**Business & Industry Consulting** 

ANALYSIS

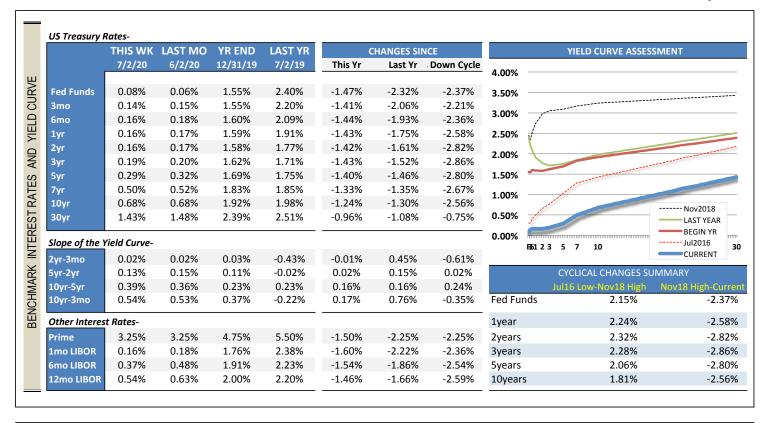
AND

**ECONOMIC UPDATE** 

Market Analysis

RESOURCES

03 July 2020



## **ECONOMIC RECOVERY ADDS 4.8M JOBS IN JUNE: JOBLESS RATE FALLS TO 11.1%**

Nonfarm payrolls soared by 4.8 million in June and the unemployment rate fell to 11.1% as the U.S. continued its reopening from the coronavirus pandemic, the Labor Department said Thursday.

The jobs growth marked a big leap from the 2.7 million in May, which was revised up by 190,000. The June total is easily the largest singlemonth gain in U.S. history.

While new jobless claims remained stubbornly high last week, with another 1.427 million Americans filing, continuing claims actually increased by 59,000 to 19.3 million, highlighting the jobless problem likely exacerbated by the ongoing presence of the virus and its economic impact.

A big contributor to the decline of the jobless rate was a plunge in those on temporary layoff. That total fell by 4.8 million in June to 10.6 million after a decrease of 2.7 million in May. The short-term jobless level fell by 1 million to 2.8 million. However, those reporting permanent job losses also jumped, rising by 588,000 to 2.883 million, the highest level in more than six years.

The labor force participation level rose to 61.5%, which brings it to 1.9 percentage points below its February level, a month before the coronavirus pandemic shut down much of the U.S. economy.

Key Economic Indicators for Banks, Thrifts & Credit Unions-										
		LATEST	CURRENT	PREV						
GDP	QoQ	Q1-2nd	-5.0%	2.1%						
GDP - YTD	Annl	Q1-2nd	-5.0%	2.4%						
Consumer Spending	QoQ	Q1-2nd	-6.8%	1.8%						
Consumer Spending	Annl	Q1-2nd	-6.8%	3.0%						
Unemployment Consumer Inflation Core Inflation	Mo YoY YoY	June May May	11.1% 0.1% 1.2%	13.3% 0.3% 1.4%						
Consumer Credit Retail Sales Vehicle Sales Home Sales	Annual YoY Annl (Mil) Annl (Mil)	Apr May May May	-19.6% -4.7% 12.6 4.533	-3.3% -4.3% 8.6 4.957						
Home Prices	YoY	April	4.0%	3.9%						

	THIS WK	YR END	PCT CHANGES	
	7/2/20	12/31/19	YTD	12Mos
DJIA	25,827	28,538	-9.5%	-4.2%
S&P 500	3,130	3,231	-3.1%	4.5%
NASDAQ	10,207	8,973	13.8%	24.9%
Crude Oil	40.12	61.06	-34.3%	-30.5%
Avg Gasoline	2.17	2.57	-15.4%	-21.0%
Gold	1,787.6	1,523.1	17.4%	27.6%



# RESOURCES "

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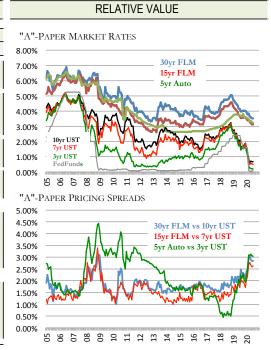
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### AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	VTD (	Change	Charin Cu	rrent Cycle*	Doto Co	maleli de d
			Change		•		ensitivity
	7/2/20	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.88%	-0.57%	-1.50%	-0.81%	-2.25%	38%	36%
Platinum CC	9.07%	-0.85%	-1.50%	-1.20%	-2.25%	57%	53%
48mo Veh	3.13%	-0.34%	-1.42%	-0.53%	-2.82%	24%	19%
60mo Veh	3.24%	-0.35%	-1.43%	-0.53%	-2.86%	24%	19%
72mo Veh	3.57%	-0.34%	-1.42%	-0.55%	-2.83%	24%	19%
HE LOC	4.05%	-0.95%	-1.50%	-1.51%	-2.25%	63%	67%
10yr HE	5.04%	-0.24%	-1.40%	-0.48%	-2.85%	17%	17%
15yr FRM	3.13%	-0.44%	-1.32%	-1.45%	-2.72%	33%	53%
30yr FRM	3.52%	-0.49%	-1.24%	-1.54%	-2.56%	40%	60%
Sh Drafts	0.12%	-0.02%	-1.47%	-0.02%	-2.37%	1%	1%
Reg Svgs	0.14%	-0.05%	-1.47%	-0.05%	-2.37%	3%	2%
MMkt-10k	0.26%	-0.19%	-1.47%	-0.22%	-2.37%	13%	9%
MMkt-50k	0.37%	-0.25%	-1.47%	-0.28%	-2.37%	17%	12%
6mo CD	0.45%	-0.54%	-1.44%	-0.58%	-2.36%	38%	25%
1yr CD	0.65%	-0.75%	-1.43%	-0.86%	-2.58%	52%	33%
2yr CD	0.82%	-0.82%	-1.42%	-1.03%	-2.82%	58%	37%
3yr CD	0.95%	-0.84%	-1.43%	-1.11%	-2.86%	59%	39%



#### STRATEGICALLY FOR CREDIT UNIONS

The composition of job gains suggests that hiring will continue to be strong. In fact, a second consecutive large upside surprise to hiring relative to consensus confirms our view that the reopening rebound could be much more robust than most expected a couple months ago.

There is particular encouragement shown by the composition of hiring, which shows potential for further large gains in manufacturing, construction, and healthcare jobs, which are relatively insulated from social distancing.

The private sector added most of the new jobs in June as state and local government continue to struggle with the crisis. Government employment increased only by 33,000 jobs and remains 1.5 million below its February level.

Americans are facing more uncertainty in the months to come even as the economy is reopening. At the top of the list of worries is a resurgence of Covid-19 infections. Parts of the country are already dealing with that, and some states have delayed or paused their reopening plans accordingly. That means it could take even longer for jobs to resurface after the lockdown.

It also could mean a longer period of time that credit unions will see member demand for products and services return to normal levels.

Additional information and other market-related reports can be viewed at www.Meridian-ally.com

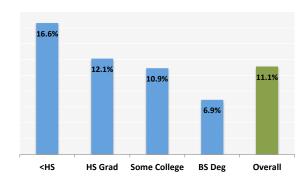
ECONOMIC RELEASES			
RELEASES THIS WEEK:		Current	Previous
Home Prices (Apr, YoY)		4.0%	3.9%
Construction Spending (May, N	лоМ)	-2.1%	-2.9%
FOMC Minutes	"Highly accommod	ative" mone	tary policy
Unemployment Rate (June)		11.1%	13.3%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Wholesale Inflation (Jun, YoY)	-0.6%	-0.8%

#### MERIDIAN ECONOMICS

Trusted Insight, Effective Solution

### **UNEMPLOYMENT - BY EDUCATION**



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<sup>\*</sup>Since Nov 2018





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### **ECONOMIC CALENDAR**

SATURDAY	FRIDAY	THURSDAY	MONDAY TUESDAY		
(	Unemployment 13.3% Consumer Credit	Jobless Claims 1.877M Continued Claims 21.3M	3 Vehicle Sales 12.2M	2	Jun 1 Construction Spending -2.9%
13	12	Jobless Claims 1.542M Continued Claims 20.6M Wh Inflation -0.8%	10 Cons Inflation +0.1% FOMC Meeting	9	8
20	19	Jobless Claims 1.508k Continued Claims 20.5k	17	Retail Sales +17.7% Ind Production -15.3%	15
27	Personal Income -4.2% Personal Spending 8.2%	Jobless Claims 1.48M Continued Claims 19.5M GDP (Final Q1) -5.0%	24	23 New Home Sales 623k	Exist Home Sales 3.91M
	3 INDEPENDENCE DAY HOLIDAY	Jobless Claims 1.427M Continued Claims 19.3M Unemployment 11.1%	Jul 1 FOMC Minutes	30 Home Prices +4%	29
11	10 Wholesale Inflation	9 Jobless Claims Continued Claims	8 Consumer Credit	7	6
18	17	Jobless Claims Continued Claims Retail Sales	15 Industrial Production	14 Consumer Inflation	13
29	New Home Sales	Jobless Claims Continued Claims	Existing Home Sales	21	20
Aug 1	31	Jobless Claims Continued Claims GDP (Q2-1st)	29 FOMC Announcement	Home Prices Consumer Confidence	27 Durable Goods





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			ECO	NOMIC FO	RECAST						
											June 202
		2019			20	20			20	021	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
	,	•	•	•		•	•	,			
ECONOMIC OUTLOOK											
LCONOIVIIC OOTLOOK											
Gross Domestic Product	2.0%	2.1%	2.1%	-5.0%	-34.5%	3.3%	7.6%	7.1%	7.3%	6.1%	4.3%
Consumer Spending	4.6%	3.2%	1.8%	-6.8%	-40.5%	13.8%	10.4%	2.9%	2.6%	3.4%	3.2%
Government Spending	4.8%	1.7%	2.5%	0.8%	-6.7%	3.5%	3.3%	2.5%	2.6%	2.2%	1.7%
C	4.00/	4.00/	2.00/	2.40/	0.20/	0.00/	4.20/	4.00/	2.40/	2.70/	2.20/
Consumer Inflation	1.8%	1.8% 2.6%	2.0% 3.5%	2.1%	0.3% 13.7%	0.9% 10.9%	1.2% 9.3%	1.8% 7.9%	3.4% 7.4%	2.7% 6.9%	2.3% 6.3%
Unemployment Rate Home Prices	3.6% 2.0%	2.0%	2.5%	3.8% 2.9%	3.0%	2.9%	9.3% 3.0%	3.2%	7.4% 3.3%	3.4%	3.5%
nome Prices	2.0%	2.1%	2.5%	2.9%	3.0%	2.9%	3.0%	3.2%	3.3%	3.4%	3.5%
								I			
HOME & VEHICLE LOAN M	ARKETS										
T	5.040	6.400	6.420	6.400	<b>5</b> 260	5.054	6.4.13	6 200	6 204	6 204	6 55
Total Home Sales (Mil)	5.948 5.287	6.109 5.410	6.130 5.420	6.198	5.368 4.736	5.854 5.181	6.142 5.427	6.200	6.301 5.580	6.381 5.656	6.55 5.80
Existing Homes (Mil) New Homes (Mils)	0.661	0.699	0.710	5.483 0.715	0.632	0.673	0.715	5.491 0.709	0.721	0.725	0.74
New Hollies (Mills)	0.001	0.099	0.710	0.715	0.032	0.075	0.715	0.709	0.721	0.725	0.74
Single Family Origs (B\$)	501	651	696	563	868	695	525	489	561	554	480
Purchase	355	375	314	257	348	380	315	302	379	392	332
	146	276	382	306	520	315	210	187	182	162	148
Refinancing			/	54%	60%	45%	40%	38%	32%	29%	31%
Refinancing Refi Share (%)	29%	42%	55%	34%	0070						
Refi Share (%)											
Refi Share (%)	29% 17.5	42% 17.5	17.2	15.4	12.1	13.4	15.3	15.2	14.6	16.2	16.0
Refi Share (%)								15.2	14.6	16.2	16.0
Refi Share (%)								15.2	14.6	16.2	16.0
Refi Share (%) Vehicle Loans Sales (Mil)								15.2	14.6	16.2	16.0
Refi Share (%)  Vehicle Loans Sales (Mil)  MARKET RATE OUTLOOK	17.5	17.5	17.2	15.4	12.1	13.4	15.3	0.1%			
Refi Share (%)  Vehicle Loans Sales (Mil)  MARKET RATE OUTLOOK  Fed Funds	2.4%	17.5	17.2	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
Refi Share (%)  Vehicle Loans Sales (Mil)  MARKET RATE OUTLOOK  Fed Funds 2-year US Treasury	17.5 2.4% 1.8%	17.5 1.9% 1.8%	17.2 1.6% 1.6%	0.1% 1.4%	12.1	0.1% 0.2%	15.3			0.1% 0.5%	0.1% 0.6%
Refi Share (%)  Vehicle Loans Sales (Mil)  MARKET RATE OUTLOOK  Fed Funds 2-year US Treasury 3-year US Treasury	2.4%	17.5	17.2	0.1%	0.1% 0.2%	0.1%	0.1% 0.3%	0.1% 0.4%	0.1% 0.4%	0.1%	0.1% 0.6% 0.6%
Refi Share (%)  Vehicle Loans Sales (Mil)  MARKET RATE OUTLOOK  Fed Funds 2-year US Treasury 3-year US Treasury 7-years US Treasury	2.4% 1.8% 1.7%	1.9% 1.8% 1.7%	1.6% 1.6% 1.6%	0.1% 1.4% 1.5%	0.1% 0.2% 0.2%	0.1% 0.2% 0.2%	0.1% 0.3% 0.3%	0.1% 0.4% 0.4%	0.1% 0.4% 0.4%	0.1% 0.5% 0.5%	0.1% 0.6% 0.6% 1.1%
Refi Share (%)  Vehicle Loans Sales (Mil)  MARKET RATE OUTLOOK  Fed Funds 2-year US Treasury 3-year US Treasury 7-years US Treasury 10-year US Treasury	2.4% 1.8% 1.7% 1.9% 2.3%	1.9% 1.8% 1.7% 1.8% 1.8%	1.6% 1.6% 1.6% 1.6% 1.8%	0.1% 1.4% 1.5% 1.6% 1.4%	0.1% 0.2% 0.2% 0.6% 1.0%	0.1% 0.2% 0.2% 0.6% 1.2%	0.1% 0.3% 0.3% 0.7% 1.3%	0.1% 0.4% 0.4% 0.8% 1.5%	0.1% 0.4% 0.4% 0.8% 1.5%	0.1% 0.5% 0.5% 0.9% 1.7%	0.1% 0.6% 0.6% 1.1% 1.8%
Refi Share (%)  Vehicle Loans Sales (Mil)  MARKET RATE OUTLOOK  Fed Funds 2-year US Treasury 3-year US Treasury 7-years US Treasury 10-year US Treasury	2.4% 1.8% 1.7% 1.9% 2.3%	1.9% 1.8% 1.7% 1.8% 1.8%	1.6% 1.6% 1.6% 1.6% 1.8% 3.7%	0.1% 1.4% 1.5% 1.6% 1.4%	0.1% 0.2% 0.2% 0.6% 1.0%	0.1% 0.2% 0.2% 0.6% 1.2% 3.4%	0.1% 0.3% 0.3% 0.7% 1.3%	0.1% 0.4% 0.4% 0.8% 1.5%	0.1% 0.4% 0.4% 0.8% 1.5%	0.1% 0.5% 0.5% 0.9% 1.7%	0.1% 0.6% 0.6% 1.1% 1.8%
~	2.4% 1.8% 1.7% 1.9% 2.3%	1.9% 1.8% 1.7% 1.8% 1.8%	1.6% 1.6% 1.6% 1.6% 1.8%	0.1% 1.4% 1.5% 1.6% 1.4%	0.1% 0.2% 0.2% 0.6% 1.0%	0.1% 0.2% 0.2% 0.6% 1.2%	0.1% 0.3% 0.3% 0.7% 1.3%	0.1% 0.4% 0.4% 0.8% 1.5%	0.1% 0.4% 0.4% 0.8% 1.5%	0.1% 0.5% 0.5% 0.9% 1.7%	0.1% 0.6% 0.6% 1.1% 1.8% 3.7% 3.8% 4.0%

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O4-2019	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
<b>Q. 000</b>											
DEMOGRAPHICS	1							1			
Number of Credit Unions	402	927	1,635	677	1,018	577	5,236	1,329	2,964	3,641	4,659
Average Assets (\$Mil)	\$1.0	\$6.0	\$26.1	\$72.8	\$226.8	\$1,949.0	\$277.6	\$4.5	\$16.4	\$26.9	\$70.6
Pct of Credit Unions	8%	18%	31%	13%	19%	11%	100%	25%	57%	70%	89%
Pct of Industry Assets	0%	0%	3%	3%	15%	79%	100%	0%	3%	6%	21%
GROWTH RATES (YTD)											
Total Assets	-9.6%	-7.2%	-3.3%	-1.5%	-1.4%	10.6%	7.8%	-7.4%	-3.8%	-2.7%	-1.7%
Total Loans	-8.1%	-7.0%	-3.0%	-2.4%	-3.0%	8.5%	6.2%	-7.0%	-3.5%	-2.9%	-3.0%
Total Shares	-8.0%	-6.4%	-3.1%	-1.6%	-1.2%	9.4%	6.9%	-6.5%	-3.6%	-2.6%	-1.6%
Net Worth	-7.7%	-4.4%	-1.1%	1.1%	0.5%	11.0%	8.5%	-4.7%	-1.6%	-0.3%	0.3%
BALANCE SHEET ALLOCATIO	N										
Net Worth-to-Total Assets	19.1%	16.3%	13.2%	12.3%	11.6%	11.2%	11.4%	16.5%	13.6%	12.9%	12.0%
Cash & Inv-to-Total Assets	50%	46%	43%	37%	27%	23%	25%	46%	43%	40%	31%
Loans-to-Total Assets	50%	52%	54%	59%	68%	72%	71%	52%	54%	56%	64%
Vehicle-to-Total Loans	60%	63%	49%	43%	39%	32%	34%	62%	50%	46%	41%
REL-to-Total Loans	1%	8%	30%	39%	45%	52%	50%	8%	28%	34%	42%
REL-to-Net Worth	2%	27%	123%	185%	262%	337%	313%	25%	109%	146%	225%
Indirect-to-Total Loans	0%	0%	5%	12%	19%	22%	21%	0%	4%	8%	16%
Loans-to-Total Shares	62%	63%	63%	68%	78%	87%	84%	63%	63%	65%	74%
Nonterm-to-Total Shares	92%	85%	80%	77%	74%	69%	70%	85%	81%	79%	75%
Short-term Funding Ratio	39.8%	30.7%	24.4%	20.5%	14.9%	11.7%	12.8%	25.1%	22.8%	17.3%	12.9%
Net Long-term Asset Ratio	3.5%	7.8%	18.2%	24.1%	30.5%	35.6%	34.0%	17.0%	20.6%	27.6%	33.8%
LOAN QUALITY											
Loan Delinquency Ratio	3.35%	1.80%	1.06%	0.84%	0.75%	0.68%	0.70%	1.14%	0.98%	0.81%	0.71%
Net Charge-off Ratio	0.86%	0.57%	0.46%	0.46%	0.47%	0.59%	0.57%	0.47%	0.47%	0.47%	0.57%
"Misery" Index	4.21%	2.37%	1.52%	1.30%	1.22%	1.27%	1.27%	1.62%	1.45%	1.28%	1.27%
RE Loan Delinquency	1.63%	1.62%	0.99%	0.72%	0.65%	0.52%	0.55%	1.62%	1.01%	0.83%	0.69%
Vehicle Loan Delinquency	2.80%	1.75% 1.75%	1.00%	0.82% 0.78%	0.71% 0.66%	0.61% 0.55%	0.65% 0.63%	1.81% 1.81%	1.12%	0.97% 0.96%	0.79% 0.78%
Direct Loans Indirect Loans	2.80% 0.00%	1.75%	0.98% 1.22%	0.78%	0.66%	0.55%	0.65%	1.46%	1.11% 1.22%	1.00%	0.78%
Loss Allow as % of Loans Current Loss Exposure	2.75% 1.53%	1.33% 0.92%	0.89% 0.65%	0.82% 0.55%	0.79% 0.54%	0.88% 0.48%	0.86% 0.49%	1.42% 0.96%	0.95% 0.68%	0.88% 0.61%	0.81% 0.56%
	1.55%	0.5270	0.0070	0.5570	0.0 170	01.070	0.1370	0.5070	0.0070	0.01/0	0.5070
EARNINGS			0	0.5	0.5	1			0.5	0.000	0.5
Gross Asset Yield	4.11%	4.01%	3.78%	3.81%	3.85%	4.12%	4.06%	4.02%	3.81%	3.81%	3.84%
Cross Interest Margin	0.55%	0.44%	0.43%	0.48%	0.61%	0.99%	0.90%	0.45%	0.43%	0.45%	0.56%
Gross Interest Margin	3.55%	3.57%	3.36%	3.33%	3.24%	3.13%	3.16%	3.57%	3.38%	3.36%	3.27%
Provision Expense  Net Interest Margin	0.38% 3.17%	0.33%	0.25% 3.11%	0.27% 3.05%	0.31% 2.93%	0.47% 2.67%	0.43% 2.73%	0.34% 3.23%	0.26% 3.12%	0.27% 3.09%	0.30% 2.98%
9											
Non-Interest Income	0.55%	0.73%	1.02%	1.28%	1.44%	1.36%	1.36%	0.72%	0.98%	1.13%	1.35%
Non-Interest Expense  Net Operating Expense	4.19% 3.65%	3.67% 2.94%	3.62% 2.60%	3.72% 2.44%	3.69% 2.25%	3.07% 1.71%	3.20% 1.85%	3.70% 2.99%	3.63% 2.64%	3.67% 2.54%	3.69% 2.34%
Net Operating Expense	-0.48%	0.29%	0.51%	0.61%	0.68%	0.95%	0.89%	0.24%	0.48%	0.55%	0.64%
Non-recurring Inc(Exp)	0.41%	0.03%	0.05%	0.02%	0.04%	0.05%	0.05%	0.05%	0.05%	0.03%	0.04%
Net Income	-0.06%	0.32%	0.56%	0.63%	0.72%	1.01%	0.94%	0.29%	0.53%	0.58%	0.68%
Return on Net Worth	-0.4%	2.0%	4.3%	5.2%	6.2%	8.5%	7.9%	1.9%	4.0%	4.6%	5.7%

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Q4-2019	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance Avg Loan Rate Avg Loan Yield, net	\$4,312 7% 7%	\$7,450 6% 6%	\$8,344 5% 5%	\$10,252 5% 5%	\$13,299 5% 5%	\$16,896 5% 4%	\$15,668 5% 4%	\$7,260 6% 6%	\$8,215 5% 5%	\$9,291 5% 5%	\$12,265 5% 5%
Avg Share Balance Avg Share Rate	\$2,268 0.69%	\$4,741 0.53%	\$7,270 0.49%	\$8,360 0.55%	\$9,463 0.71%	\$11,743 1.18%	\$10,963 1.06%	\$4,447 0.54%	\$6,778 0.50%	\$7,505 0.53%	\$8,788 0.65%
NM Deposit Ratio	1.7%	1.2%	1.0%	0.9%	1.1%	0.9%	1.0%	1.2%	1.0%	1.0%	1.1%
Net Operating Profitability	<b>y-</b>										
Earning Asset/Funding Avg Revenue per FTE	124% \$47,525	118% \$111,845	112% \$166,194	109% \$180,185	108% \$196,430	109% \$292,787	109% \$262,191	119% \$103,118	113% \$154,925	111% \$167,133	109% \$187,159
Avg OpExpense per FTE Avg Int & Prov Exp per FTE	\$42,841 \$9,553	\$86,654 \$18,329	\$125,116 \$23,389	\$131,750 \$26,690	\$137,099 \$34,188	\$164,109 \$77,693	\$155,105 \$64,194	\$80,709 \$17,139	\$117,183 \$22,272	\$124,223 \$24,408	\$133,025 \$31,093
Avg OpReturn per FTE Net OpExp-to-Total Exp	-\$4,869 87%	\$6,861 80%	\$17,688 72%	\$21,744 66%	\$25,143 61%	\$50,986 56%	\$42,892 58%	\$5,270 81%	\$15,470 73%	\$18,502 69%	\$23,042 63%
Operating Revenue-											
Non-Int Inc-to-Total Rev Interest Inc per FTE Non-Int Inc per FTE	12% \$32,397 \$5,575	15% \$76,330 \$17,186	21% \$107,482 \$35,323	25% \$108,195 \$45,300	27% \$108,808 \$53,434	25% \$142,485 \$72,609	25% \$132,326 \$65,671	15% \$70,369 \$15,610	21% \$100,851 \$31,801	23% \$104,400 \$38,325	26% \$107,413 \$48,653
Operating Expenses-											
C&B Expense Ratio Pct of Total Op Exp	2.05% 49%	1.92% 52%	1.73% 48%	1.79% 48%	1.86% 50%	1.60% 52%	1.65% 51%	1.93% 52%	1.75% 48%	1.77% 48%	1.83% 50%
Avg C&B per FTE  Occ & Ops Exp Ratio	1.32%	\$45,436	\$59,838	\$63,226	\$69,020	\$85,319 0.75%	\$79,757 0.79%	1.01%	\$56,671 0.97%	\$59,839 0.95%	\$66,115
Pct of Total Op Exp Avg O&O per FTE	31% \$13,453	27% \$23,243	27% \$33,258	25% \$32,887	26% \$35,092	25% \$40,258	25% \$38,481	27% \$21,914	27% \$31,231	26% \$32,031	26% \$34,123
All Other Exp Ratio Pct of Total Op Exp	0.41%	0.73%	0.87%	0.99% 27%	0.85%	0.67%	0.71%	0.71% 19%	0.85% 24%	0.92% 25%	0.87%
Avg AOE per FTE	\$8,425	\$17,976	\$32,021	\$35,638	\$32,987	\$38,531	\$36,867	\$16,680	\$29,280	\$32,353	\$32,787
Average Margin per Accoun											
Avg Int Inc per Loan Avg Int Exp per Share Avg Return	\$283 \$16 \$267	\$422 \$25 \$397	\$430 \$36 \$394	\$502 \$46 \$455	\$599 \$67 \$532	\$751 \$139 \$612	\$703 \$117 \$586	\$415 \$24 \$391	\$429 \$34 \$395	\$469 \$39 \$429	\$570 \$57 \$512
Staffing-											
Full-time Equivalents Pct PT Employees FTE-to-Ops (Staffing)	358 78% 2.06	2,281 42% 0.76	12,130 15% 0.44	13,814 11% 0.38	61,743 8% 0.32	221,494 6% 0.21	311,819 7% 0.24	2,639 48% 0.83	14,768 22% 0.48	28,582 17% 0.43	90,325 11% 0.35
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Membership Outreach- Members-to-Potential	8.5%	7.8%	2.9%	2.6%	2.7%	3.1%	3.0%	7.9%	3.3%	2.9%	2.7%
Members-to-FTEs	343	399	403	365	337	400	386	391	401	383	352
Branches Members per Branch	391 314	956 952	2,417 2,024	1,755 2,869	5,215 3,993	10,396 8,523	21,130 5,697	1,347 766	3,764 1,574	5,519 1,986	10,734 2,961