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Market Analysis

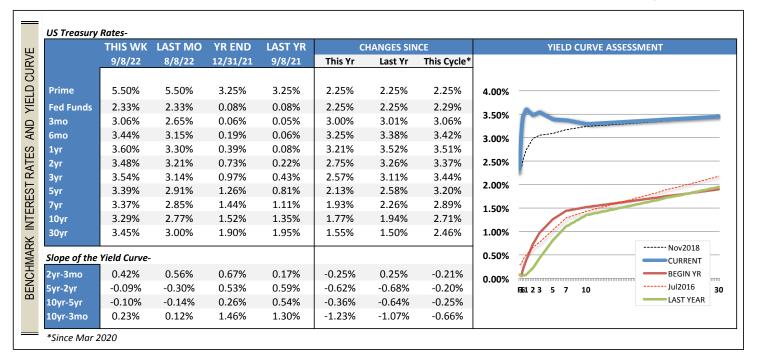
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09 September 2022



FRB BEIGE BOOK: ECONONY FACES "GENERALLY WEAK" FUTURE

ANALYSIS

AND

UPDATE

The U.S. economy was balanced between "slight to modest" growth and softening in early July but is headed for "a generally weak" six to 12 months, according to the latest release of the Federal Reserve's 'beige book' on Wednesday.

The survey of the Fed's 12 districts shows five said their economies were growing slightly and five others saying they were seeing a modest softening.

"The outlook for future economic growth remained generally weak, with contacts noting expectations for further softening of demand over the next six to twelve months," the survey concluded.

Critically, nine districts reported some moderation in inflation, with lower energy and commodity prices. However, "substantial price increases were reported across all Districts, particularly for food, rent, utilities, and hospitality services."

That outlook is in line with many recent economic data points that show an economy that is slowing, but still growing at a modest pace. Last Friday's monthly jobs report showed 315,000 new jobs created in August, a little better than expected but down from July's bumper 526,000. Weekly claims for unemployment benefits have trended upward since the spring.

Key Economic Indicators	for Banks, T	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q2-Final	-0.6%	-1.6%
GDP - YTD	Annl	Q2-Final	-1.1%	-1.6%
Consumer Spending	QoQ	Q2-Final	1.0%	1.2%
Consumer Spending YTD	Annl	Q2-Final	1.4%	1.2%
Haramalar marant Data	24-	A	2.70/	2.50/
Unemployment Rate	Mo	August	3.7%	3.5%
Chg in Non-farm Jobs	Mo (000s)	August	315	528
Chg in Private Payrolls	Mo (000s)	August	308	471
Wholesale Inflation	YoY	July	9.8%	10.8%
Consumer Inflation	YoY	July	8.5%	11.3%
Core Inflation	YoY	July	5.9%	5.8%
core illiation	101	July	3.370	3.070
Consumer Credit	Annual	July	6.2%	10.2%
Retail Sales	YoY	July	10.2%	10.3%
Vehicle Sales	Annl (Mil)	August	13.6	13.8
Home Sales	Annl (Mil)	July	5.400	5.816
Home Drices	VoV	Luke	10.00/	10.70/
Home Prices	YoY	July	18.0%	19.7%

Key Consumer Market D	ata-			
	THIS WK	YR END	PCT CH	IANGES
	9/8/22	12/31/21	YTD	12Mos
DJIA S&P 500 NASDAQ	31,774 4,006 11,862	36,338 4,766 15,645	-12.6% -15.9% -24.2%	-7.4% -9.1% -20.2%
Crude Oil Avg Gasoline Gold	83.54 3.75 1,720	75.21 3.28 1,829	11.1% 14.2% -5.9%	23.6% 17.9% -3.8%





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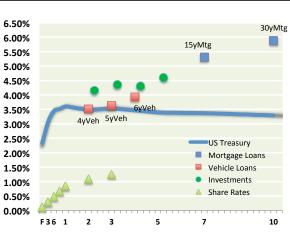
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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITIES

	THIS WK	CHANGE	IN MARKET RA	TES SINCE	Rate Sensit	ivities Since:
	9/8/22	YTD	Nov18 High	2021 Low	YTD	2021Low
Classic CC	11.44%	0.46%	-0.25%	0.63%	20%	28%
Platinum CC	10.28%	0.98%	0.01%	1.18%	44%	52%
48mo Veh	3.52%	0.84%	-0.14%	0.84%	31%	25%
60mo Veh	3.63%	0.85%	-0.14%	0.85%	33%	25%
72mo Veh	3.93%	0.84%	-0.19%	0.84%	36%	25%
HE LOC	5.11%	1.35%	-0.45%	1.35%	60%	60%
10yr HE	5.38%	0.78%	-0.14%	0.78%	37%	24%
15yr FRM	5.30%	2.56%	0.72%	2.64%	129%	91%
30yr FRM	5.88%	2.62%	0.82%	2.73%	148%	101%
Sh Drafts	0.09%	0.04%	-0.05%	0.04%	2%	2%
Reg Svgs	0.11%	0.02%	-0.08%	0.02%	1%	1%
MMkt-10k	0.26%	0.11%	-0.22%	0.11%	5%	5%
MMkt-50k	0.35%	0.13%	-0.30%	0.13%	6%	6%
6mo CD	0.55%	0.31%	-0.48%	0.31%	10%	9%
1yr CD	0.85%	0.50%	-0.66%	0.50%	16%	14%
2yr CD	1.09%	0.62%	-0.76%	0.63%	23%	19%
3yr CD	1.25%	0.68%	-0.81%	0.68%	26%	20%



Spre	ads Over(Under	US Treasury	
4Y Vehicle	0.04%	Reg Svgs	-2.22%
5Y Vehicle	0.09%	1Y CD	-2.75%
15Y Mortgage	1.93%	2Y CD	-2.39%
30Y Mortgage	2.59%	3Y CD	-2.29%

STRATEGICALLY FOR CREDIT UNIONS

As for inflation, purchasing managers report some lessening of price increases and opening up of supply chains, but the Fed will be watching next week's consumer price index report for more current evidence that its attempt to curb inflation is working.

That suggests, as of now, the Fed will likely raise interest rates again when it meets later this month, with experts forecasting another 75 basis point hike. That realization, and some recent comments from Fed governors, powered a relief rally on Wall Street with the Dow Jones Industrial Average up more than 400 points. Falling oil prices and a pullback on bond yields were behind the move upward.

The Federal Reserve appears to be fighting for its credibility, as policy-makers recognize that the cost of doing too little – allowing inflation to become entrenched – outweighs the cost of doing too much.

Fed Chairman Jerome Powell has signaled that he will risk sacrificing employment and potentially over-tightening policy to break inflation. Therefore, there must be overwhelming evidence of success before the FOMC brings the tightening cycle to an end.

With data currently raising more questions than it answers, the Fed is under pressure to deliver more tightening.

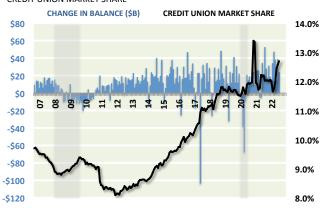
ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Projected	Previous
FRB Beige Book	Inflation across the b	oard threate	ens growth
Consumer Credit (July, Chang	e) \$23.8B	\$33.5B	\$40.2B

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Consumer Inflation (Aug, YoY)	8.2%	8.5%
Wholesale Inflation (Aug, YoY)	9.5%	9.8%
Retail Sales (Aug, YoY)	10.2%	10.3%

CONSUMER CREDIT

MONTHLY CHANGE IN OUTSTANDING CONSUMER CREDIT AND CREDIT UNION MARKET SHARE



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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
A	9	10	11	12	12
August 8	9	Consumer Inflation 8.5%		12	13
15	16 Industrial Prod 3.9% Capacity Util 80.3%	Retail Sales 10.2%	Jobless Claims 250k Cont'd Claims 1.44M Leading Indicators -0.4% Ex Home Sales 4.81M	19	20
22	23 New Home Sales 511k		Jobless Claims 243k	26 Personal Income +0.2% Personal Spending +0.1%	27
29	Home Prices 18.6% Cons Confidence 103.2		September 1 Jobless Claims 232k Cont'd Claims 1.438M	2 Unemployment 3.7% Nonfarm Payrolls 315k Private Payrolls 308k	3
5 LABOR DAY HOLIDAY	6	7	Jobless Claims 222k Cont'd Claims 1.47M Consumer Credit \$23.8B	9	10
12	13 Consumer Inflation	14 Wholesale Inflation	Jobless Claims Cont'd Claims Retail Sales	16	17
19	20	Existing Home Sales FOMC Announcement	Jobless Claims Cont'd Claims	23	24
26	Home Prices Consumer Confidence New Home Sales	28	Jobless Claims Cont'd Claims GDP (Q2-Final)	30 Personal Income Personal Spending	October 1
3 Vehicle Sales	4	5	6 Jobless Claims Cont'd Claims	7 Unemployment Nonfarm Payrolls Private Payrolls Consumer Credit	8





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August 2022

		2021				22			202		
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
Conomic Growth- GDP - (QoQ)	6.7%	2.3%	6.9%	-1.6%	-0.6%	1.5%	2.1%	1.2%	1.3%	1 /10/	1.8%
GDP - (QOQ)	6.5%	5.1%	5.6%	-1.6%	-0.6%	-0.2%	0.4%	1.2%	1.3%	1.4% 1.3%	1.5%
, ,											
Consumer Spending - (QoQ)	12.0%	2.0%	2.5%	1.8%	1.0%	2.4%	2.8%	1.6%	1.5%	2.0%	2.3%
Consumer Spending - (YTD)	11.7%	8.5%	7.0%	1.8%	1.4%	1.7%	2.0%	1.6%	1.6%	1.7%	1.9%
Government Spending - (Qo	-2.0%	0.9%	-2.6%	-2.9%	-1.9%	-0.4%	1.6%	3.2%	1.2%	1.3%	1.4%
Sovernment Spending - (YTI	1.1%	1.0%	0.1%	-2.9%	-2.4%	-1.7%	-0.9%	3.2%	2.2%	1.9%	1.8%
Consumer Wealth-											
Jnemployment Rate	5.9%	5.1%	4.2%	3.8%	3.5%	3.5%	3.6%	3.6%	3.8%	4.0%	4.2%
Consumer Inflation	4.8%	5.3%	6.7%	8.0%	8.6%	8.5%	6.7%	4.7%	2.8%	1.9%	2.2%
Home Prices	15.2%	19.7%	19.1%	18.7%	18.7%	18.5%	18.3%	18.0%	17.5%	17.3%	17.0%
INGLE FAMILY HOME & VEH	IICLE LOAN	MARKETS									
Consumer Demand-											
otal Home Sales (Mil)	6.687	6.766	6.955	6.833	5.985	5.856	5.993	5.963	6.054	6.150	6.254
Existing Home (Mil)	5.950	6.067	6.203	6.057	5.373	5.167	5.242	5.239	5.330	5.394	5.478
lew Home Sales (Mil)	0.737	0.699	0.752	0.776	0.612	0.689	0.751	0.724	0.724	0.756	0.776
Single Family Homes (Mils)	3.554	3.220	3.009	1.830	1.846	1.520	1.423	1.309	5.426	1.557	1.493
Purchase Apps (Mils)	1.454	1.398	1.340	1.025	1.282	1.092	1.047	0.908	1.246	1.139	1.081
Refinancing Apps (Mils)	2.100	1.822	1.669	0.805	0.564	0.428	0.376	0.401	4.180	0.418	0.412
Refi Apps Share	59%	57%	55%	44%	31%	28%	26%	31%	77%	27%	28%
/ehicle Sales (Mil)	16.2	12.5	12.8	13.8	13.1	13.7	13.5	13.5	15.6	14.6	14.3
							!				
MARKET RATE OUTLOOK											
November and Dates											
Benchmark Rates- Prime	2 20/	2 20/	3.3%	2 E0/	4.8%	5 60/	6 60/	6.99/	7 10/	7 10/	7 10/
Fed Funds	3.3% 0.1%	3.3% 0.1%	3.3% 0.1%	3.5% 0.3%	4.8% 1.6%	5.6% 3.0%	6.6% 3.3%	6.8% 3.7%	7.1% 3.9%	7.1% 3.9%	7.1% 3.9%
Byr UST	0.1%	0.1%	1.2%	2.4%	3.1%	3.3%	3.4%	3.5%	3.6%	3.6%	3.7%
yr UST	1.3%	1.3%	1.4%	2.4%	3.1%	3.2%	3.3%	3.4%	3.5%	3.4%	3.7%
.0yr UST	1.6%	1.3%	1.5%	1.9%	2.9%	2.9%	2.9%	3.2%	3.4%	3.5%	3.5%
·									2	2.2/5	2.570
Market Rates-	2 00/	2 70/	2 70/	2 00/	2 00/	2 20/	2 /10/	2 /10/	2 /10/	2 40/	2 50/
Syr Vehicle Loan Rate	2.8%	2.7%	2.7%	2.8%	2.9%	3.3%	3.4%	3.4%	3.4%	3.4%	3.5%
L5yr First-lien Mortgage B0yr First-lien Mortgage	2.9% 3.0%	2.7% 2.9%	3.1% 3.1%	3.3% 3.8%	4.7% 5.3%	4.9% 5.3%	4.9% 5.4%	4.7% 5.4%	4.7% 5.3%	4.6% 5.3%	4.6% 5.0%
oyi i iist-ileli iviortgage	5.0%	2.370	3.170	5.6%	3.3%	3.3%	3.4%	3.4%	3.5%	3.5%	3.0%



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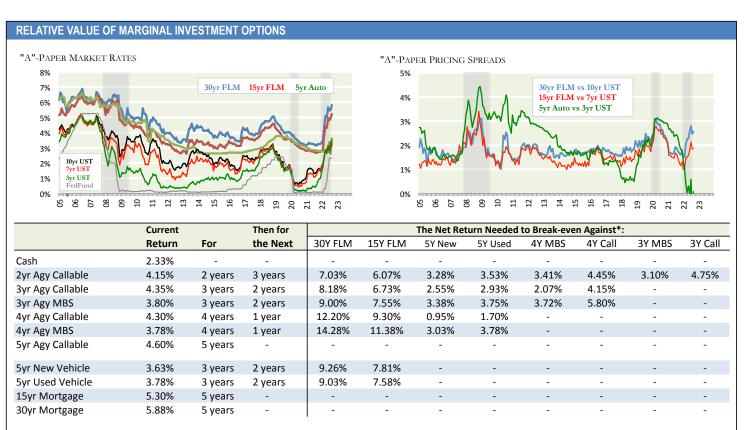
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilities of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	1.83%	5.28%	2.09%	7.03%
Regular Savings	0.11%	1 year	2 years	1.82%	5.27%	2.07%	7.01%
Money Market	0.26%	1 year	2 years	1.75%	5.20%	1.92%	6.86%
FHLB Overnight	2.16%	1 year	2 years	0.80%	4.25%	0.02%	4.96%
Catalyst Settlement	3.65%	1 year	2 years	0.05%	3.50%	-0.74%	3.47%
6mo Term CD	0.55%	6 mos	2.5 yrs	1.39%	4.15%	1.27%	4.56%
6mo FHLB Term	3.45%	6 mos	2.5 yrs	0.81%	3.57%	0.30%	3.60%
6mo Catalyst Term	3.83%	6 mos	2.5 yrs	0.73%	3.49%	0.18%	3.47%
1yr Term CD	0.85%	1 year	2 years	1.45%	4.90%	1.33%	6.27%
1yr FHLB Term	3.65%	1 year	2 years	0.05%	3.50%	-1.47%	3.47%
2yr Term CD	1.09%	2 years	1 year	1.57%	8.47%	-	-
2yr FHLB Term	3.56%	2 years	1 year	-3.37%	3.53%	-	-
3yr Term CD	1.25%	3 years	-	-	-	-	-
3yr FHLB Term	3.55%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



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Q1-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
	IVIIIIOII	IVIIIIOII	NVIIIIOII	IVIIIIOII	IVIIIIOII	IVIIIIOII	TOTAL	IVIIIIOII	IVIIIIOII	IVIIIIOII	IVIIIIOII
DEMOGRAPHICS								ı			
Number of Credit Unions	316	698	1,410	694	1,084	701	4,903	1,014	2,424	3,118	4,202
Average Assets (\$Mil)	\$0.927	\$5.7	\$26.0	\$72.8	\$228.7	\$2,537.8	\$432.0	\$4.2	\$16.9	\$29.3	\$80.7
Pct of Credit Unions Pct of Industry Assets	6% 0%	14% 0%	29% 2%	14% 2%	22% 12%	14% 84%	100% 100%	21% 0%	49% 2%	64% 4%	86% 16%
<u> </u>	U%	U%	270	270	1270	0470	100%	0%	270	470	10%
GROWTH RATES (YTD)											
Total Assets	-2.5%	-5.2%	-10.3%	7.7%	3.0%	13.0%	11.3%	-5.1%	-9.7%	-0.3%	2.1%
Total Loans	-17.5%	-13.9%	-18.0%	5.4%	-0.2%	17.5%	14.8%	-14.2%	-17.6%	-4.5%	-1.2%
- Direct Loans	-20.6%	-14.5%	-18.6%	4.8%	-2.9%	14.4%	11.6%	-11.9%	-17.9%	-5.3%	-3.5%
- Indirect Loans	-	204.9%	-2.3%	10.0%	14.2%	28.8%	27.2%	-243.1%	-9.4%	6.1%	13.2%
Total Shares	-1.6%	-3.2%	-8.1%	8.7%	5.3%	13.8%	12.3%	-3.1%	-7.6%	1.2%	4.2%
Net Worth	-1.0%	-8.2%	-14.0%	3.7%	1.0%	11.1%	9.1%	-7.6%	-13.1%	-4.4%	-0.6%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.0%	15.2%	11.6%	11.0%	10.2%	10.2%	10.2%	15.4%	12.0%	11.4%	10.5%
Cash & Inv-to-Total Assets	61%	57%	54%	47%	39%	33% 63%	34%	57%	55%	50%	42%
Loans-to-Total Assets Vehicle-to-Total Loans	38% 62%	42% 66%	43% 50%	49% 43%	56% 37%	31%	61% 32%	42% 65%	43% 52%	46% 46%	53% 40%
REL-to-Total Loans	1%	7%	29%	40%	48%	54%	53%	6%	27%	35%	45%
REL-to-Net Worth	2%	18%	107%	179%	262%	334%	316%	17%	95%	140%	226%
Indirect-to-Total Loans	1%	0%	4%	10%	17%	22%	21%	0%	3%	7%	15%
Loans-to-Total Shares	47%	50%	49%	55%	63%	72%	70%	50%	49%	52%	60%
Chkg & Svgs-to-Total Shares	93%	85%	78%	73%	67%	56%	58%	86%	79%	76%	69%
Nonterm-to-Total Shares	93%	87%	85%	84%	83%	80%	81%	87%	85%	85%	83%
Term CDs-to-Total Shares	5%	9%	9%	10%	12%	13%	13%	9%	9%	10%	11%
Short-term Funding Ratio	50.1%	36.8%	29.2%	23.8%	18.7%	15.4%	16.2%	29.9%	26.6%	20.8%	16.3%
Net Long-term Asset Ratio	3.8%	10.0%	22.1%	29.2%	35.3%	39.7%	38.5%	21.0%	25.4%	32.6%	38.5%
LOAN QUALITY											
Loan Delinguency Ratio	2.59%	1.13%	0.68%	0.54%	0.40%	0.42%	0.42%	0.72%	0.62%	0.45%	0.42%
Net Charge-off Ratio	0.79%	0.26%	0.21%	0.19%	0.17%	0.29%	0.28%	0.21%	0.20%	0.18%	0.27%
"Misery" Index	3.38%	1.39%	0.89%	0.73%	0.57%	0.71%	0.70%	0.94%	0.82%	0.63%	0.70%
RE Loan Delinguency	6.42%	1.02%	0.63%	0.39%	0.30%	0.31%	0.31%	1.07%	0.64%	0.47%	0.33%
. ,											
Vehicle Loan Delinquency	2.16%	1.00%	0.63%	0.51%	0.42%	0.37%	0.39%	1.07%	0.69%	0.59%	0.46%
Direct Loans Indirect Loans	2.18% 0.78%	1.00% 1.19%	0.56% 1.49%	0.24% 1.37%	0.06% 0.85%	0.08% 0.49%	0.12% 0.53%	1.07% 1.14%	0.63% 1.49%	0.44% 1.39%	0.20% 0.91%
Loss Allow as % of Loans Current Loss Exposure	3.14% 1.29%	1.30% 0.53%	0.81% 0.38%	0.72% 0.35%	0.66% 0.31%	0.85% 0.29%	0.83% 0.30%	1.42% 0.58%	0.87% 0.40%	0.78% 0.37%	0.69% 0.33%
Coverage Ratio (Adequacy)	2.4	2.4	2.2	2.0	2.1	2.9	2.8	2.4	2.2	2.1	2.1
EARNINGS			٠				0.0557				0 ====
Gross Asset Yield	2.86%	2.80%	2.51%	2.67%	2.76%	2.96%	2.92%	2.80%	2.54%	2.61%	2.72%
Cost of Funds Gross Interest Margin	0.25%	0.26%	0.20%	0.21%	0.25%	0.37%	0.35%	0.26%	0.20%	0.21%	0.24%
Gross Interest Margin	2.61%	2.54%	2.31%	2.46%	2.51%	2.59%	2.57%	2.55%	2.34%	2.41%	2.48%
Provision Expense Net Interest Margin	0.27% 2.34%	0.08% 2.46%	0.07% 2.24%	0.08% 2.38%	0.07% 2.44%	0.15% 2.44%	0.14% 2.43%	0.10% 2.45%	0.08% 2.26%	0.08% 2.33%	0.07% 2.41%
_											
Non-Interest Income Non-Interest Expense	0.48% 3.60%	0.61% 3.22%	0.90% 2.97%	1.13% 3.09%	1.23% 3.12%	1.09% 2.66%	1.10% 2.73%	0.60% 3.24%	0.87% 3.00%	1.01% 3.05%	1.17% 3.10%
Net Operating Expense	3.12%	2.60%	2.97%	1.96%	1.89%	1.57%	1.62%	2.64%	2.13%	2.03%	1.93%
Net Operating Return	-0.78%	-0.15%	0.17%	0.43%	0.55%	0.87%	0.81%	-0.19%	0.14%	0.30%	0.48%
operating neturn	3.70/0	3.13/0	J.17/0	3.73/0	3.33/0	0.0776	0.01/0	3.13/6	J.1470	0.3070	0.40/0
Non-recurring Inc(Exp)	0.24%	0.06%	0.03%	0.03%	0.02%	0.01%	0.01%	0.07%	0.03%	0.03%	0.02%
Net Income	-0.54%	-0.08%	0.20%	0.45%	0.57%	0.89%	0.83%	-0.11%	0.17%	0.33%	0.51%
Return on Net Worth	-4.3%	-1.0%	1.5%	3.9%	5.4%	8.6%	7.9%	-1.2%	1.1%	2.6%	4.6%



RESOURCES[™]

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q1-2022	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
OPERATING EFFICIENCIES:											
OFERATING EFFICIENCIES.											
Loans & Shares-											
Avg Loan Balance	\$5,778	\$7,495	\$4,275	\$6,683	\$10,799	\$18,943	\$16,347	\$7,386	\$4,589	\$5,786	\$9,622
Avg Loan Rate	6.85%	5.80%	4.96%	4.73%	4.35%	4.25%	4.28%	5.87%	5.06%	4.87%	4.47%
Avg Loan Yield, net	6.15%	5.61%	4.79%	4.57%	4.23%	4.01%	4.05%	5.64%	4.88%	4.70%	4.34%
Avg Share Balance	\$2,661	\$5,700	\$9,378	\$10,794	\$12,613	\$14,731	\$14,133	\$5,300	\$8,709	\$9,756	\$11,699
Avg Share Rate	0.30%	0.31%	0.22%	0.24%	0.28%	0.43%	0.40%	0.31%	0.23%	0.23%	0.27%
Non-Member Deposit Ratio	1.1%	0.8%	0.5%	0.6%	0.6%	0.7%	0.7%	0.8%	0.6%	0.6%	0.6%
Net Operating Profitabilit	·y-										
Earning Asset/Funding	123%	117%	110%	108%	106%	110%	109%	117%	111%	109%	107%
Fee Inc-to-Total Revenue	14%	18%	26%	30%	31%	27%	27%	18%	26%	28%	30%
Net Operating Return per F	TE										
Interest Income per FTE	\$37,416	\$48,596	\$114,251	\$126,599	\$133,066	\$203,044	\$186,253	\$47,600	\$98,521	\$112,481	\$127,02
Avg Interest & Prov per FTE	\$6,771	\$5,905	\$12,293	\$13,595	\$15,342	\$35,744	\$31,034	\$5,982	\$10,803	\$12,191	\$14,41
Net Interest Income per FTE	\$30,646	\$42,691	\$101,958	\$113,004	\$117,724	\$167,301	\$155,218	\$41,618	\$87,718	\$100,289	\$112,60
Non-Interest Income per FTE	\$6,236	\$10,625	\$41,024	\$53,624	\$59,523	\$74,756	\$70,366	\$10,234	\$33,758	\$43,635	\$54,86
Avg Ops Expense per FTE	\$47,073	\$55,841	\$135,037	\$146,446	\$150,566	\$182,092	\$173,878	\$55,061	\$116,163	\$131,219	\$144,88
Net Op Expense per FTE	\$40,837	\$45,217	\$94,013	\$92,823	\$91,044	\$107,335	\$103,512	\$44,827	\$82,405	\$87,584	\$90,029
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	\$ (10,192)			\$ 20,181	\$ 26,680	\$ 59,965	\$51,706	\$ (3,208)		\$ 12,705	\$ 22,580
Avg Net Op Return per FTE											
Avg Net Op Return per FTE	\$ (10,192)	\$ (2,526)									
	\$ (10,192)	\$ (2,526)									
Avg Net Op Return per FTE Revenue/Operating Expen	\$ (10,192)	\$ (2,526)									
Avg Net Op Return per FTE Revenue/Operating Expen Revenue-	\$ (10,192)	\$ (2,526) nent	\$ 7,945	\$ 20,181	\$ 26,680	\$ 59,965	\$51,706	\$ (3,208)	\$ 5,313	\$ 12,705	\$ 22,58
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$ (10,192) nse Assessn \$43,653	\$ (2,526) nent \$59,221	\$ 7,945 \$155,275	\$ 20,181 \$180,222	\$ 26,680	\$ 59,965	\$51,706 \$256,618	\$ (3,208)	\$ 5,313 \$ \$132,279	\$ 12,705 \$ 156,116	\$ 22,58 \$181,88
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$ (10,192) nse Assessn \$43,653 3.34%	\$ (2,526) nent \$59,221 3.41%	\$ 7,945 \$155,275 3.41%	\$ 20,181 \$180,222 3.80%	\$ 26,680 \$192,589 3.99%	\$ 59,965 \$277,801 4.05%	\$51,706 \$256,618 4.03%	\$ (3,208) \$57,834 3.41%	\$ 5,313 \$132,279 3.41%	\$ 12,705 \$156,116 3.63%	\$ 22,58 \$181,88 3.89%
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$ (10,192) nse Assessn \$43,653 3.34%	\$ (2,526) nent \$59,221 3.41% \$28,739	\$ 7,945 \$155,275 3.41% \$63,708	\$ 20,181 \$180,222 3.80%	\$ 26,680 \$192,589 3.99%	\$ 59,965 \$277,801 4.05% \$96,710	\$51,706 \$256,618 4.03% \$91,231	\$ (3,208) \$57,834 3.41% \$28,163	\$ 5,313 \$132,279 3.41% \$555,319	\$ 12,705 \$156,116 3.63%	\$ 22,58 \$181,88 3.89% \$71,91
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$ (10,192) nse Assessn \$43,653 3.34%	\$ (2,526) nent \$59,221 3.41%	\$ 7,945 \$155,275 3.41%	\$ 20,181 \$180,222 3.80%	\$ 26,680 \$192,589 3.99%	\$ 59,965 \$277,801 4.05%	\$51,706 \$256,618 4.03%	\$ (3,208) \$57,834 3.41%	\$ 5,313 \$132,279 3.41%	\$ 12,705 \$156,116 3.63%	\$ 22,58 \$181,88 3.89% \$71,91
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47%	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50%
Avg Net Op Return per FTE Revenue/Operating Expenses Avg Revenue per FTE - Total Revenue Ratio Operating Expenses Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47%	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16%	\$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10%
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,60
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16%	\$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,600
Avg Net Op Return per FTE Revenue/Operating Experiments Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28%	\$12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27%	\$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26%
Avg Net Op Return per FTE Revenue/Operating Experiments Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27% \$11,949	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012	\$ 22,58 \$181,88 3.89% \$71,91: 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,374
Avg Net Op Return per FTE Revenue/Operating Experiments Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28%	\$12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27%	\$181,88 3.89% \$71,915 1.54% 50% 0.30 72,398 10% \$37,600 0.80%
Avg Net Op Return per FTE Revenue/Operating Experiments Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27% \$11,949 0.69%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79%	\$ 22,58 \$181,88 3.89% \$71,91: 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,37,0.76%
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Patio - Pct of Total Ops Expense	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71% 20%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27% \$11,949 0.69% 21%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75% 25%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83% 27%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74% 24%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60% 22%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62% 23%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69% 21%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74% 25%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79% 26%	\$ 22,58 \$181,88 3.89% \$71,91! 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,37 0.76% 24%
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71% 20%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27% \$11,949 0.69% 21%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75% 25%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83% 27%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74% 24%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60% 22%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62% 23%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69% 21%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74% 25%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79% 26%	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,60 0.80% 26% \$35,37 0.76% 24%
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense - Pct of Total Ops Expense - Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71% 20% 14.0% 396	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27% \$11,949 0.69% 21%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75% 25%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83% 27%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74% 24%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60% 22%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62% 23%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69% 21%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74% 25%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79% 26%	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,37 0.76% 24%
Avg Net Op Return per FTE Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71% 20%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27% \$11,949 0.69% 21%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75% 25%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83% 27%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74% 24%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60% 22%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62% 23%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69% 21%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74% 25%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79% 26%	\$ 22,58 \$181,88 3.89% \$71,91: 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,37. 0.76% 24%



RESOURCES TM

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q1-2022	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million

NET INFRASTRUCTURE COST	T:										
Fee Income	0.48%	0.61%	0.90%	1.13%	1.23%	1.09%	1.10%	0.60%	0.87%	1.01%	1.17%
Compensation & Benefits	1.70%	1.65%	1.40%	1.45%	1.58%	1.41%	1.43%	1.66%	1.43%	1.44%	1.54%
Travel & Conference	0.01%	0.02%	0.02%	0.03%	0.02%	0.01%	0.02%	0.02%	0.02%	0.02%	0.02%
Office Occupancy	0.23%	0.14%	0.18%	0.21%	0.21%	0.17%	0.17%	0.15%	0.18%	0.19%	0.20%
Office Operations	0.95%	0.73%	0.64%	0.60%	0.59%	0.48%	0.50%	0.75%	0.65%	0.63%	0.60%
Educational & Promo	0.01%	0.02%	0.05%	0.08%	0.09%	0.10%	0.10%	0.02%	0.05%	0.06%	0.09%
Loan Servicing	0.11%	0.10%	0.16%	0.20%	0.21%	0.18%	0.18%	0.10%	0.15%	0.18%	0.20%
Professional & Outside Svc	0.36%	0.38%	0.42%	0.44%	0.34%	0.21%	0.24%	0.38%	0.41%	0.43%	0.37%
Member Insurance	0.03%	0.02%	0.00%	0.00%	0.00%	0.00%	0.00%	0.02%	0.01%	0.00%	0.00%
Operating Fees	0.05%	0.03%	0.02%	0.02%	0.01%	0.01%	0.01%	0.03%	0.02%	0.02%	0.01%
Miscellaneous	0.13%	0.12%	0.08%	0.06%	0.06%	0.08%	0.07%	0.12%	0.08%	0.07%	0.06%
Total Ops Expense	3.60%	3.22%	2.97%	3.09%	3.12%	2.66%	2.73%	3.24%	3.00%	3.05%	3.10%
Net Operating Expense	3.12%	2.60%	2.07%	1.96%	1.89%	1.57%	1.62%	2.64%	2.13%	2.03%	1.93%

NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT											
Fee Income	\$6,236	\$10,625	\$41,024	\$53,624	\$59,523	\$74,756	\$70,366	\$10,234	\$33,758	\$43,635	\$54,861
Compensation & Benefits	\$22,272	\$28,739	\$63,708	\$68,696	\$76,046	\$96,710	\$91,231	\$28,163	\$55,319	\$61,970	\$71,915
Travel & Conference	\$160	\$20,733	\$784	\$1,212	\$1,196	\$998	\$1,025	\$268	\$662	\$936	\$1,120
Office Occupancy	\$2,993	\$2,438	\$8,234	\$9,770	\$10,072	\$11,443	\$11,027	\$2,488	\$6,878	\$8,316	\$9,557
Office Operations	\$12,472	\$12,715	\$29,104	\$28,630	\$28,510	\$33,043	\$31,939	\$12,693	\$25,231	\$26,921	\$28,044
Educational & Promo	\$160	\$348	\$2,402	\$3,598	\$4,528	\$7,071	\$6,397	\$332	\$1,913	\$2,751	\$4,006
Loan Servicing	\$1,497	\$1,742	\$7,156	\$9,657	\$10,189	\$12,351	\$11,717	\$1,720	\$5,873	\$7,754	\$9,475
Professional & Outside Svc	\$4,757	\$6,619	\$19,042	\$21,018	\$16,515	\$14,605	\$15,158	\$6,453	\$16,071	\$18,530	\$17,106
Member Insurance	\$374	\$348	\$147	\$114	\$86	\$58	\$68	\$351	\$195	\$155	\$106
Operating Fees	\$624	\$523	\$833	\$738	\$680	\$594	\$618	\$532	\$762	\$750	\$701
Miscellaneous	\$1,764	\$2,090	\$3,627	\$3,014	\$2,745	\$5,220	\$4,698	\$2,061	\$3,257	\$3,137	\$2,860
Total Ops Expense	\$47,073	\$55,841	\$135,037	\$146,446	\$150,566	\$182,092	\$173,878	\$55,061	\$116,163	\$131,219	\$144,889
							,				
Net Operating Expense	\$40,837	\$45,217	\$94,013	\$92,823	\$91,044	\$107,335	\$103,512	\$44,827	\$82,405	\$87,584	\$90,029