

**Paul Solomon**  
**3307 Meadow Oak Drive**  
**Westlake Village, CA 91361**  
Paul.solomon@pb-ev.com

June 13, 2025

The Hon. Secretary of the Army Dan Driscoll  
102 Army Pentagon, Washington, DC 20310-0102

Subj: Application for Direct Commission to Join Detachment 201: The Army's Executive Innovation Corps

Dear Hon. Sec. of the Army Dan Driscoll:

Please consider my application to join Detachment 201: The Army's Executive Innovation Corps. This would be my second direct commission in the Army. I was a finance officer during the Vietnam War, having volunteered for a commission based on my MBA and accomplishments at Boeing and Deloitte.

You are familiar with my recommendations for acquisition reform in letters dated May 10 and June 5. I intend to support the Army Transformation Initiative with innovative recommendations for contractor incentives and metrics (technical, schedule, and cost). However, I am adaptable and can learn new tricks. I transformed into a perceived expert in digital engineering during the last few years.

My detailed accomplishments, publications, and acquisition reform efforts are at [www.pb-ev.com](http://www.pb-ev.com). *Defense Acquisition Magazine* will publish my article on July 1; "Program Management Through Digital Engineering Updated."

I have commercial experience teaching project management to IT companies in India and to Samsung. I worked on the B-2, Global Hawk, F-35, and other programs, including SAR programs. I was a Visiting Scientist at the Carnegie Mellon Software Engineering Institute.

I can provide references from the following:

- Andrew Hunter: With whom I authored a NDAA provision when he supported Ike Skelton.
- Katrina McFarland: Advised (pro bono) on acquisition policy and consulted on a NAVAIR project.
- Heidi Shyu: Recommendations included in policy and guides.

Sen. McCain's letter of appreciation and a letter from Lt. Gen. Duke Richardson are attached.

I offer to serve again in any capacity. However, I was discharged as a First Lieutenant. I demand a promotion.

Yours truly,



Paul J. Solomon

CC:

Hon. Pete Hegseth, Sec. Def.      Hon. Dep. Sec. Def. Stephen Feinberg