Market Analysis

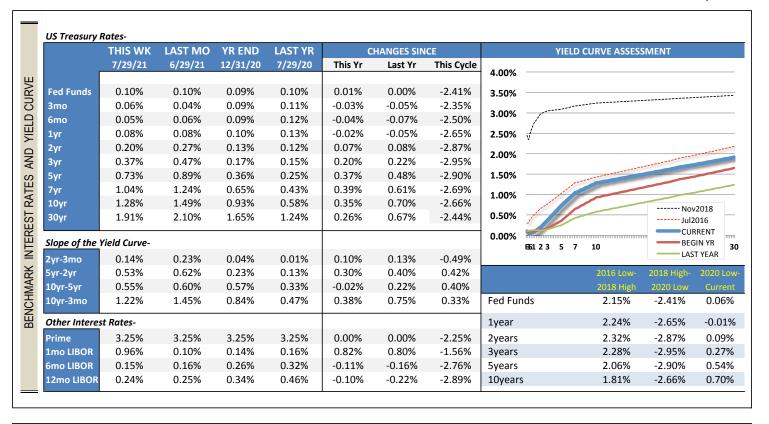
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#### 30 July 2021



# US ECONOMIC GROWTH WEAKER THAN EXPECTED IN SECOND QUARTER

ANALYSIS

AND

**ECONOMIC UPDATE** 

Growth in U.S. economic activity accelerated during the second quarter but continues to reflect the lingering effects of fiscal and monetary stimulus is struggling to advance strong consumer and business demand to fuel further growth.

The Bureau of Economic Analysis reported the economy grew at an annualized pace of 6.5 percent during the second quarter of 2021 - compared with 6.3 percent in the first.

Personal consumption rose at an 11.8% rate advancing from the first quarter's 11.4% growth rate. The Commerce Department's monthly retail sales figures grew in April and June during the quarter, and have held markedly higher on a year-over-year basis since the summer of last year.

These positive trends in consumption, though, are seen decelerating going forward after government-issued stimulus checks turbocharged consumer spending at the start of the year.

Government consumption expenditures swung from contributing to growth in the first quarter of 2021 to detracting from growth in the second, with government spending subtracting nearly 0.3 percentage points from GDP.

Key Economic Indicator	s for Banks, T	hrifts & Crea	lit Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q2-Est	6.5%	6.3%
GDP - YTD	Annl	Q2-Est	6.5%	6.3%
Consumer Spending	QoQ	Q2-Est	11.8%	11.4%
Consumer Spending	Annl	Q2-Est	11.6%	11.4%
Unemployment	Mo	June	5.9%	5.8%
Consumer Inflation	YoY	June	5.4%	5.0%
Core Inflation	YoY	June	4.5%	3.8%
Consumer Credit	Annual	May	10.0%	5.7%
Retail Sales	YoY	June	22.8%	23.9%
Vehicle Sales	Annl (Mil)	June	15.8	17.5
Home Sales	Annl (Mil)	June	6.629	6.663
Home Prices	YoY	Apr	14.9%	13.4%

	THIS WK	YR END	PCT CF	IANGES
	7/29/21	12/31/20	YTD	12Mos
DJIA	35,084	30,606	14.6%	28.0%
S&P 500	4,419	3,756	17.7%	32.3%
NASDAQ	14,778	12,888	14.7%	34.4%
Crude Oil	73.62	48.52	51.7%	61.0%
Avg Gasoline	3.16	2.24	40.8%	43.8%
Gold	1,831	1,895	-3.4%	-11.6%



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## AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	7/29/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.89%	0.06%	0.00%	-0.80%	-2.25%	0%	36%
Platinum CC	9.14%	0.04%	0.00%	-1.13%	-2.25%	0%	50%
48mo Veh	2.74%	-0.24%	0.07%	-0.92%	-2.78%	-343%	33%
60mo Veh	2.83%	-0.25%	0.20%	-0.94%	-2.68%	-125%	35%
72mo Veh	3.15%	-0.26%	0.29%	-0.97%	-2.52%	-91%	38%
HE LOC	3.98%	0.15%	0.00%	-1.58%	-2.25%	0%	70%
10yr HE	4.72%	0.34%	0.37%	-0.80%	-2.54%	92%	31%
15yr FRM	2.71%	-0.13%	0.36%	-1.87%	-2.20%	-36%	85%
30yr FRM	3.18%	0.00%	0.35%	-1.88%	-1.96%	0%	96%
Sh Drafts	0.09%	0.00%	0.01%	-0.05%	-2.35%	0%	2%
Reg Svgs	0.18%	0.04%	0.01%	-0.01%	-2.35%	400%	0%
MMkt-10k	0.16%	-0.03%	0.01%	-0.32%	-2.35%	-300%	14%
MMkt-50k	0.22%	-0.05%	0.01%	-0.43%	-2.35%	-500%	18%
6mo CD	0.24%	-0.06%	-0.04%	-0.79%	-2.47%	150%	32%
1yr CD	0.35%	-0.09%	-0.02%	-1.16%	-2.66%	450%	44%
2yr CD	0.47%	-0.10%	0.07%	-1.38%	-2.78%	-143%	50%
3yr CD	0.57%	-0.10%	0.20%	-1.49%	-2.68%	-50%	56%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

# STRATEGICALLY FOR CREDIT UNIONS

The report underscores the robust bounce back in household demand as well as the challenges companies are facing keeping pace with that demand. Firms' inability to keep merchandise stocked and bottlenecks in production have capped the speed at which the U.S. pandemic recovery can grow.

During the quarter, the auto industry cut back production due to chip shortages, and home construction slowed because of scarce and expensive materials. Companies across many industries are complaining about a lack of qualified workers.

It seems that growth elements have extended the recovery stage of the expansion in that some of the activity that would have come in the second quarter will now roll into the second half of the year. This should elevate previous expectations for growth during the final six months of 2021.

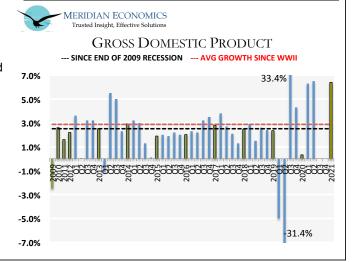
The report does show the U.S. economy has recouped its pandemic losses. The inflation-adjusted value of domestically produced goods and services climbed to an annualized \$19.36 trillion, eclipsing its prepandemic peak.

Looking ahead, economic growth will be challenged by waning federal support, a rapidly spreading variant of Covid-19, and lingering supply and labor constraints. The report showed the saving rate dropped to 10.9% in the second quarter from 20.8%, indicating Americans are spending cash built up during the pandemic.

#### **RELEASES THIS WEEK:** Current Projected Previous New Home Sales (June, Annl) 676k 780k 769k Home Prices (May, YoY) 17% 15.3% 14.9% Consumer Confidence (July, 100=) 129.1 126.0 126.3 GDP (Q2, QoQ, First Estimate) 8.5% 6.3% 6.5% **RELEASES FOR UPCOMING WEEK:** Projected Previous

**ECONOMIC RELEASES** 

Unemployment Rate (July)



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5.9%

5.8%

<sup>\*</sup>Since Nov 2018





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## **ECONOMIC CALENDAR**

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Jun 28	Home Prices 14.9% Cons Confidence 127.3	30	July 1 Jobless Claims 364k Cont'd Claims 3.47M Constr Spending -0.3%	Unemployment 5.9% Nonfarm Payrolls 850k Private Payrolls 662k	3
5 INDEPENDENCE DAY HOLIDAY	6	<b>7</b> FOMC Minutes	8 Jobless Claims 373k Cont'd Claims 3.39M Cons Credit \$35.2M	9	10
12	Cons Inflation 4.5%	14 Wh Inflation 7.3%	Jobless Claims 360k Cont'd Claims 3.2M Ind Production 9.8%	<b>16</b> Retail Sales 18.0%	17
19	20	21	Jobless Claims 419k Cont'd Claims 3.3M Ex Home Sales 5.86M	23	24
26 New Home Sales 676k	Home Prices 17% Cons Confidence 129.1	28 FOMC Decision	Jobless Claims 400k Cont'd Claims 3.27M GDP (Q2-First) 6.5%	30 Personal Income +0.1% Personal Expense +1.0%	31
2 Vehicle Sales	3	4	5 Jobless Claims Cont'd Claims	6 Unemployment Consumer Credit	7
9	10	11 Consumer Inflation	Jobless Claims Cont'd Claims Wholesale Inflation	13	14
16	17 Retail Sales Industrial Production	18 FOMC Minutes	Jobless Claims Cont'd Claims Consumer Confidence	20	21
23 Existing Home Sales	24 New Home Sales	25	Jobless Claims Cont'd Claims GDP (Q2-2nd)	27 Personal Income Personal Spending	28





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ECC	MOM	IC FO	DEC	ACT
		IIG FU	KEU	ΑЭΙ

		2020			202					22	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
Economic Growth-	24.40/	22.40/	4.40/	C 40/	C C0/	7.50/	C 00/	2.60/	2.00/	2 20/	2.00/
GDP - (QoQ)	-31.4% -18.2%	33.1% -1.1%	4.1% 0.2%	6.4% 6.4%	6.6% 6.5%	7.5% 6.8%	6.0% 6.6%	3.6% 3.6%	3.0% 3.3%	2.3% 3.0%	2.0% 2.7%
GDP - (YTD)											
Consumer Spending - (QoQ)	-33.2%	40.7%	2.3%	11.3%	11.7%	3.0%	3.4%	3.4%	3.1%	3.0%	2.8%
Consumer Spending - (YTD)	-20.1%	0.2%	0.8%	11.3%	11.5%	8.7%	7.4%	3.4%	3.3%	3.2%	3.1%
Goverment Spending - (QoQ)	2.5%	-4.9%	-1.2%	5.7%	4.0%	3.9%	1.5%	1.0%	0.5%	-1.0%	-0.5%
Government Spending - (YTD)	1.9%	-0.4%	-0.6%	5.7%	4.9%	4.5%	3.8%	1.0%	0.8%	0.2%	0.0%
Consumer Wealth-											
Unemployment Rate	13.0%	8.8%	6.7%	6.2%	5.9%	5.3%	4.5%	4.4%	4.3%	4.2%	4.1%
Consumer Inflation	0.4%	1.2%	1.4%	1.9%	5.0%	4.5%	4.4%	3.8%	2.5%	2.4%	2.4%
Home Prices	4.4%	5.9%	9.7%	10.8%	14.0%	16.5%	16.5%	16.3%	16.0%	15.7%	15.5%
SINGLE FAMILY HOME & VEHI	CLE LOAN N	// ARKETS									
	CLE LOAN N	MARKETS									
SINGLE FAMILY HOME & VEHI  Consumer Demand-			7.050	7.262	C C12	C 057	7 242	7 220	7 226	7.460	7.55
Consumer Demand- Total Home Sales (Mil)	5.016	7.100	7.650	7.262	6.612	6.957	7.212	7.230	7.336	7.469	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016 4.313	7.100 6.127	6.777	6.303	5.813	6.087	6.297	6.286	6.348	6.429	6.466
Consumer Demand- Total Home Sales (Mil)	5.016	7.100									6.466
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	5.016 4.313	7.100 6.127	6.777	6.303	5.813	6.087	6.297	6.286	6.348	6.429	6.466 1.085
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	5.016 4.313 0.703	7.100 6.127 0.973	6.777 0.873	6.303 0.959	5.813 0.799	6.087 0.870	6.297 0.915	6.286 0.944	6.348 0.988	6.429 1.040	6.466 1.085 1.569
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.703 3.052 1.203 1.849	7.100 6.127 0.973 3.497 1.427 2.070	6.777 0.873 3.578 1.350 2.235	6.303 0.959 3.146 0.974 2.172	5.813 0.799 3.116 1.428 1.688	6.087 0.870 2.385 1.271 1.114	6.297 0.915 1.706 1.248 0.457	6.286 0.944 1.395 1.002 0.393	6.348 0.988 1.732 1.329 0.402	6.429 1.040 1.676 1.277 0.399	1.569 1.187 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.703 3.052 1.203	7.100 6.127 0.973 3.497 1.427	6.777 0.873 3.578 1.350	6.303 0.959 3.146 0.974	5.813 0.799 3.116 1.428	6.087 0.870 2.385 1.271	6.297 0.915 1.706 1.248	6.286 0.944 1.395 1.002	6.348 0.988 1.732 1.329	6.429 1.040 1.676 1.277	1.569 1.183 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	5.016 4.313 0.703 3.052 1.203 1.849	7.100 6.127 0.973 3.497 1.427 2.070	6.777 0.873 3.578 1.350 2.235	6.303 0.959 3.146 0.974 2.172	5.813 0.799 3.116 1.428 1.688	6.087 0.870 2.385 1.271 1.114	6.297 0.915 1.706 1.248 0.457	6.286 0.944 1.395 1.002 0.393	6.348 0.988 1.732 1.329 0.402	6.429 1.040 1.676 1.277 0.399	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.703 3.052 1.203 1.849 61%	7.100 6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.303 0.959 3.146 0.974 2.172 69%	5.813 0.799 3.116 1.428 1.688 54%	6.087 0.870 2.385 1.271 1.114 47%	6.297 0.915 1.706 1.248 0.457 27%	6.286 0.944 1.395 1.002 0.393 28%	6.348 0.988 1.732 1.329 0.402 23%	6.429 1.040 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.703 3.052 1.203 1.849 61%	7.100 6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.303 0.959 3.146 0.974 2.172 69%	5.813 0.799 3.116 1.428 1.688 54%	6.087 0.870 2.385 1.271 1.114 47%	6.297 0.915 1.706 1.248 0.457 27%	6.286 0.944 1.395 1.002 0.393 28%	6.348 0.988 1.732 1.329 0.402 23%	6.429 1.040 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	5.016 4.313 0.703 3.052 1.203 1.849 61%	7.100 6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.303 0.959 3.146 0.974 2.172 69%	5.813 0.799 3.116 1.428 1.688 54%	6.087 0.870 2.385 1.271 1.114 47%	6.297 0.915 1.706 1.248 0.457 27%	6.286 0.944 1.395 1.002 0.393 28%	6.348 0.988 1.732 1.329 0.402 23%	6.429 1.040 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	7.100 6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.813 0.799 3.116 1.428 1.688 54% 16.2	6.087 0.870 2.385 1.271 1.114 47% 15.7	6.297 0.915 1.706 1.248 0.457 27% 16.2	6.286 0.944 1.395 1.002 0.393 28% 16.8	6.348 0.988 1.732 1.329 0.402 23% 17.0	6.429 1.040 1.676 1.277 0.399 24% 17.3	7.551 6.466 1.085 1.565 1.187 0.383 24% 17.8
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	7.100 6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.813 0.799 3.116 1.428 1.688 54% 16.2	6.087 0.870 2.385 1.271 1.114 47% 15.7	6.297 0.915 1.706 1.248 0.457 27% 16.2	6.286 0.944 1.395 1.002 0.393 28% 16.8	6.348 0.988 1.732 1.329 0.402 23% 17.0	6.429 1.040 1.676 1.277 0.399 24% 17.3	1.569 1.187 0.383 24% 17.8
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	7.100 6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.813 0.799 3.116 1.428 1.688 54% 16.2 3.3% 0.1% 0.5%	6.087 0.870 2.385 1.271 1.114 47% 15.7 3.3% 0.1% 0.4%	6.297 0.915 1.706 1.248 0.457 27% 16.2 3.3% 0.1% 0.5%	6.286 0.944 1.395 1.002 0.393 28% 16.8	6.348 0.988 1.732 1.329 0.402 23% 17.0	6.429 1.040 1.676 1.277 0.399 24% 17.3	1.569 1.187 0.383 24% 17.8 4.0% 0.5% 0.8%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK Benchmark Rates-	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	7.100 6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.813 0.799 3.116 1.428 1.688 54% 16.2	6.087 0.870 2.385 1.271 1.114 47% 15.7	6.297 0.915 1.706 1.248 0.457 27% 16.2	6.286 0.944 1.395 1.002 0.393 28% 16.8	6.348 0.988 1.732 1.329 0.402 23% 17.0	6.429 1.040 1.676 1.277 0.399 24% 17.3	6.466 1.085 1.569 1.188 0.383 24% 17.8 4.0% 0.5% 0.8%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	7.100 6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.813 0.799 3.116 1.428 1.688 54% 16.2 3.3% 0.1% 0.5%	6.087 0.870 2.385 1.271 1.114 47% 15.7 3.3% 0.1% 0.4%	6.297 0.915 1.706 1.248 0.457 27% 16.2 3.3% 0.1% 0.5%	6.286 0.944 1.395 1.002 0.393 28% 16.8	6.348 0.988 1.732 1.329 0.402 23% 17.0	6.429 1.040 1.676 1.277 0.399 24% 17.3	6.466 1.085 1.569 1.188 0.383 24% 17.8 4.0% 0.5% 0.8%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST 10yr UST  Market Rates- Eyr Vehicle Loan Rate	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	7.100 6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.813 0.799 3.116 1.428 1.688 54% 16.2 3.3% 0.1% 0.5% 1.6%	6.087 0.870 2.385 1.271 1.114 47% 15.7 3.3% 0.1% 0.4%	6.297 0.915 1.706 1.248 0.457 27% 16.2 3.3% 0.1% 0.5%	6.286 0.944 1.395 1.002 0.393 28% 16.8	6.348 0.988 1.732 1.329 0.402 23% 17.0	6.429 1.040 1.676 1.277 0.399 24% 17.3	6.466 1.085 1.569 1.187 0.383 24% 17.8
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST LOyr UST  Market Rates-	5.016 4.313 0.703 3.052 1.203 1.849 61% 11.6	7.100 6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.959 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	5.813 0.799 3.116 1.428 1.688 54% 16.2 3.3% 0.1% 0.5% 1.6%	6.087 0.870 2.385 1.271 1.114 47% 15.7 3.3% 0.1% 0.4% 1.8%	6.297 0.915 1.706 1.248 0.457 27% 16.2 3.3% 0.1% 0.5% 2.0%	6.286 0.944 1.395 1.002 0.393 28% 16.8	6.348 0.988 1.732 1.329 0.402 23% 17.0 3.5% 0.3% 0.8% 2.3%	6.429 1.040 1.676 1.277 0.399 24% 17.3	1.569 1.187 0.383 24% 17.8 4.0% 0.5% 0.8% 2.5%





Market Analysis

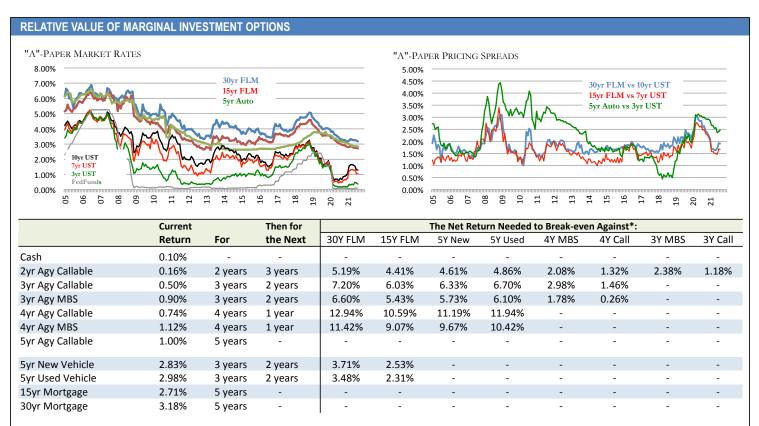
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### STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



<sup>\*</sup> Best relative value noted by probabilites of achieving "break-even" returns

# **RELATIVE VALUE OF MARGINAL FUNDING OPTIONS**

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	0.81%	0.75%	0.85%	0.69%
Regular Savings	0.18%	1 year	2 years	0.77%	0.71%	0.76%	0.60%
Money Market	0.16%	1 year	2 years	0.78%	0.72%	0.78%	0.62%
FHLB Overnight	0.26%	1 year	2 years	0.73%	0.67%	0.68%	0.52%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	0.17%	-0.16%	-0.47%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	0.59%	0.55%	0.44%
6mo FHLB Term	0.27%	6 mos	2.5 yrs	0.63%	0.58%	0.54%	0.43%
6mo Catalyst Term	0.36%	6 mos	2.5 yrs	0.61%	0.56%	0.51%	0.40%
1yr Term CD	0.35%	1 year	2 years	0.68%	0.62%	0.59%	0.43%
1yr FHLB Term	0.28%	1 year	2 years	0.72%	0.66%	0.66%	0.50%
2yr Term CD	0.47%	2 years	1 year	0.77%	0.65%	-	-
2yr FHLB Term	0.39%	2 years	1 year	0.93%	0.81%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	0.53%	3 years	-	-	-	-	-

<sup>\*</sup> Highest relative value noted by highest differentials and volatility projections



**RESOURCES**<sup>TM</sup>

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q1-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
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DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.6
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	87%
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.4%
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.5%
Total Shares	-1.2%	-15.8%	-3.7%	7.2%	10.9%	26.3%	23.0%	-14.9%	-4.9%	1.5%	8.3%
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-8.3%	15.3%	10.3%	-31.4%	-24.1%	-17.5%	-11.1%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.4%
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth	1%	20%	110%	176%	258%	328%	309%	18%	98%	138%	221%
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	4%	7%	15%
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	68%
Nonterm-to-Total Shares	88%	86%	84%	82%	80%	84%	78%	86%	84%	83%	81%
Term CDs-to-Total Shares	5%	10%	11%	12%	14%	16%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.31%
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinguency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.46%
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.44%
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.80%
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS											
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.85%
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.32%
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.52%
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.08%
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.44%
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.15%
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.11%
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.96%
Net Operating Return	-0.70%	-0.16%	0.22%	0.44%	0.56%	1.04%	0.94%	-0.20%	0.18%	0.31%	0.49%
Non-recurring Inc(Exp)	0.08%	0.02%	0.02%	0.02%	0.01%	0.03%	0.03%	0.03%	0.02%	0.02%	0.02%
Net Income	-0.62%	-0.14%	0.24%	0.45%	0.57%	1.06%	0.97%	-0.17%	0.19%	0.33%	0.50%
Peturn on Net Worth	.2 00/	_1 10/	1 00/	2 00/	E E0/	10.3%	0.20/	_1 20/	1 /10/	2 70/	A C9/
Return on Net Worth	-3.9%	-1.1%	1.9%	3.9%	5.5%	10.3%	9.2%	-1.3%	1.4%	2.7%	4.6%



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Q1-2021	IVIIIIOII	IVIIIIOII	< IVIIIIOII	WIIIIOII	Willion	Willion	TOTAL	IVIIIIOII	Willion	Willion	IVIIIIOII
OPERATING EFFICIENCIES:											
Loans & Shares-								Г			
Avg Loan Balance	\$5,286	\$6,974	\$6,206	\$8,124	\$12,400	\$17,871	\$16,163	\$6,872	\$6,277	\$7,300	\$11,151
Avg Loan Rate	6.91%	5.80%	5.14%	4.90%	4.52%	4.49%	4.52%	5.87%	5.22%	5.04%	4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.38%	4.23%	4.27%	5.49%	5.05%	4.88%	4.51%
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,968
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	122%	117%	110%	109%	107%	111%	110%	117%	111%	110%	108%
Fee Inc-to-Total Revenue	13%	14%	23%	27%	30%	30%	30%	14%	22%	25%	29%
Net Operating Return per FTE	<del>.</del>										
Interest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127.136
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$14,333	\$16,106	\$19,305	\$44,029	\$37,868	\$11,455	\$13,838	\$14,969	\$18,020
Net Interest Income per FTE	\$31,292	\$66,484	\$102,199	\$110,501	\$111,767	\$156,674	\$145,379	\$61,500	\$95,197	\$102,824	
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,537
Avg Ops Expense per FTE	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	
Net Op Expense per FTE	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,290
Avg Net Op Return per FTE	\$ (8,118)	\$ (4,384)	\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,396	\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	\$21,826
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Revenue/Operating Expens	e Assessme	nt									
Revenue-											
Avg Revenue per FTE	4										
- Total Revenue Ratio	\$42,214	\$91,811	\$150,453	\$174,203	\$187,963	\$285,799	\$260,376	\$84,787	\$139,157	\$156,623	\$178,672
- I Diai Nevellue Natio	\$42,214 3.62%	\$91,811 3.45%	\$150,453 3.54%	\$174,203 3.87%	\$187,963 4.12%	\$285,799 4.39%	\$260,376 4.32%	\$84,787 3.46%	\$139,157 3.53%	\$156,623 3.71%	\$178,672 4.00%
Operating Expenses-						-					
Operating Expenses-	3.62%	3.45%	3.54%		4.12%	4.39%	4.32%	3.46%	3.53%	3.71%	
				3.87%		-					4.00%
Operating Expenses- Avg Comp & Benefits per FTE	3.62% \$20,664	3.45% \$44,323	3.54% \$61,285	3.87% \$66,670	4.12% \$73,118	4.39% \$93,801	4.32% \$88,125	\$40,972	3.53% \$57,790	3.71% \$62,216	4.00% \$69,886
Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp	\$20,664 1.77% 46%	\$44,323 1.67% 53%	\$61,285 1.44% 48%	\$66,670 1.48% 48%	\$73,118 1.60% 51%	\$93,801 1.44% 54%	\$88,125 1.46% 53%	\$40,972 1.67% 52%	\$57,790 1.46% 49%	\$62,216 1.47% 48%	\$69,886 1.57% 50%
Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio	\$20,664 1.77%	3.45% \$44,323 1.67% 53% 0.79	\$61,285 1.44% 48% 0.41	\$66,670 1.48% 48% 0.34	\$73,118 1.60% 51% 0.29	\$93,801 1.44% 54% 0.18	\$88,125 1.46% 53% 0.21	\$40,972 1.67% 52% 0.87	\$57,790 1.46%	\$62,216 1.47% 48% 0.38	\$69,886 1.57% 50% 0.31
Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)	\$20,664 1.77% 46% 2.17	\$44,323 1.67% 53%	\$61,285 1.44% 48%	\$66,670 1.48% 48%	\$73,118 1.60% 51%	\$93,801 1.44% 54%	\$88,125 1.46% 53%	\$40,972 1.67% 52%	\$57,790 1.46% 49% 0.45	\$62,216 1.47% 48%	\$69,886 1.57% 50%
Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees	\$20,664 1.77% 46% 2.17 271 78%	\$44,323 1.67% 53% 0.79 1,643 46%	\$61,285 1.44% 48% 0.41 9,210 15%	\$66,670 1.48% 48% 0.34 11,052 10%	\$73,118 1.60% 51% 0.29 52,628 7%	\$93,801 1.44% 54% 0.18 240,295 5%	\$88,125 1.46% 53% 0.21 315,097 6%	\$40,972 1.67% 52% 0.87 1,914 51%	\$57,790 1.46% 49% 0.45 11,123 23%	\$62,216 1.47% 48% 0.38 22,175 17%	\$69,886 1.57% 50% 0.31 74,802 10%
Operating Expenses-  Avg Comp & Benefits Per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE	\$20,664 1.77% 46% 2.17 271 78% \$14,760	\$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090
Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees	\$20,664 1.77% 46% 2.17 271 78% \$14,760	\$44,323 1.67% 53% 0.79 1,643 46%	\$61,285 1.44% 48% 0.41 9,210 15%	\$66,670 1.48% 48% 0.34 11,052 10%	\$73,118 1.60% 51% 0.29 52,628 7%	\$93,801 1.44% 54% 0.18 240,295 5%	\$88,125 1.46% 53% 0.21 315,097 6%	\$40,972 1.67% 52% 0.87 1,914 51%	\$57,790 1.46% 49% 0.45 11,123 23%	\$62,216 1.47% 48% 0.38 22,175 17%	\$69,886 1.57% 50% 0.31 74,802 10%
Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26%
Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  Avg All Other Expense per FTE	3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851
Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26%
Operating Expenses-  Avg Comp & Benefits Per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  Avg All Other Expense Per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense	\$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74%
Operating Expenses-  Avg Comp & Benefits per FTE   - Comp & Benefits Ratio   - Pct of Total Operating Exp   - FTE-to-Ops (Staffing)   - Full-time Equivalents   - Pct Part-time Employees  Avg Occ & Ops Exp per FTE   - Occupancy & Ops Expense   - Pct of Total Op Expense   - Pct of Total Op Expense   - All Other Expense Per FTE   - All Other Expense Ratio   - Pct of Total Ops Expense  Membership Outreach-	3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$\$\frac{9}{2},299 0.80% 21%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
Operating Expenses-  Avg Comp & Benefits per FTE   - Comp & Benefits Ratio   - Pct of Total Operating Exp   - FTE-to-Ops (Staffing)   - Full-time Equivalents   - Pct Part-time Employees  Avg Occ & Ops Exp per FTE   - Occupancy & Ops Expense   - Pct of Total Op Expense   - Pct of Total Op Expense  Avg All Other Expense per FTE   - All Other Expense Ratio   - Pct of Total Ops Expense  Membership Outreach-  Membership Outreach-	3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
Operating Expenses-  Avg Comp & Benefits per FTE   - Comp & Benefits Ratio   - Pct of Total Operating Exp   - FTE-to-Ops (Staffing)   - Full-time Equivalents   - Pct Part-time Employees  Avg Occ & Ops Exp per FTE   - Occupancy & Ops Expense   - Pct of Total Op Expense   - Pct of Total Op Expense   - All Other Expense Per FTE   - All Other Expense Ratio   - Pct of Total Ops Expense  Membership Outreach-	3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$\$\frac{9}{2},299 0.80% 21%	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	4.00% \$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
Operating Expenses-  Avg Comp & Benefits per FTE   - Comp & Benefits Ratio   - Pct of Total Operating Exp   - FTE-to-Ops (Staffing)   - Full-time Equivalents   - Pct Part-time Employees  Avg Occ & Ops Exp per FTE   - Occupancy & Ops Expense   - Pct of Total Op Expense   - Pct of Total Op Expense  Avg All Other Expense per FTE   - All Other Expense Ratio   - Pct of Total Ops Expense  Membership Outreach-  Members-to-Potential Mbers Members-to-FTEs	3.62%  \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%  3.7% 362	3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	4.00% \$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%