

Kittitas County EMS and Trauma Care Council
2013 Strategic Initiatives
Revised 12-5-13

1. Create a complete financial forecast (draft February meeting)
 - a. Craft a capital plan
 - i. include equipment replacement costs (office & training)
 - ii. include other equipment needs (i.e., office vehicle)
 - b. Forecast operating budgets for the next five years (office, MPD, training).
 - i. Expected cost increases
 - ii. Impact of lost revenue from any source
 - iii. Build funding mechanism that supports the level of service expected and communicate to all stakeholders
 - c. Perform “what-if” analysis
2. Plan for Dr. Horsley’s retirement
 - a. Update the job description for the MPD by year end 2014.
 - b. Identify and recruit potential candidates based on Dr. Horsley’s timeline (begin one year in advance).
 - i. KVH monthly physician meeting
 - ii. MPD share
3. Create a long term vision for EMS in Kittitas County (2-5 years).
 - a. Create plan for a Community Paramedicine program.
 - i. Define Problem Statement: Draft - Traditional care delivery models are expensive, provide limited reimbursement and are not meeting the needs of high risk/vulnerable members of our rural community as evidenced by: unnecessary EMS calls, unnecessary ED visits, Readmissions to KVH (both inpatient

and outpatient), and decreased patient satisfaction (human experience).

- ii. Conduct community assessment
 - iii. Evaluate potential to reduce responses and hospital readmissions
 - iv. Evaluate alternate service delivery mechanisms.
 1. Non emergent follow-up / preventative / outreach
 2. Dispatch protocols
 - a. Screening?
 - b. Telephone referral program?
- b. Gather information
- i. What data do we have and what is needed that's not being collected.
 - ii. Identify sources and methods to collect data.
 1. DOH
 2. EMS Emergency Reporting Systems
 3. Survey citizens and responders
 4. Demographics
 - iii. Needs assessment.
- c. Identify gaps.
- d. Identify options and potential funding sources.
- e. Determine how a county-wide EMS levy would impact the vision vs. the impact without a county-wide levy.
- i. Review existing study "Emergency Service Consolidation, A Feasibility Study for Kittitas County Trauma Council, by Rich Elliott (5-2002).
 - ii. Other studies?

- f. Educate Community (Leaders, Emergency Responders, and Public)
4. Determine how volunteer responder resources may be best used to sustain the necessary response level for EMS services (ongoing).
- a. Recruitment/Training/Retention/Funding are considerations.
 - b. CWU Students (utilize at a regional level?)
 - c. Can the EMS Office further assist agencies unable to meet State licensing requirements?
 - i. Additional financial support?
 - ii. Encourage existing volunteer's participation
 - iii. Community outreach for volunteers (common message)
 - d. Large scale event impact – event permit fees to support emergency service impacts