Tax Increment Financing

Presented by:

Tobin J. Morris Sr. Vice President Colliers Securities LLC Public Finance 124 W. Dakota Ave. Pierre, SD 57501 (605) 224-5557

Member FINRA & SIPC



Background

- GOED Director 1997-2003
- Public Finance 2003 Present
 - Over \$1B in financings
 - Serve as senior advisor to State of SD.
 - Advised / financed 60 + TIF's
 - Large Development Projects
 - □ Bell Cheese
 - CNA
 - Shuttle Loaders
 - Affordable Housing



What is a TIF?

- A powerful tool that can be used by governmental entities to promote positive economic development
- Disagreement among couples



Acronym's

- TID Tax Increment District
 - The legal boundaries that are established for the tax increment

- TIF Tax Increment Financing
 - The financing that results from pledging the tax increments to repay any debt associated with the TID



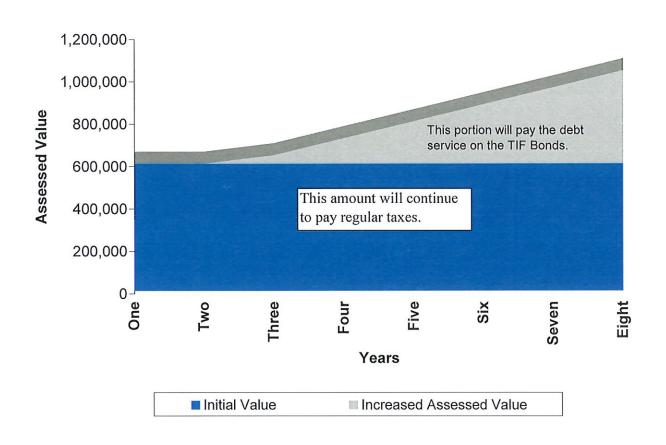
Why would you establish a TID?

- To encourage the redevelopment or development of deteriorated or blighted areas
- To stimulate economic development by assisting projects that face public infrastructure obstacles or financial challenges



How Does TIF Work?

TIF Example





Steps Involved for Establishing a TID

1. Determine Project Feasibility

- Economic Benefits
- But For Test
- What amount can the TIF sustain

- Who will be the borrower
- How will the TIF be classified by the State of SD



Determine Project Feasibility

Will this TID raise my taxes?

■ Will the School lose money from the State Aid Formula?



Local Impact

- The School's General Fund and Taxpayers are held harmless if the TID is classified as:
 - Economic Development
 - 2010 change in law
 - Housing Guidelines
 - Industrial



Steps Involved for Establishing a TID

2. Tax Increment Plan

- Business Plan
 - Who / What / Where / When / Why
- What are the proposed improvements
- What are the estimated expenditures
- Amount TIF can not exceed



Allowable Project Costs – Smell Test

Capital Costs

- Construction of PUBLIC works or improvements
 - Road, water, sewer, electrical
- Clearing or grading of land

Financing Costs

Interest Expense

Real Property Assembly Costs

 Actual cost of the acquisition of real or personal property



Allowable Project Costs

Professional Services

• Financial Advisor, Attorney, Engineer, etc.

Administrative Costs

 Reasonable time spent by municipal employees in connection with the implementation of the project plan

Organizational Costs

Environmental impact / studies / borings



Example of TIF Costs

KIMBALL TIF ELIGIBLE EXPENSES SDCL 11-9-15		
Land	\$2,500,000.00	\$ -
Road Improvement	\$ 760,000.00	\$ 760,000.00
Grading of Site	\$ 1,949,081.65	\$ -
Rail Construction	\$ 1,500,820.00	\$ -
County Admin Fee	\$ 100,000.00	\$ 100,000.00
Engineering	\$ 165,000.00	\$ -
Electrical	\$ 1,500,000.00	\$ 1,210,000.00
Total Eligible Costs	\$ 8,474,901.65	\$ 2,070,000.00



Tax Increment Plan

3. Adopt

- City / County formally adopts Tax
 Increment Plan and Developer's
 Agreement (if gov't is not the borrower)
- File with State of SD



Developers Agreement

- Most important part of a TIF
- Binding document that spells out the terms and conditions of the TIF
- If agreement is broken City /County does not forward TIF payments



Developers Agreement

- Typically includes but not limited to
- Roles and responsibility of Developer
 - Timing of improvements
 - City / County is a conduit for the TIF revenue
 - City / County is not liable for any debt
 - Amount not to exceed
 - Amortization can not exceed 20 yrs
 - □ Interest Rate 0%
 - Termination Date
 - Indemnification of City / County



Tax Increment Plan

4. Implementation

- □ Project is in developers name
- Project financing happens
- Establishment of the tax base and rates



TIF expires when??

Debt

• If there is no debt / then there is no TIF

Stated time in Developers Agreement

- 10 or 15 or 20 years –etc...
- State Law does not allow a TIF to extend 20 years past the year of creation
- City / County is in the drivers seat at all times



Hardest Part of a TIF

Debt

- Projections
- Finding a lender
- Understanding that construction is fluid and bumps in the road WILL happen



Memorandum of Understanding

- Helps manage expectation of those involved
- Can be broad or very specific
 - Revenue sharing
 - Timeline / Milestones
 - Annual Appropriation
- Determines roles and responsibilities
- Technically non-binding, but establishes a road map to achieve the desired outcome.
- Helps developers with their lending institution(s) to secure financing.



Developer - Negotiations

- Review Projections Developer puts forth development plan
- Financial commitment from Developer / bank...Trust but Verify
- Projections determine TOTAL REVENUE
- TOTAL REVENUE determines TIF Amount
- Past performance determines future performance

