Business & Industry Consulting

ANALYSIS

AND

UPDATE

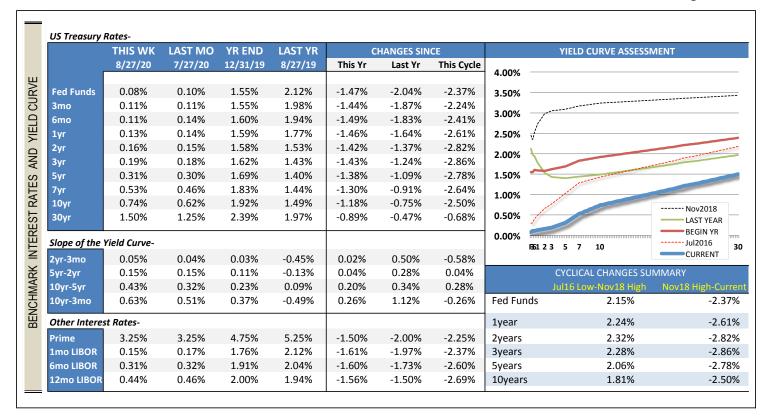
Market Analysis

Financial Investments

Risk Management

Regulatory Expert

28 August 2020



Q2 ECONOMIC GROWTH ESTIMATE REVISED UPWARD TO -31.7%

Real gross domestic product (GDP) decreased at an annual rate of 31.7 percent in the second quarter of 2020, according to the "second" estimate released by the Bureau of Economic Analysis. In the first quarter, real GDP decreased 5.0 percent.

The decrease in real GDP reflected decreases in PCE, exports, nonresidential fixed investment, private inventory investment, residential fixed investment, and state and local government spending that were partly offset by an increase in federal government spending. Imports, which are a subtraction in the calculation of GDP, decreased.

The decrease in PCE reflected decreases in services (led by health care) and goods (led by clothing and footwear). The decrease in exports primarily reflected a decrease in goods (led by capital goods). The decrease in nonresidential fixed investment primarily reflected a decrease in equipment (led by transportation equipment).

The decrease in private inventory investment primarily reflected a decrease in retail (led by motor vehicle dealers). The decrease in residential investment primarily reflected a decrease in new singlefamily housing.

Key Economic Indicator	s for Banks, T	hrifts & Crea	lit Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q2-1st	-31.7%	-5.0%
GDP - YTD	Annl	Q2-1st	-18.4%	-5.0%
Consumer Spending	QoQ	Q2-1st	-34.1%	-6.9%
Consumer Spending	Annl	Q2-1st	-20.5%	-6.9%
Unemployment	Mo	July	10.2%	11.1%
Consumer Inflation	YoY	July	1.0%	0.6%
Core Inflation	YoY	July	1.6%	1.2%
Consumer Credit	Annual	July	2.6%	-4.2%
Retail Sales	YoY	July	-2.1%	-3.4%
Vehicle Sales	Annl (Mil)	July	14.9	13.4
Home Sales	Annl (Mil)	July	6.636	5.396
Home Prices	YoY	July	3.5%	4.0%

	THIS WK	YR END	PCT CF	IANGES
	8/27/20	12/31/19	YTD	12Mos
DJIA	28,492	28,538	-0.2%	8.3%
S&P 500	3,485	3,231	7.8%	19.4%
NASDAQ	11,625	8,973	29.6%	46.8%
Crude Oil	43.04	61.06	-29.5%	-22.0%
Avg Gasoline	2.18	2.57	-15.1%	-15.2%
Gold	1,932.6	1,523.1	26.9%	29.3%



RESOURCES

Business & Industry Consulting

Market Analysis

Strategic Solutions

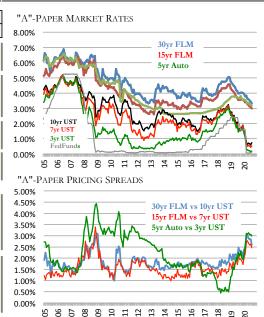
Financial Investments

Risk Management

Regulatory Expert

AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	8/27/20	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.85%	-0.60%	-1.50%	-0.84%	-2.25%	40%	37%
Platinum CC	9.10%	-0.82%	-1.50%	-1.17%	-2.25%	55%	52%
48mo Veh	3.07%	-0.40%	-1.42%	-0.59%	-2.82%	28%	21%
60mo Veh	3.18%	-0.41%	-1.43%	-0.59%	-2.86%	29%	21%
72mo Veh	3.51%	-0.40%	-1.41%	-0.61%	-2.82%	28%	22%
HE LOC 10yr HE	4.03% 4.70% 2.99%	-0.97% -0.58%	-1.50% -1.38% -1.28%	-1.53% -0.82% -1.59%	-2.25% -2.84%	65% 42%	68% 29% 59%
15yr FRM 30yr FRM	3.33%	-0.68%	-1.18%	-1.73%	-2.50%	45% 58%	69%
Sh Drafts	0.12%	-0.02%	-1.47%	-0.02%	-2.37%	1%	1%
Reg Svgs	0.14%	-0.05%	-1.47%	-0.05%	-2.37%	3%	2%
MMkt-10k	0.23%	-0.22%	-1.47%	-0.25%	-2.37%	15%	11%
MMkt-50k	0.32%	-0.30%	-1.47%	-0.33%	-2.37%	20%	14%
6mo CD	0.38%	-0.61%	-1.49%	-0.65%	-2.41%	41%	27%
1yr CD	0.55%	-0.85%	-1.46%	-0.96%	-2.61%	58%	37%
2yr CD	0.70%	-0.94%	-1.42%	-1.15%	-2.82%	66%	41%
3yr CD	0.82%	-0.97%	-1.43%	-1.24%	-2.86%	68%	43%



RELATIVE VALUE

STRATEGICALLY FOR CREDIT UNIONS

In the second estimate, the 31.7 percentdecline in the second quarter, was an upward revision of 1.2 percentage points from the previous estimate issued last month. The revision primarily reflected upward revisions to private inventory investment and PCE.

Wages and salaries are now estimated to have increased \$103.6 billion in the first guarter of 2020, a downward revision of \$3.4 billion. Real GDI decreased 2.5 percent in the first quarter, unrevised from the previously published estimate.

The U.S. is on track for a sizable rebound in the third guarter despite a summer surge in the coronavirus. Growth began to recover in May and it's continued through August, though at a slower pace.

Third quarter growth could be as high as 20% - eroding much of first half contraction. Our first estimate of Q3 growth is 18.3%. This would be accompanied by stable increases in member demand for products and services in both loan and deposit categories.

Market rates for both consumer and mortgage products will retain their current pricing spreads - beneficial to earnings. Share and deposit rates will remain relatively low - supporting cost of funds and net interest margins.

Additional information and other market-related reports can be viewed at www.Meridian-ally.com

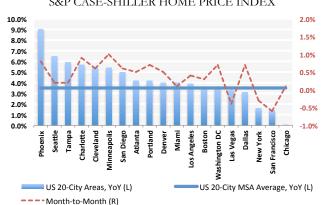
ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Previous
Home Prices (June, YoY)	3.5%	3.7%
New Home Sales (July, Annizd)	776k%	776k
GDP (Q2-2nd, QoQ)	-31.7%	-32.9%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Construction Spending (July, MoM)	0.5%	-0.7%
Unemployment Rate (August)	10.0%	10.2%

MERIDIAN ECONOMICS

S&P CASE-SHILLER HOME PRICE INDEX



bturner@Meridian-ally.com

972.740.9531

www.Meridian-ally.com

^{*}Since Nov 2018





Business & Industry Consulting

Market Analysis

Strategic Solutions

Financial Investments

Risk Management

Regulatory Expert

ECONOMIC CALENDAR

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
Aug	Personal Income -1.1% Personal Spending 5.6%	Jobless Claims 1.43M Cont'd Claims 17.0M GDP (Q2-1st) -32.9%	29 FOMC Announcement	Home Prices 4.0% Cons Confidence 92.6	July 27 Durable Goods 7.3%
	7 Unemployment 10.2% Consumer Credit	6 Jobless Claims 1.18M Cont'd Claims 16.1M	5	4 Factory Orders 6.2%	3 Constr Spending -0.7%
	Retail Sales 1.2% Ind Production -8.2%	Jobless Claims 963k Cont'd Claims 15.5M	12 Cons Inflation 1.0%	11 Wh Inflation -0.4%	10
	21 Exist Home Sales 5.86M	Jobless Claims 1.1M Cont'd Claims 14.8M	19 FOMC Minutes	18	17
	Personal Income 0.4% Pers'l Spending 1.9%	Jobless Claims 1.0M Cont'd Claims 14.5M GDP (Q2, 2nd) -31.7%	26 Durable Goods 11.2%	Home Prices 3.5% Cons Confidence 84.8 New Home Sales 901k	24
	4 Employment	Jobless Claims Continued Claims	2 FOMC Beige Book	Sep 1	31 Construction Spending
	11 Consumer Inflation	Jobless Claims Continued Claims Wholesale Inflation	9	8 Consumer Credit	7 LABOR DAY HOLIDAY
	18 Leading Indicators	Jobless Claims Continued Claims	Retail Sales FOMC Announcement	15 Industrial Production	14
	25 Durable Goods	Jobless Claims Continued Claims New Home Sales	23	22 Existing Home Sales	21





			ECOI	NOMIC FO	RECASI							
										Aug	ust 202	
		2019 2020						2021				
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
ECONOMIC OUTLOOK								<u> </u>				
Gross Domestic Product	2.0%	2.1%	2.1%	-5.0%	-32.9%	18.3%	5.4%	3.5%	5.9%	3.8%	3.4%	
Consumer Spending	4.6%	3.2%	1.8%	-6.9%	-34.6%	25.6%	4.3%	0.1%	4.4%	3.4%	3.6%	
Government Spending	5.0%	2.1%	2.4%	1.3%	2.7%	2.0%	-2.5%	0.5%	0.8%	0.8%	0.1%	
Consumer Inflation	1.8%	1.8%	2.0%	2.1%	0.4%	1.0%	0.9%	1.6%	3.2%	2.8%	3.0%	
Unemployment Rate	3.6%	3.6%	3.5%	3.8%	13.0%	9.7%	8.2%	7.7%	7.1%	6.7%	6.7%	
Home Prices	1.8%	1.8%	2.0%	2.1%	3.5%	3.5%	3.2%	3.0%	3.0%	3.4%	3.7%	
Tome Trices	1.070	1.070	2.070	2.170	3.370	3.370	3.2%	3.070	3.070	3.170	3.77	
HOME & VEHICLE LOAN MA	ARKETS											
Total Home Sales (Mil)	5.948	6.109	6.131	6.185	5.150	6.151	6.078	6.189	6.325	6.458	6.47	
Existing Homes (Mil)	5.287	5.410	5.420	5.483	4.474	5.364	5.313	5.430	5.566	5.693	5.71	
New Homes (Mils)	0.661	0.699	0.711	0.702	0.676	0.787	0.765	0.759	0.759	0.765	0.75	
Single Family Origs (B\$)	501	651	696	563	928	860	635	502	579	554	480	
Purchase	355	375	314	257	348	410	325	302	379	392	332	
Refinancing	146	276	382	306	580	450	310	200	200	162	148	
Refi Share (%)	29%	42%	55%	54%	63%	52%	49%	40%	35%	29%	31%	
Vehicle Loans Sales (Mil)	17.6	18.6	18.2	15.4	14.0	15.6	15.0	15.3	16.4	16.5	16.8	
								I				
MARKET RATE OUTLOOK				1				ı				
					0.40/	0.1%	0.1%	0.1%	0.1%	0.1%	0.19	
Fed Funds	2.4%	1.9%	1.6%	0.1%	0.1%	0.170						
	2.4% 2.3%	1.9% 2.7%	1.6% 2.8%	0.1% 1.1%	0.1% 0.1%				0.3%	0.6%	0.6%	
2-year US Treasury	2.3%	2.7%	2.8%	1.1%	0.1%	0.1%	0.3%	0.3%	0.3% 0.4%	0.6% 0.5%		
2-year US Treasury 3-year US Treasury								0.3%		0.6% 0.5% 0.9%	0.6%	
2-year US Treasury 3-year US Treasury 7-years US Treasury	2.3% 1.7%	2.7% 1.7%	2.8% 1.6%	1.1% 1.1%	0.1% 0.2%	0.1% 0.2%	0.3% 0.3%	0.3% 0.4%	0.4%	0.5%	0.6% 1.1%	
Fed Funds 2-year US Treasury 3-year US Treasury 7-years US Treasury 10-year US Treasury 5-year A-paper Vehicle	2.3% 1.7% 1.9%	2.7% 1.7% 1.8%	2.8% 1.6% 1.6%	1.1% 1.1% 1.2%	0.1% 0.2% 0.6%	0.1% 0.2% 0.6%	0.3% 0.3% 0.7%	0.3% 0.4% 0.8%	0.4% 0.8%	0.5% 0.9%	0.6% 1.1% 1.3%	
2-year US Treasury 3-year US Treasury 7-years US Treasury 10-year US Treasury	2.3% 1.7% 1.9% 2.3%	2.7% 1.7% 1.8% 1.8%	2.8% 1.6% 1.6% 1.8%	1.1% 1.1% 1.2% 1.4%	0.1% 0.2% 0.6% 0.7%	0.1% 0.2% 0.6% 0.8%	0.3% 0.3% 0.7% 0.9%	0.3% 0.4% 0.8% 1.1%	0.4% 0.8% 1.1%	0.5% 0.9% 1.2%	0.6% 0.6% 1.1% 1.3% 3.8% 3.0%	

MERIDIAN ECONOMICS Trusted Insight, Effective Solutions

RESOURCES **

Q1-2020	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
•	IVIIIIOII	TVIIIII OII	NAME OF THE OWNER O	William	Willingth	Willion	TOTAL	IVIIIIOII	1411111011	TVIIIIOII	IVIIIIOII
DEMOGRAPHICS								<u> </u>			
Number of Credit Unions	390	901	1,614	672	1,023	595	5,195	1,291	2,905	3,577	4,600
Average Assets (\$Mil)	\$0.9	\$5.7	\$25.6	\$72.2	\$222.7	\$2,090.1	\$301.6	\$4.3	\$16.1	\$26.6	\$70.2
Pct of Credit Unions	8%	17%	31%	13%	20%	11%	100%	25%	56%	69%	89%
Pct of Industry Assets	0%	0%	3%	3%	14%	80%	100%	0%	3%	6%	20%
GROWTH RATES (YTD)											
Total Assets	-5.2%	-10.0%	-1.1%	-0.7%	0.8%	23.0%	18.3%	-9.7%	-2.1%	-1.4%	0.29
Total Loans	-30.1%	-25.1%	-16.4%	-17.4%	-14.6%	7.3%	3.1%	-25.4%	-17.5%	-17.4%	-15.39
Total Shares	-3.6%	-7.3%	0.4%	0.5%	2.2%	17.7%	14.4%	-7.1%	-0.5%	0.0%	1.5%
Net Worth	-11.2%	-14.7%	-8.3%	-8.2%	-9.1%	8.4%	4.6%	-14.5%	-9.2%	-8.7%	-9.0%
BALANCE SHEET ALLOCATION	N										
Net Worth-to-Total Assets	18.9%	16.1%	13.0%	12.1%	11.3%	10.8%	11.0%	16.3%	13.4%	12.7%	11.7%
Cash & Inv-to-Total Assets	53%	48%	45%	39%	30%	26%	27%	49%	45%	42%	33%
Loans-to-Total Assets	46%	50%	52%	56%	65%	70%	68%	50%	52%	54%	62%
Vehicle-to-Total Loans	60%	63%	49%	43%	39%	32%	34%	63%	50%	46%	41%
REL-to-Total Loans	1%	8%	30%	39%	45%	53%	51%	8%	28%	34%	42%
REL-to-Net Worth	3%	26%	122%	182%	260%	340%	315%	24%	108%	144%	223%
Indirect-to-Total Loans	0%	0%	5%	11%	19%	21%	20%	0%	4%	8%	16%
Loans-to-Total Shares	58%	60%	60%	65%	75%	84%	81%	60%	60%	62%	71%
Nonterm-to-Total Shares	92%	85%	80%	78%	74%	69%	71%	85%	81%	79%	76%
Short-term Funding Ratio	42.6%	33.3%	26.7%	22.9%	17.4%	13.9%	15.1%	27.4%	25.1%	19.7%	15.19
Net Long-term Asset Ratio	3.5%	7.4%	18.1%	23.8%	29.9%	35.0%	33.5%	16.9%	20.4%	27.1%	33.4%
Leverage Ratio	1.6%	1.3%	1.1%	1.3%	2.4%	6.6%	5.7%	1.3%	1.1%	1.2%	2.0%
Solvency Ratio	123.5%	119.3%	114.9%	113.8%	112.9%	113.1%	113.2%	119.5%	115.4%	114.6%	113.4%
LOAN QUALITY											
Loan Delinquency Ratio	3.38%	1.62%	0.99%	0.76%	0.67%	0.61%	0.63%	1.06%	0.90%	0.73%	0.63%
Net Charge-off Ratio	0.61%	0.62%	0.42%	0.44%	0.45%	0.61%	0.58%	0.44%	0.44%	0.45%	0.58%
"Misery" Index	3.99%	2.24%	1.41%	1.20%	1.12%	1.22%	1.21%	1.50%	1.34%	1.18%	1.21%
RE Loan Delinquency	0.86%	1.52%	0.85%	0.61%	0.55%	0.46%	0.48%	1.51%	0.87%	0.71%	0.58%
Vehicle Loan Delinquency	2.73%	1.49%	0.92%	0.76%	0.63%	0.54%	0.58%	1.56%	1.01%	0.89%	0.70%
Direct Loans	2.73%	1.49%	0.89%	0.72%	0.57%	0.50%	0.56%	1.56%	1.00%	0.88%	0.69%
Indirect Loans	0.00%	1.40%	1.16%	0.87%	0.70%	0.56%	0.59%	1.40%	1.16%	0.94%	0.73%
Loss Allow as % of Loans	2.89%	1.41%	0.91%	0.83%	0.80%	0.92%	0.90%	1.49%	0.97%	0.90%	0.83%
Current Loss Exposure	1.56%	0.77%	0.50%	0.38%	0.36%	0.30%	0.32%	0.82%	0.53%	0.45%	0.39%
EARNINGS											
Gross Asset Yield	4.19%	3.96%	3.70%	3.69%	3.76%	3.83%	3.81%	3.97%	3.73%	3.71%	3.75%
Cost of Funds	0.60%	0.42%	0.44%	0.48%	0.61%	0.93%	0.86%	0.43%	0.44%	0.46%	0.57%
Gross Interest Margin	3.60%	3.53%	3.26%	3.20%	3.15%	2.90%	2.96%	3.54%	3.29%	3.25%	3.18%
Provision Expense	0.33%	0.48%	0.22%	0.25%	0.32%	0.59%	0.53%	0.47%	0.25%	0.25%	0.30%
Net Interest Margin	3.27%	3.05%	3.04%	2.95%	2.82%	2.31%	2.42%	3.06%	3.04%	3.00%	2.87%
Non-Interest Income	0.66%	0.59%	0.93%	1.17%	1.33%	1.28%	1.27%	0.59%	0.89%	1.03%	1.24%
Non-Interest Expense	4.16%	3.73%	3.61%	3.68%	3.70%	3.02%	3.16%	3.76%	3.63%	3.65%	3.69%
Net Operating Expense	3.49%	3.14%	2.68%	2.51%	2.37%	1.74%	1.88%	3.17%	2.73%	2.62%	2.45%
Net Operating Return	-0.22%	-0.09%	0.36%	0.44%	0.45%	0.57%	0.54%	-0.10%	0.31%	0.38%	0.43%
Non-recurring Inc(Exp)	0.00%	0.02%	0.01%	0.00%	-0.01%	0.00%	0.00%	0.02%	0.01%	0.00%	0.00%
Net Income	-0.22%	-0.08%	0.37%	0.44%	0.45%	0.57%	0.54%	-0.08%	0.32%	0.38%	0.43%
Return on Net Worth	-1.1%	-0.1%	3.0%	3.5%	3.8%	5.0%	4.7%	-0.2%	2.6%	3.0%	3.5%

MERIDIAN ECONOMICS Trusted Insight, Effective Solutions



Q1-2020	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Core Activities-											
Earning Asset Allocation and R	eturn										
Nonearning as Pct of Assets	1%	1%	3%	5%	5%	4%	4%	1%	3%	4%	5%
Cash & Investment Yield	1.29%	1.69%	1.78%	1.75%	1.66%	1.27%	1.37%	1.66%	1.76%	1.76%	1.70%
C&I as Pct of Assets	53%	48%	45%	39%	30%	26%	27%	49%	45%	42%	33%
Loan Yield, net	6.99%	5.66%	5.28%	4.98%	4.61%	4.33%	4.41%	5.74%	5.33%	5.14%	4.75%
Loans as Pct of Assets	46%	50%	52%	56%	65%	70%	68%	50%	52%	54%	62%
Avg Loan Balance Avg Loan Rate	\$4,517 7.32%	\$7,298 6.14%	\$8,146 5.50%	\$10,185 5.23%	\$13,226 4.93%	\$17,155 4.92%	\$15,873 4.94%	\$7,132 6.21%	\$8,030 5.58%	\$9,174 5.39%	\$12,180 5.05%
Avg Loan Yield, net	6.99%	5.66%	5.28%	4.98%	4.61%	4.33%	4.41%	5.74%	5.33%	5.14%	4.75%
Paying Funds Allocation and Re	eturn							•			
NonTerm as Pct of Shares	92%	85%	80%	78%	74%	69%	71%	85%	81%	79%	76%
Share CDs as Pct of Shares	5%	11%	13%	15%	18%	23%	21%	10%	13%	14%	17%
Cost of Funds	0.60%	0.42%	0.44%	0.48%	0.61%	0.93%	0.86%	0.43%	0.44%	0.46%	0.57%
Avg Share Balance	\$2,355	\$4,819	\$7,545	\$8,626	\$9,803	\$12,098	\$11,337	\$4,529	\$7,021	\$7,761	\$9,101
Avg Share Rate	0.74%	0.51%	0.51%	0.56%	0.71%	1.12%	1.02%	0.52%	0.51%	0.54%	0.66%
NM Deposits as Pct of Shares	1.5%	1.2%	1.0%	0.9%	1.1%	1.0%	1.0%	1.2%	1.0%	1.0%	1.0%
Average Margin per Account											
Avg Interest Inc per Loan	\$331	\$448	\$448	\$532	\$652	\$843	\$784	\$443	\$448	\$495	\$615
Less: Avg Int Exp per Share	\$17	\$24	\$39	\$48	\$70	\$135	\$116	\$24	\$36	\$42	\$60
Less: Avg Provisions per Loan	\$15	\$35	\$18	\$25	\$43	\$101	\$84	\$34	\$20	\$23	\$37
Avg Net Interest Margin	\$298	\$389	\$391	\$459	\$540	\$607	\$584	\$386	\$392	\$430	\$518
Net Operating Profitability-											
Earning Asset/Funding	123%	118%	111%	109%	108%	109%	109%	118%	112%	111%	108%
Non-Int Inc-to-Total Rev	14%	13%	20%	24%	26%	25%	25%	13%	19%	22%	25%
Average per Full-time Equivale	nt										
nterest Income	\$45,258	\$93,836	\$130,972	\$135,644	\$143,151	\$216,413	\$194,830	\$87,569	\$123,360	\$129,291	\$138.81
Less: Interest Expense	\$6,435	\$10,014	\$15,663	\$17,809	\$23,384	\$52,628	\$43,868	\$9,552	\$14,592	\$16,145	\$21,118
Net Interest Margin	\$38,823	\$83,822	\$115,308	\$117,835	\$119,767	\$163,785	\$150,962	\$78,017	\$108,768	\$113,146	\$117,69
Less: Provisions	\$3,543	\$11,497	\$7,797	\$9,162	\$12,352	\$33,316	\$27,170	\$10,471	\$8,266	\$8,699	\$11,209
Net Interest Income	\$35,280	\$72,325	\$107,511	\$108,673	\$107,415	\$130,468	\$123,792	\$67,545	\$100,502	\$104,447	\$106,48
Non-Interest Income	\$7,174	\$13,908	\$33,044	\$42,869	\$50,664	\$72,408	\$65,094	\$13,039	\$29,536	\$35,973	\$46,066
Non-Interest Expense	\$44,732	\$88,618	\$127,666	\$135,369	\$140,927	\$170,719	\$161,251	\$82,956	\$119,825	\$127,331	
Net Operating Expense	\$37,559	\$74,709	\$94,622	\$92,501	\$90,262	\$98,311	\$96,156	\$69,916	\$90,289	\$91,357	\$90,60
Net Operating Return	-\$2,279	-\$2,385	\$12,889	\$16,172	\$17,153	\$32,158	\$27,636	-\$2,371	\$10,213	\$13,090	\$15,882
Total Bayanya	ĆE2 422	¢107.744	¢164.016	¢170 F12	¢102.01F	6200 022	¢350.034	¢100 coc	¢1E3 90¢	¢16F 3CF	¢104.00
Total Revenue Compensation & Benefits	\$52,432 \$20,741	\$107,744 \$46,732	\$164,016 \$61,863	\$178,513 \$65,319	\$193,815 \$71,993	\$288,822 \$89,384	\$259,924 \$83,666	\$100,608 \$43,378	\$152,896 \$58,622	\$165,265 \$61,856	\$184,88
Occupancy & Operations	\$14,410	\$23,727	\$34,075	\$34,738	\$35,896	\$41,594	\$39,786	\$22,525	\$32,049	\$33,347	\$35,098
All Other Expenses	\$9,581	\$18,159	\$31,728	\$35,312	\$33,038	\$39,740	\$37,799	\$17,052	\$29,154	\$32,128	\$32,753

MERIDIAN ECONOMICS Trusted Insight, Effective Solutions

RESOURCES **

Operating Expense Assessme Expense Ratio Breakdown- Compensation & Benefits	ent										
xpense Ratio Breakdown-	ent										
	1.92%	1.97%	1.75%	1.78%	1.89%	1.58%	1.64%	1.97%	1.77%	1.78%	1.86%
Occupancy & Ops	1.33%	1.00%	0.96%	0.94%	0.94%	0.74%	0.78%	1.02%	0.97%	0.96%	0.95%
All Other Expenses	0.89%	0.77%	0.90%	0.96%	0.87%	0.70%	0.74%	0.77%	0.88%	0.92%	0.88%
Total Operating Expenses	4.14%	3.74%	3.61%	3.68%	3.70%	3.02%	3.16%	3.76%	3.63%	3.65%	3.69%
- Travel and Conference	0.03%	0.02%	0.03%	0.04%	0.04%	0.02%	0.03%	0.02%	0.03%	0.03%	0.049
- Educational and Promo	0.00%	0.04%	0.07%	0.10%	0.12%	0.12%	0.11%	0.03%	0.07%	0.08%	0.119
- Loan Servicing	0.15%	0.13%	0.19%	0.23%	0.24%	0.20%	0.21%	0.13%	0.19%	0.21%	0.23%
- Prof and Outside Svcs	0.39%	0.41%	0.48%	0.50%	0.36%	0.22%	0.26%	0.41%	0.47%	0.49%	0.40%
- Member Insurance	0.04%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.01%	0.00%	0.00%	0.00%
- Operating Fees	0.07%	0.03%	0.02%	0.02%	0.02%	0.01%	0.01%	0.03%	0.02%	0.02%	0.02%
- Miscellaneous	0.21%	0.13%	0.09%	0.07%	0.08%	0.13%	0.12%	0.13%	0.10%	0.08%	0.089
Expense as Pct of Total-											
Compensation & Benefits	46%	53%	48%	48%	51%	52%	52%	52%	49%	49%	50%
Occupancy & Ops	32%	27%	27%	26%	25%	24%	25%	27%	27%	26%	26%
All Other Expenses	21%	20%	25%	26%	23%	23%	23%	21%	24%	25%	24%
- Travel and Conference	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%
- Educational and Promo	0%	1%	2%	3%	3%	4%	4%	1%	2%	2%	3%
- Loan Servicing	4%	4%	5%	6%	7%	7%	7%	4%	5%	6%	6%
- Prof and Outside Svcs	9%	11%	13%	14%	10%	7%	8%	11%	13%	13%	11%
- Member Insurance	1%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
- Operating Fees	2%	1%	1%	1%	1%	0%	0%	1%	1%	1%	1%
- Miscellaneous	5%	3%	3%	2%	2%	4%	4%	4%	3%	2%	2%
Staffing-											
otal Employees	522	2,725	12,594	13,974	62,382	233,371	325,568	3,247	15,841	29,815	92,19
Full-time Equivalents	320	2,157	11,645	13,185	59,940	226,532	313,777	2,477	14,122	27,306	87,24
Pct PT Employees	78%	42%	15%	11%	8%	6%	7%	47%	22%	17%	11%
TE-to-Ops (Staffing)	1.98	0.76	0.43	0.38	0.32	0.21	0.23	0.83	0.47	0.42	0.35
Avg Compensation & Benef	\$20,741	\$46,732	\$61,863	\$65,319	\$71,993	\$89,384	\$83,666	\$43,378	\$58,622	\$61,856	\$68,82
Membership Outreach-											
Members-to-Potential	7.4%	7.9%	3.0%	2.7%	2.5%	3.2%	3.0%	7.9%	3.4%	3.0%	2.7%
Members-to-FTEs	366	406	405	371	338	400	387	400	404	388	353
Borrowers-to-Members	30%	40%	56%	55%	55%	59%	58%	38%	52%	53%	53%
Branches	382	927	2,356	1,716	5,121	10,625	21,126	1,309	3,664	5,380	10,50
Members per Branch	306	944	2,003	2,848	3,950	8,523	5,745	758	1,558	1,970	2,935