53% \$69,924 1.61% 47% 0.35	\$220,208 4.80% \$76,326 1.66% 46% 0.30	\$245,404 5.16% \$83,883 1.76% 50% 0.25	\$385,326 5.50% \$107,846 1.54% 53% 0.16	\$354,114 5.43% \$102,129 1.57% 53% 0.18	\$81,373 4.93% \$32,189 1.95% 51% 1.08	\$169,669 4.57% \$61,064 1.65% 47% 0.42	\$194,847 4.70% \$68,667 1.66% 47% 0.35	\$231,267 \$231,267 5.04% \$79,628 1.74% 49% 0.28
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127	\$81,373 4,93% \$32,189 1,95% 51% 1.08 2,330	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777	\$.60% \$231,263 5.04% \$79,628 1.74% 49% 0.28 70,729 11%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92%	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71%	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92%	\$.60% \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338	\$231,267 \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26%	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24%	\$81,373 4,93% \$32,189 1,95% 51% 1.08 2,330 71% \$17,082 1.04% 27%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26%	\$231,263 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Exp pers Ratio	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01%	\$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96%	\$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,388 0.90%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792	\$.60% \$231,263 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01%	\$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96%	\$231,26: 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,388 0.90%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Membership Outreach-	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23%	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22%	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26%	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28%	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23%	5.97% \$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24%	\$.29% \$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26%	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27%	\$.60% \$231,260 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Membership Outreach- Members-to-Potential Members-to-FTES	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23%	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22%	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26%	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28%	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23%	5.97% \$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24%	\$.29% \$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26%	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27%	\$.60% \$231,260 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Membership Outreach- Members-to-Potential Members-to-FTES Borrower-to-Members	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23%	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22%	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 2.9% 405 137.1%	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28%	\$.72% \$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26%	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6%	\$.60% \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,38 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 2.3% 375 100.4% 1,435	\$.72% \$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% 2.9% 404 63.0% 21,312	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110	\$.60% \$231,26' 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,669 0.89% 25% \$41,388 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 2.3% 375 100.4% 1,435 2,572	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57,4% 12,529 9,312	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% \$0.70% 24%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796	\$.60% \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 344 80.9% 8,783 2,773
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch Avg Accts per Member	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271 1.0	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810 1.1	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780 1.5	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 375 100.4% 1,435 2,572 1.5	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632 1.6	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529 9,312 1.7	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% \$0.70% 24% 404 63.0% 21,312 6,617 1.7	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650 1.0	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380 1.4	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796 1.4	\$.60% \$231,26; 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 2.1% 344 80.9% 8,783 2,773
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch Avg Accts per Member Avg Loans per Member	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271 1.0 0.2	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810 1.1	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780 1.5 1.4	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 375 100.4% 1,435 2,572 1.5 1.0	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632 1.6 0.8	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529 9,312 1.7 0.6	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% 2.9% 404 63.0% 21,312 6,617 1.7 0.6	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650 1.0 0.3	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380 1.4	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796 1.4 1.1	\$.60% \$231,26; 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 2.1% 344 80.9% 8,783 2,773 1.5
Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch Avg Accts per Member	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271 1.0	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810 1.1	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780 1.5	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 375 100.4% 1,435 2,572 1.5	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632 1.6	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529 9,312 1.7	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% \$0.70% 24% 404 63.0% 21,312 6,617 1.7	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650 1.0	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380 1.4	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796 1.4	\$.60% \$231,26; 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 2.1% 344 80.9% 8,783 2,773



RESOURCES

Business & Industry Consulting <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 02-2024 Million Million <Million Million Million Million TOTAL Million Million Million Million **NET INFRASTRUCTURE COST:** Fee Income 1.37% 0.51% 0.80% 0.99% 1.13% 1.03% 1.04% 0.57% 0.77% 0.90% 1.07% 2.26% 1.61% 1.66% 1.74% 1.93% 1.66% 1.76% 1.54% 1.57% 1.95% 1.65% Compensation & Benefits Travel & Conference 0.05% 0.03% 0.03% 0.04% 0.04% 0.02% 0.02% 0.03% 0.03% 0.03% 0.04% Office Occupancy 0.24% 0.16% 0.20% 0.22% 0.22% 0.17% 0.17% 0.17% 0.20% 0.21% 0.22% 0.52% 0.87% 1.29% 0.84% 0.72% 0.70% 0.66% 0.54% 0.73% 0.72% 0.67% Office Operations **Educational & Promo** 0.03% 0.03% 0.07% 0.09% 0.11% 0.11% 0.11% 0.03% 0.07% 0.08% 0.10% 0.19% 0.19% 0.19% 0.18% Loan Servicing 0.16% 0.13% 0.23% 0.24% 0.13% 0.21% 0.23% Professional & Outside Sv 0.48% 0.47% 0.48% 0.50% 0.40% 0.24% 0.27% 0.47% 0.48% 0.49% 0.42% 0.04% 0.01% 0.00% 0.00% 0.00% 0.00% 0.00% 0.01% 0.00% Member Insurance 0.00% 0.00% 0.03% 0.02% 0.01% Operating Fees 0.06% 0.02% 0.02% 0.01% 0.03% 0.02% 0.02% 0.02% Miscellaneous 0.32% 0.15% 0.10% 0.13% 0.07% 0.10% 0.10% 0.16% 0.11% 0.12% 0.09% **Total Ops Expense** 4.94% 3.78% 3.43% 3.59% 3.52% 2.89% 2.98% 3.85% 3.48% 3.54% 3.53% **Net Operating Expense** 3.57% 3.27% 2.63% 2.60% 2.39% 1.86% 1.95% 3.29% 2.70% 2.64% 2.45% NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT Fee Income \$15,145 \$8,739 \$34,685 \$45,633 \$53,882 \$72,189 \$67,533 \$9,356 \$28,738 \$37,155 \$49,205 \$24,944 \$32,961 \$69,924 \$76,326 \$83,883 \$107,846 \$102,129 \$32,189 \$61,064 \$68,667 Compensation & Benefits \$79,628 \$481 \$535 \$475 \$1,290 \$1,624 \$1,727 \$1,451 \$1,485 \$1,100 \$1,361 \$1,625 Travel & Conference \$2,747 Office Occupancy \$2,673 \$2,755 \$8,638 \$10,028 \$10,363 \$11,616 \$11,268 \$7,255 \$8,637 \$9,880 \$14,254 \$14,343 \$14,335 Office Operations \$31,235 \$32,154 \$31,206 \$36,408 \$35,265 \$27,267 \$29,702 \$30,785 \$3,055 \$3,958 \$5,260 \$7,694 \$7,085 \$506 \$2,457 \$3,205 Educational & Promo \$356 \$522 \$4,685 Loan Servicing \$1,782 \$2,185 \$8,243 \$10,657 \$11,540 \$13,139 \$12,660 \$2,146 \$6,812 \$8,728 \$10,754 Professional & Outside Sv \$5,345 \$7,979 \$21,043 \$22,877 \$19,038 \$16,889 \$17,404 \$7,725 \$17,916 \$20,388 \$19,415 \$190 \$158 \$81 \$171 \$126 Member Insurance \$445 \$114 \$59 \$67 \$215 \$117 **Operating Fees** \$624 \$570 \$974 \$913 \$773 \$624 \$661 \$575 \$881 \$897 \$808 Miscellaneous \$3,563 \$2,565 \$4,530 \$6,090 \$3,545 \$6,994 \$6,370 \$2,661 \$4,091 \$5,087 \$3,976 \$64,545 **Total Ops Expense** \$54,521 \$149,091 \$164,709 \$167,448 \$202,721 \$194,394 \$63,579 \$129,015 \$146,797 \$161,674 **Net Operating Expense** \$130,531 \$39,376 \$55,806 \$114,406 \$119,076 \$113,566 \$126,861 \$54,223 \$100,276 \$109,642 \$112,469 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 45.8% 51.1% 46.9% 46.3% 50.1% 53.2% 52.5% 50.6% 47.3% 46.8% 49.3% Travel & Conference 1.0% 0.7% 0.9% 1.0% 1.0% 0.7% 0.8% 0.8% 0.9% 0.9% 1.0% 4.9% 4.3% 5.8% 6.2% 5.7% 5.8% 4.3% 5.9% Office Occupancy 6.1% 5.6% 6.1% Office Operations 26.1% 22.2% 21.0% 19.5% 18.6% 18.0% 18.1% 22.5% 21.1% 20.2% 19.0% **Educational & Promo** 0.7% 0.8% 2.0% 2.4% 3.1% 3.8% 3.6% 0.8% 1.9% 2.2% 2.9% Loan Servicing 3.3% 3.4% 5.5% 6.5% 6.9% 6.5% 6.5% 3.4% 5.3% 5.9% 6.7% 13.9% 14.1% 13.9% 11.4% 9.0% 12.2% 13.9% Professional & Outside Sv 9.8% 12.4% 8.3% 12.0% 0.8% 0.3% 0.1% 0.0% 0.1% 0.0% 0.3% 0.1% 0.1% Member Insurance 0.0% 0.1% Operating Fees 1.1% 0.9% 0.7% 0.6% 0.5% 0.3% 0.3% 0.9% 0.7% 0.6% 0.5% Miscellaneous 6.5% 4.0% 3.0% 3.7% 2.1% 3.4% 3.3% 4.2% 3.2% 3.5% 2.5% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%