Thessalon First Nation Financial Statements For the year ended March 31, 2015

## **Thessalon First Nation**

## **Consolidated Financial Statements**

For the year ended March 31, 2015

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# Thessalon First Nation Management's Responsibility for Financial Reporting

## March 31, 2015

The accompanying consolidated financial statements and supplementary financial information schedules of Thessalon First Nation are the responsibility of management and have been approved by Chief and Council.

These consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board. Management is responsible for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Chief and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The external auditors, BDO Canada LLP, conduct an audit in accordance with Canadian generally accepted auditing standards, and express their opinion on the consolidated financial statements. The external auditors have access to financial management of Thessalon First Nation and meet when required.

On behalf of Thessalon First Nation:



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BDO Canada LLP 747 Queen Street E PO Box 1109

Sault Ste. Marie ON P6A 5N7 Canada

## Independent Auditor's Report

### To the Members of Thessalon First Nation

We have audited the accompanying consolidated financial statements of Thessalon First Nation, which comprise the consolidated statement of financial position as at March 31, 2015 and the consolidated statements of operations, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Thessalon First Nation as at March 31, 2015 and the results of its operations, change in its net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Other Matters

These consolidated financial statements have been prepared to assist Thessalon First Nation to meet the reporting requirements of various funding agencies. Our report is intended solely for Thessalon First Nation and various funding agencies. As a result, the financial statements may not be suitable for another purpose.

Thessalon First Nation has also prepared consolidated financial statements for the year ended March 31, 2015 in accordance with Canadian public sector accounting standards on which we issued an auditor's report to the members of Thessalon First Nation Nation dated August 11, 2015.

Chartered Professional Accountants, Licensed Public Accountants

BDD Lanada E

Sault Ste. Marie, Ontario August 11, 2015

## **Thessalon First Nation Consolidated Statement of Financial Position**

March 31, 2015		2015		2014
Financial assets				
Cash and short term investment	\$	-	\$	37,961
Short term investment (Note 3)		300,000	·	-
Accounts receivable		593,919		463,058
Funds held in trust with Government of Canada (Note 2)		220,366		214,376
		1,114,285		715,395
Liabilities				
Bank indebtedness (Note 3)		92,546		_
Accounts payable and accrued liabilities		350,153		213,141
Due to Aboriginal Affairs and Northern Development Canada		196,384		129,301
Deferred revenue (Note 4)		75,202		259,822
Long term debt (Note 5)		209,076		63,488
Future landfill closure and post-closure costs (Note 6)		762,732		708,797
	_	1,686,093		1,374,549
Net financial assets		(571,808)		(659,154)
Non-financial assets				
Tangible capital assets (Schedule 1)		3,725,305		3,494,331
Prepaid advances on housing renovations (Note 7)		358,993		686,442
Prepaid expenses and inventory of supplies		140,825		55,100
	•••••	4,225,123		4,235,873
Accumulated surplus (Note 8)	\$	3,653,315	\$	3,576,719

On behalf of the First Nation:

# Thessalon First Nation Consolidated Statement of Operations and Accumulated Surplus

For the year ended March 31		Budget		2015		2014
Revenue						
Aboriginal Affairs	\$	1,598,411	\$	1,611,440	\$	1,659,323
Canada	•	549,839	*	614,791	•	494,690
Ontario		392,473		377,581		652,306
Casino Rama		574,000		580,105		563,358
Other aboriginal organizations		449,703		539,157		464,535
Interest, rentals and other	_	311,898		386,547		300,426
		3,876,324		4,109,621		4,134,638
Due from (to) Aboriginal Affairs		, , , , , , , , , , , , , , , , , , ,		(66,820)		(16,812)
Deferred revenue, beginning of year		259,822		259,822		207,338
Deferred revenue, end of year				(75,202)		(259,822)
		4,136,146		4,227,421		4,065,342
Expenses						
Social assistance		350,346		377,627		320,405
Administration		318,712		318,691		325,749
Infrastructure maintenance		389,445		447,804		406,738
Education		1,020,706		873,166		895,543
Housing and community development		455,240		411,623		633,434
Enterprises and economic development		799,452		949,064		650,672
Medical and other health services		541,881		661,274		663,762
Other programs		112,477		111,576		108,632
		3,988,259		4,150,825		4,004,935
Annual surplus		147,887		76,596		60,407
Accumulated surplus, beginning of year		3,576,719		3,576,719		3,516,312
Accumulated surplus, end of year	\$	3,724,606	\$	3,653,315	\$	3,576,719

# Thessalon First Nation Consolidated Statement of Change in Net Financial Assets

For the year ended March 31		Budget	2015	2014
Annual surplus	\$	147,887 \$	76,596 \$	60,407
Acquisition of tangible capital assets Amortization of tangible capital assets Prepaid expenses and inventory of supplies Prepaid advances on housing renovations	-	(500,000) 182,800 - 354,000	(434,995) 204,021 (85,725) 327,449	(745,650) 176,862 48,721 176,344
Net change in net financial assets (debt)		184,687	87,346	(283,316)
Net financial assets (debt), beginning of year		(659,154)	(659,154)	(375,838)
Net financial assets (debt), end of year	\$	(474,467) \$	(571,808) \$	(659,154)

## **Thessalon First Nation Consolidated Statement of Cash Flows**

For the year ended March 31		2015	2014
Cash flows from operating activities			
Annual surplus	\$	76,596	\$ 60,407
Adjustment for non-cash items			
Amortization of capital assets		204,021	176,862
Amount to be recovered in future		53,935	50,193
		334,552	287,462
Changes in non-cash working capital balances			
Accounts receivable		(130,861)	(106,192)
Due from (to) Aboriginal Affairs		67,083	(51,591)
Prepaid expenses		(85,725)	48,721
Accounts payable and accrued liabilities		137,012	(56,257)
Deferred revenue		(184,620)	52,484
Prepaid advances on housing renovations		327,449	176,344
	<u></u>	464,890	350,971
Capital transactions			
Short term investments		(300,000)	-
Purchase of tangible capital assets		(434,995)	(745,650)
Increase in funds held in trust		(5,990)	(5,626)
		(740,985)	(751,276)
Financing activities			
Bank indebtedness		92,546	_
Long term debt obtained		180,000	_
Reduction in long term debt		(19,039)	_
Reduction in obligation under capital lease		(15,373)	(14,603)
		238,134	(14,603)
Decrease in cash		(37,961)	(414,908)
Cash, beginning of year		37,961	452,869
Cash, end of year	\$	- \$	37,961

#### March 31, 2015

### 1. Significant accounting policies

#### a. Basis of accounting

These consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board.

#### b. Reporting entity

The Thessalon First Nation reporting entity includes the First Nation government and all entities that are controlled by the First Nation.

### c. Principles of consolidation

All controlled entities are fully consolidated on a line-by-line basis except for commercial enterprises which meet the definition of a government business enterprise, which are included in the consolidated financial statements on a modified equity basis. Interorganizational balances and transactions are eliminated upon consolidation.

### d. Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis.

Government transfers are recognized as revenue when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Contributions, other than government transfers, are deferred when restrictions are placed on their use by external contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service being performed, is deferred and recognized when the fee is earned or service performed.

#### e. Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks and term deposits having a maturity of three months or less at acquisition which are held for the purposes of meeting short term cash commitments.

#### f. Leased assets

Leased assets that transfer substantially all the benefits and risks of ownership are recorded as the acquisition of a tangible capital asset and the incurrence of an obligation. The asset is amortized in a manner consistent with tangible capital assets owned by the First Nation, and the obligation, including interest thereon, is repaid over the term of the lease. All other leases are accounted for as operating leases, and the rental costs are expensed as incurred.

## g. Pension plan

Thessalon First Nation provides a defined contribution pension plan for its employees. The pension costs are charged to operations as contributions are due. Contributions are a defined amount whereby the employer matches that paid by the employee.

## March 31, 2015

## 1. Significant accounting polices (continued)

#### h. Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes amounts that are directly related to the acquisition, design, construction, development, improvement or betterment of the assets. Cost includes overhead directly attributable to construction and development, as well as interest costs that are directly attributable to the acquisition or construction of the asset.

Amortization is provided for on a straight-line basis over the estimated lives as follows:

Land improvements	10 to 30
Buildings	30 to 40
Housing	30
Machinery and equipment	5 to 30
Vehicles	10
Infrastructure	7 to 100

Tangible capital assets are written down when conditions indicate that they no longer contribute to Thessalon First Nation's ability to provide goods and service, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write downs are accounted for as expenses in the consolidated financial statements.

Contributed tangible capital assets are recorded into revenues at their fair values on the date of donation, except in circumstances where fair value cannot be reasonably determined, in which case, they are recognized at nominal value.

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

Assets under construction are not amortized until the asset is available to be put into service.

2.	Trust funds	Beginning	Additions	With	drawals	Ending
	Revenue Capital	\$ 199,710 14,666	\$ 5,990 -	\$	-	\$ 205,700 14,666
		\$ 214,376	\$ 5,990	\$	-	\$ 220,366

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

## March 31, 2015

3.	Bank indebtedness	2015	2014
	Bank overdraft Bank revolving line of credit	\$ 77,546 15,000	\$ +- -
		\$ 92,546	\$ 

The First Nation has available a \$300,000 revolving demand credit facility at prime plus 1.4%, secured by general security agreement and \$300,000 guaranteed investment certificate. In addition, the First Nation has credit card coverage to maximum of \$60,000.

4.	Deferred revenue	····	2015	2014
	Post-secondary education Guidance counsellor Transportation, allowances and supplies Economic development Community consultation program Strategic business development plan Other medical programs	\$	40,173 2,241 20,788 - - - 12,000	\$ 68,420 - 20,191 5,458 23,540 142,213
	Other medical programs	\$	75,202	\$ 259,822
5.	Long term debt		2015	 2014
	Capital lease, secured by equipment, repayable \$1,524 monthl including interest at 5.152%%, maturing February 2018	y \$	48,115	\$ 63,488
	Term loan, securred by general security agreement, repayable \$3,348 monthly including interest at 4.40%, due August 2019		160,961	-
		\$	209,076	\$ 63,488

Principal payments required on long term debt for the next five years are due as follows:

Year	Amount
2016	\$ 49,953
2017	52,323
2018	51,762
2019	38,524
2020	 16,514
	\$ 209,076

Interest paid on long term debt during the year was \$7,309 (2014 - \$3,682).

## March 31, 2015

### 6. Accrued landfill closure and post-closure costs

Landfill closure and post-closure requirements include final covering and landscaping of the landfill, storm water management, creation of buffer lands, monitoring wells, fees, ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a thirty year period using the best information currently available to management. Future events may result in significant changes to total estimated expenditures, capacity used or total capacity and estimated liability. Any such changes would be applied prospectively as a change in estimate, when applicable.

Based on an up-dated study conducted during the year, the estimated remaining useful life of the landfill site is 3 years, after which the period for post-closure care costs is estimated to be 30 years. The estimated liability for landfill closure and post-closure costs is recognized as the landfill site's capacity is used.

The estimated total net present value of expenditures to close and maintain the landfill site is approximately \$786,321 (2014 - \$738,329). As at March 31, 2015, 97.0% (2014 - 96.0%) of the total estimated expenditures have been recognized based on the cumulative capacity used at that date compared to the total estimated landfill capacity. The First Nation has not designated any source of revenue to fund the cost of closing and maintaining the landfill site.

## 7. Prepaid advances on housing renovations

During the 2012 fiscal year, chief and council committed to providing \$6,000 per year for housing renovations to band members to the fiscal year ending March 31, 2016 at an annual total cost of \$354,000 to be funded from Casino Rama revenues. Members were advanced future allotments.

8.	Accumulated surplus		0045		004.4
			2015		2014
	Allocation of annual surplus (deficit)				
	Reserves and reserve funds:				
	Casino Rama - future generations	\$	(27,916)	\$	(513,433)
	Equity in tangible capital assets		246,347		583,390
	General surplus (deficit)		67,071		35,017
	Unfunded liabilities		(214,896)		(50,193)
	Funds held in trust	*******	5,990	***************************************	5,626
		<u>\$</u>	76,596	\$	60,407
	Accumulated surplus, end of year				
	Reserve set aside for specific purposes Casino Rama - future generations fund	\$	577,120	\$	605,036
	Equity in tangible capital assets	Ψ	3,677,188	Ψ	3,430,841
	General surplus (deficit)		102,333		35,262
	Unfunded liabilities		(923,693)		(708,797)
	Funds held in trust		220,367		214,377
		*****			

## March 31, 2015

## 9. Pension agreement

The First Nation provides a defined contribution plan for eligible members of its staff. The First Nation matches employees' contributions. The amount to be received by employees will be the amount of retirement gratuity that could be purchased based on the employees share of the pension plan at the time of the employee's withdrawal from the plan. The First Nation contributed \$35,846 (2014 - \$37,219) during the year for retirement benefits.

#### 10. Contingencies and commitments

The First Nation is contingently liable to Canada Mortgage and Housing Corporation for housing renovations loans extended to band members. Loans are forgivable on a straight-line basis over four years as long as the occupant remains the same over the term. Any outstanding balance becomes payable by the First Nation if the terms of forgiveness are not met. Also, the First Nation is contingently liable in the amount of approximately \$15,700 in respect to an on-reserve housing loan.

The First Nation is disputing the assessment of municipal taxes, interest and penalties of approximately \$627,000 at March 31, 2015 on property it acquired from a land claim settlement. The outcome of this matter is not presently determinable. Any loss resulting therefrom will be recorded in the year of settlement.

## 11. AANDC funding

The Thessalon First Nation has a comprehensive funding arrangement with Aboriginal Affairs and Northern Development Canada (AANDC). The funds are used by the Band to administer its operations and provide service to its members in accordance with the terms of the funding arrangement. There were no adjustments to amounts confirmed by AANDC.

### 12. Segmented information

The Thessalon First Nation is a diversified government institution that provides a wide range of services to its members. For management reporting purposes the First Nation's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

### Social assistance

The social assistance department is responsible for administering assistance payments as well as providing homemaking and other services directed towards members.

## March 31, 2015

### 12. Segmented information (continued)

#### Education

The education department provides services to elementary and secondary students primarily by entering into service contracts with provincially funded area school boards, as well as native language study. In addition, the department reimburses tuition costs and provides living and other allowances to students who are attending post-secondary institutions.

#### Infrastructure maintenance

The infrastructure department provides public services that contribute to community development and sustainability through the provision of operating services such as roads, water and sanitation, fire protection, electrical and community buildings.

#### Medical and other health services

The health services department provides a diverse bundle of services directed towards the well-being of members including such activities as long term care, medical transportation, prenatal and early childhood care, nursing, health representation, traditional healing, family violence prevention and many other smaller programs designed to enhance the health of members.

#### Administration

The administration department oversees the delivery of all governmental services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities. In addition, this department includes the governance activities of chief and council.

#### Housing and community development

This department is responsible for community development activities occurring in the First Nation during the year, including housing renovations.

## Enterprises and economic development

Band operated enterprises are activities conducted by the First Nation with the objective of promoting economic self-sufficiency. These activities could include income generated from renting out band-owned equipment, lease income and other projects from time to time.

#### Other programs

The First Nation provides a wide array of other services, including the library, Rama and other activities.

For each reported segment, revenues and expenses include amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information, including transfers that have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies. For additional information see Schedule 2 - Consolidated Segment Disclosure.

## March 31, 2015

## 13. Budget

The budget adopted by the First Nation was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Board standards now require a full accrual basis. The budget figures anticipated use of reserves to reduce current year expenditures. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense, and expensed principal payments of debt. As a result, the budget figures presented in the statements of operations and change in net financial assets (debt) represent the budget adopted by the First Nation with adjustments as follows:

Budget surplus (deficit) for the year	\$	(4,313)
Add:		
Capital expenditures		500,000
Unfunded liabilities		65,000
Less:		
Net inter-fund transfers from reserves		(230,000)
Amortization	E	(182,800)
Budget surplus (deficit) per statement of operations	\$	147,887

For the year ended March 31, 2015

		Land	Impro	Land improvements	Buildings	<del></del>	Housing	≥й	Machinery and Equipment	Vehicles	i Infi	Vehicles Infrastructure	Cons in P	Construction in Progress	Total
Cost, beginning of year Additions Capitalized construction	69	330,001 \$	s	15,257	\$ 2,675,869 253,399	€	416,978 111,788 155,132	€>	786,349 \$	246,648		\$ 1,356,234	\$ T	155,132 69,808 (155,132)	\$ 5,982,468 434,995
Cost, end of year	1	330,001		15,257	2,929,268		683,898		786,349	246,648		1,356,234		808'69	6,417,463
Accumulated amortization, beginning of year Amortization		' '		15,257	890,969 79,699		64,881 18,422		595,070 31,183	131,875		790,085		, ,	2,488,137
Accumulated amortization, end of year				15,257	970,668		83,303		626,253	147,258		849,419		1	2,692,158
<b>Net carrying amo</b> unt, end of year	မှာ	330,001 \$	υs		\$ 1,958,600	<b>↔</b>	600,595	↔	160,096 \$	99,390	↔	506,815	↔	69,808	69,808 \$ 3,725,305

Thessalon First Nation Schedule 1 - Consolidated Tangible Capital Assets (Continued)

For the year ended March 31, 2014 (comparative figures)

		Land	Impro	Land Improvements	Buildings	Housing	•	Machinery and Equipment	Vehicles	Vehicles Infrastructure	Construction in Progress	Total
Cost, beginning of year Additions Disposals	es l	330,001 \$	ω	15,257	\$ 2,482,047 \$ 193,822	286,437 130,541	↔	786,349 \$	246,648	\$ 1,105,279 266,155 (15,200)	\$ 155,132	\$ 5,252,018 745,650 (15,200)
Cost, end of year		330,001		15,257	2,675,869	416,978		786,349	246,648	1,356,234	155,132	5,982,468
Accumulated amortization, beginning of year Amortization Disposals	ļ	1 1		15,257	801,579 89,390 -	50,908 13,973 -		563,887 31,183	114,682	780,162 25,123 (15,200)	1 1 1	2,326,475 176,862 (15,200)
Accumulated amortization, end of year		1		15,257	890,969	64,881		595,070	131,875	790,085	1	2,488,137
<b>Net carrying amount</b> , end of year	မှ	\$ 330,001 \$	မာ	'	\$ 1,784,900 \$	352,097	ശ	191,279	191,279 \$ 114,773	\$ 566,149 \$	\$ 155,132	\$ 3,494,331

The net book value of tangible capital assets not being amortized because they are under construction (or development or have been removed from service) is \$155,132 (2013 - \$NIL).

Revenue	∢	Social Assistance	Education	Infra- structure	Medical/ Health	Admini- stration	Housing/ E Community	Enterprises/ Economic	Other	Consolidated Total
Aboriginal Affairs	49	24,400 \$	909,072 \$	164,794 \$	<b>↔</b>	207,882 \$	175,892 \$	97.300 \$	32,100 \$	\$1 611 440
Canada Onforio		• •	•	•	609,694		•	5,097		614,791
Oligilo Casino Rama		76,900	•	19,176	29,067	15,000	1	155,733	13,705	377,581
Other Aboriginal organizations		245 042	. !	, 200	407 400	r	1 4	1 .	580,105	580,105
Inferest rentals and other		110,011	•		197,129	•	1,734	93,371	•	539,157
Transfers hetween segments		0,9/0 10,000	ı	6,191	2,125	25,325	2,330	339,198	4,403	386,547
		10,000	ż	62,678	1	137,226	201,521	126,595	(547,221)	1
		371,317	909,072	255,921	906,015	385,433	381,477	817,294	83.092	4.109.621
Due from (to) Aboriginal Affairs		·	(66,820)	•	1	•		1	1 1	(66,820)
Deferred revenue, beginning of year		•	88,611	•	Ī	1	32,263	138,948	ŧ	259,822
Deferred revenue, end of year		-	(63,202)	-	(12,000)	1	•	1	ı	(75,202)
		371,317	867,661	255,921	894,015	385,433	413,740	956,242	83,092	4,227,421
Expenses										
Salaries, wages and benefits		239,227	148,557	96,037	470,499	362,360	23,769	643,601	45,246	2.029.296
Materials and supplies		10,258	46,375	69,232	82,975	39,289	364,018	147,115	39,353	798.615
Contracted services		ŧ	i	36,830	23,424	72,326	1,017	92,141	3,777	229,515
Rents and financial expenses		•	ı	96,838	14,901	24,116	4,397	17,626		157.878
External transfers		115,713	584,685	6,000	30,479			•	1	736,877
Amortization		5,869	5,499	137,947	20,246	6,253	18,422	9,786	ı	204,022
Transfers between segments		6,560	88,050	4,920	18,750	(185,653)	•	38,795	23,200	(5,378)
	ļ	377,627	873,166	447,804	661,274	318,691	411,623	949,064	111,576	4,150,825
Excess (deficiency) of revenue over expenses	↔	(6,310) \$		(5,505) \$ (191,883) \$	232,741 \$	66,742 \$	2,117 \$	7,178 \$	(28,484) \$	76,596

Thessalon First Nation Schedule 2 - Consolidated Segment Disclosure (Continued)

For the year ended March 31, 2014 (comparative figures)

Revenue	Social Assistance	Education	Infra- structure	Medical/ Health	Admini- stration	Housing/ I Community	Enterprises/ Economic	C Other	Consolidated Total
Aboriginal Affairs	\$ 32,800 \$	\$ 889,723 \$	167,553 \$	<b>⇔</b> 1	196,377	\$ 159,400 \$	\$ 181,970	\$ 31,500 \$	\$1,659,323
Ontario Casino Rama	69,439	( 1	169,176	398,649 94,493	15,000	91,409 107,700	4,632 182,793	13,705	494,690 652,306
Other Aboriginal organizations	200,059	i i	1,764	152,970	1 1	32,669	77,073	563,358	563,358 464,535
interest, rentals and other Transfers between segments	1,110 21,281	1 1	3,060 162,400	(3,502)	40,282 117,753	4,799 685,033	253,156 28,324	1,521 (1,014,791)	300,426
Due from (to) Aboriainal Affairs	324,689	889,723	503,953	642,610	369,412	1,081,010	727,948	(404,707)	4,134,638
Deferred revenue, beginning of year	(22.52.)			, ,	1 1	42,000	70,400	1 1	(16,812) 207,338
Deterred revenue, end of year	Š	(88,611)	4	1	1	(23,540)	(147,671)	t	(259,822)
	314,550	889,377	503,953	642,610	369,412	1,099,470	650,677	(404,707)	4,065,342
Expenses									
Salaries, wages and benefits	209,605	149,258	86,026	417,930	335,713	25,024	460,521	47,085	1,731,162
Materials and supplies	22,776	56,101	64,740	128,689	57,429	575,979	68,808	35,859	1,010,381
Contracted services	1	1	37,995	20,689	60,188	18,458	81,806	3,588	222,724
Rents and financial expenses		1	89,841	33,801	17,361	•	15,397	ı	156,400
External transfers	74,865	599,185	6,000	27,355	1	t	t	4	707,405
Amortization	5,869	5,499	118,936	16,548	6,253	13,973	9,785	ţ	176,863
Transfers between segments	7,290	85,500	3,200	18,750	(151,195)	1	14,355	22,100	1
	320,405	895,543	406,738	663,762	325,749	633,434	650,672	108,632	4,004,935
Excess (deficiency) of revenue over expenses	\$ (5,855) \$	\$ (6,166)\$	3 97,215 \$	(21,152) \$	43,663	\$ 466,036	\$	\$ (513,339) \$	\$ 60,407