Market Analysis

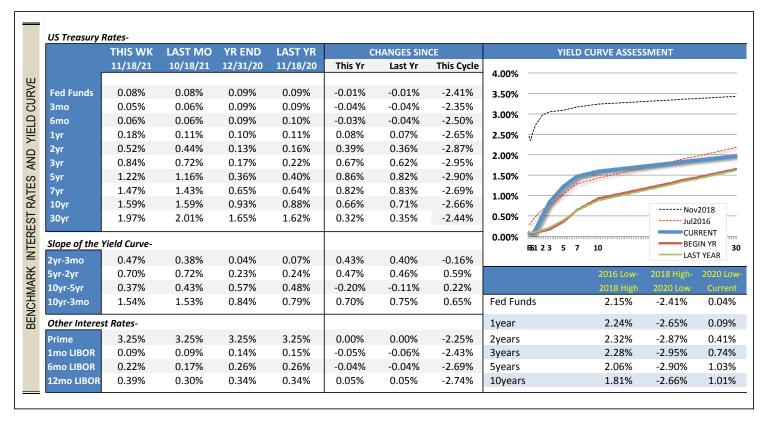
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19 November 2021



LEADING ECONOMIC INDICATORS INCREASE 0.9% IN OCTOBER; RETAIL SALES IMPROVE

The US leading economic index jumped 0.9% in October and pointed toward a possible acceleration in growth toward the end of 2021. There's only one problem: Rising COVID cases in parts of the Northeast and Midwest.

Improvements were somewhat widespread among the leading indicators with only average workweek and consumers' outlook making negative contributions. Despite a more rosy outlook, rising prices and supply chain bottlenects post challenges to growth and are not expected to dissipate until well into 2022.

This could be enough however to boost Q4 growth to as high as 4.7% - compared with the dismal 2.0% in its first eatimate for Q3 growth. This would also push the estimate for Q1-22 ro 2.6%.

Retails sales increased 1.7% for October, compared with 0.8% the previous month. Excluding autos, sales increased 1.7%. Th news comes after consumer inflation increased 0.9% in October and 6.2% year-over-year.

Excluding commodity-driven food and energy prices, so-called core inflation jumped 0.6% last months and up 4.6% year-over-year.

Key Economic Indicator	rs for Banks, 1	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q3-1st	2.0%	6.7%
GDP - YTD	Annl	Q3-1st	5.0%	6.5%
Consumer Spending	QoQ	Q3-1st	1.6%	12.0%
Consumer Spending	Annl	Q3-1st	8.1%	11.7%
Unemployment	Mo	October	4.6%	4.8%
Consumer Inflation	YoY	October	6.2%	5.4%
Core Inflation	YoY	October	4.6%	4.0%
Consumer Credit	Annual	September	8.3%	3.8%
Retail Sales	YoY	October	19.6%	20.2%
Vehicle Sales	Annl (Mil)	October	13.4	12.6
Home Sales	Annl (Mil)	September	7.030	6.588
Home Prices	YoY	August	19.8%	19.7%

	THIS WK	YR END	PCT CF	HANGES
	11/18/21	12/31/20	YTD	12Mos
DJIA	35,871	30,606	17.2%	21.1%
S&P 500	4,704	3,756	25.2%	32.2%
NASDAQ	15,993	12,888	24.1%	25.4%
Crude Oil	79.01	48.52	62.8%	77.6%
Avg Gasoline	3.40	2.24	51.5%	61.0%
Gold	1,861	1,895	-1.8%	-1.0%



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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	11/18/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.99%	0.16%	0.00%	-0.70%	-2.25%	0%	31%
Platinum CC	9.25%	0.15%	0.00%	-1.02%	-2.25%	0%	45%
48mo Veh	2.69%	-0.29%	0.39%	-0.97%	-2.46%	-74%	39%
60mo Veh	2.79%	-0.29%	0.67%	-0.98%	-2.21%	-43%	44%
72mo Veh	3.11%	-0.30%	0.77%	-1.01%	-2.04%	-39%	50%
HE LOC	3.76%	-0.07%	0.00%	-1.80%	-2.25%	0%	80%
10yr HE	4.61%	0.23%	0.86%	-0.91%	-2.06%	27%	44%
15yr FRM	2.73%	-0.11%	0.76%	-1.85%	-1.80%	-14%	103%
30yr FRM	3.24%	0.06%	0.66%	-1.82%	-1.65%	9%	110%
Sh Drafts	0.05%	-0.04%	-0.01%	-0.09%	-2.37%	400%	4%
Reg Svgs	0.09%	-0.05%	-0.01%	-0.10%	-2.37%	500%	4%
MMkt-10k	0.15%	-0.04%	-0.01%	-0.33%	-2.37%	400%	14%
MMkt-50k	0.22%	-0.05%	-0.01%	-0.43%	-2.37%	500%	18%
6mo CD	0.24%	-0.06%	-0.03%	-0.79%	-2.46%	200%	32%
1yr CD	0.35%	-0.09%	0.08%	-1.16%	-2.56%	-113%	45%
2yr CD	0.46%	-0.11%	0.39%	-1.39%	-2.46%	-28%	57%
3yr CD	0.57%	-0.10%	0.67%	-1.49%	-2.21%	-15%	67%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

Rising inflation is eating away at strong gains and wages and salaries that American workers have seen in recent months (average hourly wages in the U.S. actually fell 1.2% last month compared with October 2020 when accounting for inflation).

The price squeeze has been bad news for both an administration in denial and Federal Reserve policymakers, many of whom have been downplaying the recent spike in consumer prices as "transitory".

That irresponsible viewpoint certainly was challenged once again this week by a significant jump in the price for a wide range of items: Gasoline skyrocketed by nearly 50% in the year to October, meat was up 14.5% and rent increased by 3.5%.

Both appear to be rolling the dice - especially with global supply chain disruptions and cost pressure on business - while consumer inflation is running 6.3%, producer inflation is at 8.6%.

Moreover, curtailing domestic petroleum production - a policy goal of the Biden Administration - won't help the situation. Moreover, a 2% jump in mortgage rates could easily pierce the housing bubble. The combination could hold the Fed hostage to reverse course on its quantitative easing program.

There's one thing for certain, moderate growth and hyperinflation is not encouraging - despite the color of lipstick on the pig.

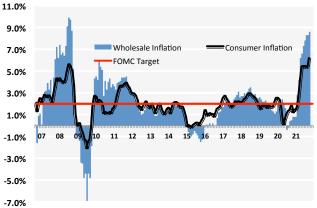
ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Projected	Previous
Retail Sales (Oct, YoY)	16.3%	12.0%	13.9%
Leading Indicators (October, MoM)	0.9%	0.7%	0.2%

RELEASES FOR UPCOM	ING WEEK:	Projected	Previous
Existing Home Sales (Oct	t, Annlzd, Millions)	6.35M	6.29M
GDP (Q3, QoQ, 2nd)		2.2%	2.0%
FOMC Minutes	Broadbased lower page	ce with elevate	ed inflation



INFLATION PROFILE



Brian Turner

^{*}Since Nov 2018





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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
October 18 Indl Production 4.6% Capacity Utilization 75.2%	19	20	Jobless Claims 290k Cont'd Claims 2.48M Ex Home Sales 6.29M Leading Indicators 0.2%	22	23
25	Home Prices 19.7% Cons Confidence 113.8 New Home Sales 800k	27 Durable Goods -0.8%	Jobless Claims 281k Cont'd Claims 2.24M GDP (Q3-1st) 2.0%	Personal Income -1.0% Personal Spending 0.6%	30
Nov 1	2	3 FOMC Announcement	Jobless Claims 269k Cont'd Claims 2.1M Vehicle Sales 12.9M	5 Unemployment 4.6% Nonfarm Payrolls 531k Private Payrolls 604k Consumer Credit	6
8	9 Whsle Inflation 8.6%	10 Consumer Inflation 6.2% Jobless Claims 267k Cont'd Claims 2.16M	11 VETERANS DAY HOLIDAY	12	13
15	16 Retail Sales 16.3% Ind Production 5.1% Cap Utilization 76.4%	17	Jobless Claims 272.7k Cont'd Claims 2.08M Leading Indicators 0.9%	19	20
22 Existing Home Sales	23	24 Durable Goods GDP (Q3-2nd) New Home Sales FOMC Minutes	25 THANKSGIVING DAY HOLIDAY	Jobless Claims Cont'd Claims	27
29	Home Prices Consumer Confidence	Dec 1 Construction Spending Vehicle Sales	Jobless Claims Cont'd Claims	3 Unemployment Nonfarm Payrolls Private Payrolls	4
6	7 Consumer Credit	8	9 Jobless Claims Cont'd Claims	10 Consumer Inflation	11
13	14 Wholesale Inflation	15 Retail Sales FOMC Announcement	Jobless Claims Cont'd Claims Industrial Production Capacity Utilization	17 Leading Indicators	18





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		2020			202	1			20	22	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ECONOMIC OUTLOOK				ſ				l			
Economic Growth-											
GDP - (QoQ)	-31.4%	33.1%	4.1%	6.3%	6.7%	6.2%	6.0%	4.6%	2.7%	2.5%	2.2%
GDP - (YTD)	-18.2%	-1.1%	0.2%	6.3%	6.5%	6.4%	6.3%	4.6%	3.7%	3.3%	3.0%
Consumer Spending - (QoQ)	-33.2%	40.7%	2.3%	11.4%	12.0%	1.8%	4.0%	2.2%	2.5%	2.3%	2.2%
Consumer Spending - (YTD)	-20.1%	0.2%	0.8%	11.4%	11.7%	8.4%	7.3%	2.2%	2.4%	2.3%	2.3%
Goverment Spending - (QoQ)	2.5%	-4.9%	-1.2%	4.2%	-2.0%	2.1%	3.1%	0.9%	2.9%	5.2%	3.8%
Government Spending - (YTD)	1.9%	-0.4%	-0.6%	4.2%	1.1%	1.4%	1.9%	0.9%	1.9%	3.0%	3.2%
Consumer Wealth-											
Unemployment Rate	13.0%	8.8%	6.7%	6.2%	5.9%	4.8%	4.5%	4.4%	4.2%	3.9%	3.8%
Consumer Inflation	0.4%	1.2%	1.4%	1.9%	4.8%	5.4%	4.9%	4.2%	2.8%	2.2%	2.4%
Home Prices	4.4%	5.9%	9.7%	10.8%	15.2%	19.7%	16.5%	16.3%	16.0%	15.7%	15.59
	CLE LOAN N	// ARKETS		Ι							
Consumer Demand-	CLE LOAN N	//ARKETS									
SINGLE FAMILY HOME & VEHI Consumer Demand- Total Home Sales (Mil)	5.016	7.100	7.650	7.199	6.588	6.857	7.193	7.277	7.528	7.614	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.880	6.073	6.326	6.358	6.537	6.577	6.57
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016	7.100									6.57
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.880	6.073	6.326	6.358	6.537	6.577	6.57 1.07
Consumer Demand-	5.016 4.313 0.708	7.100 6.137 0.973	6.777 0.926	6.303 0.896	5.880 0.708	6.073 0.784	6.326 0.867	6.358 0.919	6.537 0.991	6.577 1.037	6.57 1.07 1.56
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	5.016 4.313 0.708 3.052	7.100 6.137 0.973 3.497	6.777 0.926 3.578	6.303 0.896 3.146	5.880 0.708 3.116	6.073 0.784 2.486	6.326 0.867 1.706	6.358 0.919 1.395	6.537 0.991 1.732	6.577 1.037 1.676	1.569 1.18
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	5.016 4.313 0.708 3.052 1.203	7.100 6.137 0.973 3.497 1.427	6.777 0.926 3.578 1.343	6.303 0.896 3.146 0.974	5.880 0.708 3.116 1.428	6.073 0.784 2.486 1.253	6.326 0.867 1.706 1.248	6.358 0.919 1.395 1.002	6.537 0.991 1.732 1.329	6.577 1.037 1.676 1.277	1.569 1.18 0.38
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.708 3.052 1.203 1.848	7.100 6.137 0.973 3.497 1.427 2.070	6.777 0.926 3.578 1.343 2.235	6.303 0.896 3.146 0.974 2.172	5.880 0.708 3.116 1.428 2.044	6.073 0.784 2.486 1.253 1.233	6.326 0.867 1.706 1.248 0.457	6.358 0.919 1.395 1.002 0.393	6.537 0.991 1.732 1.329 0.402	6.577 1.037 1.676 1.277 0.399	1.569 1.18 0.389 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	6.57 1.07 1.56 1.18 0.38 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	6.57 1.07 1.56 1.18 0.38 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.57 1.07 1.56 1.18 0.38 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.57 1.07 1.56 1.18 0.38 24% 13.5
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	7.655 6.570 1.079 1.566 1.18 0.38. 24% 13.5
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Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.57 1.07 1.56 1.18 0.38 24% 13.5 4.0% 0.8% 1.1%
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Market Analysis

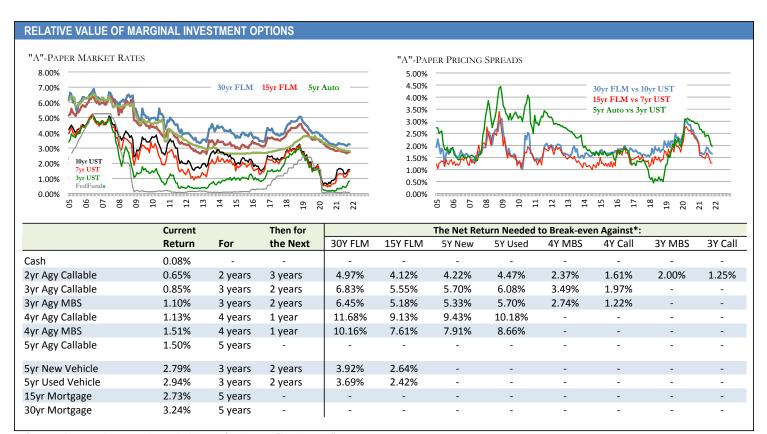
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.05%	1 year	2 years	0.83%	1.72%	0.87%	1.61%
Regular Savings	0.09%	1 year	2 years	0.81%	1.70%	0.83%	1.57%
Money Market	0.15%	1 year	2 years	0.78%	1.67%	0.77%	1.51%
FHLB Overnight	0.26%	1 year	2 years	0.73%	1.61%	0.66%	1.40%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	1.12%	-0.17%	0.41%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	1.34%	0.53%	1.03%
6mo FHLB Term	0.28%	6 mos	2.5 yrs	0.63%	1.34%	0.52%	1.01%
6mo Catalyst Term	0.43%	6 mos	2.5 yrs	0.60%	1.31%	0.47%	0.96%
1yr Term CD	0.35%	1 year	2 years	0.68%	1.57%	0.57%	1.31%
1yr FHLB Term	0.38%	1 year	2 years	0.67%	1.55%	0.54%	1.28%
2yr Term CD	0.46%	2 years	1 year	0.79%	2.56%	-	-
2yr FHLB Term	0.83%	2 years	1 year	0.05%	1.82%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	1.16%	3 years	-	-	-	-	-

st Highest relative value noted by highest differentials and volatility projections



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Market Analysis

Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.6
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	87%
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.4%
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.5%
Total Shares	-1.2%	-15.8%	-3.7%	7.2%	10.9%	26.3%	23.0%	-14.9%	-4.9%	1.5%	8.3%
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-8.3%	15.3%	10.3%	-31.4%	-24.1%	-17.5%	-11.1%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.4%
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth	1%	20%	110%	176%	258%	328%	309%	18%	98%	138%	221%
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	4%	7%	15%
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	68%
Nonterm-to-Total Shares	88%	86%	84%	82%	80%	84%	78%	86%	84%	83%	81%
Term CDs-to-Total Shares	5%	10%	11%	12%	14%	16%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.31%
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinquency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.46%
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.44%
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.80%
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS								ı			
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.85%
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.32%
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.52%
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.089
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.449
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.15%
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.11%
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.96%
Net Operating Return	-0.70%	-0.16%	0.22%	0.44%	0.56%	1.04%	0.94%	-0.20%	0.18%	0.31%	0.49%
Non-recurring Inc(Exp)	0.08%	0.02%	0.02%	0.02%	0.01%	0.03%	0.03%	0.03%	0.02%	0.02%	0.02%
Net Income	-0.62%	-0.14%	0.24%	0.45%	0.57%	1.06%	0.97%	-0.17%	0.19%	0.33%	0.50%



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OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,286	\$6,974	\$6,206	\$8,124	\$12,400	\$17,871	\$16,163	\$6,872	\$6,277	\$7,300	\$11,151
Avg Loan Rate	6.91%	5.80%	5.14%	4.90%	4.52%	4.49%	4.52%	5.87%	5.22%	5.04%	4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.38%	4.23%	4.27%	5.49%	5.05%	4.88%	4.51%
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,96
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	122%	117%	110%	109%	107%	111%	110%	117%	111%	110%	108%
Fee Inc-to-Total Revenue	13%	14%	23%	27%	30%	30%	30%	14%	22%	25%	29%
Net Operating Return per FTE											
Interest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127,13
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$14,333	\$16,106	\$19,305	\$44,029	\$37,868	\$11,455	\$13,838	\$14,969	\$18,02
Net Interest Income per FTE	\$31,292	\$66,484	\$102,199	\$110,501	\$111,767	\$156,674	\$145,379	\$61,500	\$95,197	\$102,824	\$109,13
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,53
Avg Ops Expense per FTE	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	
TAP Oho EVACIOR HEI LIE	Ψ,, O										
Net Op Expense per FTE	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,29
Net Op Expense per FTE		\$70,868		\$90,920 \$ 19,581	\$86,320 \$ 25,447	\$89,278 \$67,396	\$88,803 \$56,576	\$66,412 \$ (4,912)		\$89,593 \$13,231	
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense	\$39,410 \$ (8,118)	\$70,868 \$ (4,384)									\$87,290 \$21,82 0
	\$39,410 \$ (8,118)	\$70,868 \$ (4,384)									\$21,82
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue-	\$39,410 \$ (8,118) e Assessme	\$70,868 \$ (4,384) ent	\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,396	\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	\$21,82 \$178,67
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$39,410 \$ (8,118) e Assessme \$42,214	\$70,868 \$ (4,384) Int \$91,811	\$ 9,382 \$150,453	\$ 19,581 \$174,203	\$ 25,447 \$187,963	\$ 67,396 \$285,799	\$56,576 \$260,376	\$ (4,912)	\$ 6,923 \$139,157	\$ 13,231 \$156,623	\$21,82 \$178,67
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$39,410 \$ (8,118) e Assessme \$42,214	\$70,868 \$ (4,384) Int \$91,811	\$ 9,382 \$150,453	\$ 19,581 \$174,203	\$ 25,447 \$187,963	\$ 67,396 \$285,799 4.39%	\$56,576 \$260,376	\$ (4,912)	\$ 6,923 \$139,157	\$ 13,231 \$156,623	\$21,82
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$39,410 \$ (8,118) e Assessme \$42,214 3.62%	\$70,868 \$ (4,384) Int \$91,811 3.45%	\$ 9,382 \$150,453 3.54%	\$19,581 \$174,203 3.87%	\$ 25,447 \$187,963 4.12%	\$ 67,396 \$285,799	\$56,576 \$260,376 4.32%	\$ (4,912) \$84,787 3.46%	\$ 6,923 \$139,157 3.53%	\$13,231 \$156,623 3.71%	\$21,82 \$178,67 4.00% \$69,88
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323	\$ 9,382 \$150,453 3.54% \$61,285	\$19,581 \$174,203 3.87% \$66,670	\$ 25,447 \$187,963 4.12% \$73,118	\$ 67,396 \$285,799 4.39% \$93,801	\$56,576 \$260,376 4.32% \$88,125	\$ (4,912) \$84,787 3.46% \$40,972	\$ 6,923 \$139,157 3.53% \$57,790	\$13,231 \$156,623 3.71% \$62,216	\$21,82 \$178,67 4.00% \$69,88
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50%
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78%	\$70,868 \$ (4,384) •nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$178,6: 4.00% \$69,88 1.57% 50% 0.31 74,802 10%
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$21,82 \$178,6 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$70,868 \$ (4,384) •nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$21,82 \$178,6 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81%
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$21,82 \$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26%
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81%	\$21,82 \$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$44,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Ops Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Ops Expense - Pct of Total Ops Expense Avg All Other Expense Ratio - Pct of Total Ops Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,6; 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21% 3.7% 362	\$70,868 \$ (4,384) Int \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$ 84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%