Business & Industry Consulting

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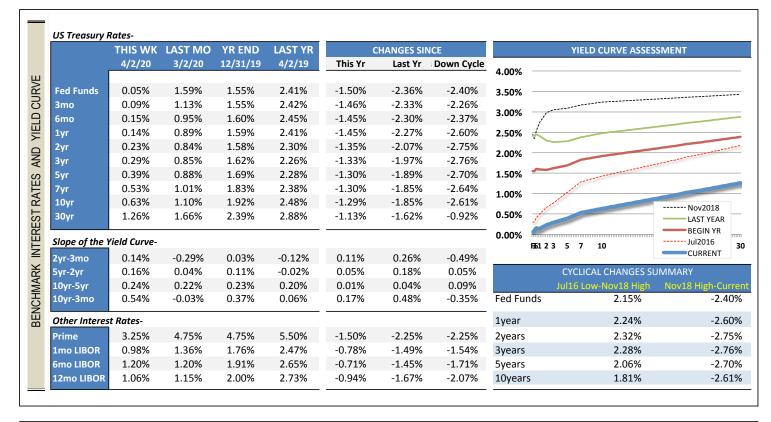
UPDATE

ECONOMIC

Market Analysis

RESOURCES

03 April 2020



NONFARM PAYROLLS FALL 701k in MARCH; UNEMPLOYMENT RATE RISES TO 4.4%

Nonfarm payrolls dropped by 701,000 in March while the nation's jobless rate rose from 3.5% to 4.4%, elements that only begin to show the economic damage wrought by the coronavirus crisis. It was the first decline in payrolls since September 2010 and came close to the May 2009 financial crisis peak of 800,000. Some two-thirds of the drop came in the hospitality industry, particularly bars and restaurants forced to close during the economic shutdown.

The nation's underemployment rate, that aggregates jobless, parttime desiring full-time and those deferring their search over the past 60 days), jumped from 7% to 8.7%, its highest since March 2017.

Those higher unemployment rates come amid a tumble in the labor force participation rate to 62.7%, a 0.7 percentage point fall and the lowest since August 2018 for a number that had been gradually rising.

Despite the other bad numbers, wages continued to rise, increasing 3.1% year over year. Prior to the coronavirus hit, the economy had been humming along with an unemployment rate of 3.5%, the lowest in more than 50 years.

Key Economic Indicators	for Banks, Th	rifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q4-Final	2.1%	2.1%
GDP - YTD	Annl	Q4-Final	2.3%	2.4%
Consumer Spending	QoQ	Q4-Final	1.8%	3.2%
Consumer Spending	Annl	Q4-Final	2.7%	3.0%
Unemployment	Мо	Mar	4.4%	3.5%
Consumer Inflation	YoY	Feb	2.3%	2.5%
Core Inflation	YoY	Feb	2.4%	2.3%
Consumer Credit	Annual	Jan	3.4%	5.8%
Retail Sales	YoY	Feb	6.5%	4.6%
Vehicle Sales	Annl (Mil)	Feb	17.3	17.3
Home Sales	Annl (Mil)	Feb	6.534	6.154
Home Prices	YoY	Jan	3.1%	2.9%

	THIS WK	YR END	PCT CH	HANGES
	4/2/20	12/31/19	YTD	12Mos
DJIA	17,819	28,538	-37.6%	-18.3%
S&P 500	2,527	3,231	-21.8%	-12.8%
NASDAQ	7,487	8,973	-16.6%	-5.9%
Crude Oil	25.32	61.06	-58.5%	-57.9%
Avg Gasoline	2.01	2.57	-22.0%	-26.7%
Gold	1,637.7	1,523.1	7.5%	26.3%

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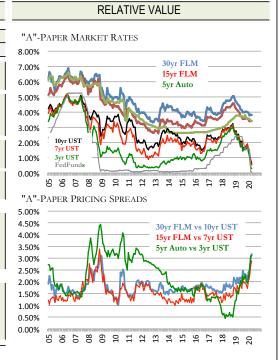
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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD (Change	Chg in Cu	rrent Cycle*	Rate Se	ensitivity
	4/2/20	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	11.21%	-0.24%	-1.50%	-0.48%	-2.25%	16%	21%
Platinum CC	9.56%	-0.36%	-1.50%	-0.71%	-2.25%	24%	32%
48mo Veh	3.29%	-0.18%	-1.35%	-0.37%	-2.75%	13%	13%
60mo Veh	3.41%	-0.18%	-1.33%	-0.36%	-2.76%	14%	13%
72mo Veh	3.73%	-0.18%	-1.32%	-0.39%	-2.73%	14%	14%
HE LOC	4.45%	-0.55%	-1.50%	-1.11%	-2.25%	37%	49%
10yr HE	5.16%	-0.12%	-1.30%	-0.36%	-2.75%	9%	13%
15yr FRM	3.41%	-0.16%	-1.30%	-1.17%	-2.70%	12%	43%
30yr FRM	3.81%	-0.20%	-1.29%	-1.25%	-2.61%	15%	48%
		•				•	
Sh Drafts	0.13%	-0.01%	-1.50%	-0.01%	-2.40%	1%	0%
Reg Svgs	0.17%	-0.02%	-1.50%	-0.02%	-2.40%	1%	1%
MMkt-10k	0.37%	-0.08%	-1.50%	-0.11%	-2.40%	5%	5%
MMkt-50k	0.51%	-0.11%	-1.50%	-0.14%	-2.40%	7%	6%
6mo CD	0.67%	-0.32%	-1.45%	-0.36%	-2.37%	22%	15%
1yr CD	0.94%	-0.46%	-1.45%	-0.57%	-2.60%	32%	22%
2yr CD	1.14%	-0.50%	-1.35%	-0.71%	-2.75%	37%	26%
3yr CD	1.28%	-0.51%	-1.33%	-0.78%	-2.76%	38%	28%



*Since Nov 2018

STRATEGICALLY FOR CREDIT UNIONS

Workers who reported being on temporary layoff more than doubled to 1.8 million, while those who said they were jobless for less than five weeks surged 75% to 1.5 million. The ranks of permanent job losers grew by 177,000 to 1.5 million.

With millions of Americans under "shelter-in-place" orders or lockdowns, businesses across the country have shuttered, forcing millions of people out of work and pushing up initial jobless claims to a staggering 10 million in the past two weeks. On Thursday, weekly jobless claims data for the prior week showed 6.6 million Americans had filed for unemployment benefits.

Loan demand will slow and most likely will not cover scheduled principal run-off over the next three to six months. Therefore, a 2% to 3% decline in loan portfolio holdings over this period of time is not out of the question. For shares, cash withdrawals are to be expected at first as members stockpile personal needs but then reduce their expenses as we struggle through the next few months.

Stubbornly trying to stick to growth budgets established last fall is impractical and, for most of us, would most likely produce lower interim earnings and threaten net worth greater than properly adjusting balance sheets today to enhance what the recovery will provide later.

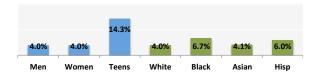
RELEASES THIS WEEK:	Current	Previous
Home Prices (Jan, YoY)	3.1%	2.9%
Unemployment (Mar)	4.4%	3.5%
RELEASES FOR UPCOMING WEEK	C: Projected	Previous
Consumer Credit Change (Feb, Bils	\$) \$ 15.90	\$ 12.02
FOMC Minutes	Expanded market	disruption
Wholesale Inflation (Mar, YoY)	1.2%	1.4%
Consumer Inflation (Mar, YoY)	1.7%	2.3%

MERIDIAN ECONOMICS

ECONOMIC RELEASES

UNEMPLOYMENT RATE & EMPLOYED





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ECONOMIC CALENDAR

MONDAY	THECDAY	MEDNICOAV	THIRDDAY	FRIDAY	CATURDAY
MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Mar 9	10	11	12	13	14
Mai 3	10	Cons Inflation +2.3%	Jobless Claims 222k Wh Inflation +1.3%	Consumer Sentiment	14
16	Retail Sales 6.5% Ind Production 1.0%	18 FOMC Announcement	19 Jobless Claims 281k	Exist Home Sales 5.77M	21
23	24 New Home Sales 765k	25 Durable Goods 1.2%	Jobless Claims 3.282M GDP Q4-Final 2.1%	Personal Income 0.6% Personal Spending 0.2%	28
30	Home Prices 3.1%	Apr 1	Jobless Claims 6.648M Factory Orders 0%	3 Unemployment 4.4%	4
6	7 Consumer Credit	8	9 Jobless Claims Wholesale Inflation	Consumer Inflation	11
13	14	15 Retail Sales Industrial Production FOMC Beige Book	16 Jobless Claims	17	18
20	21 Existing Homes	22	Jobless Claims New Homes	24 Durable Goods	25
27	Home Prices Consumer Confidence	29 GDP (Q1-1st)	30 Jobless Claims	May 1 Construction Spending	2

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RESOURCES TM

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Number of Credit Unions	04-2019	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
Number of Credit Unions	Q. 303											
Average Assets (SMI)	DEMOGRAPHICS	1							T.			
Pct of Industry Assets	Number of Credit Unions	402	927	1,635	677	1,018	577	5,236	1,329	2,964	3,641	4,659
Cash & Inv to Total Assets 19.1% 16.3% 13.2% 12.3% 11.6% 11.2% 11.4% 16.5% 13.6% 12.9% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0% 12.0%	Average Assets (\$Mil)		\$6.0	-	•	· · · · · · · · · · · · · · · · · · ·	\$1,949.0	\$277.6	\$4.5	\$16.4	\$26.9	\$70.6
Total Assets												89%
Total Loans	Pct of Industry Assets	0%	0%	3%	3%	15%	79%	100%	0%	3%	6%	21%
Total Shares	GROWTH RATES (YTD)											
Total Shares -8.0% -6.4% -3.1% -1.6% -1.2% 9.4% 6.5% -6.5% -3.6% -2.6% -1.6 -7.7% -4.4% -1.1% 1.1% 0.5% 11.0% 8.5% -4.7% -1.6% -0.3% 0.3	Total Assets	-9.6%	-7.2%	-3.3%	-1.5%	-1.4%	10.6%	7.8%	-7.4%	-3.8%	-2.7%	-1.7%
Net Worth	Total Loans	-8.1%	-7.0%	-3.0%	-2.4%	-3.0%	8.5%	6.2%	-7.0%	-3.5%	-2.9%	-3.0%
Net Worth-to-Total Assets 19.1% 16.3% 13.2% 12.3% 11.6% 11.2% 11.4% 16.5% 13.6% 12.9% 12.0	Total Shares						9.4%					-1.6%
Net Worth-to-Total Assets 19.1% 16.3% 13.2% 12.3% 11.6% 11.2% 11.4% 16.5% 13.6% 12.9% 12.0 Cash & Inv-to-Total Assets 50% 46% 43% 37% 27% 23% 25% 46% 44% 55% 54% 55% 56% 56% 46% 4	Net Worth	-7.7%	-4.4%	-1.1%	1.1%	0.5%	11.0%	8.5%	-4.7%	-1.6%	-0.3%	0.3%
Cash & Inv-to-Total Assets	BALANCE SHEET ALLOCATIO	N										
Leans-to-Total Assets 50% 52% 54% 59% 68% 72% 71% 52% 54% 56% 64 Vehicle-to-Total Loans 60% 63% 49% 43% 39% 32% 34% 62% 50% 46% 41 REL-to-Total Loans 1% 8% 30% 39% 45% 52% 50% 8% 28% 34% 42 REL-to-Net Worth 2% 27% 123% 185% 262% 337% 313% 25% 109% 146% 225 100/micret-to-Total Loans 0% 0% 5% 12% 19% 222% 21% 0% 44% 8% 16 Loans-to-Total Shares 62% 63% 63% 66% 78% 87% 84% 63% 63% 65% 74 Nonterm-to-Total Shares 92% 85% 80% 77% 74% 69% 70% 85% 81% 79% 75 Short-term Funding Ratio 39.8% 30.7% 24.4% 20.5% 14.9% 11.7% 12.8% 25.1% 22.8% 17.3% 12.9 Net Long-term Asset Ratio 3.5% 7.8% 18.2% 24.1% 30.5% 35.6% 34.0% 17.0% 20.6% 27.6% 33.8 **COAN QUALITY** Loan Delinquency Ratio 0.86% 0.57% 0.46% 0.46% 0.47% 0.59% 0.59% 0.57% 0.47% 0.47% 0.47% 0.57 "Misery" Index 4.21% 2.37% 1.52% 1.30% 1.22% 1.27% 1.27% 1.27% 1.62% 1.45% 1.28% 1.27 "Direct Loans 100/miquency 2.80% 1.75% 0.99% 0.78% 0.66% 0.55% 0.65% 0.65% 1.81% 1.12% 0.99% 0.78 indirect Loans 0.00% 1.46% 1.22% 0.99% 0.78% 0.66% 0.65% 0.55% 1.62% 1.81% 1.12% 0.99% 0.78 indirect Loans 0.00% 1.46% 1.22% 0.99% 0.78% 0.66% 0.65% 0.65% 0.65% 0.65% 0.65% 0.68% 0.69% 0.66% 0.68% 0.61% 0.65% 1.81% 1.12% 0.99% 0.78 indirect Loans 0.00% 1.46% 1.22% 0.99% 0.78% 0.66% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.68% 0.69% 0.68% 0.61% 0.55% 0.64% 0.49% 0.99% 0.99% 0.90% 0.68% 0.61% 0.56% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65% 0.65	Net Worth-to-Total Assets	19.1%	16.3%	13.2%	12.3%	11.6%	11.2%	11.4%	16.5%	13.6%	12.9%	12.0%
Vehicle-to-Total Loans 60% 63% 49% 43% 39% 32% 50% 8% 28% 34% 42 REL-to-Total Loans 1% 8% 30% 39% 45% 52% 50% 8% 28% 34% 42 REL-to-Net Worth 2% 27% 123% 185% 262% 337% 313% 25% 100% 4% 8% 16 Loans-to-Total Shares 62% 63% 63% 68% 77% 84% 63% 63% 68% 77% 84% 63% 63% 68% 77% 74% 69% 70% 85% 81% 79% 75 Short-term Funding Ratio 39.8% 30.7% 24.4% 20.5% 14.9% 11.7% 12.8% 25.1% 22.8% 17.3% 12.9 Short-term Funding Ratio 3.5% 7.8% 18.2% 24.1% 30.5% 35.6% 34.0% 17.0% 22.8% 17.3% 12.9 Vehicle Lo	Cash & Inv-to-Total Assets	50%	46%	43%	37%	27%	23%	25%	46%	43%	40%	31%
REL-to-Total Loans 1% 8% 30% 39% 45% 52% 50% 8% 28% 34% 42 225 Indirect-to-Total Loans 0% 0% 5% 12% 19% 22% 21% 0% 4% 8% 16% 225 Indirect-to-Total Loans 0% 0% 5% 12% 19% 22% 22% 21% 0% 4% 8% 16 63% 63% 63% 63% 63% 63% 63% 63% 63% 63% 63% 63% 63% 63% 63% 63% 63% 63% 65% 74 70% 85% 81% 79% 75 75 75 75 75 75 75 7	Loans-to-Total Assets	50%	52%	54%	59%	68%	72%	71%	52%	54%	56%	64%
REL-to-Net Worth Indirect-to-Total Loans	Vehicle-to-Total Loans	60%	63%	49%	43%	39%	32%	34%	62%	50%	46%	41%
Indirect-to-Total Loans 0% 0% 5% 12% 19% 22% 21% 0% 4% 8% 16	REL-to-Total Loans	1%	8%		39%		52%	50%	8%	28%	34%	42%
Loans-to-Total Shares 62% 63% 63% 68% 78% 87% 84% 63% 63% 65% 74 Nonterm-to-Total Shares 92% 85% 80% 77% 74% 69% 70% 85% 81% 79% 75 Short-term Funding Ratio 39.8% 30.7% 24.4% 20.5% 14.9% 11.7% 12.8% 25.1% 22.8% 17.3% 12.9 Net Long-term Asset Ratio 3.5% 7.8% 18.2% 24.1% 30.5% 35.6% 34.0% 17.0% 20.6% 27.6% 33.8 Net Long-term Asset Ratio 3.5% 7.8% 18.2% 24.1% 30.5% 35.6% 34.0% 17.0% 20.6% 27.6% 33.8 Net Long-term Asset Ratio 0.86% 0.57% 0.46% 0.46% 0.47% 0.59% 0.57% 0.47% 0.47% 0.47% 0.57 "Misery" Index 4.21% 2.37% 1.52% 1.30% 1.22% 1.27% 1.27% 1.62% 1.45% 1.28% 1.27 RE Loan Delinquency 1.63% 1.62% 0.99% 0.72% 0.65% 0.55% 0.55% 0.55% 1.62% 1.01% 0.83% 0.69 Vehicle Loan Delinquency 2.80% 1.75% 0.98% 0.78% 0.78% 0.66% 0.55% 0.63% 1.81% 1.11% 0.96% 0.78 Indirect Loans 0.00% 1.46% 1.22% 0.93% 0.76% 0.64% 0.66% 1.46% 1.22% 1.00% 0.79 Loss Allow as % of Loans 2.75% 1.33% 0.89% 0.82% 0.79% 0.68% 0.48% 0.49% 0.95% 0.66% 0.55% 0.56% 0.55% 0.55% 0.68% 0.81% 0.81% 0.81 Current Loss Exposure 1.53% 0.92% 0.65% 0.55% 0.54% 0.48% 0.49% 0.96% 0.68% 0.61% 0.56 Gross Interest Margin 3.55% 3.57% 3.36% 3.33% 3.24% 3.13% 3.16% 3.57% 3.38% 3.36% 3.27% 7.00% 0.27% 0.47% 0.43% 0.43% 0.43% 0.43% 0.48% 0.55% 0.55% 0.54% 0.44% 0.45% 0.35% 0.35% 0.35% 0.55% 0.55% 0.55% 0.54% 0.47% 0.43% 0.43% 0.26% 0.27% 0.30 Net Interest Margin 3.17% 3.23% 3.11% 3.05% 3.23% 3.11% 3.05% 3.23% 3.10% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20% 3.20%												225%
Nonterm-to-Total Shares 92% 85% 80% 77% 74% 69% 70% 85% 81% 79% 75 Short-term Funding Ratio Net Long-term Asset Ratio 39.8% 30.7% 24.4% 20.5% 14.9% 11.7% 12.8% 25.1% 22.8% 17.3% 12.9 Net Long-term Asset Ratio 3.5% 7.8% 18.2% 24.1% 30.5% 35.6% 34.0% 17.0% 20.6% 27.6% 33.8 **LOAN QUALITY** Loan Delinquency Ratio 0.86% 0.57% 0.46% 0.46% 0.47% 0.59% 0.57% 0.47% 0.47% 0.47% 0.57% 0.47% 0.47% 0.57% 0.46% 0.46% 0.47% 0.59% 0.57% 0.47% 0.47% 0.47% 0.57% 0.47% 0.47% 0.47% 0.57% 0.46% 0.46% 0.47% 0.59% 0.55% 1.62% 1.45% 1.28% 1.27% 1.27% 1.62% 1.45% 1.28% 1.27% 1.27% 1.62% 1.45% 1.28% 1.27% 1.27% 1.62% 1.45% 1.28% 1.27% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.28% 1.27% 1.62% 1.45% 1.22% 1.00% 0.59% 1.46% 1.22% 0.93% 0.76% 0.66% 0.55% 0.63% 1.81% 1.11% 0.96% 0.79 1.46% 1.22% 0.93% 0.76% 0.66% 0.55% 0.63% 1.81% 1.11% 0.96% 0.79 1.53% 0.92% 0.65% 0.55% 0.54% 0.48% 0.49% 0.49% 0.96% 0.68% 0.61% 0.56% 0.55% 0.44% 0.43% 0.43% 0.43% 0.49% 0.49% 0.96% 0.68% 0.61% 0.56% 0.55% 0.44% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43% 0.43	Indirect-to-Total Loans	0%	0%	5%	12%	19%	22%	21%	0%	4%	8%	16%
Short-term Funding Ratio 39.8% 30.7% 24.4% 20.5% 14.9% 11.7% 12.8% 25.1% 22.8% 17.3% 12.9 Net Long-term Asset Ratio 3.5% 7.8% 18.2% 24.1% 30.5% 35.6% 34.0% 17.0% 20.6% 27.6% 33.8 Standard Form Asset Ratio 3.5% 7.8% 18.2% 24.1% 30.5% 35.6% 34.0% 17.0% 20.6% 27.6% 33.8 Standard Form Asset Ratio 3.35% 1.80% 1.06% 0.84% 0.75% 0.68% 0.70% 1.14% 0.98% 0.81% 0.71 Net Charge-off Ratio 0.86% 0.57% 0.46% 0.46% 0.46% 0.47% 0.59% 0.57% 0.47% 0.47% 0.47% 0.57 Misery Index 4.21% 2.37% 1.52% 1.30% 1.22% 1.27% 1.27% 1.62% 1.45% 1.28% 1.27 Thispery Index 4.21% 2.37% 1.52% 1.30% 1.22% 1.27% 1.27% 1.62% 1.01% 0.83% 0.69 Vehicle Loan Delinquency 1.63% 1.62% 0.99% 0.72% 0.65% 0.55% 0.55% 0.55% 1.62% 1.01% 0.83% 0.69 Vehicle Loan Delinquency 2.80% 1.75% 0.98% 0.78% 0.66% 0.55% 0.63% 1.81% 1.12% 0.97% 0.79 Direct Loans 2.80% 1.75% 0.98% 0.78% 0.66% 0.55% 0.63% 1.81% 1.11% 0.96% 0.78 Indirect Loans 0.00% 1.46% 1.22% 0.93% 0.76% 0.64% 0.66% 1.46% 1.22% 1.00% 0.79 Loss Allow as % of Loans 2.75% 1.33% 0.89% 0.82% 0.79% 0.88% 0.86% 1.42% 0.95% 0.88% 0.81 Current Loss Exposure 1.53% 0.92% 0.65% 0.55% 0.54% 0.48% 0.49% 0.96% 0.68% 0.61% 0.56 EARNINGS Corposition 0.55% 0.44% 0.43% 0.48% 0.49% 0.99% 0.90% 0.45% 0.43% 0.45% 0.56 Gross Asset Yield 4.11% 4.01% 3.78% 3.81% 3.81% 3.85% 4.12% 4.06% 4.02% 3.81% 3.81% 3.84 3.85 3.24% 3.13% 3.16% 3.57% 3.38% 3.36% 3.27 3.23% 3.12% 3.09% 2.98 Non-Interest Margin 3.17% 3.23% 3.11% 3.05% 2.93% 2.67% 2.73% 3.23% 3.12% 3.09% 2.98 Non-Interest Income 0.55% 0.73% 1.02% 2.44% 2.25% 1.71% 1.85% 2.99% 2.64% 2.54% 2.34 Net Operating Expense	Loans-to-Total Shares	62%	63%	63%	68%	78%	87%	84%	63%	63%	65%	74%
Net Long-term Asset Ratio 3.5% 7.8% 18.2% 24.1% 30.5% 35.6% 34.0% 17.0% 20.6% 27.6% 33.8	Nonterm-to-Total Shares	92%	85%	80%	77%	74%	69%	70%	85%	81%	79%	75%
Net Long-term Asset Ratio 3.5% 7.8% 18.2% 24.1% 30.5% 35.6% 34.0% 17.0% 20.6% 27.6% 33.8	Short-term Funding Ratio	39.8%	30.7%	24.4%	20.5%	14.9%	11.7%	12.8%	25.1%	22.8%	17.3%	12.9%
Loan Delinquency Ratio 3.35% 1.80% 1.06% 0.84% 0.75% 0.68% 0.77% 0.57% 0.47% 0.47% 0.47% 0.47% 0.47% 0.47% 0.47% 0.47% 0.57 "Misery" Index 4.21% 2.37% 1.52% 1.30% 1.22% 1.27% 1.27% 1.27% 1.62% 1.45% 1.45% 1.28% 1.27 RE Loan Delinquency 1.63% 1.62% 0.99% 0.72% 0.65% 0.52% 0.55% 0.55% 1.62% 1.01% 0.83% 0.69 Vehicle Loan Delinquency 2.80% 1.75% 1.00% 0.82% 0.71% 0.61% 0.65% 0.55% 0.63% 1.81% 1.11% 0.96% 0.78 Indirect Loans 0.00% 1.46% 1.22% 0.99% 0.78% 0.66% 0.55% 0.63% 1.81% 1.11% 0.96% 0.78 Indirect Loans 0.00% 1.46% 1.22% 0.93% 0.76% 0.64% 0.66% 1.46% 1.22% 0.95% 0.88% 0.81% 0.79% 0.88% 0.86% 1.42% 0.95% 0.88% 0.81% 0.81% 0.81% 0.83% 0.89 0.82% 0.71% 0.65% 0.63% 1.81% 1.11% 0.96% 0.78 Indirect Loans 0.00% 1.46% 1.22% 0.93% 0.76% 0.64% 0.66% 1.46% 1.22% 0.95% 0.88% 0.81% 0.79% 0.88% 0.88% 0.86% 1.42% 0.95% 0.88% 0.81% 0.81% 0.79% 0.83% 0.89% 0.88% 0.80% 0.49% 0.96% 0.68% 0.61% 0.99% 0.90% 0.45% 0.43% 0.45% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.61% 0.99% 0.90% 0.45% 0.43% 0.45% 0.45% 0.56% 0.56% 0.56% 0.56% 0.61% 0.99% 0.90% 0.45% 0.43% 0.45% 0.45% 0.56% 0.56% 0.56% 0.61% 0.99% 0.90% 0.45% 0.43% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45%	J											33.8%
Loan Delinquency Ratio 3.35% 1.80% 1.06% 0.84% 0.75% 0.68% 0.77% 0.57% 0.47% 0.47% 0.47% 0.47% 0.47% 0.47% 0.47% 0.47% 0.57 "Misery" Index 4.21% 2.37% 1.52% 1.30% 1.22% 1.27% 1.27% 1.27% 1.62% 1.45% 1.45% 1.28% 1.27 RE Loan Delinquency 1.63% 1.62% 0.99% 0.72% 0.65% 0.52% 0.55% 0.55% 1.62% 1.01% 0.83% 0.69 Vehicle Loan Delinquency 2.80% 1.75% 1.00% 0.82% 0.71% 0.61% 0.65% 0.55% 0.63% 1.81% 1.11% 0.96% 0.78 Indirect Loans 0.00% 1.46% 1.22% 0.99% 0.78% 0.66% 0.55% 0.63% 1.81% 1.11% 0.96% 0.78 Indirect Loans 0.00% 1.46% 1.22% 0.93% 0.76% 0.64% 0.66% 1.46% 1.22% 0.95% 0.88% 0.81% 0.79% 0.88% 0.86% 1.42% 0.95% 0.88% 0.81% 0.81% 0.81% 0.83% 0.89 0.82% 0.71% 0.65% 0.63% 1.81% 1.11% 0.96% 0.78 Indirect Loans 0.00% 1.46% 1.22% 0.93% 0.76% 0.64% 0.66% 1.46% 1.22% 0.95% 0.88% 0.81% 0.79% 0.88% 0.88% 0.86% 1.42% 0.95% 0.88% 0.81% 0.81% 0.79% 0.83% 0.89% 0.88% 0.80% 0.49% 0.96% 0.68% 0.61% 0.99% 0.90% 0.45% 0.43% 0.45% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.56% 0.61% 0.99% 0.90% 0.45% 0.43% 0.45% 0.45% 0.56% 0.56% 0.56% 0.56% 0.61% 0.99% 0.90% 0.45% 0.43% 0.45% 0.45% 0.56% 0.56% 0.56% 0.61% 0.99% 0.90% 0.45% 0.43% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45% 0.45%	LOAN QUALITY											
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"Misery" Index												0.57%
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Net Operating Expense 3.65% 2.94% 2.60% 2.44% 2.25% 1.71% 1.85% 2.99% 2.64% 2.54% 2.34 Net Operating Return -0.48% 0.29% 0.51% 0.61% 0.68% 0.95% 0.89% 0.24% 0.48% 0.55% 0.64 Non-recurring Inc(Exp) 0.41% 0.03% 0.05% 0.02% 0.04% 0.05% 0.05% 0.05% 0.03% 0.04 Net Income -0.06% 0.32% 0.56% 0.63% 0.72% 1.01% 0.94% 0.29% 0.53% 0.58% 0.68												1.35%
Net Operating Return -0.48% 0.29% 0.51% 0.61% 0.68% 0.95% 0.89% 0.24% 0.48% 0.55% 0.64 Non-recurring Inc(Exp) 0.41% 0.03% 0.05% 0.02% 0.04% 0.05% 0.05% 0.05% 0.03% 0.04 Net Income -0.06% 0.32% 0.56% 0.63% 0.72% 1.01% 0.94% 0.29% 0.53% 0.58% 0.68												3.69%
Non-recurring Inc(Exp) 0.41% 0.03% 0.05% 0.02% 0.04% 0.05% 0.05% 0.05% 0.05% 0.05% 0.03% 0.04 Net Income -0.06% 0.32% 0.56% 0.63% 0.72% 1.01% 0.94% 0.29% 0.53% 0.58% 0.68												2.34%
Net Income -0.06% 0.32% 0.56% 0.63% 0.72% 1.01% 0.94% 0.29% 0.53% 0.58% 0.68												0.64%
												0.04%
Return on Net Worth -0.4% 2.0% 4.3% 5.2% 6.2% 9.5% 7.0% 1.0% 4.0% 4.6% 5.7	Net Income	-0.06%	0.32%	0.56%	0.63%	0.72%	1.01%	0.94%	0.29%	0.53%	0.58%	0.68%
1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 5.7/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0 1.5/0	Return on Net Worth	-0.4%	2.0%	4.3%	5.2%	6.2%	8.5%	7.9%	1.9%	4.0%	4.6%	5.7%

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Q4-2019	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance Avg Loan Rate Avg Loan Yield, net	\$4,312 7% 7%	\$7,450 6% 6%	\$8,344 5% 5%	\$10,252 5% 5%	\$13,299 5% 5%	\$16,896 5% 4%	\$15,668 5% 4%	\$7,260 6% 6%	\$8,215 5% 5%	\$9,291 5% 5%	\$12,265 5% 5%
Avg Share Balance Avg Share Rate	\$2,268 0.69%	\$4,741 0.53%	\$7,270 0.49%	\$8,360 0.55%	\$9,463 0.71%	\$11,743 1.18%	\$10,963 1.06%	\$4,447 0.54%	\$6,778 0.50%	\$7,505 0.53%	\$8,788 0.65%
NM Deposit Ratio	1.7%	1.2%	1.0%	0.9%	1.1%	0.9%	1.0%	1.2%	1.0%	1.0%	1.1%
Net Operating Profitability	/-										
Earning Asset/Funding Avg Revenue per FTE	124% \$47,525	118% \$111,845	112% \$166,194	109% \$180,185	108% \$196,430	109% \$292,787	109% \$262,191	119% \$103,118	113% \$154,925	111% \$167,133	109% \$187,159
Avg OpExpense per FTE Avg Int & Prov Exp per FTE	\$42,841 \$9,553	\$86,654 \$18,329	\$125,116 \$23,389	\$131,750 \$26,690	\$137,099 \$34,188	\$164,109 \$77,693	\$155,105 \$64,194	\$80,709 \$17,139	\$117,183 \$22,272	\$124,223 \$24,408	\$133,025 \$31,093
Avg OpReturn per FTE Net OpExp-to-Total Exp	-\$4,869 87%	\$6,861 80%	\$17,688 72%	\$21,744 66%	\$25,143 61%	\$50,986 56%	\$42,892 58%	\$5,270 81%	\$15,470 73%	\$18,502 69%	\$23,042 63%
Operating Revenue-											
Non-Int Inc-to-Total Rev Interest Inc per FTE Non-Int Inc per FTE	12% \$32,397 \$5,575	15% \$76,330 \$17,186	21% \$107,482 \$35,323	25% \$108,195 \$45,300	27% \$108,808 \$53,434	25% \$142,485 \$72,609	25% \$132,326 \$65,671	15% \$70,369 \$15,610	21% \$100,851 \$31,801	23% \$104,400 \$38,325	26% \$107,413 \$48,653
Operating Expenses-											
C&B Expense Ratio Pct of Total Op Exp	2.05% 49%	1.92% 52%	1.73% 48%	1.79% 48%	1.86% 50%	1.60% 52%	1.65% 51%	1.93% 52%	1.75% 48%	1.77% 48%	1.83% 50%
Avg C&B per FTE Occ & Ops Exp Ratio	1.32%	\$45,436 0.98%	\$59,838 0.96% 27%	\$63,226	\$69,020 0.94% 26%	\$85,319 0.75% 25%	\$79,757 0.79%	1.01%	\$56,671 0.97% 27%	\$59,839 0.95% 26%	\$66,115 0.95%
Pct of Total Op Exp Avg O&O per FTE	31% \$13,453	27% \$23,243	\$33,258	25% \$32,887	\$35,092	\$40,258	25% \$38,481	27% \$21,914	\$31,231	\$32,031	26% \$34,123
All Other Exp Ratio Pct of Total Op Exp	0.41%	0.73% 20%	0.87%	0.99% 27%	0.85%	0.67%	0.71%	0.71% 19%	0.85%	0.92% 25%	0.87%
Avg AOE per FTE	\$8,425	\$17,976	\$32,021	\$35,638	\$32,987	\$38,531	\$36,867	\$16,680	\$29,280	\$32,353	\$32,787
Average Margin per Account											
Avg Int Inc per Loan Avg Int Exp per Share Avg Return	\$283 \$16 \$267	\$422 \$25 \$397	\$430 \$36 \$394	\$502 \$46 \$455	\$599 \$67 \$532	\$751 \$139 \$612	\$703 \$117 \$586	\$415 \$24 \$391	\$429 \$34 \$395	\$469 \$39 \$429	\$570 \$57 \$512
Staffing-	1										
Full-time Equivalents Pct PT Employees FTE-to-Ops (Staffing)	358 78% 2.06	2,281 42% 0.76	12,130 15% 0.44	13,814 11% 0.38	61,743 8% 0.32	221,494 6% 0.21	311,819 7% 0.24	2,639 48% 0.83	14,768 22% 0.48	28,582 17% 0.43	90,325 11% 0.35
							-				
Membership Outreach- Members-to-Potential	8.5%	7.8%	2.9%	2.6%	2.7%	3.1%	3.0%	7.9%	3.3%	2.9%	2.7%
Members-to-FTEs	343	399	403	365	337	400	386	391	401	383	352
Branches Members per Branch	391 314	956 952	2,417 2,024	1,755 2,869	5,215 3,993	10,396 8,523	21,130 5,697	1,347 766	3,764 1,574	5,519 1,986	10,734 2,961