

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 8/1/2017 Through 8/31/2017

	Current Period Current Period Actual	Budget - FY18 Budget	Current Year Actual	Total Budget - FY18 Budget	Total Budget Variance - FY18 Budget	Percent YTD of Budget
Revenue						
Medicaid						
Comp - Residential PCA	9,801.38	16,899.92	22,181.92	202,799.00	(180,617.08)	10.93%
Comp - Residential Host Homes	195,730.65	179,683.52	389,523.38	2,156,202.28	(1,766,678.90)	18.06%
Transportation	9,464.75	9,738.42	17,958.49	116,861.00	(98,902.51)	15.36%
Behavioral	809.28	0.00	1,213.92	0.00	1,213.92	0.00%
Supplies Disposable	517.00	650.01	1,000.00	7,800.00	(6,800.00)	12.82%
Vision	242.00	1,136.26	242.00	13,635.00	(13,393.00)	1.77%
Medicaid SLS	25,437.07	30,181.26	48,141.70	362,175.06	(314,033.36)	13.29%
Respite - Medicaid SLS	3,749.94	2,029.38	5,296.10	24,352.52	(19,056.42)	21.74%
Home/Vehicle Mod - SLS	0.00	233.33	0.00	2,800.00	(2,800.00)	0.00%
Personal Care-SLS	4,085.44	5,537.28	9,617.48	66,447.42	(56,829.94)	14.47%
Specialized Habilitation-DD	20,011.90	17,503.61	38,203.31	210,043.29	(171,839.98)	18.18%
Supported Comm Conn -DD	31,914.14	36,928.57	59,595.82	443,142.96	(383,547.14)	13.44%
Specialized Habilitation-SLS	719.04	1,306.35	1,422.76	15,676.24	(14,253.48)	9.07%
Supported Comm Conn -SLS	3,938.76	4,057.16	7,388.52	48,685.95	(41,297.43)	15.17%
Supported Employment-DD	3,783.54	3,701.08	7,991.22	44,412.95	(36,421.73)	17.99%
Supported Employment-SLS	2,409.60	664.58	4,858.40	7,974.99	(3,116.59)	60.92%
Children's Extensive Support	0.00	5,039.17	3,785.76	60,470.00	(56,684.24)	6.26%
TCM -	22,766.91	28,933.33	46,869.73	347,200.00	(300,330.27)	13.49%
CHCBS Revenue	<u>1,252.80</u>	<u>916.66</u>	<u>1,805.76</u>	<u>11,000.00</u>	<u>(9,194.24)</u>	<u>16.41%</u>
Total Medicaid	336,634.20	345,139.89	667,096.27	4,141,678.66	(3,474,582.39)	16.11%
State Funded						
State SLS	3,448.31	7,336.42	7,584.13	88,036.95	(80,452.82)	8.61%
Early Intervention	18,401.25	12,540.34	38,696.35	150,484.00	(111,787.65)	25.71%
EI-Payor of Last Resort	0.00	0.00	0.00	40,000.00	(40,000.00)	0.00%
EI - Trust	3,457.20	500.00	5,556.45	6,000.00	(443.55)	92.60%
EI - Other Insurance	5,343.91	3,970.33	7,463.90	47,644.00	(40,180.10)	15.66%
Family Support Services	5,767.00	8,715.94	12,517.00	104,591.29	(92,074.29)	11.96%
Management Fee-State	5,916.39	6,322.31	12,279.57	75,867.85	(63,588.28)	16.18%
Case Management State	3,140.07	3,383.94	6,524.12	40,607.25	(34,083.13)	16.06%
IDD Determinations-CM	0.00	643.51	772.20	7,722.12	(6,949.92)	9.99%
Wait List Management-CM	22,275.94	1,856.33	22,275.94	22,275.94	0.00	100.00%
EI Service Coordination	5,984.58	5,984.58	11,969.16	71,815.00	(59,845.84)	16.66%
Case Management - SIS	472.70	216.66	709.05	2,599.90	(1,890.85)	27.27%
QA / UR	3,421.68	3,633.50	7,245.73	43,602.00	(36,356.27)	16.61%
Broker Fee - Trust	476.34	300.00	740.39	3,600.00	(2,859.61)	20.56%
Other State Revenue	0.00	8.33	0.00	100.00	(100.00)	0.00%
Onboarding-WL Management	1,644.87	1,467.48	3,410.49	17,609.55	(14,199.06)	19.36%
Part C Direct Service	0.00	1,844.17	0.00	22,130.00	(22,130.00)	0.00%
PASARR Revenue	0.00	33.33	0.00	400.00	(400.00)	0.00%
HUD - Subsidy's	197.00	166.67	394.00	2,000.00	(1,606.00)	19.70%

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 8/1/2017 Through 8/31/2017

	Current Period Actual	Current Period Budget - FY18 Budget	Current Year Actual	Total Budget - FY18 Budget	Total Budget Variance - FY18 Budget	Percent YTD of Budget
Total State Funded	79,947.24	58,923.84	138,138.48	747,085.85	(608,947.37)	18.49%
Other						
La Plata County Contribution	0.00	3,500.00	0.00	42,000.00	(42,000.00)	0.00%
City of Durango	0.00	2,593.23	0.00	31,118.65	(31,118.65)	0.00%
Town of Bayfield Contribution	0.00	83.33	0.00	1,000.00	(1,000.00)	0.00%
United Way - EI	2,016.20	416.67	2,016.20	5,000.00	(2,983.80)	40.32%
General Donation Revenue	356.35	208.33	456.35	2,500.00	(2,043.65)	18.25%
On-line Donations Campaign	0.00	8.33	0.00	100.00	(100.00)	0.00%
Special Events Revenue	0.00	1,750.00	0.00	21,000.00	(21,000.00)	0.00%
Purpose Restricted Revenue	0.00	125.00	0.00	1,500.00	(1,500.00)	0.00%
Grants	500.00	383.33	500.00	4,600.00	(4,100.00)	10.86%
Interest Revenue	50.95	175.00	124.82	2,100.00	(1,975.18)	5.94%
Room & Board	35,748.00	35,748.00	71,368.76	428,976.00	(357,607.24)	16.63%
Rental Income - Comp	2,025.00	1,150.00	2,950.00	13,800.00	(10,850.00)	21.37%
OJT Revenue	500.50	1,487.50	962.50	17,850.00	(16,887.50)	5.39%
Unrealized Gain / Loss	(430.72)	333.33	3,393.61	4,000.00	(606.39)	84.84%
Miscellaneous Revenue	770.00	103.33	790.00	1,240.00	(450.00)	63.70%
Total Other	41,536.28	48,065.38	82,562.24	576,784.65	(494,222.41)	14.31%
Total Revenue	458,117.72	452,129.11	887,796.99	5,465,549.16	(4,577,752.17)	16.24%
Expenses						
Labor						
Wages	210,834.94	217,166.80	410,993.51	2,604,501.56	2,193,508.05	15.78%
Training Wages	5,566.88	4,141.66	9,880.27	49,700.00	39,819.73	19.87%
Bonus Wages	0.00	12.50	4,560.00	150.00	(4,410.00)	3,040.00%
Payroll Taxes	15,990.03	16,753.97	31,375.06	200,981.87	169,606.81	15.61%
Unemployment Expense	1,200.00	1,101.40	2,400.00	13,216.43	10,816.43	18.15%
Work Comp	6,177.75	6,168.75	12,355.50	74,025.10	61,669.60	16.69%
Health Insurance	9,754.05	13,818.63	20,677.80	165,823.46	145,145.66	12.46%
Other Benefits	464.91	556.28	857.46	6,675.37	5,817.91	12.84%
Total Labor	249,988.56	259,719.99	493,099.60	3,115,073.79	2,621,974.19	15.83%
Other Operating						
Advertising	1,936.20	787.50	1,946.20	9,450.00	7,503.80	20.59%
Assistive Technology	0.00	689.58	0.00	8,275.00	8,275.00	0.00%
Board of Directors Expense	60.01	83.33	60.01	1,000.00	939.99	6.00%
Building Janitorial	477.53	525.00	477.53	6,300.00	5,822.47	7.57%
Building Rent	1,746.00	1,970.00	3,716.00	23,640.00	19,924.00	15.71%
Land Rent-Holly House	770.83	770.83	1,541.66	9,250.00	7,708.34	16.66%
Building Maintenance	1,375.94	2,222.91	1,638.73	26,675.00	25,036.27	6.14%
Computer / IT Expense	4,896.71	5,400.67	19,052.69	64,808.00	45,755.31	29.39%
Condo Dues	3,338.80	2,855.50	6,677.60	34,266.00	27,588.40	19.48%
Customer Acknowledgement	244.13	399.99	244.13	4,800.00	4,555.87	5.08%

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 8/1/2017 Through 8/31/2017

	Current Period	Current Period	Current Year	Total Budget -	Total Budget	Percent YTD
	Current Period	Budget - FY18	Actual	FY18 Budget	Variance - FY18	of Budget
	Actual	Budget	Actual	FY18 Budget	Budget	of Budget
Depreciation & Amortization	6,051.69	5,695.42	12,103.38	68,345.00	56,241.62	17.70%
Development	537.50	625.00	537.50	7,500.00	6,962.50	7.16%
Disposal	0.00	50.00	0.00	600.00	600.00	0.00%
Dues & Subscription	0.00	893.76	2,025.80	10,725.00	8,699.20	18.88%
Equipment Lease	1,890.74	740.34	1,890.74	8,884.00	6,993.26	21.28%
Equipment Maintenance	0.00	58.33	0.00	700.00	700.00	0.00%
Food	379.68	800.00	1,171.76	9,600.00	8,428.24	12.20%
FSSP Direct	5,750.00	7,725.17	11,000.00	92,702.00	81,702.00	11.86%
FSSP-Other	0.00	833.33	2,000.00	10,000.00	8,000.00	20.00%
Insurance-Automobile	488.08	477.50	976.16	5,730.00	4,753.84	17.03%
Insurance-Board	410.42	412.50	820.84	4,950.00	4,129.16	16.58%
Insurance-Cyber Policy	312.56	299.16	625.12	3,590.00	2,964.88	17.41%
Insurance- Professional & GL	1,516.37	1,319.32	3,032.74	15,832.00	12,799.26	19.15%
Insurance - Property	668.24	665.84	1,336.48	7,990.00	6,653.52	16.72%
Insurance - Umbrella	0.00	661.67	707.75	7,940.00	7,232.25	8.91%
Interest Building	1,185.43	1,108.33	2,355.68	13,300.00	10,944.32	17.71%
Meetings	647.83	1,172.34	787.73	14,068.00	13,280.27	5.59%
Moving expense	684.00	133.33	756.00	1,600.00	844.00	47.25%
Payroll and HR IS	675.71	1,375.00	1,742.39	16,500.00	14,757.61	10.55%
Pest Control	0.00	175.00	0.00	2,100.00	2,100.00	0.00%
Professional Development	229.57	1,645.83	229.57	19,750.00	19,520.43	1.16%
Professional Service -	1,500.00	1,583.33	1,500.00	19,000.00	17,500.00	7.89%
Prof Serv - Legal	0.00	679.17	0.00	8,150.00	8,150.00	0.00%
Prof Serv Behavioral	600.00	83.34	900.00	1,000.00	100.00	90.00%
Prof Serv Host Home	135,569.08	123,099.00	267,621.84	1,477,188.00	1,209,566.16	18.11%
Prof Serv Mentorship	112.00	112.00	336.00	1,344.00	1,008.00	25.00%
Professional Services Other	3,206.20	2,237.50	3,574.20	26,850.00	23,275.80	13.31%
Prof Serv Personal Care	0.00	207.67	269.73	2,492.00	2,222.27	10.82%
Prof Serv Respite	2,550.00	2,333.33	2,550.00	28,000.00	25,450.00	9.10%
Prof Serv Vision	349.00	800.00	349.00	9,600.00	9,251.00	3.63%
Purchased Recreation	120.00	291.67	120.00	3,500.00	3,380.00	3.42%
Service Charges	36.65	228.75	407.09	2,745.00	2,337.91	14.83%
Onboarding	175.92	1,160.42	454.92	13,925.00	13,470.08	3.26%
Staff Training In-service	1,488.01	1,183.34	2,032.31	14,200.00	12,167.69	14.31%
Staff Acknowledgement	292.45	1,400.01	513.70	16,800.00	16,286.30	3.05%
Staff Mileage	5,753.70	5,781.25	11,216.70	69,375.00	58,158.30	16.16%
Supplies Household	80.00	187.50	198.51	2,250.00	2,051.49	8.82%
Supplies Medical	341.30	573.33	341.30	6,880.00	6,538.70	4.96%
Supplies Office	1,446.67	970.00	1,456.67	11,640.00	10,183.33	12.51%
Supplies Postage & Shipping	567.20	237.50	567.20	2,850.00	2,282.80	19.90%
Supplies Printing & Reproduction	314.39	226.24	514.81	2,715.00	2,200.19	18.96%
Supplies Program	97.98	810.00	97.98	9,720.00	9,622.02	1.00%

Community Connections, Inc.
Statement of Revenue and Expenses with Budget
From 8/1/2017 Through 8/31/2017

	Current Period	Current Period	Current Year	Total Budget -	Total Budget	Percent YTD
	Actual	Budget - FY18	Actual	FY18 Budget	Variance - FY18	of Budget
		Budget			Budget	
Telephone	2,223.53	2,589.91	4,415.47	31,079.00	26,663.53	14.20%
Transportation	3,241.50	3,233.33	5,395.50	38,800.00	33,404.50	13.90%
Utilities	1,664.77	1,397.92	1,600.77	16,775.00	15,174.23	9.54%
Vehicle fuel	323.44	367.51	323.44	4,410.00	4,086.56	7.33%
Vehicle maintenance	906.36	244.57	906.36	2,935.00	2,028.64	30.88%
Wellness	0.00	216.67	0.00	2,600.00	2,600.00	0.00%
Total Other Operating	199,234.12	194,807.74	387,117.69	2,337,693.00	1,950,575.31	16.56%
Total Expenses	449,222.68	454,527.73	880,217.29	5,452,766.79	4,572,549.50	16.14%
Operating Net Surplus (Deficit)	8,895.04	(2,398.62)	7,579.70	12,782.37	(5,202.67)	59.29%
Net Surplus (Deficit)	8,895.04	(2,398.62)	7,579.70	12,782.37	(5,202.67)	59.29%

Community Connections, Inc.
Balance Sheet
As of 8/31/2017

Current Period Balance

Current Assets

Cash

Cash-Operating 466,312.87

Cash-Board Operating Reserves 903,000.00

Cash-Rep Payee Restricted 20,963.45

Total Cash 1,390,276.32

Investments - LPL Financial 274,984.94

Accounts Receivable 571,204.18

Less Accounts Receivable Allowance (23,833.41)

Prepaid Expenses 24,078.09

Current Portion of Long-term Receivable 9,250.00

Total Current Assets 2,245,960.12

Long Term Contribution Receivable (City of Dgo) 53,958.50

Property & Equipment

Land 296,897.69

Buildings 1,595,149.43

Office Furniture & Equipment 125,161.32

Program Equipment 180,258.88

Accumulated Depreciation (1,121,266.97)

Total Property & Equipment 1,076,200.35

Total Assets 3,376,118.97

Current Liabilities

Accounts Payable 228,431.79

Due to Clients 11,365.84

Payroll Liabilities 168,402.83

Deferred Revenue 14,199.06

ACA Penalty Liability 79,000.38

Current Notes Payable 11,335.00

Total Current Liabilities 512,734.90

Community Connections, Inc.
Balance Sheet
As of 8/31/2017

Current Period Balance

Long-term Liabilities	
Notes Payable	<u>227,246.06</u>
Total Long-term Liabilities	<u>227,246.06</u>
Total Liabilities	<u>739,980.96</u>
Net Assets	<u>2,636,138.01</u>
Total Liabilities and Net Assets	<u>3,376,118.97</u>

Community Connections, Inc.
Statement of Revenues and Expenditures
Prior Year Comparison as of 8/31/17

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Revenue				
Medicaid				
Comp - Residential PCA	22,181.92	75,156.36	(52,974.44)	(70.48)%
Comp - Residential Host	389,523.38	330,487.63	59,035.75	17.86%
Transportation	17,958.49	20,861.10	(2,902.61)	(13.91)%
Behavioral	1,213.92	27,409.02	(26,195.10)	(95.57)%
Supplies Disposable	1,000.00	1,223.00	(223.00)	(18.23)%
Vision	242.00	1,220.00	(978.00)	(80.16)%
Medicaid SLS	48,141.70	50,117.54	(1,975.84)	(3.94)%
Respite - Medicaid SLS	5,296.10	5,153.49	142.61	2.76%
Home/Vehicle Mod - SLS	0.00	401.00	(401.00)	(100.00)%
Personal Care-SLS	9,617.48	8,306.10	1,311.38	15.78%
Specialized Habilitation-DD	38,203.31	31,566.92	6,636.39	21.02%
Supported Comm Conn -DD	59,595.82	70,602.00	(11,006.18)	(15.58)%
Specialized Habilitation-SLS	1,422.76	1,247.92	174.84	14.01%
Supported Comm Conn -SLS	7,388.52	6,025.17	1,363.35	22.62%
Supported Employment-DD	7,991.22	6,435.45	1,555.77	24.17%
Supported Employment-SLS	4,858.40	2,063.18	2,795.22	135.48%
Children's Extensive Support	3,785.76	10,703.68	(6,917.92)	(64.63)%
TCM -	46,869.73	64,321.11	(17,451.38)	(27.13)%
CHCBS Revenue	<u>1,805.76</u>	<u>2,445.12</u>	<u>(639.36)</u>	<u>(26.14)%</u>
Total Medicaid	667,096.27	715,745.79	(48,649.52)	(6.80)%
State Funded				
State SLS	7,584.13	11,583.10	(3,998.97)	(34.52)%
Early Intervention	38,696.35	30,816.25	7,880.10	25.57%
EI - Trust	5,556.45	1,599.00	3,957.45	247.49%
EI - Other Insurance	7,463.90	7,324.65	139.25	1.90%
Family Support Services	12,517.00	17,461.20	(4,944.20)	(28.31)%
Management Fee-State	12,279.57	12,630.13	(350.56)	(2.77)%
Case Management State	6,524.12	6,681.24	(157.12)	(2.35)%
IDD Determinations-CM	772.20	1,460.82	(688.62)	(47.13)%
Wait List Management-CM	22,275.94	3,370.00	18,905.94	561.00%
EI Service Coordination	11,969.16	9,324.82	2,644.34	28.35%
Case Management - SIS	709.05	1,206.96	(497.91)	(41.25)%
QA / UR	7,245.73	7,217.67	28.06	0.38%
Broker Fee - Trust	740.39	271.83	468.56	172.37%
Onboarding-WL Management	3,410.49	4,492.51	(1,082.02)	(24.08)%
HUD - Subsidy's	<u>394.00</u>	<u>321.00</u>	<u>73.00</u>	<u>22.74%</u>
Total State Funded	138,138.48	115,761.18	22,377.30	19.33%
Other				
City of Durango	0.00	750.00	(750.00)	(100.00)%
United Way - EI	2,016.20	1,325.37	690.83	52.12%
General Donation Revenue	456.35	147.64	308.71	209.09%
On-line Donations Campaign	0.00	30.00	(30.00)	(100.00)%
Special Events Revenue	0.00	2,826.30	(2,826.30)	(100.00)%
Grants	500.00	182.11	317.89	174.55%
Interest Revenue	124.82	339.60	(214.78)	(63.24)%
Room & Board	71,368.76	73,693.80	(2,325.04)	(3.15)%
Rental Income - Comp	2,950.00	1,275.00	1,675.00	131.37%
OJT Revenue	962.50	1,730.75	(768.25)	(44.38)%
Unrealized Gain / Loss	3,393.61	7,442.00	(4,048.39)	(54.39)%
Miscellaneous Revenue	790.00	317.91	472.09	148.49%

Community Connections, Inc.
Statement of Revenues and Expenditures
Prior Year Comparison as of 8/31/17

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Total Other	82,562.24	90,060.48	(7,498.24)	(8.33)%
Total Revenue	887,796.99	921,567.45	(33,770.46)	(3.66)%
Expenses				
Labor				
Wages	410,993.51	437,876.61	(26,883.10)	(6.13)%
Training Wages	9,880.27	11,379.77	(1,499.50)	(13.17)%
Bonus Wages	4,560.00	50.00	4,510.00	9,020.00%
Payroll Taxes	31,375.06	33,983.77	(2,608.71)	(7.67)%
Unemployment Expense	2,400.00	2,497.46	(97.46)	(3.90)%
Work Comp	12,355.50	11,710.78	644.72	5.50%
Health Insurance	20,677.80	0.00	20,677.80	0.00%
Other Benefits	857.46	872.56	(15.10)	(1.73)%
Total Labor	493,099.60	498,370.95	(5,271.35)	(1.06)%
Other Operating				
Advertising	1,946.20	1,189.90	756.30	63.55%
Assistive Technology	0.00	50.00	(50.00)	(100.00)%
Board of Directors Expense	60.01	0.00	60.01	0.00%
Building Janitorial	477.53	192.40	285.13	148.19%
Building Rent	3,716.00	6,987.00	(3,271.00)	(46.81)%
Land Rent-Holly House	1,541.66	1,541.66	0.00	0.00%
Building Rent - Admin	0.00	950.00	(950.00)	(100.00)%
Building Maintenance	1,638.73	915.64	723.09	78.97%
Computer / IT Expense	19,052.69	19,633.38	(580.69)	(2.95)%
Condo Dues	6,677.60	0.00	6,677.60	0.00%
Customer Acknowledgement	244.13	368.94	(124.81)	(33.82)%
Depreciation & Amortization	12,103.38	10,859.32	1,244.06	11.45%
Development	537.50	381.26	156.24	40.97%
Disposal	0.00	52.36	(52.36)	(100.00)%
Dues & Subscription	2,025.80	1,920.32	105.48	5.49%
Equipment Lease	1,890.74	1,363.92	526.82	38.62%
Equipment Maintenance	0.00	80.00	(80.00)	(100.00)%
Food	1,171.76	3,441.09	(2,269.33)	(65.94)%
FSSP Direct	11,000.00	14,647.00	(3,647.00)	(24.89)%
FSSP-Other	2,000.00	1,356.19	643.81	47.47%
Insurance-Automobile	976.16	774.86	201.30	25.97%
Insurance-Board	820.84	411.08	409.76	99.67%
Insurance-Cyber Policy	625.12	575.08	50.04	8.70%
Insurance- Professional & GL	3,032.74	2,608.66	424.08	16.25%
Insurance - Property	1,336.48	1,370.41	(33.93)	(2.47)%
Insurance - Umbrella	707.75	1,317.50	(609.75)	(46.28)%
Interest Building	2,355.68	2,522.41	(166.73)	(6.60)%
Meetings	787.73	1,188.03	(400.30)	(33.69)%
Moving expense	756.00	968.00	(212.00)	(21.90)%
Payroll and HR IS	1,742.39	1,996.56	(254.17)	(12.73)%
Professional Development	229.57	283.71	(54.14)	(19.08)%
Professional Service -	1,500.00	2,200.00	(700.00)	(31.81)%
Prof Serv Behavioral	900.00	15,561.87	(14,661.87)	(94.21)%
Prof Serv Dental	0.00	(222.00)	222.00	(100.00)%
Prof Serv Host Home	267,621.84	231,850.94	35,770.90	15.42%
Prof Serv Medical	0.00	350.00	(350.00)	(100.00)%
Prof Serv Mentorship	336.00	0.00	336.00	0.00%

Community Connections, Inc.
Statement of Revenues and Expenditures
Prior Year Comparison as of 8/31/17

	Current Year Actual	Prior Year Actual	Current Year Change	Current Year Percent Change
Professional Services Other	3,574.20	2,482.50	1,091.70	43.97%
Prof Serv Personal Care	269.73	0.00	269.73	0.00%
Prof Serv Respite	2,550.00	1,500.00	1,050.00	70.00%
Prof Serv Vision	349.00	757.00	(408.00)	(53.89)%
Purchased Recreation	120.00	1,000.00	(880.00)	(88.00)%
Service Charges	407.09	209.54	197.55	94.27%
Onboarding	454.92	494.83	(39.91)	(8.06)%
Staff Training In-service	2,032.31	1,152.00	880.31	76.41%
Staff Acknowledgement	513.70	1,099.80	(586.10)	(53.29)%
Staff Mileage	11,216.70	12,135.04	(918.34)	(7.56)%
Supplies Household	198.51	451.98	(253.47)	(56.07)%
Supplies Medical	341.30	776.86	(435.56)	(56.06)%
Supplies Office	1,456.67	411.23	1,045.44	254.22%
Supplies Postage & Shipping	567.20	318.21	248.99	78.24%
Supplies Printing &	514.81	142.91	371.90	260.23%
Supplies Program	97.98	722.89	(624.91)	(86.44)%
Telephone	4,415.47	4,687.10	(271.63)	(5.79)%
Temporary Staffing	0.00	95.52	(95.52)	(100.00)%
Transportation	5,395.50	6,164.50	(769.00)	(12.47)%
Utilities	1,600.77	1,694.70	(93.93)	(5.54)%
Vehicle fuel	323.44	288.29	35.15	12.19%
Vehicle maintenance	906.36	21.73	884.63	4,071.00%
Total Other Operating	<u>387,117.69</u>	<u>366,294.12</u>	<u>20,823.57</u>	<u>5.68%</u>
Total Expenses	<u>880,217.29</u>	<u>864,665.07</u>	<u>15,552.22</u>	<u>1.80%</u>
Operating Net Surplus (Deficit)	<u>7,579.70</u>	<u>56,902.38</u>	<u>(49,322.68)</u>	<u>(86.67)%</u>
Other Expenses				
ACA Penalty	<u>0.00</u>	<u>8,333.52</u>	<u>(8,333.52)</u>	<u>(100.00)%</u>
Total Other Expenses	<u>0.00</u>	<u>8,333.52</u>	<u>(8,333.52)</u>	<u>(100.00)%</u>
Net Surplus (Deficit)	<u>7,579.70</u>	<u>48,568.86</u>	<u>(40,989.16)</u>	<u>(84.39)%</u>