

YOUTH  **ADVOCATE**
SERVICES

2018 ANNUAL REPORT

40

years

1978-2018

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Youth Advocate Services (YAS) is a nationally accredited, state-certified, 501(c)(3), non-profit child/family caring agency who has served thousands of children and families since 1978. For 40 years, YAS has believed in the premise that all children, and especially those who are vulnerable or at-risk, should live in a family-centered, caring and nurturing home.

Dear colleagues and friends,

2018 was another busy year for Youth Advocate Services!

We successfully navigated both the implementation of the Behavioral Health Re-Design and the Managed Care Carve In. We also celebrated 40 years of providing services to children and families in Central Ohio! This year's fundraiser focused on celebrating our history and we were fortunate to enjoy an evening with staff and agency supporters at Wolf's Ridge Brewing in honor of YAS's 40th Birthday! We are thankful for the support from those that attended and donated!

Our valued partnership with Mattress Firm's Foster Kids/Ticket to Dream Foundation continued in 2018. Their generous support again made it possible for many of our foster kids to participate in extracurricular activities, attend camps, and receive school supplies and clothing as they started a new school year. We continue to feel much gratitude for our partnership and all it allows us to provide for our foster kids.

It was also a busy year for our Early Childhood Programs with expansion of our Early Intervention program and achievement of our Healthy Families America Accreditation in our Home Visiting program.

All of 2018's accomplishments are due to the dedicated hard work of our staff, and our valued donors and partners. As we look forward to 2019, it is sure to be another exciting year and we look forward to continuing to serve our community. With gratitude, we wish you a successful 2019!

Warm Regards,

Sarah Cooney
CHIEF EXECUTIVE OFFICER

40 YEARS AGO

The idea for establishing YAS began in 1975, as a movement among several foster parents who felt that youth in Franklin County were not receiving the best possible care through facilities that were available at the time. Their concerns, along with those of the Women's Resource and Policy Development Center, led to a demonstration project in 1976. The focus of the project was to attract highly-qualified foster parents, equip them to deal with teens and their individual challenges by providing ongoing education and support, and build strong relationships among families.

The first network of 10 foster homes was selected from the Clintonville area in 1977 and the first youth was placed in February, 1978. In addition to full-time care, the foster parents - called "advocates" - offered counseling, tutoring, behavior management, job placement, community education, social activities, life enrichment groups, and family reunification support to youth in their care.

1978

October 10 — YAS officially recognized as a foster care agency.

1980

Expansion into Ross, Cuyahoga, Licking, Knox, and Delaware Counties.

1998

Developed Early Start and Help Me Grow programs.

2007

Accredited by the Council on Accreditation, allowing YAS to continue to provide high quality services.

2008

Certified by the Ohio Department of Mental Health to begin offering Mental Health Services.

2018

December — Accredited by Healthy Families America.

On October 10th of 1978, YAS was officially recognized as a foster care agency. Due to the effective and innovative services provided, YAS continued to grow and add programs in the years that followed: Early Start and Help Me Grow (now known as Ohio Early Intervention and Ohio Healthy Families America under the Early Childhood umbrella) in the late 1990s and Respite Care in the mid-2000s.

In 2007, YAS was successfully accredited by the Council on Accreditation (COA), a national body that accredits human services organizations that can meet its high standards. Because of this accreditation, the agency was able to provide foster care and counseling services, case management, and psychiatric care.

YAS was certified by the Ohio Department of Mental Health (now the Ohio Department of Mental Health and Addiction Services) in 2008 and began offering home-based and school-based Mental Health Services (now Community-based Behavioral Health) funded by Medicaid. Most recently in December of 2018, YAS became a Healthy Families America accredited site which has allowed YAS to serve our Early Childhood clients in the best way possible.

MISSION

TO SUPPORT CHILDREN,
YOUTH AND FAMILIES TO
REALIZE THEIR POTENTIAL,
HOPES AND DREAMS.

VISION

IN ORDER TO IMPROVE
EVERY LIFE WE SERVE,
YAS DEDICATES ITSELF
TO A CULTURE THAT PUTS
CUSTOMER SERVICE AND
QUALITY CARE ABOVE
ALL ELSE.

VISIT WWW.YASOHIO.ORG
TO LEARN MORE ABOUT OUR
HISTORY & SERVICES



EARLY CHILDHOOD

The Early Childhood (EC) program, previously referred to as Help Me Grow, is designed to ensure Ohio's children receive a healthy birth and the resources to warrant a healthy and productive start in life. An integral part of Ohio's prenatal to age three system of supports, the services offered by EC equip parents with the means to help their child acquire the early building blocks necessary for long term success. These initial achievements last a lifetime, as scientific evidence strongly suggests that a child's success is significantly determined by the quality of nurturing in the first three years of life. EC encompasses two components: Ohio Early Intervention and Ohio Healthy Families America.

OHIO EARLY INTERVENTION

Provides access/coordination of evaluation and developmental services for children ages 0-3 with a developmental delay or disability.

OHIO HEALTHY FAMILIES AMERICA

Home visitation program providing parents with support and skills to ensure children are healthy, safe and ready to learn. Ages prenatal to 3.

600

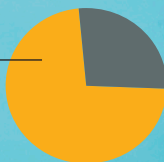
OHIO EARLY INTERVENTION CLIENTS SERVED IN 2018.

YAS expanded the Ohio Early Intervention program and was able to serve 58% more clients from 2017

73%

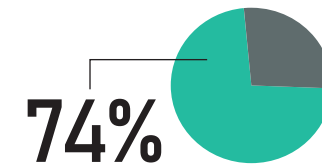
OF OHIO HEALTHY FAMILIES AMERICA CLIENTS WERE FIRST TIME MOMS.

217 were served overall



YAS provides both Traditional and Therapeutic Foster Care services in and around the central Ohio region, with over 50 highly qualified Foster Homes in our network. As the oldest Therapeutic Foster Care program in Ohio, YAS has provided high-quality treatment foster care since 1978. Our team works collaboratively with other child serving agencies to develop and implement a strong community support system for families. Currently, YAS serves and supports foster children in 10 Ohio counties: Butler, Fairfield, Franklin, Greene, Hamilton, Knox, Licking, Morrow, Mahoning, and Union.

FOSTER CARE



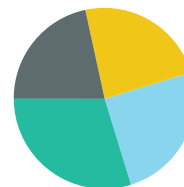
74% OF YOUTH RECEIVED THERAPEUTIC FOSTER CARE SERVICES.

148 were served overall

ADOPTION SUPPORT SERVICES

Pre- and Post-Adoption Support Services offer individual and family therapy and clinical case management designed to meet the needs of children and youth who will be adopted, or have been adopted from the foster care system. A contract-for-services is available for children and youth adopted privately.

YAS also supports those who are interested in adopting through the Foster Care System by providing the necessary parent training to prepare them for adoption as well as providing a thorough adoption home study.



AGE OF FOSTER CARE CLIENTS AT TIME OF ADMISSION

- UNDER 5 / 22%
- 5-9 YRS / 25%
- 10-14 YRS / 30%
- 15-19 YRS / 24%

53%

OF FOSTER YOUTH WERE REUNITED WITH A PARENT OR FAMILY MEMBER.

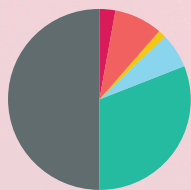
Includes kinship

COMMUNITY RESPITE

YAS provides respite to at-risk families in the community through our Family Foster Homes as well as our Therapeutic/Treatment Homes.

Community Respite Services are designed to provide families/caregivers a safe place in the community that offers relief during difficult times, including emergency situations. The goal of our Respite Program is to prevent children from being placed in foster care or another higher level of care.

BEHAVIORAL HEALTH



AGE OF BEHAVIORAL HEALTH CLIENTS AT TIME OF ADMISSION

- UNDER 5 / 3%
- 5-9 YRS / 50%
- 10-14 YRS / 31%
- 15-19 YRS / 6%
- 20-24 YRS / 1%
- 25+ YRS / 9%

61

OF FRANKLIN COUNTY SCHOOLS YAS COLLABORATED WITH IN 2018.

78

BEHAVIORAL HEALTH CLIENTS ALSO RECEIVED OUR IN-AGENCY PSYCHIATRIC SERVICES.

290 were served overall

Through our team of licensed professionals, YAS provides the highest quality of Community Based Behavioral Health Services. These services, offered in Franklin County, are delivered in outpatient settings, including children's and their family's natural environments such as their home, substitute care setting, school, and community.

YAS currently collaborates with, and has a presence in, over 61 Franklin County Schools. Referrals to our Behavioral Health Services often arise out of behavior management issues in the classroom as well as other needs that present when children acclimate to school and other life stressors.

The overarching philosophy of YAS' Community Based Behavioral Health Program is to promote the recovery and resiliency of persons with behavioral challenges or mental health issues through prevention, education, and support services. The goal is to assist the client in developing skills that promote socially appropriate functioning in family, community, and academic settings, following the recovery model of healing.

We provide easy access to faster, simpler, effective and more comprehensive behavioral health care by having in-agency psychiatric services, including medication management.

148



FOSTER CARE PLACEMENTS FROM 5 CENTRAL OHIO COUNTIES.



BECAME AN OFFICIAL OHIO HEALTHY FAMILIES AMERICA SITE



8 ADOPTIONS

58%

MORE OHIO EARLY INTERVENTION CLIENTS SERVED DUE TO EXPANSION OF PROGRAM

1256

TOTAL YOUTH & FAMILIES SERVED



2018 ACHIEVEMENTS

CONTRACTED WITH

100%

OF CENTRAL OHIO'S MAIN MANAGED CARE ORGANIZATIONS ALLOWING MORE OF OUR COMMUNITY ACCESS TO OUR SERVICES

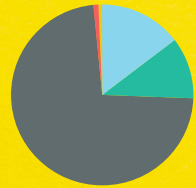
40

YEARS



OF PROMOTING POSITIVE FUTURES

2018 FINANCIALS



REVENUE SOURCES

- FOSTER CARE / 73%
- BEHAVIORAL HEALTH / 14%
- EARLY CHILDHOOD / 11%
- FUNDRAISING / 1%
- INVESTMENTS / 1%

\$215K↑

INCREASE IN OVERALL
REVENUE FROM 2017.

62%

OF YAS' TOTAL REVENUE IN
2018 CAME FROM FRANKLIN
COUNTY CHILDREN
SERVICES.

REVENUE

Behavioral Health	\$569,173
Early Childhood	425,966
Foster Care	2,846,909
SUBTOTAL [DIRECT SERVICES-RELATED]	\$3,842,048
Training	\$30,900
Fundraising	2,019
Investments	24,671
Other	2,247
TOTAL REVENUE	\$3,901,885

EXPENSES

Behavioral Health	\$641,872
Early Childhood	457,226
Foster Care	2,311,965
SUBTOTAL [DIRECT SERVICES-RELATED]	\$3,411,063
General/Administrative	\$309,738
Fundraising	946
TOTAL EXPENSES	\$3,721,747

ASSETS

Cash/Cash Equivalents	\$1,301,481
Investments	711,239
Property/Equipment [LESS ACCUMULATED DEPRECIATION]	17,764
Other	12,555
TOTAL ASSETS	\$2,043,039

LIABILITIES & NET ASSETS

Accounts Payable	\$75,882
Copier Lease Buyout	35,781
Unearned Income	8,000
Accrued Payroll/Payroll Taxes	98,233
TOTAL CURRENT LIABILITIES	\$217,896
TOTAL NET ASSETS [UNRESTRICTED]	\$1,825,143

LEADERSHIP

SARAH COCHEY *MSSA, LSW, EIS* / CHIEF EXECUTIVE OFFICER
GLENN RICHARD / CHIEF FINANCIAL OFFICER
ANN HEMPHILL *MSW, LISW-S* / DIRECTOR OF BEHAVIORAL HEALTH
LYDIA BOLES *MSW, LSW* / DIRECTOR OF EARLY CHILDHOOD
SHANNON FARRELL *BS* / EARLY INTERVENTION SERVICE COORDINATOR SUPERVISOR
ANITA GODFREY / DIRECTOR OF FOSTER CARE
SASHA DOWNEY *MACM, LPC* / FOSTER CARE CLINICAL SUPERVISOR
ERICA FITZGERALD / HR / EXECUTIVE ADMIN ASSISTANT
LAUREN VERHOFF / PERFORMANCE QUALITY IMPROVEMENT COORDINATOR
JOCELYN PENNINO / DIRECTOR OF DEVELOPMENT & MARKETING

BOARD OF TRUSTEES

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KATHRYN MAGUIRE-JACK / PRESIDENT ELECT
AIMEE STITT / PAST PRESIDENT
JEAN BOHAN / SECRETARY
STEWART SMITH / TREASURER
KELLY RENNER / BOARD MEMBER
SUSAN YOON / BOARD MEMBER

SPECIAL THANKS

We at YAS are eternally grateful to everyone who has supported us in our mission to improve every life we serve, and we appreciate your efforts more than you know. Right now, we'd like to individually thank those who went above and beyond in supporting us this past year:

Mattress Firm's Foster Kids / Ticket to Dream Foundation
Pathways Financial Credit Union
Platform Brewing Co. Columbus
Polaris Church
Wolf's Ridge Brewing



Contributions to YAS are tax-exempt under US IRS code 501(c)(3).

