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November 21, 2020

The Honorable Adam Smith  
Chairman, HASC  
2216 Rayburn House Office Building  
Washington, D.C. 20515

Subject: NDAA Conference Committee Support for H. R. Sec. 1745, Requirements Relating to Program and Project Management

Dear Chairman Smith:

I see that you will serve on the conference committee of the House and Senate versions of the FY 2021 National Defense Authorization Act (NDAA). Please defend H. R. 6395, Section 1745-Requirements Relating to Program and Project Management.

As I stated in an email to Sen. Harris, I fear that NDIA/CODSIA may have lobbied to reject it to preserve the status quo. The status quo provides contractors with the ability to develop major weapon systems without providing transparency regarding the true cost, schedule, and technical performance of the program and to earn undeserved profits.

If passed, implementation of your markup will result in lower costs of major capital acquisitions and earlier detection and reporting of cost overruns and schedule delays. Opponents of Sec. 1745 may allege that its passage will increase acquisition costs. They are wrong. My recommendations will result in a reduced regulatory burden, lower contractor costs, and lower compliance-review costs.

Support for my assertions is provided in the white paper, "DOD Acquisition Reform: *EVMS-lite* to Program/Project Management, Rev. 18."

The white paper and this letter may be downloaded from [www.pb-ev.com](http://www.pb-ev.com) at the "Acquisition Reform" tab. Please contact me for additional information or support.

Yours truly,



Paul J. Solomon

CC:  
Sen. Joni Ernst, SASC  
Sen. Kamala Harris, HSGAC  
Mr. Andrew Hunter, Biden-Harris Transition Team