AND

ECONOMIC UPDATE

Market Analysis

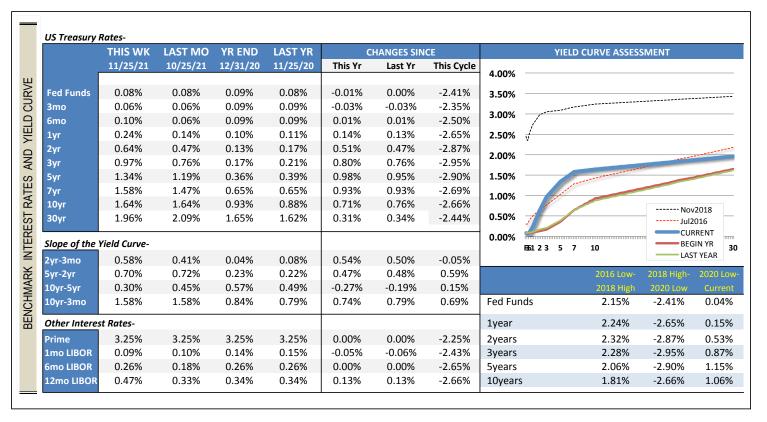
Strategic Solutions

Financial Investments

Risk Management

Regulatory Expert

26 November 2021



Q3 ECONOMIC GROWTH REVISED TO +2.1%; CONSUMER SPENDING TO 1.7%

The U.S. economy slowed to a modest annual rate of 2.1% in the July-September quarter according to the government's second read of the data, slightly better than its first estimate. As long as rising inflation and a recent uptick in COVID cases do not derail activity, this sets the stage for an artificial uptick in Q4 growth - mostly because of the depth of Q3 decline.

The increase in the gross domestic product, the economy's total output of goods and services, is up from an initial estimate of 2% for the third quarter. But the revision was still well below gains of 6.3% in the first quarter this year and 6.7% in the second as trillions of dollars continued to be injected into the inflation-plagued economy.

The small increase from the initial GDP estimate a month ago reflected a slightly better performance for consumer spending, which grew at a still lackluster 1.7% rate in the third quarter, compared to a 12% surge in the April-June quarter.

The economy's weak summer performance reflected a big slowdown in consumer spending as a spike in COVID-19 cases from the delta variant caused consumers to grow more cautious and snarled supply chains made items such as new cars hard to get and also contributed to a burst of inflation to levels not seen in three decades.

Key Economic indicators	s jor banks, i	nrijis & crea	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q3-2nd	2.1%	6.7%
GDP - YTD	Annl	Q3-2nd	5.0%	6.5%
Consumer Spending	QoQ	Q3-2nd	1.7%	12.0%
Consumer Spending	Annl	Q3-2nd	8.4%	11.7%
Unemployment	Mo	October	4.6%	4.8%
Consumer Inflation	YoY	October	6.2%	5.4%
Core Inflation	YoY	October	4.6%	4.0%
Consumer Credit	Annual	September	8.3%	3.8%
Retail Sales	YoY	October	19.6%	20.2%
Vehicle Sales	Annl (Mil)	October	13.4	12.6
Home Sales	Annl (Mil)	October	7.140	7.030
Home Prices	YoY	August	19.8%	19.7%

nic Indicators for Banks, Thrifts & Cradit Unio

	THIS WK	YR END	PCT CHANGES		
	11/25/21	12/31/20	YTD	12Mos	
DJIA	35,804	30,606	17.0%	19.8%	
S&P 500	4,701	3,756	25.2%	29.5%	
NASDAQ	15,845	12,888	22.9%	31.0%	
Crude Oil	78.39	48.52	61.6%	59.8%	
Avg Gasoline	3.40	2.24	51.5%	61.0%	
Gold	1,784	1,895	-5.9%	0.0%	



RESOURCES[™]

Business & Industry Consulting

Market Analysis

Strategic Solutions

Financial Investments

Risk Management

Regulatory Expert

AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	11/25/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.98%	0.15%	0.00%	-0.71%	-2.25%	0%	32%
Platinum CC	9.25%	0.15%	0.00%	-1.02%	-2.25%	0%	45%
48mo Veh	2.69%	-0.29%	0.51%	-0.97%	-2.34%	-57%	41%
60mo Veh	2.79%	-0.29%	0.80%	-0.98%	-2.08%	-36%	47%
72mo Veh	3.11%	-0.30%	0.89%	-1.01%	-1.92%	-34%	53%
HE LOC	3.76%	-0.07%	0.00%	-1.80%	-2.25%	0%	80%
10yr HE	4.60%	0.22%	0.98%	-0.92%	-1.94%	22%	48%
15yr FRM	2.73%	-0.11%	0.85%	-1.85%	-1.72%	-13%	108%
30yr FRM	3.24%	0.06%	0.71%	-1.82%	-1.60%	8%	114%
Sh Drafts	0.05%	-0.04%	-0.01%	-0.09%	-2.37%	400%	4%
Reg Svgs	0.09%	-0.05%	-0.01%	-0.10%	-2.37%	500%	4%
MMkt-10k	0.15%	-0.04%	-0.01%	-0.33%	-2.37%	400%	14%
MMkt-50k	0.22%	-0.05%	-0.01%	-0.43%	-2.37%	500%	18%
6mo CD	0.24%	-0.06%	0.01%	-0.79%	-2.42%	-600%	33%
1yr CD	0.35%	-0.09%	0.14%	-1.16%	-2.50%	-64%	46%
2yr CD	0.46%	-0.11%	0.51%	-1.39%	-2.34%	-22%	59%
3yr CD	0.57%	-0.10%	0.80%	-1.49%	-2.08%	-13%	72%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

The expectation is that the economy in the current October-December quarter could grow at the strongest pace this year, with some economists forecast GDP could surge to a 4.5% rate in the fourth quarter.

For the whole year, the expectation is that the economy will grow by around 5.0%, which would be the best showing since 1984. The economy continues to be caught up in a global supply chain squeeze that is preventing many parts of the country from receiving some goods.

But it is the elevated inflation rate that is impacting consumers the most the result of trillions of dollars having been injected into the economy, the chaos created by policies that have impacted coal and crude pipeline production and distribution and labor shortgages that have impacted production and inventories.

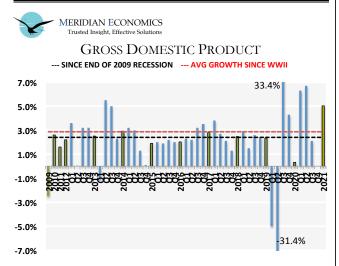
And while consumer inflation is at a 30-year high of 6.2%, the news is worse at the manufacturing sectr where producer inflation is at 8.6% - reflecting an inability to pass on their higher energy, raw material and production costs - and discounting any misguided political viewpoint that consumer prices are higher because of corporate price gouging.

Federal Reserve policy-makers insist that inflation is only "transitory" but we believe different. To avoid a recession, the Federal Reserve will be forced to start raising their overnight rate targets early next year - a promising factor given the lack of loan production and excess liquidity in most credit unions.

ECONOMIC RELEASES

RELEASES THIS WEEK:		Current	Projected	Previous
Existing Home Sales (Oct,	Annl, Mils)	6.34M	6.35M	6.29M
GDP (Q3, QoQ, 2nd)		2.1%	2.2%	2.0%
FOMC Minutes	Broadbased	l lower pace	with elevate	ed inflation

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Home Prices (Sep, YoY)	19.7%	19.7%
Unemployment (Nov)	4.6%	4.6%



^{*}Since Nov 2018





Market Analysis

Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Oct 25	Home Prices 19.7% Cons Confidence 113.8 New Home Sales 800k	27 Durable Goods -0.8%	Jobless Claims 281k Cont'd Claims 2.24M GDP (Q3-1st) 2.0%	Personal Income -1.0% Personal Spending 0.6%	30
Nov 1	2	3 FOMC Announcement	4 Jobless Claims 269k Cont'd Claims 2.1M Vehicle Sales 12.9M	5 Unemployment 4.6% Nonfarm Payrolls 531k Private Payrolls 604k Consumer Credit	6
8	9 Whsle Inflation 8.6%	10 Consumer Inflation 6.2% Jobless Claims 267k Cont'd Claims 2.16M	11 VETERANS DAY HOLIDAY	12	13
15	16 Retail Sales 16.3% Ind Production 5.1% Cap Utilization 76.4%	17	Jobless Claims 272.7k Cont'd Claims 2.08M Leading Indicators 0.9%	19	20
Exist Home Sales 6.34M	23	24 Durable Goods -0.5% GDP (Q3-2nd) 2.1% New Home Sales 800k FOMC Minutes	25 THANKSGIVING DAY HOLIDAY	26 Jobless Claims 199k Cont'd Claims 2.05M	27
29	Home Prices Consumer Confidence	Dec 1 Construction Spending Vehicle Sales	Jobless Claims Cont'd Claims	3 Unemployment Nonfarm Payrolls Private Payrolls	4
6	7 Consumer Credit	8	Jobless Claims Cont'd Claims	10 Consumer Inflation	11
13	14 Wholesale Inflation	15 Retail Sales FOMC Announcement	Jobless Claims Cont'd Claims Industrial Production Capacity Utilization	17 Leading Indicators	18
Leading Indicators	21	GDP (Q3-Final) Existing Home Sales	Jobless Claims Cont'd Claims Personal Income Personal Spending	24 New Home Sales	25 CHRISTMAS DAY





Market Analysis

Strategic Solutions

Financial Investments

Risk Management

Regulatory Expert

FCON			

		202	1			20	22			2023	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
CONOMIC OUTLOOK											
Economic Growth-	C 20/	C 70/	2.40/	4.50/	E 40/	4.00/	4.20/	2.70/	2.20/	2.40/	2.20
GDP - (QoQ) GDP - (YTD)	6.3% 6.3%	6.7% 6.5%	2.1% 5.0%	4.5% 4.9%	5.4% 5.4%	4.9% 5.2%	4.3% 4.9%	2.7% 4.3%	2.2% 2.2%	2.1% 2.2%	2.2%
` ,											
Consumer Spending - (QoQ) Consumer Spending - (YTD)	11.4% 11.4%	12.0% 11.7%	1.6% 8.3%	4.5% 7.4%	3.0% 3.0%	2.2% 2.6%	2.0% 2.4%	1.4% 2.2%	1.7% 1.7%	2.3% 2.0%	2.5% 2.2%
	11.4/0		0.370	7.470	3.0%	2.0%	2.4/0	2.2/0	1.770	2.070	
Goverment Spending - (QoQ)	4.2%	-2.0%	0.8%	0.1%	5.0%	2.6%	2.2%	1.2%	1.3%	1.0%	0.9%
Government Spending - (YTD)	4.2%	1.1%	1.0%	0.8%	5.0%	3.8%	3.3%	2.8%	1.3%	1.2%	1.1%
Consumer Wealth-											
Unemployment Rate	6.2%	5.9%	5.1%	4.5%	4.2%	3.8%	3.6%	3.5%	3.5%	3.5%	3.5%
Consumer Inflation	1.9%	4.8%	5.3%	5.8%	5.2%	3.6%	3.1%	3.0%	2.7%	2.8%	2.4%
Home Prices	10.8%	15.2%	19.7%	16.5%	16.3%	16.0%	15.7%	15.5%	15.5%	15.3%	15.29
	CLE LOAN N	// ARKETS									
	CLE LOAN N	MARKETS									
SINGLE FAMILY HOME & VEHIOD CONSUMER DEMANDATION TOTAL HOME SAIES (MII)	7.199	6.370	6.795	7.002	7.137	7.288	7.391	7.540	7.622	7.651	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	7.199 6.303	6.370 5.633	6.057	6.197	6.296	6.377	6.439	6.557	6.610	6.606	6.59
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	7.199	6.370									6.59
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	7.199 6.303	6.370 5.633	6.057	6.197	6.296	6.377	6.439	6.557	6.610	6.606	6.59 1.05
Consumer Demand-	7.199 6.303 0.896	6.370 5.633 0.737	6.057 0.738	6.197 0.805	6.296 0.841	6.377 0.911	6.439 0.952	6.557 0.983	6.610 1.012	6.606 1.045	1.70
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	7.199 6.303 0.896 3.146 0.974 2.172	6.370 5.633 0.737 2.926 1.341 1.585	6.057 0.738 2.714 1.302 1.412	6.197 0.805 2.325 1.124 1.201	6.296 0.841 1.807 1.006 0.801	6.377 0.911 1.880 1.302 0.578	6.439 0.952 1.755 1.254 0.501	6.557 0.983 1.714 1.264 0.450	6.610 1.012 1.500 1.043 0.457	6.606 1.045 1.867 1.402 0.465	1.709 1.243 0.462
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	7.199 6.303 0.896 3.146 0.974	6.370 5.633 0.737 2.926 1.341	6.057 0.738 2.714 1.302	6.197 0.805 2.325 1.124	6.296 0.841 1.807 1.006	6.377 0.911 1.880 1.302	6.439 0.952 1.755 1.254	6.557 0.983 1.714 1.264	6.610 1.012 1.500 1.043	6.606 1.045 1.867 1.402	6.59 1.05 1.70 1.24 0.46
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	7.199 6.303 0.896 3.146 0.974 2.172	6.370 5.633 0.737 2.926 1.341 1.585	6.057 0.738 2.714 1.302 1.412	6.197 0.805 2.325 1.124 1.201	6.296 0.841 1.807 1.006 0.801	6.377 0.911 1.880 1.302 0.578	6.439 0.952 1.755 1.254 0.501	6.557 0.983 1.714 1.264 0.450	6.610 1.012 1.500 1.043 0.457	6.606 1.045 1.867 1.402 0.465	1.709 1.243 0.462 27%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	7.199 6.303 0.896 3.146 0.974 2.172 69%	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.057 0.738 2.714 1.302 1.412 52%	6.197 0.805 2.325 1.124 1.201 52%	6.296 0.841 1.807 1.006 0.801 44%	6.377 0.911 1.880 1.302 0.578 31%	6.439 0.952 1.755 1.254 0.501 29%	6.557 0.983 1.714 1.264 0.450 26%	6.610 1.012 1.500 1.043 0.457 30%	1.867 1.402 0.465 25%	6.59 1.05 1.70 1.24 0.46 27%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	7.199 6.303 0.896 3.146 0.974 2.172 69%	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.057 0.738 2.714 1.302 1.412 52%	6.197 0.805 2.325 1.124 1.201 52%	6.296 0.841 1.807 1.006 0.801 44%	6.377 0.911 1.880 1.302 0.578 31%	6.439 0.952 1.755 1.254 0.501 29%	6.557 0.983 1.714 1.264 0.450 26%	6.610 1.012 1.500 1.043 0.457 30%	1.867 1.402 0.465 25%	1.70 1.24 0.46 27%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05 1.70 1.24 0.46 27% 17.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05 1.700 1.24 0.460 27% 17.5
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05 1.700 1.24 0.460 27% 17.5 3.3% 0.9%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Wehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4 3.3% 0.1% 0.9%	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05 1.700 1.240 0.460 27% 17.55 3.3% 0.9% 1.3%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05 1.70 1.24 0.46 27% 17.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4 3.3% 0.1% 0.9%	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05 1.70 1.24 0.46 27% 17.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4 3.3% 0.1% 0.9%	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	1.70 1.24 0.46 27% 17.5 3.3% 0.9% 1.3% 2.5%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST Market Rates-	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2 3.3% 0.1% 0.5% 1.6%	6.057 0.738 2.714 1.302 1.412 52% 12.5 3.3% 0.1% 0.6% 1.3%	6.197 0.805 2.325 1.124 1.201 52% 10.3 3.3% 0.1% 0.8% 1.6%	6.296 0.841 1.807 1.006 0.801 44% 9.4 3.3% 0.1% 0.9% 1.8%	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2 3.3% 0.4% 1.0% 2.1%	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	7.642 6.592 1.053 1.703 1.243 0.466 27% 17.5 3.3% 0.9% 1.3% 2.5%





Market Analysis

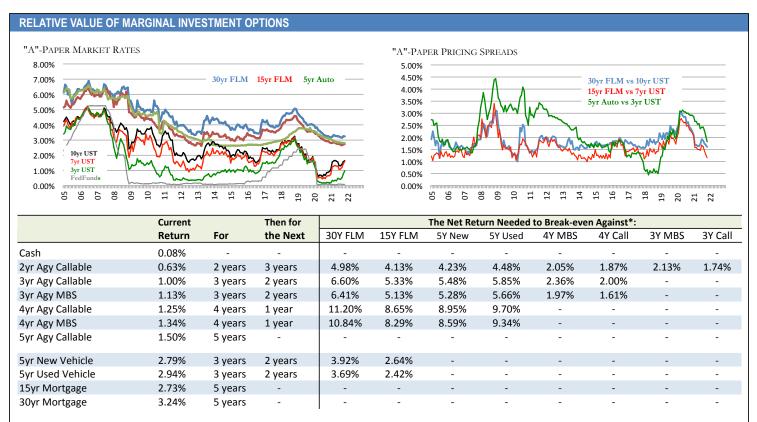
Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.05%	1 year	2 years	0.83%	1.72%	0.87%	1.61%
Regular Savings	0.09%	1 year	2 years	0.81%	1.70%	0.83%	1.57%
Money Market	0.15%	1 year	2 years	0.78%	1.67%	0.77%	1.51%
FHLB Overnight	0.26%	1 year	2 years	0.73%	1.61%	0.66%	1.40%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	1.12%	-0.17%	0.41%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	1.34%	0.53%	1.03%
6mo FHLB Term	0.28%	6 mos	2.5 yrs	0.63%	1.34%	0.52%	1.01%
6mo Catalyst Term	0.45%	6 mos	2.5 yrs	0.59%	1.30%	0.46%	0.96%
1yr Term CD	0.35%	1 year	2 years	0.68%	1.57%	0.57%	1.31%
1yr FHLB Term	0.38%	1 year	2 years	0.67%	1.55%	0.54%	1.28%
2yr Term CD	0.46%	2 years	1 year	0.79%	2.56%	-	-
2yr FHLB Term	0.83%	2 years	1 year	0.05%	1.82%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	1.16%	3 years	-	-	-	-	-

st Highest relative value noted by highest differentials and volatility projections



RESOURCESTM

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.6
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	87%
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.4%
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.5%
Total Shares	-1.2%	-15.8%	-3.7%	7.2%	10.9%	26.3%	23.0%	-14.9%	-4.9%	1.5%	8.3%
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-8.3%	15.3%	10.3%	-31.4%	-24.1%	-17.5%	-11.1%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.4%
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth Indirect-to-Total Loans	1% 0%	20% 0%	110% 4%	176% 10%	258% 17%	328% 21%	309% 20%	18% 0%	98% 4%	138% 7%	221% 15%
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	68%
Nonterm-to-Total Shares	88%	86%	84%	82%	80%	84%	78%	86%	84%	83%	81%
Term CDs-to-Total Shares	5%	10%	11%	12%	14%	16%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.31%
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinquency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.46%
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.44%
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.80%
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS											
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.85%
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.32%
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.52%
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.08%
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.44%
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.15%
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.11%
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.96%
Net Operating Return Non-recurring Inc(Exp)	- 0.70% 0.08%	-0.16% 0.02%	0.22% 0.02%	0.44% 0.02%	0.56% 0.01%	1.04% 0.03%	0.94% 0.03%	- 0.20% 0.03%	0.18% 0.02%	0.31% 0.02%	0.49% 0.02%
Net Income	-0.62%	-0.14%	0.02%	0.02%	0.57%	1.06%	0.03%	-0.17%	0.02%	0.02%	0.02%
NOT INCOME	-0.02/0	-0.14/0	0.24/0	0.43/0	0.37/0	1.00/0	0.31/0	20.17/0	0.13/0	0.33/0	0.30/0
Return on Net Worth	-3.9%	-1.1%	1.9%	3.9%	5.5%	10.3%	9.2%	-1.3%	1.4%	2.7%	4.6%



RESOURCES[™]

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
		-					-	-	-	-	
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,286	\$6,974	\$6,206	\$8,124	\$12,400	\$17,871	\$16,163	\$6,872	\$6,277	\$7,300	\$11,15
Avg Loan Rate	6.91%	5.80%	5.14%	4.90%	4.52%	4.49%	4.52%	5.87%	5.22%	5.04%	4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.38%	4.23%	4.27%	5.49%	5.05%	4.88%	4.51%
Avg Louir Held, Het	0.0070	3.41/0	3.0070	4.7370	4.50/0	4.23/0	4.2770	3.4370	3.0370	4.0070	7.51/0
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,96
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	122%	117%	110%	109%	107%	111%	110%	117%	111%	110%	108%
Fee Inc-to-Total Revenue	13%	14%	23%	27%	30%	30%	30%	14%	22%	25%	29%
Net Operating Return per FTE											
Interest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127.13
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$116,332	\$126,607	\$131,072	\$44,029	\$183,246	\$12,955	\$109,035	\$117,793	\$127,13
Net Interest Income per FTE				\$110,501		\$156,674					•
	\$31,292	\$66,484	\$102,199		\$111,767		\$145,379	\$61,500	\$95,197	\$102,824	
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,53
Avg Ops Expense per FTE	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	
Net Op Expense per FTE	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,29
Ave Net On Detrois 575	A (0.440)	+ (ć 0.202	Ć 10 F01	\$ 25,447	\$ 67,396	\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	ć 24 O2
Avg Net Op Return per FTE	\$ (8,118)	\$ (4,384)	\$ 9,382	\$ 19,581	\$ 25,44 <i>1</i>	9 01,330	430,370	7 (4,314)	7 0,323	7 13,231	\$21,820
Avg Net Op Keturn per FTE	\$ (8,118)	\$ (4,384)	\$ 9,382	\$ 19,581	\$ 25,44 <i>1</i>	\$ 67,396	330,370	7 (4,312)	7 0,323	7 13,231	\$21,82
			\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,336	\$30,370	3 (4,312)	y 0,323	\$ 13,231	\$21,82
Avg Net Op Return per FTE Revenue/Operating Expense Revenue-			\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,336	-	3 (4,512)	- 	\$ 13,231	\$21,82
Revenue/Operating Expense			\$150,453	\$19,581	\$187,963	\$285,799	\$260,376	\$84,787	\$139,157	\$156,623	
Revenue/Operating Expense	e Assessme \$42,214	\$91,811	\$150,453	\$174,203	\$187,963	\$285,799	\$260,376	\$84,787	\$139,157	\$156,623	\$178,67
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio	e Assessme	nt									
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	e Assessme \$42,214 3.62%	\$91,811 3.45%	\$150,453 3.54%	\$174,203 3.87%	\$187,963 4.12%	\$285,799 4.39%	\$260,376 4.32%	\$84,787	\$139,157 3.53%	\$156,623 3.71%	\$178,67 4.00%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	e Assessme \$42,214 3.62% \$20,664	\$91,811 3.45% \$44,323	\$150,453 3.54% \$61,285	\$174,203 3.87% \$66,670	\$187,963 4.12% \$73,118	\$285,799 4.39% \$93,801	\$260,376 4.32% \$88,125	\$84,787 3.46% \$40,972	\$139,157 3.53% \$57,790	\$156,623 3.71% \$62,216	\$178,67 4.00% \$69,88
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$42,214 3.62% \$20,664 1.77%	\$91,811 3.45% \$44,323 1.67%	\$150,453 3.54% \$61,285 1.44%	\$174,203 3.87% \$66,670 1.48%	\$187,963 4.12% \$73,118 1.60%	\$285,799 4.39% \$93,801 1.44%	\$260,376 4.32% \$88,125 1.46%	\$84,787 3.46% \$40,972 1.67%	\$139,157 3.53% \$57,790 1.46%	\$156,623 3.71% \$62,216 1.47%	\$178,67 4.00% \$69,88 1.57%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	e Assessme \$42,214 3.62% \$20,664	\$91,811 3.45% \$44,323	\$150,453 3.54% \$61,285	\$174,203 3.87% \$66,670	\$187,963 4.12% \$73,118	\$285,799 4.39% \$93,801	\$260,376 4.32% \$88,125	\$84,787 3.46% \$40,972	\$139,157 3.53% \$57,790	\$156,623 3.71% \$62,216	\$178,67 4.00% \$69,88
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$42,214 3.62% \$20,664 1.77%	\$91,811 3.45% \$44,323 1.67%	\$150,453 3.54% \$61,285 1.44%	\$174,203 3.87% \$66,670 1.48%	\$187,963 4.12% \$73,118 1.60%	\$285,799 4.39% \$93,801 1.44%	\$260,376 4.32% \$88,125 1.46%	\$84,787 3.46% \$40,972 1.67%	\$139,157 3.53% \$57,790 1.46%	\$156,623 3.71% \$62,216 1.47%	\$178,65 4.00% \$69,88 1.57%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$42,214 3.62% \$20,664 1.77% 46% 2.17	\$91,811 3.45% \$44,323 1.67% 53% 0.79	\$150,453 3.54% \$61,285 1.44% 48% 0.41	\$174,203 3.87% \$66,670 1.48% 48%	\$187,963 4.12% \$73,118 1.60% 51% 0.29	\$285,799 4.39% \$93,801 1.44% 54% 0.18	\$260,376 4.32% \$88,125 1.46% 53% 0.21	\$84,787 3.46% \$40,972 1.67% 52% 0.87	\$139,157 3.53% \$57,790 1.46% 49% 0.45	\$156,623 3.71% \$62,216 1.47% 48%	\$178,6: 4.00% \$69,88 1.57% 50% 0.31
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$42,214 3.62% \$20,664 1.77% 46%	\$91,811 3.45% \$44,323 1.67% 53%	\$150,453 3.54% \$61,285 1.44% 48%	\$174,203 3.87% \$66,670 1.48% 48% 0.34	\$187,963 4.12% \$73,118 1.60% 51%	\$285,799 4.39% \$93,801 1.44% 54%	\$260,376 4.32% \$88,125 1.46% 53%	\$84,787 3.46% \$40,972 1.67% 52%	\$139,157 3.53% \$57,790 1.46% 49%	\$156,623 3.71% \$62,216 1.47% 48% 0.38	\$178,6: 4.00% \$69,88 1.57% 50% 0.31
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$178,6° 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits Per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp Per FTE - Occupancy & Ops Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81%	\$178,6° 4.00% \$69,88 1.57% 50% 0.31 74,80° 10% \$36,09 0.81%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,6° 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs Borrower-to-Members	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21% 3.7% 362 24%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,6° 4.00% \$69,88 1.57% 50% 0.31 74,80° 10% \$36,09 0.81% 26% \$32,85 0.74% 24% 2.6% 363 59%
Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Patio	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%