

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 3/1/2017 Through 3/31/2017

	Current Period		Current Year Actual	Total Budget - FY17 Budget	Total Budget Variance - FY17 Budget	Percent YTD of Budget
	Current Period Actual	Budget - FY17 Budget				
Revenue						
Medicaid						
Comp - Residential PCA	17,239.72	41,473.76	260,276.35	497,685.09	(237,408.74)	52.29%
Comp - Residential Host	175,265.15	164,759.97	1,509,903.96	1,977,119.65	(467,215.69)	76.36%
Transportation	8,481.18	10,416.66	81,368.47	125,000.00	(43,631.53)	65.09%
Behavioral	399.04	6,208.34	75,119.27	74,500.00	619.27	100.83%
Supplies Disposable	407.00	500.00	5,550.00	6,000.00	(450.00)	92.50%
Vision	559.00	993.75	8,325.00	11,925.00	(3,600.00)	69.81%
Medicaid SLS	31,774.53	29,333.33	245,801.83	352,000.00	(106,198.17)	69.83%
Respite - Medicaid SLS	2,781.27	2,212.17	14,205.69	26,546.00	(12,340.31)	53.51%
Home/Vehicle Mod - SLS	88.00	125.00	4,519.40	1,500.00	3,019.40	301.29%
Personal Care-SLS	1,692.90	6,978.33	37,337.85	83,740.00	(46,402.15)	44.58%
Specialized Habilitation-DD	17,614.24	21,152.85	150,146.41	253,834.14	(103,687.73)	59.15%
Supported Comm Conn -DD	30,807.38	40,377.78	290,795.12	484,533.37	(193,738.25)	60.01%
Specialized Habilitation-SLS	1,261.24	1,182.52	6,753.80	14,190.24	(7,436.44)	47.59%
Supported Comm Conn -SLS	4,092.04	3,212.07	28,936.34	38,544.89	(9,608.55)	75.07%
Supported Employment-DD	1,808.64	5,208.33	23,771.67	62,500.00	(38,728.33)	38.03%
Supported Employment-SLS	113.76	2,083.33	4,563.98	25,000.00	(20,436.02)	18.25%
Children's Extensive Support	5,837.84	4,416.67	45,597.60	53,000.00	(7,402.40)	86.03%
TCM -	31,232.16	30,833.33	237,811.98	370,000.00	(132,188.02)	64.27%
CHCBS Revenue	<u>1,589.76</u>	<u>833.33</u>	<u>7,568.64</u>	<u>10,000.00</u>	<u>(2,431.36)</u>	<u>75.68%</u>
Total Medicaid	333,044.85	372,301.52	3,038,353.36	4,467,618.38	(1,429,265.02)	68.01%
State Funded						
State SLS	6,032.27	8,152.50	55,941.08	97,830.00	(41,888.92)	57.18%
Early Intervention	20,577.75	13,384.50	148,095.58	160,614.00	(12,518.42)	92.20%
EI - Trust	469.20	1,273.13	4,859.70	15,277.50	(10,417.80)	31.80%
EI - Other Insurance	3,622.82	3,541.67	34,299.07	42,500.00	(8,200.93)	80.70%
Family Support Services	8,730.60	8,730.60	78,575.40	104,767.20	(26,191.80)	75.00%
Family Support Services- PY	0.00	0.00	(1,956.13)	0.00	(1,956.13)	0.00%
Management Fee-State	6,737.25	6,765.74	57,381.92	81,188.82	(23,806.90)	70.67%
Case Management State	3,276.36	3,719.05	29,958.48	44,628.57	(14,670.09)	67.12%
IDD Determinations-CM	507.70	418.33	5,268.57	5,020.00	248.57	104.95%
Wait List Management-CM	0.00	280.83	23,611.27	11,970.00	11,641.27	197.25%
EI Service Coordination	4,280.00	3,500.42	40,267.62	42,005.00	(1,737.38)	95.86%
Case Management - SIS	466.18	179.17	2,139.32	2,150.00	(10.68)	99.50%
QA / UR	3,273.23	3,583.33	31,163.41	43,000.00	(11,836.59)	72.47%
Broker Fee - Trust	61.20	208.33	807.59	2,500.00	(1,692.41)	32.30%
Other State Revenue	0.00	788.33	22.00	9,460.00	(9,438.00)	0.23%
Onboarding-WL Management	2,806.35	2,479.05	22,327.88	29,748.48	(7,420.60)	75.05%
Part C Direct Service	0.00	2,213.00	0.00	26,556.00	(26,556.00)	0.00%
PASARR Revenue	0.00	33.33	0.00	400.00	(400.00)	0.00%
HUD - Subsidy's	129.00	125.00	1,500.00	1,500.00	0.00	100.00%

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 3/1/2017 Through 3/31/2017

	Period		Current Year Actual	Total Budget - FY17 Budget	Total Budget Variance - FY17 Budget	Percent YTD of Budget
	Current Period Actual	Budget - FY17 Budget				
Total State Funded	60,969.91	59,376.31	534,262.76	721,115.57	(186,852.81)	74.09%
Other						
La Plata County Contribution	0.00	0.00	42,000.00	42,000.00	0.00	100.00%
City of Durango	0.00	0.00	31,985.00	37,000.00	(5,015.00)	86.44%
Town of Bayfield Contribution	0.00	0.00	1,000.00	1,000.00	0.00	100.00%
Montezuma Contribution	0.00	83.33	0.00	10,000.00	(10,000.00)	0.00%
City of Cortez Contribution	0.00	0.00	0.00	3,000.00	(3,000.00)	0.00%
United Way - EI	0.00	416.67	3,103.97	5,000.00	(1,896.03)	62.07%
General Donation Revenue	0.00	670.83	4,188.04	8,050.00	(3,861.96)	52.02%
On-line Donations Campaign	0.00	83.33	90.00	1,000.00	(910.00)	9.00%
Special Events Revenue	0.00	416.67	17,058.50	11,000.00	6,058.50	155.07%
Purpose Restricted Revenue	0.00	0.00	1,300.00	0.00	1,300.00	0.00%
Grants	7,002.64	125.00	44,322.95	1,500.00	42,822.95	2,954.86%
Interest Revenue	168.22	150.00	1,540.07	1,800.00	(259.93)	85.55%
Room & Board	34,424.00	36,960.00	324,084.73	443,520.00	(119,435.27)	73.07%
Rental Income - Comp	700.00	608.33	7,825.00	7,300.00	525.00	107.19%
OJT Revenue	1,747.24	1,000.00	9,477.99	12,000.00	(2,522.01)	78.98%
Unrealized Gain / Loss	1,035.68	291.67	18,737.87	3,500.00	15,237.87	535.36%
Miscellaneous Revenue	210.00	16.67	1,488.95	200.00	1,288.95	744.47%
Total Other	45,287.78	40,822.50	508,203.07	587,870.00	(79,666.93)	86.45%
Total Revenue	439,302.54	472,500.33	4,080,819.19	5,776,603.95	(1,695,784.76)	70.64%
Expenses						
Labor						
Wages	211,092.76	243,700.92	1,918,835.36	2,924,410.92	1,005,575.56	65.61%
Training Wages	5,979.15	4,037.50	48,427.66	48,450.00	22.34	99.95%
Bonus Wages	100.00	0.00	1,750.00	1,500.00	(250.00)	116.66%
Payroll Taxes	15,993.14	18,525.66	147,006.05	222,307.76	75,301.71	66.12%
Unemployment Expense	0.00	1,248.74	7,492.38	14,984.72	7,492.34	50.00%
Work Comp	5,855.39	5,994.06	52,698.51	71,928.59	19,230.08	73.26%
Health Insurance	10,143.95	9,730.42	48,792.00	116,764.80	67,972.80	41.78%
Other Benefits	483.28	600.16	4,527.36	7,201.97	2,674.61	62.86%
Total Labor	249,647.67	283,837.46	2,229,529.32	3,407,548.76	1,178,019.44	65.43%
Other Operating						
Advertising	505.05	745.84	7,301.86	8,950.00	1,648.14	81.58%
Assistive Technology	0.00	964.17	4,184.63	11,570.00	7,385.37	36.16%
Board of Directors Expense	0.00	125.00	153.79	1,500.00	1,346.21	10.25%
Building Janitorial	258.32	435.00	2,321.26	5,220.00	2,898.74	44.46%
Building Rent	2,184.00	3,500.33	30,133.00	42,004.00	11,871.00	71.73%
Land Rent-Holly House	770.83	770.83	6,937.47	9,250.00	2,312.53	74.99%
Building Rent - Admin	0.00	950.00	950.00	11,400.00	10,450.00	8.33%
Building Maintenance	1,843.30	1,502.07	11,850.49	18,025.00	6,174.51	65.74%

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From 3/1/2017 Through 3/31/2017

	Period		Current Year Actual	Total Budget - FY17 Budget	Total Budget Variance - FY17 Budget	Percent YTD of Budget
	Current Period Actual	Budget - FY17 Budget				
Computer Expense	2,252.70	5,038.76	39,415.55	60,465.00	21,049.45	65.18%
Condo Dues	2,372.20	1,916.67	16,559.45	23,000.00	6,440.55	71.99%
Customer Acknowledgement	0.00	133.33	2,679.98	1,600.00	(1,079.98)	167.49%
Depreciation & Amortization	5,760.00	6,182.10	51,179.32	74,185.00	23,005.68	68.98%
Development / Strategic	1,200.00	416.67	5,436.69	5,000.00	(436.69)	108.73%
Disposal	0.00	58.33	321.39	700.00	378.61	45.91%
Dues & Subscription	50.00	659.59	7,124.44	8,515.00	1,390.56	83.66%
Equipment Lease	1,024.25	712.50	6,433.03	8,550.00	2,116.97	75.24%
Equipment Maintenance	0.00	91.67	223.28	1,100.00	876.72	20.29%
Food	800.00	2,058.33	8,897.62	24,700.00	15,802.38	36.02%
FSSP Direct	6,796.00	8,172.00	71,326.00	98,064.00	26,738.00	72.73%
FSSP-Other	1,360.00	666.93	8,667.56	8,003.20	(664.36)	108.30%
Home Modification	0.00	125.00	0.00	1,500.00	1,500.00	0.00%
Insurance-Automobile	510.53	504.60	4,351.57	6,055.00	1,703.43	71.86%
Insurance-Board	411.08	411.09	3,288.64	4,933.00	1,644.36	66.66%
Insurance-Cyber Policy	287.54	324.19	2,587.86	3,890.00	1,302.14	66.52%
Insurance- Professional & GL	1,304.33	1,274.17	11,738.97	15,290.00	3,551.03	76.77%
Insurance - Property	642.17	642.25	5,865.60	7,707.00	1,841.40	76.10%
Insurance - Umbrella	658.75	660.41	5,928.75	7,925.00	1,996.25	74.81%
Interest Building	1,176.52	1,116.67	11,176.21	13,400.00	2,223.79	83.40%
Meetings	222.80	637.50	5,875.65	7,650.00	1,774.35	76.80%
Moving expense	104.00	99.99	1,752.00	1,200.00	(552.00)	146.00%
Payroll and HR IS	2,667.03	1,841.66	11,468.48	22,100.00	10,631.52	51.89%
Pest Control	0.00	208.34	0.00	2,500.00	2,500.00	0.00%
Professional Development	40.00	1,807.51	4,131.15	21,690.18	17,559.03	19.04%
Professional Service -	0.00	1,583.33	18,800.00	19,000.00	200.00	98.94%
Prof Serv - Legal	318.00	800.00	3,174.00	9,600.00	6,426.00	33.06%
Prof Serv Behavioral	375.00	5,583.34	65,544.37	67,000.00	1,455.63	97.82%
Prof Serv Dental	300.00	16.67	78.00	200.00	122.00	39.00%
Prof Serv Host Home	123,292.48	118,565.52	1,052,075.70	1,422,786.22	370,710.52	73.94%
Prof Serv Medical	0.00	0.00	350.00	0.00	(350.00)	0.00%
Prof Serv Mentorship	112.00	0.00	112.00	0.00	(112.00)	0.00%
Professional Services Other	2,894.70	1,687.50	16,421.00	20,250.00	3,829.00	81.09%
Prof Serv Personal Care	159.05	83.33	159.05	1,000.00	840.95	15.90%
Prof Serv - Psych Exam (CM	0.00	33.33	0.00	400.00	400.00	0.00%
Prof Serv Respite	2,400.00	2,562.50	16,187.50	30,750.00	14,562.50	52.64%
Prof Serv Vision	471.00	775.01	7,886.21	9,300.00	1,413.79	84.79%
Purchased Recreation	150.00	320.84	1,708.00	3,850.00	2,142.00	44.36%
Service Charges	154.91	249.58	2,160.62	2,995.00	834.38	72.14%
Onboarding	462.65	978.08	9,748.82	11,737.00	1,988.18	83.06%
Staff Training In-service	678.18	887.51	7,395.88	10,650.00	3,254.12	69.44%
Staff Acknowledgement	53.94	1,387.50	9,683.67	17,900.00	8,216.33	54.09%

Community Connections, Inc.
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From 3/1/2017 Through 3/31/2017

	Period		Current Year Actual	Total Budget - FY17 Budget	Total Budget Variance - FY17 Budget	Percent YTD of Budget
	Current Period Actual	Budget - FY17 Budget				
Staff Mileage	6,084.38	6,037.49	51,662.26	72,450.00	20,787.74	71.30%
Supplies Household	120.00	243.33	1,753.27	2,920.00	1,166.73	60.04%
Supplies Medical	338.32	466.67	4,243.00	5,600.00	1,357.00	75.76%
Supplies Office	1,079.10	1,075.01	6,318.03	12,900.00	6,581.97	48.97%
Supplies Postage & Shipping	55.14	235.42	2,058.36	2,825.00	766.64	72.86%
Supplies Printing &	78.00	236.67	1,132.61	2,840.00	1,707.39	39.88%
Supplies Program	235.00	479.17	6,126.97	6,500.00	373.03	94.26%
Telephone	3,475.34	2,336.68	22,370.39	28,040.00	5,669.61	79.78%
Temporary Staffing	0.00	66.67	11,335.94	800.00	(10,535.94)	1,416.99%
Transportation	3,617.50	2,500.01	26,677.00	30,000.00	3,323.00	88.92%
Utilities	3,035.38	1,891.68	15,806.66	22,700.00	6,893.34	69.63%
Vehicle fuel	0.00	591.68	2,106.83	7,100.00	4,993.17	29.67%
Vehicle maintenance	0.00	250.00	1,343.73	3,000.00	1,656.27	44.79%
Wellness	0.00	250.00	185.00	3,000.00	2,815.00	6.16%
Total Other Operating	<u>185,141.47</u>	<u>196,928.02</u>	<u>1,714,866.56</u>	<u>2,365,734.60</u>	<u>650,868.04</u>	<u>72.49%</u>
Total Expenses	<u>434,789.14</u>	<u>480,765.48</u>	<u>3,944,395.88</u>	<u>5,773,283.36</u>	<u>1,828,887.48</u>	<u>68.32%</u>
Net Operating Surplus (Deficit) before Penalty	<u>4,513.40</u>	<u>(8,265.15)</u>	<u>136,423.31</u>	<u>3,320.59</u>	<u>133,102.72</u>	<u>4,108.40%</u>
Other Expenses						
ACA Penalty	<u>0.00</u>	<u>0.00</u>	<u>16,667.04</u>	<u>0.00</u>	<u>(16,667.04)</u>	<u>0.00%</u>
Total Other Expenses	<u>0.00</u>	<u>0.00</u>	<u>16,667.04</u>	<u>0.00</u>	<u>(16,667.04)</u>	<u>0.00%</u>
Net Surplus (Deficit)	<u>4,513.40</u>	<u>(8,265.15)</u>	<u>119,756.27</u>	<u>3,320.59</u>	<u>116,435.68</u>	<u>3,606.47%</u>

Community Connections, Inc.
Balance Sheet
As of 3/31/2017

Current Period Balance

Current Assets

Cash	
Cash-Operating	270,385.91
Cash-Board Operating Reserves	903,000.00
Cash-Rep Payee Restricted	<u>32,090.07</u>
Total Cash	<u>1,205,475.98</u>
Investments - LPL Financial	268,144.28
Accounts Receivable	655,320.34
Less Accounts Receivable Allowance	(20,703.51)
Prepaid Expenses	43,117.12
Current Portion of Long-term Receivable	<u>9,250.00</u>
Total Current Assets	<u>2,160,604.21</u>
Long Term Contribution Receivable (City of Dgo)	<u>57,812.65</u>
Property & Equipment	
Land	296,897.69
Buildings	1,593,654.43
Office Furniture & Equipment	114,714.71
Program Equipment	186,698.64
Accumulated Depreciation	(1,097,038.74)
Total Property & Equipment	<u>1,094,926.73</u>
Total Assets	<u>3,313,343.59</u>
Current Liabilities	
Accounts Payable	145,690.07
Due to Clients	26,226.21
Payroll Liabilities	180,656.47
Deferred Revenue	9,741.17
ACA Penalty Liability	79,000.38
Current Notes Payable	11,692.09

Community Connections, Inc.
Balance Sheet
As of 3/31/2017

Current Period Balance

Total Current Liabilities	<u>453,006.39</u>
Long-term Liabilities	
Notes Payable	<u>241,105.71</u>
Total Long-term Liabilities	<u>241,105.71</u>
Total Liabilities	<u>694,112.10</u>
Net Assets	<u>2,619,231.49</u>
Total Liabilities and Net Assets	<u>3,313,343.59</u>

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	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Revenue				
Medicaid				
Comp - Residential PCA	260,276.35	475,630.70	(215,354.35)	(45.27)%
Comp - Residential Host Homes	1,509,903.96	1,400,661.23	109,242.73	7.79%
Transportation	81,368.47	94,575.27	(13,206.80)	(13.96)%
Behavioral	75,119.27	47,976.94	27,142.33	56.57%
Supplies Disposable	5,550.00	3,962.00	1,588.00	40.08%
Dental	0.00	3,494.00	(3,494.00)	(100.00)%
Vision	8,325.00	6,426.00	1,899.00	29.55%
Medicaid SLS	245,801.83	238,175.53	7,626.30	3.20%
Respite - Medicaid SLS	14,205.69	14,651.80	(446.11)	(3.04)%
Home/Vehicle Mod - SLS	4,519.40	17,260.00	(12,740.60)	(73.81)%
Personal Care-SLS	37,337.85	59,503.95	(22,166.10)	(37.25)%
Specialized Habilitation-DD	150,146.41	185,881.95	(35,735.54)	(19.22)%
Supported Comm Conn -DD	290,795.12	318,330.50	(27,535.38)	(8.64)%
Specialized Habilitation-SLS	6,753.80	5,387.59	1,366.21	25.35%
Supported Comm Conn -SLS	28,936.34	24,681.58	4,254.76	17.23%
Supported Employment-DD	23,771.67	40,650.64	(16,878.97)	(41.52)%
Supported Employment-SLS	4,563.98	8,036.92	(3,472.94)	(43.21)%
Children's Extensive Support	45,597.60	28,459.22	17,138.38	60.22%
TCM -	237,811.98	267,032.58	(29,220.60)	(10.94)%
CHCBS Revenue	<u>7,568.64</u>	<u>7,525.44</u>	<u>43.20</u>	<u>0.57%</u>
Total Medicaid	3,038,353.36	3,248,303.84	(209,950.48)	(6.46)%
State Funded				
State SLS	55,941.08	67,066.12	(11,125.04)	(16.58)%
Early Intervention	148,095.58	132,600.10	15,495.48	11.68%
EI - Trust	4,859.70	11,922.75	(7,063.05)	(59.24)%
EI - Other Insurance	34,299.07	22,702.37	11,596.70	51.08%
Family Support Services	78,575.40	78,575.40	0.00	0.00%
Family Support Services- PY	(1,956.13)	0.00	(1,956.13)	0.00%
Management Fee-State	57,381.92	67,901.84	(10,519.92)	(15.49)%
Case Management State	29,958.48	33,471.27	(3,512.79)	(10.49)%
IDD Determinations-CM	5,268.57	6,346.25	(1,077.68)	(16.98)%
Wait List Management-CM	23,611.27	10,501.98	13,109.29	124.82%
EI Service Coordination	40,267.62	30,297.47	9,970.15	32.90%
Case Management - SIS	2,139.32	1,864.72	274.60	14.72%
QA / UR	31,163.41	33,038.37	(1,874.96)	(5.67)%
Broker Fee - Trust	807.59	2,000.87	(1,193.28)	(59.63)%
Other State Revenue	22.00	220.82	(198.82)	(90.03)%
Onboarding-WL Management	22,327.88	20,397.39	1,930.49	9.46%
FSSP - Respite	0.00	13,090.00	(13,090.00)	(100.00)%
HUD - Subsidy's	1,500.00	1,987.00	(487.00)	(24.50)%
DVR	<u>0.00</u>	<u>3,837.50</u>	<u>(3,837.50)</u>	<u>(100.00)%</u>
Total State Funded	534,262.76	537,822.22	(3,559.46)	(0.66)%
Other				
La Plata County Contribution	42,000.00	42,000.00	0.00	0.00%
City of Durango	31,985.00	36,382.50	(4,397.50)	(12.08)%
Town of Bayfield Contribution	1,000.00	1,000.00	0.00	0.00%
Montezuma Contribution	0.00	10,000.00	(10,000.00)	(100.00)%
City of Cortez Contribution	0.00	3,000.00	(3,000.00)	(100.00)%
United Way - EI	3,103.97	4,907.12	(1,803.15)	(36.74)%
General Donation Revenue	4,188.04	14,106.00	(9,917.96)	(70.31)%

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 3/1/2017 Through 3/31/2017

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
On-line Donations Campaign	90.00	708.95	(618.95)	(87.30)%
Special Events Revenue	17,058.50	17,189.30	(130.80)	(0.76)%
Purpose Restricted Revenue	1,300.00	2,520.00	(1,220.00)	(48.41)%
Grants	44,322.95	1,500.00	42,822.95	2,854.86%
Interest Revenue	1,540.07	1,304.25	235.82	18.08%
Room & Board	324,084.73	346,078.59	(21,993.86)	(6.35)%
Rental Income - Comp	7,825.00	5,141.50	2,683.50	52.19%
OJT Revenue	9,477.99	11,788.29	(2,310.30)	(19.59)%
Insurance Claim Proceeds-	0.00	88.94	(88.94)	(100.00)%
Gain / Loss	0.00	500.00	(500.00)	(100.00)%
Unrealized Gain / Loss	18,737.87	(5,979.74)	24,717.61	(413.35)%
Miscellaneous Revenue	1,488.95	206.01	1,282.94	622.75%
Total Other	<u>508,203.07</u>	<u>492,441.71</u>	<u>15,761.36</u>	<u>3.20%</u>
Total Revenue	<u>4,080,819.19</u>	<u>4,278,567.77</u>	<u>(197,748.58)</u>	<u>(4.62)%</u>
Expenses				
Labor				
Wages	1,918,835.36	2,091,268.70	(172,433.34)	(8.24)%
Training Wages	48,427.66	39,505.09	8,922.57	22.58%
Bonus Wages	1,750.00	500.00	1,250.00	250.00%
Payroll Taxes	147,006.05	161,201.52	(14,195.47)	(8.80)%
Unemployment Expense	7,492.38	1,395.60	6,096.78	436.85%
Work Comp	52,698.51	46,190.25	6,508.26	14.09%
Health Insurance	48,792.00	0.00	48,792.00	0.00%
Other Benefits	<u>4,527.36</u>	<u>4,766.45</u>	<u>(239.09)</u>	<u>(5.01)%</u>
Total Labor	2,229,529.32	2,344,827.61	(115,298.29)	(4.92)%
Other Operating				
Advertising	7,301.86	11,239.60	(3,937.74)	(35.03)%
Assistive Technology	4,184.63	7,563.94	(3,379.31)	(44.67)%
Board of Directors Expense	153.79	481.26	(327.47)	(68.04)%
Building Janitorial	2,321.26	2,204.40	116.86	5.30%
Building Rent	30,133.00	29,474.20	658.80	2.23%
Land Rent-Holly House	6,937.47	6,937.47	0.00	0.00%
Building Rent - Admin	950.00	8,550.00	(7,600.00)	(88.88)%
Building Maintenance	11,850.49	49,037.43	(37,186.94)	(75.83)%
Computer Expense	39,415.55	39,809.59	(394.04)	(0.98)%
Condo Dues	16,559.45	0.00	16,559.45	0.00%
Customer Acknowledgement	2,679.98	2,362.22	317.76	13.45%
Depreciation & Amortization	51,179.32	57,112.34	(5,933.02)	(10.38)%
Development / Strategic	5,436.69	7,875.49	(2,438.80)	(30.96)%
Disposal	321.39	98.35	223.04	226.78%
Dues & Subscription	7,124.44	5,908.67	1,215.77	20.57%
Equipment Lease	6,433.03	5,791.24	641.79	11.08%
Equipment Maintenance	223.28	373.69	(150.41)	(40.24)%
Food	8,897.62	14,373.73	(5,476.11)	(38.09)%
FSSP Direct	71,326.00	72,675.00	(1,349.00)	(1.85)%
FSSP-Other	8,667.56	19,799.36	(11,131.80)	(56.22)%
Home Modification	0.00	10,000.00	(10,000.00)	(100.00)%
Insurance-Automobile	4,351.57	3,828.15	523.42	13.67%
Insurance-Board	3,288.64	3,706.47	(417.83)	(11.27)%
Insurance-Cyber Policy	2,587.86	2,887.92	(300.06)	(10.39)%
Insurance- Professional & GL	11,738.97	11,524.50	214.47	1.86%

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 3/1/2017 Through 3/31/2017

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Insurance - Property	5,865.60	5,994.08	(128.48)	(2.14)%
Insurance - Umbrella	5,928.75	5,853.78	74.97	1.28%
Interest Building	11,176.21	11,674.37	(498.16)	(4.26)%
Lobbying	0.00	375.00	(375.00)	(100.00)%
Meetings	5,875.65	2,464.52	3,411.13	138.40%
Moving expense	1,752.00	1,106.71	645.29	58.30%
Payroll and HR IS	11,468.48	14,778.44	(3,309.96)	(22.39)%
Professional Development	4,131.15	12,371.08	(8,239.93)	(66.60)%
Professional Service -	18,800.00	18,050.00	750.00	4.15%
Prof Serv - Legal	3,174.00	3,643.29	(469.29)	(12.88)%
Prof Serv Behavioral	65,544.37	38,898.25	26,646.12	68.50%
Prof Serv Dental	78.00	2,822.00	(2,744.00)	(97.23)%
Prof Serv Host Home	1,052,075.70	987,973.77	64,101.93	6.48%
Prof Serv Medical	350.00	0.00	350.00	0.00%
Prof Serv Mentorship	112.00	1,015.00	(903.00)	(88.96)%
Professional Services Other	16,421.00	5,516.25	10,904.75	197.68%
Prof Serv Personal Care	159.05	20.00	139.05	695.25%
Prof Serv Respite	16,187.50	20,000.00	(3,812.50)	(19.06)%
Prof Serv Vision	7,886.21	6,197.47	1,688.74	27.24%
Purchased Recreation	1,708.00	858.52	849.48	98.94%
Service Charges	2,160.62	3,715.12	(1,554.50)	(41.84)%
Onboarding	9,748.82	8,922.89	825.93	9.25%
Staff Training In-service	7,395.88	2,980.61	4,415.27	148.13%
Staff Acknowledgement	9,683.67	10,048.13	(364.46)	(3.62)%
Staff Mileage	51,662.26	59,158.69	(7,496.43)	(12.67)%
Supplies Household	1,753.27	3,367.20	(1,613.93)	(47.93)%
Supplies Medical	4,243.00	3,600.25	642.75	17.85%
Supplies Office	6,318.03	8,005.05	(1,687.02)	(21.07)%
Supplies Postage & Shipping	2,058.36	2,632.86	(574.50)	(21.82)%
Supplies Printing &	1,132.61	2,241.64	(1,109.03)	(49.47)%
Supplies Program	6,126.97	6,112.66	14.31	0.23%
Telephone	22,370.39	18,370.91	3,999.48	21.77%
Temporary Staffing	11,335.94	12,237.87	(901.93)	(7.36)%
Transportation	26,677.00	27,946.03	(1,269.03)	(4.54)%
Utilities	15,806.66	25,903.83	(10,097.17)	(38.97)%
Vehicle fuel	2,106.83	2,604.36	(497.53)	(19.10)%
Vehicle maintenance	1,343.73	1,969.72	(625.99)	(31.78)%
Wellness	185.00	1,203.98	(1,018.98)	(84.63)%
Miscellaneous	0.00	4.82	(4.82)	(100.00)%
Total Other Operating	<u>1,714,866.56</u>	<u>1,714,254.17</u>	<u>612.39</u>	<u>0.04%</u>
Total Expenses	<u>3,944,395.88</u>	<u>4,059,081.78</u>	<u>(114,685.90)</u>	<u>(2.83)%</u>
Net Operating Surplus (Deficit) before Penalty	<u>136,423.31</u>	<u>219,485.99</u>	<u>(83,062.68)</u>	<u>(37.84)%</u>
Other Expenses				
ACA Penalty	<u>16,667.04</u>	<u>62,333.34</u>	<u>(45,666.30)</u>	<u>(73.26)%</u>
Total Other Expenses	<u>16,667.04</u>	<u>62,333.34</u>	<u>(45,666.30)</u>	<u>(73.26)%</u>
Net Surplus (Deficit)	<u>119,756.27</u>	<u>157,152.65</u>	<u>(37,396.38)</u>	<u>(23.79)%</u>