

Paul Solomon
3307 Meadow Oak Drive
Westlake Village, CA 91361
Paul.solomon@pb-ev.com

September 29, 2021

The Honorable Gregory Kausner
USD(A&S)
1010 Defense Pentagon
Washington, DC 20301-1010

Subject: Misleading Guidance in NDIA Guides for Program Management and EVMS

Dear Under Secretary Kausner:

Guidance in NDIA guides for program management and EVMS are misleading. They provide guidance that institutionalizes the EVMS quality gap, enables misleading Integrated Program Management (IPM) reports, and gives contractors a false justification to budget cost overruns.

The white paper, **DOD Acquisition Reform: *EVMS-lite* to Program/Project Management, Rev. 27**, dated September 29, was revised to report the misleading information that is in the following guides:

- *NDIA EVMS EIA-748-D Intent Guide*
- *NDIA A Guide to Managing Programs Using Predictive Measures (Predictive Guide)*

Excerpts from *EVMS-lite*:

NDIA guides are misleading. They provide guidance that institutionalizes the EVMS quality gap, enables misleading Integrated Program Management (IPM) reports, and gives contractors a false justification to budget cost overruns.

The white paper be downloaded from www.pb-ev.com at the Acquisition Reform tab.



Paul Solomon
818-212-8462

CC:
Chairman Adam Smith, HASC
Rep. Donald Norcross, HASC
Kathleen Hicks, Dep. Sec. of Defense
DAU Pres. James Woolsey