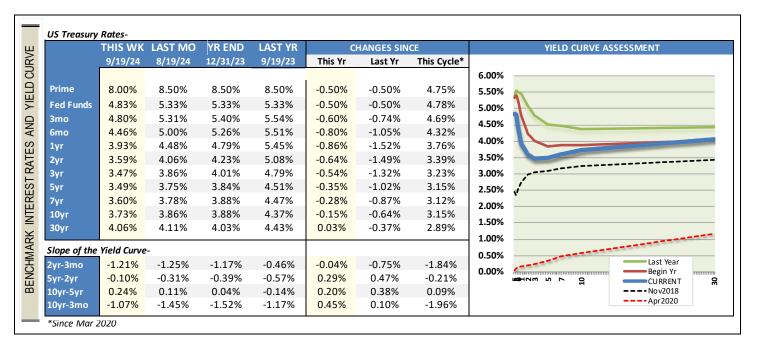
PREV

#### 20 September 2024



# INFLATION WATCH: FED POLICY-MAKERS LOWER OVERNIGHT BENCHMARK BY 50bps

The Federal Reserve may be moving fast to change directions on rates, analysts are saying after the FOMC cut its overnight benchmark rate by 50 basis points Wednesday, marking the Fed's first rate reduction since 2020.

The move Wednesday by Federal Reserve policymakers suggests they are more confident that with the slowing pace of inflation, together with their perspective on current employment, the time is appropriate to help stimulate consumer growth without seeing purchasing power further diluted.

There continues to be a risk that should the Fed cut rates too much, too soon, it could spark another round of hyper-inflation that would in turn dilute the intended economic growth the FOMC is trying to enhance.

**ECONOMIC UPDATE AND ANALYSIS** 

Wednesday's move will mostly be window dressing to appease those who have been advocating for a Fed cut for months.

The move should pull down the steepness of the U.S. Treasury curve, which would help the nation's fiscal debt profile—in that the Treasury has been financing the elevated pace of federal government spending over the past nine quarters with relatively shorter-term bonds. However, other than some credit card and other commercial loans that are tied more closely to bank prime rates, the move will have relatively little impact on consumer loan rates.

Key Economic Indicators for Banks, Th	rifts & Credit	Unions-
	LATEST	CURREN

		LAILSI	CORREIVI	TILLY
GDP	QoQ	Q2-24 2nd	3.0%	1.4%
GDP - YTD	Annl	Q2-24 2nd	2.2%	1.4%
Consumer Spending	QoQ	Q2-24 2nd	2.9%	1.5%
Consumer Spending YTD	Annl	Q2-24 2nd	2.2%	1.5%
Unemployment Rate	Mo	August	4.2%	4.3%
Underemployment Rate	Mo	August	7.9%	7.8%
Participation Rate	Mo	August	62.7%	62.7%
Wholesale Inflation	YoY	August	1.7%	2.2%
Consumer Inflation	YoY	August	2.5%	2.9%
Core Inflation	YoY	August	3.2%	3.2%
Consumer Credit	Annual	July	6.0%	1.2%
Retail Sales	YoY	July	2.9%	2.8%
Vehicle Sales	Annl (Mil)	July	15.6	16.3
Home Sales	Annl (Mil)	August	4.599	4.567
Home Prices	YoY	June	5.4%	5.9%

#### Kev Consumer Market Data

	THIS WK	YR END	PCT C	HANGES
	9/19/24	12/31/23	YTD	12Mos
DJIA	42,025	37,689	11.5%	23.4%
S&P 500	5,713	4,769	19.8%	19.0%
NASDAQ	18,014	15,011	20.0%	35.0%
Crude Oil	71.95	71.77	0.3%	-20.0%
Avg Gasoline	3.18	3.12	2.1%	-18.0%
Gold	2,614	2,072	26.2%	35.8%

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Classic CC

2yr CD

3yr CD

Platinum CC

THIS WK

9/19/24

13.34%

13.00%

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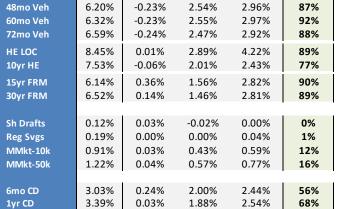
**ECONOMIC RELEASES** 

Existing Home Sales (Aug, Annl Units)

lisk Management

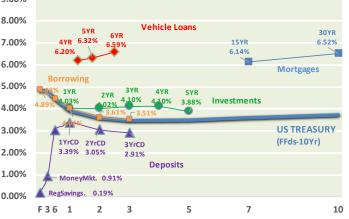
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#### AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE CHANGE IN MARKET RATES SINCE Rate Sen 9.00% YTD Nov18 High 2020 Low 2020Low 8.00% 0.24% 1.65% 2.30% 48% Vehicle Loans 5YR 0.35% 2.73% 3.64% 77% 7.00% 4YR 6.32% 15YR 2.54% -0.23% 2.96% 87% 6.00% 2.55% 2.97% 92% 2.47% 2.92% 88% 5.00% 1YR 4YR 5YR 2YR



-0.01%

-0.02%



	Spreads Over(U	<u>nder) US Treasury</u>	
4Y Vehicle	2.61%	Reg Svgs	-4.64%
5Y Vehicle	2.85%	1Y CD	-0.54%
15Y Mortg	2.54%	2Y CD	-0.54%
30Y Mortg	2.79%	3Y CD	-0.56%

#### STRATEGICALLY FOR CREDIT UNIONS

3.05%

2.91%

The small impact on loan rates is due to the fact that most consumer rates are not priced at a spread to U.S. Treasury rates - at least they should never be priced that way. In fact, over the past 20 years, the relative pricing spread for five-year vehicle loans has ranged from -50 BPs to 450 BPs, and yet the change in market rates has been minimal. In fact—not including COVID—the last time the Fed cut the target rate by 100 BPs, the pricing spread of vehicle loan rates *increased* 80 BPs.

1.20%

0.85%

2.01%

1.74%

59%

54%

Moreover, mortgage rates are tied further out on the curve where, in this environment, there is more volatility as money policy has been injecting significant funds into the economy.

While consumers should see downward trends on borrowing rates, the shift may be slight and felt over a longer period of time. Same for deposit rates. The rate cut will do nothing for checking and savings rates. And because of the industry's struggling liquidity environment, hopefully this will bring down promotional-term certificate rates—but that all depends on whether credit unions have learned the lesson of 2021-23, a period that saw a significant mismatch between loan and share growth.

The greatest impact to credit union's earning profile from Wednesday's cut is the loss of return on surplus cash—a significant contributor to most institution's earnings in recent times. For a \$250-million credit union with a 12% liquidity ratio, a 50-basis-point cut in overnight rates means a loss of \$150,000 in annual revenue.

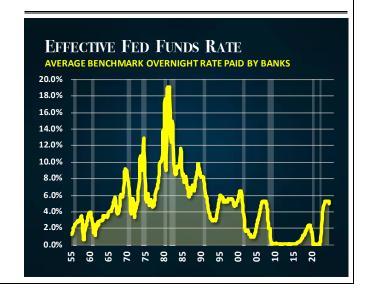
RELEASES THIS WEEK:	Current	Projected	Previous
Retail Sales (Aug, YoY)	2.1%	2.2%	2.7%
FOMC Announcement	5.00%	5.00%	5.50%
Leading Indicators (Aug, MoM)	-0.2%	-0.2%	-0.6%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Home Prices (July, YoY)	4.7%	5.4%
Consumer Confidence (Sep)	104.0	103.3
New Home Sales (August)	700k	739k
GDP (Q2-24, QoQ Final)	3.0%	1.4%

3.86M

4.0M

3.9M



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### **ECONOMIC CALENDAR**

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
AUGUST 19	20		22	23	24
Leading Ind -0.6%		FOMC Minutes	Jobless Claims 232k Cont'd Claims 1.86M Exist Home Sales 3.95M	New Home Sales 739k	
26	Home Prices 5.4% Cons Confidence 103.3	28	Jobless Claims 231k Cont'd Claims 1.86M GDP (Q2, 2nd) 3.0%	Personal Income Personal Spending	31
SEPTEMBER 2 LABOR DAY HOLIDAY	3 Constr Spending -0.3%	4 Fed Beige Book	5 Jobless Claims 227k Cont'd Claims 1.84M	6 Unemployment 4.2% Nonfarm Payrolls 142k Private Payrolls Participation Rate 62.7%	7
9 Consumer Credit 6.0%	10	11 Consumer Inflation 2.5%	Jobless Claims 230k Cont'd Claims 1.85M Wholesale Inflation 1.7%	13	14
16	17 Retail Sales 2.1%	18 FOMC 5.00%	Jobless Claims 219k Cont'd Claims 1.83M Leading Indicators Existg Home Sales 3.86M	20	21
23	Home Prices Consumer Confidence	25 New Home Sales	Jobless Claims Cont'd Claims GDP (Q2, Final)	Personal Income Personal Spending	28
30	OCTOBER 1 Construction Spending	2	Jobless Claims Cont'd Claims	4 Unemployment Nonfarm Payrolls Private Payrolls Participation Rate	5
7 Consumer Credit	8	9 FOMC Minutes	Jobless Claims Cont'd Claims Consumer Inflation	11 Wholesale Inflation	12
14	15	16	17 Jobless Claims Cont'd Claims Retail Sales	18	19



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AUGUST 2024

		2023				)24			20	25	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	2.1%	4.9%	3.2%	1.4%	3.0%	1.6%	1.5%	1.1%	1.3%	1.3%	1.5%
GDP - (YTD)	2.2%	3.1%	3.1%	1.4%	2.2%	2.0%	1.9%	1.1%	1.2%	1.2%	1.3%
Consumer Spending - (QoC	0.8%	3.1%	3.0%	1.5%	2.4%	2.5%	1.8%	1.1%	1.2%	0.8%	1.0%
Consumer Spending - (YTD)	4.1%	4.6%	4.2%	1.5%	2.0%	2.1%	2.1%	1.1%	1.2%	1.0%	1.0%
Government Spending - (Q	3.3%	5.8%	4.2%	1.8%	3.1%	0.1%	1.1%	0.6%	0.5%	0.5%	0.4%
overnment Spending - (YT	4.1%	4.6%	4.5%	1.8%	2.5%	1.7%	1.5%	0.6%	0.6%	0.5%	0.5%
Consumer Wealth-											
Jnemployment Rate	3.6%	3.7%	3.8%	3.8%	4.0%	4.3%	4.6%	4.6%	4.7%	4.7%	4.8%
Consumer Inflation	4.1%	3.6%	3.2%	3.2%	3.3%	2.8%	2.7%	2.4%	2.4%	2.3%	2.1%
Home Prices (YoY)	-0.2%	2.5%	5.4%	5.5%	6.3%	5.6%	5.5%	5.4%	5.2%	5.0%	4.9%
SINGLE FAMILY HOME & VE	HICLE LOAP	N MARKETS		ı							
lome Sales-											
Total Home Sales (Mil)	4.941	4.723	4.449	4.857	4.703	4.897	4.962	5.046	5.147	5.236	5.350
existing Home (Mil)	4.250	4.020	3.797	4.190	4.047	4.175	4.219	4.270	4.358	4.438	4.539
New Home Sales (Mil)	0.691	0.703	0.652	0.667	0.656	0.722	0.743	0.776	0.789	0.798	0.811
Mortgage Originations-											
Single Family Homes (Mils)	1.239	1.165	1.034	0.967	1.082	1.203	1.174	1.154	1.325	1.314	1.270
Purchase Apps (Mils)	0.948	0.913	0.804	0.708	0.806	0.846	0.797	0.758	0.909	0.882	0.839
Refinancing Apps (Mils)	0.291	0.252	0.230	0.259	0.276	0.357	0.377	0.396	0.416	0.432	0.431
Refi Apps Share	23%	22%	22%	27%	26%	30%	32%	34%	31%	33%	34%
Vehicle Sales-											
ehicle Sales (Mil)	15.6	15.9	16.1	15.6	16.0	16.2	16.1	16.0	16.2	16.4	16.2
				I							
MARKET RATE OUTLOOK											
Benchmark Rates-											
rime	8.2%	8.5%	8.5%	8.5%	8.5%	8.5%	8.3%	8.3%	8.1%	8.1%	8.1%
ed Funds	5.1%	5.4%	5.4%	5.4%	5.4%	5.1%	4.8%	4.5%	4.3%	4.3%	4.1%
Byr UST	4.6%	4.5%	3.9%	4.6%	4.1%	3.7%	3.5%	3.5%	3.4%	3.4%	3.4%
'yr UST	4.1%	4.4%	4.0%	4.4%	3.8%	3.7%	3.7%	3.6%	3.7%	3.6%	3.5%
Oyr UST	3.6%	4.2%	4.4%	4.2%	4.4%	4.1%	4.0%	3.9%	3.9%	3.9%	3.8%
Market Rates-	E 90/	6 50/	6 F0/	6.69/	6 F0/	C 10/	C 40/	6 20/	6 20/	6 20/	6 20/
tur Mohido Loop Data	5.8% 6.0%	6.5% 7.2%	6.5% 6.4%	6.6% 6.5%	6.5% 6.6%	6.4% 6.4%	6.4% 6.0%	6.3% 5.9%	6.3% 5.6%	6.3% 5.6%	6.3% 5.5%
	0.0%		7.3%	6.7%	7.0%	6.7%	6.5%	5.9% 6.4%	6.3%	5.6% 6.1%	5.5% 5.9%
5yr First-lien Mortgage		/ 11%		0.770	7.070	0.770	0.570	U. <del>T</del> /0	0.570	0.170	3.570
syr Vehicle Loan Rate Syr First-lien Mortgage Oyr First-lien Mortgage	6.5%	7.0%									
Syr First-lien Mortgage		7.0% 0.2% 3.2%	0.2% 3.4%	0.2% 3.4%	0.2% 3.4%	0.2% 3.3%	0.2% 3.2%	0.2% 3.1%	0.2% 3.1%	0.2% 3.0%	0.2% 3.0%



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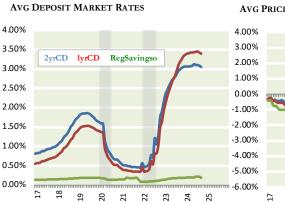
#### INDICATIVE PRICING SPREADS AND RELATIVE VALUE OF INVESTMENT OPTIONS

30vr	15vr	5yr
Mortgage	Mortgage	Vehicle
2.79%	2.54%	2.85%
2.99%	2.73%	2.75%
2.99%	2.73%	2.75%
2.70%	2.42%	2.15%
2.74%	2.40%	1.95%
2.50%	2.03%	1.72%
2.45%	2.05%	1.64%
3.03%	2.57%	2.68%
2.43%	2.10%	2.07%
2.35%	1.94%	2.60%
2.63%	1.84%	2.46%
2.54%	1.96%	2.04%
2.78%	2.31%	1.56%
	2.79% 2.99% 2.99% 2.70% 2.74% 2.50% 2.45% 3.03% 2.43% 2.35% 2.63% 2.54%	Mortgage         Mortgage           2.79%         2.54%           2.99%         2.73%           2.99%         2.73%           2.70%         2.42%           2.74%         2.40%           2.50%         2.03%           2.45%         2.05%           3.03%         2.57%           2.43%         2.10%           2.35%         1.94%           2.63%         1.84%           2.54%         1.96%





	Reg Svgs	1yr CD	2yr CD
	JVgS	CD	CD
Current	-4.64%	-0.54%	-0.54%
Aug-24	-5.11%	-0.79%	-0.67%
Jul-24	-5.11%	-1.45%	-1.40%
Jun-24	-5.11%	-1.67%	-1.64%
May-24	-5.13%	-1.73%	-1.74%
Apr-24	-5.13%	-1.72%	-1.79%
Mar-24	-5.13%	-1.57%	-1.52%
Feb-24	-5.13%	-1.52%	-1.48%
Jan-24	-5.13%	-1.40%	-1.26%
Dec-23	-5.14%	-1.60%	-1.40%
Nov-23	-5.14%	-1.96%	-1.83%
Oct-23	-5.14%	-2.18%	-2.05%
Sep-23	-5.14%	-2.27%	-2.04%





#### INDICATIVE INTEREST SPREADS AND MATCHED FUNDING VARIABLES

			1yr	2yr	3yr	4yr	5yr	5yr	5yr	15yr	30yr
		Cash	Agy	Agy	Agy	Agy	Agy	New Veh	Used Veh	Mortgage	Mortgage
		4.83%	4.03%	4.02%	4.10%	4.10%	3.88%	6.32%	6.47%	6.14%	6.52%
Share Draft	0.12%	4.71%	3.91%	3.90%	3.98%	3.98%	3.76%	6.20%	6.35%	6.02%	6.40%
Regular Savings	0.19%	4.64%	3.84%	3.83%	3.91%	3.91%	3.69%	6.13%	6.28%	5.95%	6.33%
Money Market	0.91%	3.92%	3.12%	3.11%	3.19%	3.19%	2.97%	5.41%	5.56%	5.23%	5.61%
FHLB Overnight	4.89%	-0.06%	-0.86%	-0.87%	-0.79%	-0.79%	-1.02%	1.43%	1.58%	1.25%	1.63%
Catalyst Settlement	6.15%	-1.32%	-2.12%	-2.13%	-2.05%	-2.05%	-2.28%	0.17%	0.32%	-0.01%	0.37%
6mo Term CD	3.04%	1.79%	0.99%	0.98%	1.06%	1.06%	0.84%	3.28%	3.43%	3.10%	3.48%
6mo FHLB Term	4.48%	0.35%	-0.45%	-0.46%	-0.38%	-0.38%	-0.61%	1.84%	1.99%	1.66%	2.04%
6mo Catalyst Term	5.09%	-0.26%	-1.06%	-1.07%	-0.99%	-0.99%	-1.22%	1.23%	1.38%	1.05%	1.43%
1yr Term CD	3.42%	1.41%	0.61%	0.60%	0.68%	0.68%	0.46%	2.90%	3.05%	2.72%	3.10%
1yr FHLB Term	4.02%	0.81%	0.01%	0.00%	0.08%	0.08%	-0.15%	2.30%	2.45%	2.12%	2.50%
2yr Term CD	3.08%	1.75%	0.95%	0.94%	1.02%	1.02%	0.80%	3.24%	3.39%	3.06%	3.44%
2yr FHLB Term	3.61%	1.22%	0.42%	0.41%	0.49%	0.49%	0.27%	2.71%	2.86%	2.53%	2.91%
3yr Term CD	2.94%	1.89%	1.09%	1.08%	1.16%	1.16%	0.94%	3.38%	3.53%	3.20%	3.58%
3yr FHLB Term	3.51%	1.32%	0.52%	0.51%	0.59%	0.59%	0.37%	2.81%	2.96%	2.63%	3.01%
7yr FHLB Term	3.81%	1.02%	0.22%	0.21%	0.29%	0.29%	0.06%	2.51%	2.66%	2.33%	2.71%
10yr FHLB Term	4.04%	0.79%	-0.01%	-0.02%	0.06%	0.06%	-0.17%	2.28%	2.43%	2.10%	2.48%
										•	



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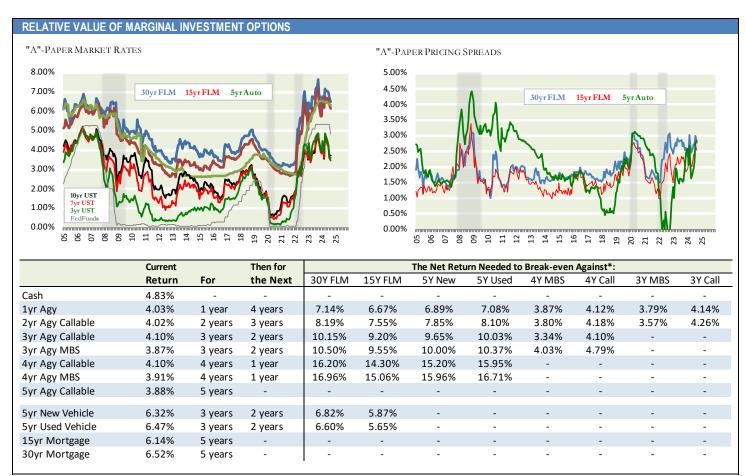
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#### STRATEGIC ASSESSMENT OF INVESTMENT AND FUNDING OPTIONS, RELATIVE VALUE AND PRICING SPREADS



<sup>\*</sup> Best relative value noted by probabilities of achieving "break-even" returns

#### **RELATIVE VALUE OF MARGINAL FUNDING OPTIONS**

	Current		Then for	The Net Co	st Needed to E	Break-even A	gainst*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.12%	1 year	2 years	4.35%	5.21%	6.04%	7.10%
Regular Savings	0.19%	1 year	2 years	4.32%	5.17%	5.97%	7.03%
Money Market	0.91%	1 year	2 years	3.96%	4.81%	5.25%	6.31%
FHLB Overnight	4.89%	1 year	2 years	1.97%	2.82%	1.27%	2.33%
Catalyst Settlement	6.15%	1 year	2 years	1.34%	2.19%	0.01%	1.07%
6mo Term CD	3.04%	6 mos	2.5 yrs	2.92%	3.60%	3.09%	3.80%
6mo FHLB Term	4.48%	6 mos	2.5 yrs	2.63%	3.32%	2.61%	3.32%
6mo Catalyst Term	5.09%	6 mos	2.5 yrs	2.51%	3.19%	2.41%	3.12%
1yr Term CD	3.42%	1 year	2 years	2.70%	3.56%	2.74%	3.80%
1yr FHLB Term	4.02%	1 year	2 years	2.40%	3.26%	2.14%	3.20%
2yr Term CD	3.08%	2 years	1 year	2.66%	4.37%	-	-
2yr FHLB Term	3.61%	2 years	1 year	1.60%	3.31%	-	-
3yr Term CD	2.94%	3 years	-	-	-	-	-
3yr FHLB Term	3.51%	3 years	-	-	-	-	-
7yr FHLB Term	3.81%	-	-	-	-	-	-
10yr FHLB Term	4.04%	-	-	-	-	-	-
•							

<sup>\*</sup> Highest relative value noted by highest differentials and volatility projections



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	An	Å2.40	A40.50	ÁF0.400	A400 500	Å=00.		.440	.A=0	4400	4500
Q2-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	277	622	1,236	622	1,058	718	4,533	899	2,135	2,757	3,815
Average Assets (\$Mil)	\$0.903	\$5.7	\$26.2	\$72.1	\$229.6	\$2,748.0	\$506.7	\$4.2	\$16.9	\$29.4	\$84.9
Pct of Credit Unions	6%	14%	27%	14%	23%	16%	100%	20%	47%	61%	84%
Pct of Industry Assets	0.0%	0.2%	1%	2%	11%	86%	100%	0%	2%	4%	14%
GROWTH RATES (YTD)											
Total Assets	3.8%	-8.8%	-6.8%	-3.0%	1.1%	4.3%	3.7%	-8.0%	-6.9%	-4.8%	-0.4%
Total Loans	1.5%	-10.8%	-9.1%	-5.7%	-2.1%	2.6%	1.9%	-10.1%	-9.2%	-7.2%	-3.3%
- Direct Loans - Indirect Loans	1.7%	-10.7% -40.0%	-9.1% -9.8%	-5.2% -10.2%	-0.7% -9.6%	4.3% -5.4%	3.5% -5.9%	-10.0% -81.8%	-9.2% -10.0%	-7.0% -10.2%	-2.2% -9.7%
- Real Estate Loans	-79%	-13.9%	-108.8%	-5.2%	18.0%	6.1%	5.5%	-48.9%	-107.9%	-58.5%	0.2%
Total Shares	0.2%	-7.6%	-6.3%	-2.9%	1.1%	4.8%	4.0%	-7.1%	-6.4%	-4.5%	-0.3%
- Checking & Savings	0.3%	-11.3%	-10.1%	-6.7%	-3.4%	1.7%	0.5%	-10.5%	-10.1%	-8.3%	-4.8%
- Term CDs	15.6%	9.4%	13.7%	15.3%	19.7%	18.3%	18.3%	9.0%	13.3%	14.5%	18.7%
Net Worth	19.5%	-5.5%	-1.2%	0.5%	3.0%	6.8%	6.0%	-3.8%	-1.6%	-0.5%	2.0%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	21.2%	17.8%	13.5%	12.8%	11.5%	10.9%	11.0%	18.1%	13.9%	13.3%	11.9%
Cash & Inv-to-Total Assets	47.8%	43.7%	43.3%	38.7%	29.2%	23.5%	24.7%	44.0%	43.4%	40.8%	32.1%
Loans-to-Total Assets	47.6%	52.7%	52.7%	56.3%	64.8%	71.8%	70.4%	52.4%	52.7%	54.7%	62.3%
Vehicle-to-Total Loans REL-to-Total Loans	62.7% 0.6%	67.8% 6.6%	52.8% 28.5%	45.1% 38.7%	37.5% 47.6%	28.9% 55.8%	30.3% 54.3%	67.5% 6.3%	54.4% 26.2%	49.1% 33.3%	40.0% 44.4%
REL-to-Net Worth	1.4%	19.6%	111.6%	169.6%	268.4%	367.1%	346.4%	18.2%	99.0%	136.6%	231.6%
Indirect-to-Total Loans	0.1%	0.1%	3.6%	9.4%	15.6%	17.1%	16.7%	0.1%	3.3%	6.8%	13.7%
Loans-to-Total Shares	61.5%	64.6%	61.2%	65.0%	74.7%	86.0%	84.0%	64.4%	61.5%	63.5%	71.9%
Chkg & Svgs-to-Total Shares Nonterm-to-Total Shares	92.7% 92.7%	82.4% 83.9%	73.2% 78.9%	68.4% 76.6%	59.1% 71.2%	46.6% 64.9%	48.8% 66.1%	83.1% 84.5%	74.2% 79.4%	71.0% 77.9%	62.1% 72.9%
Term CDs-to-Total Shares	5.0%	12.4%	15.5%	16.8%	22.3%	28.6%	27.4%	11.9%	15.1%	16.1%	20.7%
Liquidity Ratio	26.5%	13.2%	9.7%	9.2%	8.7%	8.3%	8.4%	14.1%	10.1%	9.6%	9.0%
Short-term Funding Ratio	42.7%	31.6%	25.1%	21.0%	15.3%	12.0%	12.7%	25.8%	23.2%	17.3%	12.8%
Short-term Cash Flow Ratio	46.2%	35.6%	29.2%	25.4%	20.4%	17.6%	18.2%	36.3%	30.0%	27.5%	22.1%
Net Long-term Asset Ratio	3.5%	7.4%	19.1%	25.9%	31.5%	36.5%	35.4%	17.9%	22.3%	29.1%	35.4%
LOAN QUALITY	2.420/	4.270/	4.050/	0.050/	0.720/	0.050/	0.040/	4.000/	0.05%	0.700/	0.040/
Loan Delinquency Ratio Net Charge-off Ratio	3.13% 1.05%	1.37% 0.46%	1.05% 0.39%	0.85% 0.45%	0.73% 0.47%	0.85% 0.84%	0.84% 0.79%	1.08% 0.40%	0.95% 0.43%	0.78% 0.46%	0.84% 0.79%
"Misery" Index	4.18%	1.83%	1.44%	1.30%	1.20%	1.69%	1.63%	1.48%	1.38%	1.24%	1.63%
	3.00%	1.28%	0.98%	0.75%	0.69%	0.76%	0.76%	1.37%	1.01%	0.86%	0.72%
Core Delinquency Rate Core Net Charge-off Rate	0.64%	0.25%	0.98%	0.75%	0.83%	0.76%	0.76%	0.27%	0.26%	0.86%	0.72%
Core "Misery" Index	3.63%	1.53%	1.24%	1.05%	1.01%	1.37%	1.33%	1.64%	1.27%	1.14%	1.04%
RE Loan Delinguency	18.14%	1.00%	0.85%	0.60%	0.56%	0.61%	0.61%	1.10%	0.86%	0.69%	0.58%
Vehicle Loan Delinquency	2.86%	1.29%	1.01%	0.83%	0.81%	0.82%	0.83%	1.38%	1.06%	0.94%	0.84%
Direct Loans	2.87%	1.29%	1.00%	0.80%	0.71%	0.66%	0.71%	1.38%	1.05%	0.93%	0.79%
Indirect Loans	0.00%	1.42%	1.12%	0.93%	0.92%	0.87%	0.88%	1.31%	1.12%	0.97%	0.93%
Loss Allow as % of Loans	2.85%	1.21%	0.92%	0.83%	0.82%	1.34%	1.27%	1.31%	0.96%	0.88%	0.83%
Current Loss Exposure Coverage Ratio (Adequacy)	1.44% 2.0	0.62% 1.9	0.50% 1.8	0.50% 1.6	0.46% 1.8	0.51% 2.6	0.50% 2.5	0.67% 2.0	0.52% 1.8	0.51% 1.7	0.47% 1.8
EARNINGS	-					-			-		_
Gross Asset Yield	4.92%	4.70%	4.35%	4.33%	4.58%	5.00%	4.93%	4.72%	4.39%	4.36%	4.53%
Cost of Funds	0.51%	0.81%	0.84%	0.95%	1.33%	1.99%	1.88%	0.79%	0.84%	0.90%	1.22%
Gross Interest Margin	4.41%	3.90%	3.50%	3.38%	3.26%	3.01%	3.05%	3.93%	3.55%	3.46%	3.31%
Provision Expense	0.40%	0.28%	0.25%	0.26%	0.31%	0.62%	0.57%	0.29%	0.26%	0.26%	0.30%
Net Interest Margin	4.01%	3.61%	3.25%	3.12%	2.94%	2.39%	2.48%	3.64%	3.29%	3.20%	3.01%
Non-Interest Income	1.37%	0.51%	0.80%	0.99%	1.13%	1.03%	1.04%	0.57%	0.77%	0.90%	1.07%
Non-Interest Expense	4.94%	3.78%	3.43%	3.59%	3.52%	2.89%	2.98%	3.85%	3.48%	3.54%	3.53%
Net Operating Expense	3.57%	3.27%	2.63%	2.60%	2.39%	1.86%	1.95%	3.29%	2.70%	2.64%	2.45%
Net Operating Return	0.44%	0.35%	0.62%	0.53%	0.56%	0.53%	0.54%	0.35%	0.59%	0.55%	0.56%
Non-recurring Inc(Exp).	0.36%	0.08%	0.02%	0.03%	0.03%	0.08%	0.08%	0.10%	0.03%	0.03%	0.03%
Net Income.	0.81%	0.43%	0.64%	0.55%	0.59%	0.62%	0.61%	0.45%	0.62%	0.58%	0.59%
Return on Net Worth.	2.2%	2.0%	4.6%	4.1%	4.9%	4.9%	4.9%	2.0%	4.3%	4.2%	4.7%





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

02 2024	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>	TOTAL	<\$10	<\$50	<\$100	<\$500
Q2-2024	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
PORTFOLIO ANALYTICS											
Cash and Investments											
Cash & CE as Pct of Assets	27%	13%	10%	9%	9%	8%	8%	14%	10%	10%	9%
Investments as Pct of Asset	25%	32%	35%	30%	21%	16%	17%	31%	34%	32%	24%
Short-term Funding Ratio	42.7%	31.6%	25.1%	21.0%	15.3%	12.0%	12.7%	25.8%	23.2%	17.3%	12.8%
Avg Cash & Investment Rat	2.81%	3.06%	2.91%	2.85%	3.06%	3.65%	3.53%	3.05%	2.93%	2.89%	3.01%
Loan Portfolio											
Total Loan Growth-Annl	1.5%	-10.8%	-9.1%	-5.7%	-2.1%	2.6%	1.9%	-10.1%	-9.2%	-7.2%	-3.3%
Consumer Loan Growth-Ar	2.3%	-10.5%	138.3%	-5.9%	-17.5%	-1.7%	-2.3%	-6.8%	107.9%	35.5%	-6.0%
Mortgage Loan Growth-An	-79.0%	-13.9%	-108.8%	-5.2%	18.0%	6.1%	5.5%	-48.9%	-107.9%	-58.5%	0.2%
Avg Loan Balance	\$6,861	\$9,449	\$4,051	\$6,816	\$11,506	\$21,146	\$18,222	\$9,302	\$4,597	\$5,852	\$10,239
Avg Loan Rate Avg Loan Yield, net	7.24% 6.40%	6.26%	5.79% 5.31%	5.68% 5.23%	5.64%	5.72% 4.87%	5.72% 4.91%	6.32% 5.77%	5.84%	5.75%	5.66% 5.19%
Avg Loan field, fiet	6.40%	5.73%	5.31%	5.23%	5.16%	4.87%	4.91%	5.77%	5.36%	5.28%	5.19%
Credit Mitigation-											
Delinquency Rates-											
Credit Cards	0.57%	2.17%	1.77%	1.38%	1.20%	2.03%	1.98%	2.15%	1.79%	1.54%	1.27%
New Vehicle Loans	1.66%	0.69%	0.56%	0.40%	0.41%	0.50%	0.49%	0.74%	0.58%	0.49%	0.43%
Used Vehicle Loans Total Vehicle Loans	3.54% 2.86%	1.68% 1.29%	1.27% 1.01%	1.04% 0.83%	0.99% 0.81%	1.00% 0.82%	1.01% 0.83%	0.09% 1.38%	0.10% 1.06%	0.11%	0.20% 0.84%
Real Estate Loans	18.14%	1.00%	0.85%	0.60%	0.56%	0.61%	0.61%	1.10%	0.86%	0.69%	0.58%
Total Loan Delinquency	3.13%	1.37%	1.05%	0.85%	0.73%	0.85%	0.84%	1.08%	0.95%	0.78%	0.84%
Net Charge-off Rates-							İ	i			
Credit Cards	-0.79%	1.36%	1.50%	1.78%	2.29%	5.32%	5.10%	1.33%	1.49%	1.67%	2.16%
New Vehicle Loans	0.06%	0.09%	0.10%	0.12%	0.23%	0.44%	0.40%	0.74%	0.58%	0.49%	0.43%
Used Vehicle Loans Total Vehicle Loans	1.00% 0.65%	0.36% 0.26%	0.46% 0.33%	0.61% 0.45%	0.74% 0.58%	1.11% 0.87%	1.03% 0.81%	1.79% 0.28%	1.33% 0.32%	1.18% 0.39%	1.04% 0.53%
Non-Comml RE Loans	0.00%	-0.01%	0.01%	0.02%	0.01%	0.01%	0.01%	-0.01%	0.01%	0.02%	0.01%
Total Net Charge-offs	1.05%	0.46%	0.39%	0.45%	0.47%	0.84%	0.79%	0.40%	0.43%	0.46%	0.79%
"Misery" Indices-			0.007.1			0.0 .,.	1			011071	21.272
Credit Cards	-0.22%	3.53%	3.27%	3.16%	3.49%	7.35%	7.08%	3.47%	3.28%	3.21%	3.43%
New Vehicle Loans	1.72%	0.78%	0.66%	0.52%	0.64%	0.94%	0.89%	1.49%	1.17%	0.98%	0.87%
Used Vehicle Loans	4.54%	2.04%	1.73%	1.65%	1.73%	2.11%	2.04%	1.88%	1.43%	1.29%	1.24%
Total Vehicle Loans	3.51%	1.55%	1.34%	1.28%	1.39%	1.69%	1.64%	1.66%	1.38%	1.33%	1.37%
Non-Comml RE Loans	18.14%	0.99%	0.86%	0.62%	0.57%	0.62%	0.62%	1.09%	0.87%	0.70%	0.59%
Total "Misery" Index	4.18%	1.83%	1.44%	1.30%	1.20%	1.69%	1.63%	1.48%	1.38%	1.24%	1.63%
Fundng Portfolio											
Share Growth YTD-Annl	0.3%	-9.3%	-7.3%	-3.3%	1.3%	5.7%	4.8%	-8.7%	-7.4%	-5.2%	-0.3%
Chkg & Savings YTD-Annl	0.3%	-9.3% -11.3%	-7.3% -10.1%	-3.3% -6.7%	-3.4%	5.7% 1.7%	0.5%	-8.7% -10.5%	-7.4% -10.1%	-5.2% -8.3%	-0.3% -4.8%
Term CDs Growth YTD	15.6%	9.4%	13.7%	15.3%	19.7%	18.3%	18.3%	9.0%	13.3%	14.5%	18.7%
Total Funding Growth YTD	0.3%	-9.5%	-7.6%	-3.6%	-2.7%	3.9%	2.8%	-8.9%	-7.8%	-5.5%	-3.4%
Avg Share Balance per Mbr	\$2,545	\$5,321	\$9,071	\$10,530	\$12,414	\$14,110	\$13,662	\$4,977	\$8,389	\$9,459	\$11,518
Avg Share Balance	\$11,161	\$14,616	\$6,618	\$10,488	\$15,399	\$24,582	\$21,701	\$14,335	\$6,990	\$8,583	\$12,857
Avg Share Rate	0.65%	0.99%	0.98%	1.10%	1.53%	2.39%	2.24%	0.97%	0.98%	1.04%	1.41%
Core as Pct of Total Shares	93%	82%	73%	68%	59%	47%	49%	83%	74%	71%	62%
Term CDs as Pct of Shares	5% 1.4%	12%	15%	17%	22%	29%	27%	12%	15%	16%	21%
Non-Member Deposit Ratio	1.4%	1.3%	1.2%	1.6%	1.4%	1.3%	1.4%	1.3%	1.2%	1.4%	1.4%
Borrowings/Total Funding	0.4%	0.3%	0.2%	0.6%	2.5%	6.7%	6.0%	0.3%	0.2%	0.4%	2.0%
Borrowings Growth YTD Avg Borrowings Rate	0.0% 5.71%	-55.4% 5.36%	-95.1% 5.93%	-38.7% 5.46%	-90.3% 3.80%	-18.9% 5.22%	-23.9% 5.14%	-52.6% 5.38%	-90.6% 5.87%	-54.9% 5.57%	-88.8% 3.88%
, boil owings Nate	J./1/0	3.30/0	3.33/0	J. <del>4</del> U/0	3.00/0	J.LL/0	J.14/0	3.30/0	3.07/0	3.37/0	3.00/0



RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q2-2024	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
Net Operating Profitability	<b>.</b>										
Earning Asset/Funding	123%	118%	112%	110%	108%	114%	113%	119%	112%	111%	109%
Non-Int Inc-to-Total Revenu	22%	10%	16%	19%	20%	17%	17%	119%	15%	17%	109%
	(\$1)	(\$34)	(\$244)	\$74	\$3,071	\$27,707	\$30,583	(\$35)	(\$278)	(\$204)	\$2,867
Net Op Cash Flow (YTD-\$Mils Average Loan Balance	\$6,861	(\$34) \$9,449	(\$244) \$4,051	\$74 \$6,816	\$11,506	\$27,707	\$18,222	(\$35) \$9,302	(\$278) \$4,597	(\$204) \$5,852	\$10,239
Average Share Balance	\$2,369	\$4,204	\$5,574	\$5,990	\$6,495	\$6,940	\$6,835	\$4,008	\$5,366	\$5,697	\$6,276
Loan Yield (ROA)	3.47%	3.32%	3.07%	3.22%	3.68%	4.12%	4.04%	3.33%	3.10%	3.16%	3.55%
Investment Yield (ROA)	1.45%	1.38%	1.28%	1.11%	0.90%	0.87%	0.89%	1.39%	1.29%	1.19%	0.97%
Shares/Funding	99.6%	99.7%	99.8%	99.4%	97.5%	93.3%	94.0%	99.7%	99.8%	99.6%	98.0%
Net Operating Return per I											
Interest Income per FTE	\$54,343	\$80,361	\$188,833	\$198,731	\$217,970	\$350,517	\$321,548	\$77,854	\$162,777	\$180,689	\$207,5
Avg Interest Exp per FTE	\$5,612	\$13,773	\$36,634	\$43,644	\$63,118	\$139,308	\$122,419	\$12,987	\$31,082	\$37,340	\$55,9
Gross Interest Inc per FTE Provisions per FTE	\$48,731 \$4,454	\$66,588	\$152,199	\$155,088	\$154,852	\$211,209	\$199,129	\$64,867 \$4,807	\$131,695 \$9,573	\$143,349	\$151,6
Net Interest Income per FTE	\$4,454	\$4,844	\$11,035 \$141,164	\$11,855 \$143,233	\$14,837 \$140,014	\$43,298	\$37,302 \$161,827	\$4,807	\$9,573	\$10,710	\$13,6
ivet interest intollie per FTB	۶ <del>44</del> ,276	\$61,743			\$14U,U14	\$167,911				\$132,639	\$137,9
Non-Interest Income per FT	\$15,145	\$8,739	\$34,685	\$45,633	\$53,882	\$72,189	\$67,533	\$9,356	\$28,738	\$37,155	\$49,2
Avg Operating Exp per FTE	\$54,521	\$64,545	\$149,091	\$164,709	\$167,448	\$202,721	\$194,394	\$63,579	\$129,015	\$146,797	\$161,6
Net Operating Exp per FTE	\$39,376	\$55,806	\$114,406	\$119,076	\$113,566	\$130,531	\$126,861	\$54,223	\$100,276	\$109,642	\$112,4
Avg Net Op Return per FT	\$ 4,900	\$5,937	\$26,758	\$24,156	\$26,448	\$37,380	\$34,966	\$5,837	\$21,846	\$22,997	\$25,48
1											
Avg Revenue per FTE	\$69,488	\$89,100	\$223,519	\$244,364	\$271,852	\$422,706	\$389,080	\$87,210	\$191,516	\$217,844	\$256,75
1	\$69,488 6.29%	\$89,100 5.22%	\$223,519 5.15%	\$244,364 5.33%	\$271,852 5.72%	\$422,706 6.03%	\$389,080 5.97%	\$87,210 5.29%	\$191,516 5.16%	\$217,844 5.25%	\$256,75 5.60%
Avg Revenue per FTE											
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-											5.60%
Avg Revenue per FTE - Total Revenue Ratio	6.29%	5.22%	5.15%	5.33%	5.72%	6.03%	5.97%	5.29%	5.16%	5.25%	\$231,267
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio	6.29% \$64,588 5.85%	5.22% \$83,163 4.87%	5.15% \$196,761 4.53%	5.33% \$220,208 4.80%	5.72% \$245,404 5.16%	\$385,326 5.50%	5.97% \$354,114 5.43%	5.29% \$81,373 4.93%	\$169,669 4.57%	5.25% \$194,847 4.70%	5.60% \$231,267 5.04%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F	6.29% \$64,588 5.85% \$24,944	\$83,163 4.87% \$32,961	\$196,761 4.53% \$69,924	\$220,208 4.80% \$76,326	\$.72% \$245,404 5.16% \$83,883	\$385,326 5.50% \$107,846	\$354,114 5.43% \$102,129	\$81,373 4.93% \$32,189	\$169,669 4.57% \$61,064	5.25% \$194,847 4.70% \$68,667	\$231,267 5.04% \$79,628
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio	6.29% \$64,588 5.85%	5.22% \$83,163 4.87%	5.15% \$196,761 4.53%	5.33% \$220,208 4.80%	5.72% \$245,404 5.16%	\$385,326 5.50%	5.97% \$354,114 5.43%	5.29% \$81,373 4.93%	\$169,669 4.57%	5.25% \$194,847 4.70%	\$231,267
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio	\$64,588 5.85% \$24,944 2.26%	\$83,163 4.87% \$32,961 1.93%	\$196,761 4.53% \$69,924 1.61%	\$220,208 4.80% \$76,326 1.66%	\$.72% \$245,404 5.16% \$83,883 1.76%	\$385,326 5.50% \$107,846 1.54%	\$354,114 5.43% \$102,129 1.57%	\$81,373 4.93% \$32,189 1.95%	\$169,669 4.57% \$61,064 1.65%	\$194,847 4.70% \$68,667 1.66%	\$231,265 5.04% \$79,628 1.74%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127	\$81,373 4,93% \$32,189 1,95% 51% 1.08 2,330	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777	\$231,267 \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff)	\$64,588 5.85% \$24,944 2.26% 46% 1.85	\$83,163 4.87% \$32,961 1.93% 51% 1.03	\$196,761 4.53% \$69,924 1.61% 47% 0.35	\$220,208 4.80% \$76,326 1.66% 46% 0.30	\$245,404 5.16% \$83,883 1.76% 50% 0.25	\$385,326 5.50% \$107,846 1.54% 53% 0.16	\$354,114 5.43% \$102,129 1.57% 53% 0.18	\$81,373 4.93% \$32,189 1.95% 51% 1.08	\$169,669 4.57% \$61,064 1.65% 47% 0.42	\$194,847 4.70% \$68,667 1.66% 47% 0.35	\$231,267 \$231,267 5.04% \$79,628 1.74% 49% 0.28
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127	\$81,373 4,93% \$32,189 1,95% 51% 1.08 2,330	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777	\$.60% \$231,263 5.04% \$79,628 1.74% 49% 0.28 70,729 11%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92%	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71%	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92%	\$.60% \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338	\$231,267 \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26%	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24%	\$81,373 4,93% \$32,189 1,95% 51% 1.08 2,330 71% \$17,082 1.04% 27%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26%	\$231,263 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Exp pers Ratio	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01%	\$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96%	\$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,388 0.90%
Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE  - Total Revenue Ratio  Avg Comp & Benefits per F  - C & B Exp Ratio  - Pct of Total Op Expense  - FTE-to-Ops (Staff Eff)  - Full-time Equivalents  - Pct Part-time Employee  Avg Occ & Ops Exp per FTE  - Occup & Ops Exp Ratio  - Pct of Total Op Expense  Avg All Other Exp per FTE	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201	\$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792	\$.60% \$231,263 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15%	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85%	\$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90%	\$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01%	\$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90%	\$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96%	\$231,26: 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,388 0.90%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Membership Outreach-  Membership Outreach-	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23%	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22%	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26%	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28%	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23%	5.97% \$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24%	\$.29% \$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26%	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27%	\$.60% \$231,260 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Avg All Other Expense Ratio - Pct of Total Op Expense  Membership Outreach-  Membership Outreach-  Members-to-Potential  Members-to-FTES	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23%	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22%	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26%	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28%	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23%	5.97% \$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24%	\$.29% \$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26%	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27%	\$.60% \$231,260 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Avg All Other Expense Ratio - Pct of Total Op Expense  Membership Outreach-  Membership Outreach-  Members-to-Potential  Members-to-FTES  Borrower-to-Members	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23%	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22%	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 2.9% 405 137.1%	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28%	\$.72% \$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4%	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23%	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26%	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6%	\$.60% \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,38 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281	\$.22% \$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 2.3% 375 100.4% 1,435	\$.72% \$245,404 \$.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25%	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% 2.9% 404 63.0% 21,312	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110	\$.60% \$231,26' 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,669 0.89% 25% \$41,388 0.90% 26%
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 2.3% 375 100.4% 1,435 2,572	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57,4% 12,529 9,312	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% \$0.70% 24%	\$81,373 4.93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796	\$.60% \$231,267 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 344 80.9% 8,783 2,773
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch  Avg Accts per Member	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271 1.0	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810 1.1	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780 1.5	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 375 100.4% 1,435 2,572 1.5	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632 1.6	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529 9,312 1.7	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% \$0.70% 24% 404 63.0% 21,312 6,617 1.7	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650 1.0	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380 1.4	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796 1.4	\$.60% \$231,26; 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 2.1% 344 80.9% 8,783 2,773
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch  Avg Accts per Member  Avg Loans per Member	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271 1.0 0.2	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810 1.1	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780 1.5 1.4	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 375 100.4% 1,435 2,572 1.5 1.0	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632 1.6 0.8	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529 9,312 1.7 0.6	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% 2.9% 404 63.0% 21,312 6,617 1.7 0.6	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650 1.0 0.3	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380 1.4	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796 1.4 1.1	\$.60% \$231,26; 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 2.1% 344 80.9% 8,783 2,773 1.5
Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses-  Avg Revenue per FTE - Total Revenue Ratio  Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch  Avg Accts per Member	\$64,588 5.85% \$24,944 2.26% 46% 1.85 225 78% \$16,927 1.53% 31% \$12,650 1.15% 23% 11.3% 339 22.8% 281 271 1.0	\$83,163 4.87% \$32,961 1.93% 51% 1.03 2,106 70% \$17,098 1.00% 26% \$14,486 0.85% 22% \$5.9% 256 36.4% 666 810 1.1	\$.15% \$196,761 4.53% \$69,924 1.61% 47% 0.35 7,594 15% \$39,874 0.92% 27% \$39,294 0.90% 26% 405 137.1% 1,729 1,780 1.5	\$.33% \$220,208 4.80% \$76,326 1.66% 46% 0.30 9,853 9% \$42,182 0.92% 26% \$46,201 1.01% 28% 375 100.4% 1,435 2,572 1.5	\$.72% \$245,404 5.16% \$83,883 1.76% 50% 0.25 50,952 7% \$41,569 0.87% 25% \$41,996 0.88% 25% 1.9% 333 80.6% 4,673 3,632 1.6	\$385,326 5.50% \$107,846 1.54% 53% 0.16 278,398 4% \$48,025 0.68% 24% \$46,850 0.67% 23% 3.1% 419 57.4% 12,529 9,312 1.7	\$354,114 5.43% \$102,129 1.57% 53% 0.18 349,127 6% \$46,533 0.71% 24% \$45,732 0.70% 24% \$0.70% 24% 404 63.0% 21,312 6,617 1.7	\$81,373 4,93% \$32,189 1.95% 51% 1.08 2,330 71% \$17,082 1.04% 27% \$14,309 0.87% 23% 6.3% 264 34.5% 947 650 1.0	\$169,669 4.57% \$61,064 1.65% 47% 0.42 9,924 32% \$34,522 0.93% 27% \$33,428 0.90% 26% 3.1% 372 112.3% 2,675 1,380 1.4	\$.25% \$194,847 4.70% \$68,667 1.66% 47% 0.35 19,777 21% \$38,338 0.92% 26% \$39,792 0.96% 27% 2.6% 373 102.6% 4,110 1,796 1.4	\$.60% \$231,26; 5.04% \$79,628 1.74% 49% 0.28 70,729 11% \$40,665 0.89% 25% \$41,380 0.90% 26% 2.1% 344 80.9% 8,783 2,773



## RESOURCES

**Business & Industry Consulting** <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 02-2024 Million Million <Million Million Million Million TOTAL Million Million Million Million **NET INFRASTRUCTURE COST:** Fee Income 1.37% 0.51% 0.80% 0.99% 1.13% 1.03% 1.04% 0.57% 0.77% 0.90% 1.07% 2.26% 1.61% 1.66% 1.74% 1.93% 1.66% 1.76% 1.54% 1.57% 1.95% 1.65% Compensation & Benefits Travel & Conference 0.05% 0.03% 0.03% 0.04% 0.04% 0.02% 0.02% 0.03% 0.03% 0.03% 0.04% Office Occupancy 0.24% 0.16% 0.20% 0.22% 0.22% 0.17% 0.17% 0.17% 0.20% 0.21% 0.22% 0.52% 0.87% 1.29% 0.84% 0.72% 0.70% 0.66% 0.54% 0.73% 0.72% 0.67% Office Operations **Educational & Promo** 0.03% 0.03% 0.07% 0.09% 0.11% 0.11% 0.11% 0.03% 0.07% 0.08% 0.10% 0.19% 0.19% 0.19% 0.18% Loan Servicing 0.16% 0.13% 0.23% 0.24% 0.13% 0.21% 0.23% Professional & Outside Sv 0.48% 0.47% 0.48% 0.50% 0.40% 0.24% 0.27% 0.47% 0.48% 0.49% 0.42% 0.04% 0.01% 0.00% 0.00% 0.00% 0.00% 0.00% 0.01% 0.00% Member Insurance 0.00% 0.00% 0.03% 0.02% 0.01% Operating Fees 0.06% 0.02% 0.02% 0.01% 0.03% 0.02% 0.02% 0.02% Miscellaneous 0.32% 0.15% 0.10% 0.13% 0.07% 0.10% 0.10% 0.16% 0.11% 0.12% 0.09% **Total Ops Expense** 4.94% 3.78% 3.43% 3.59% 3.52% 2.89% 2.98% 3.85% 3.48% 3.54% 3.53% **Net Operating Expense** 3.57% 3.27% 2.63% 2.60% 2.39% 1.86% 1.95% 3.29% 2.70% 2.64% 2.45% NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT Fee Income \$15,145 \$8,739 \$34,685 \$45,633 \$53,882 \$72,189 \$67,533 \$9,356 \$28,738 \$37,155 \$49,205 \$24,944 \$32,961 \$69,924 \$76,326 \$83,883 \$107,846 \$102,129 \$32,189 \$61,064 \$68,667 Compensation & Benefits \$79,628 \$481 \$535 \$475 \$1,290 \$1,624 \$1,727 \$1,451 \$1,485 \$1,100 \$1,361 \$1,625 Travel & Conference \$2,747 Office Occupancy \$2,673 \$2,755 \$8,638 \$10,028 \$10,363 \$11,616 \$11,268 \$7,255 \$8,637 \$9,880 \$14,254 \$14,343 \$14,335 Office Operations \$31,235 \$32,154 \$31,206 \$36,408 \$35,265 \$27,267 \$29,702 \$30,785 \$3,055 \$3,958 \$5,260 \$7,694 \$7,085 \$506 \$2,457 \$3,205 Educational & Promo \$356 \$522 \$4,685 Loan Servicing \$1,782 \$2,185 \$8,243 \$10,657 \$11,540 \$13,139 \$12,660 \$2,146 \$6,812 \$8,728 \$10,754 Professional & Outside Sv \$5,345 \$7,979 \$21,043 \$22,877 \$19,038 \$16,889 \$17,404 \$7,725 \$17,916 \$20,388 \$19,415 \$190 \$158 \$81 \$171 \$126 Member Insurance \$445 \$114 \$59 \$67 \$215 \$117 **Operating Fees** \$624 \$570 \$974 \$913 \$773 \$624 \$661 \$575 \$881 \$897 \$808 Miscellaneous \$3,563 \$2,565 \$4,530 \$6,090 \$3,545 \$6,994 \$6,370 \$2,661 \$4,091 \$5,087 \$3,976 \$64,545 **Total Ops Expense** \$54,521 \$149,091 \$164,709 \$167,448 \$202,721 \$194,394 \$63,579 \$129,015 \$146,797 \$161,674 **Net Operating Expense** \$130,531 \$39,376 \$55,806 \$114,406 \$119,076 \$113,566 \$126,861 \$54,223 \$100,276 \$109,642 \$112,469 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 45.8% 51.1% 46.9% 46.3% 50.1% 53.2% 52.5% 50.6% 47.3% 46.8% 49.3% Travel & Conference 1.0% 0.7% 0.9% 1.0% 1.0% 0.7% 0.8% 0.8% 0.9% 0.9% 1.0% 4.9% 4.3% 5.8% 6.2% 5.7% 5.8% 4.3% 5.9% Office Occupancy 6.1% 5.6% 6.1% Office Operations 26.1% 22.2% 21.0% 19.5% 18.6% 18.0% 18.1% 22.5% 21.1% 20.2% 19.0% **Educational & Promo** 0.7% 0.8% 2.0% 2.4% 3.1% 3.8% 3.6% 0.8% 1.9% 2.2% 2.9% Loan Servicing 3.3% 3.4% 5.5% 6.5% 6.9% 6.5% 6.5% 3.4% 5.3% 5.9% 6.7% 13.9% 14.1% 13.9% 11.4% 9.0% 12.2% 13.9% Professional & Outside Sv 9.8% 12.4% 8.3% 12.0% 0.8% 0.3% 0.1% 0.0% 0.1% 0.0% 0.3% 0.1% 0.1% Member Insurance 0.0% 0.1% Operating Fees 1.1% 0.9% 0.7% 0.6% 0.5% 0.3% 0.3% 0.9% 0.7% 0.6% 0.5% Miscellaneous 6.5% 4.0% 3.0% 3.7% 2.1% 3.4% 3.3% 4.2% 3.2% 3.5% 2.5% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%