AND

UPDATE

Market Analysis

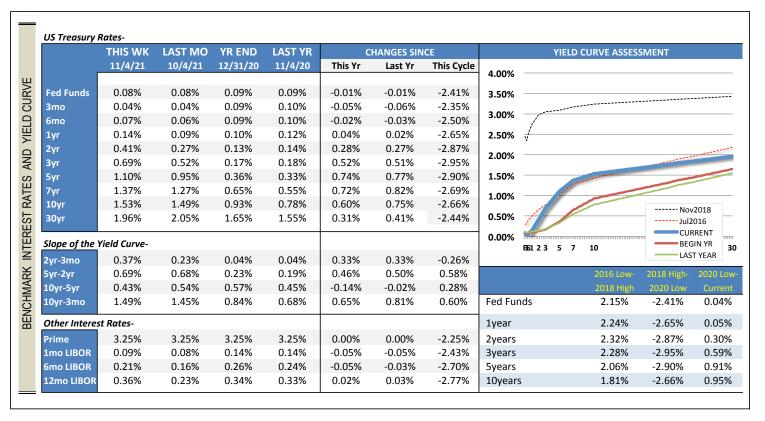
Strategic Solutions

Financial Investments

Risk Management

Regulatory Expert

05 November 2021



US ADDS 531k JOBS IN OCTOBER; JOBLESS RATE FALLS TO 4.6%

Hiring increased by 531,000 jobs in October, however the biggest labor shortage in decades is still holding back an economic recovery and adding to the largest surge in inflation in three decades.

The private sector generated 604,000 new jobs last month and hiring was robust across most industries. Government was the only sector in which employment fell. The unemployment rate dipped to 4.6% from 4.8% and hit a new pandemic low.

The most disappointing part of the report: The number of people who joined the labor force only rose by 104,000. That left the rate of participation at a paltry 61.6%. Businesses have tried to attract more workers by raising pay, offering bonuses or improving benefits. Hourly wages jumped again in October and they have risen 4.9% in the last 12 months, one of the sharpest increases in decades.

The number of Americans filing for unemployment benefits fell to a fresh pandemic-era low as workers continued to file into the labor force, the number of new infections caused by the COVID-19 delta variant waned and the expiration of supplemental benefits moved further in the rearview mirror.

Key Economic Indicators for Banks, Thrifts & Credit Unions-PREV LATEST **CURRENT** QoQ Q3-1st 2.0% 6.7% Q3-1st 5.0% 6.5% QoQ Q3-1st 1.6% 12.0% **Consumer Spending** Q3-1st 8.1% 11.7% **Consumer Spending** October 4.6% 4.8% **Consumer Inflation** September 5.4% 5.3% YoY Core Inflation 4.0% 4.0% YoY September **Consumer Credit** 4.0% 4.8% August **Retail Sales** September 20.2% 20.9% YoY **Vehicle Sales** September 12.6 13.5 7.030 Annl (Mil) August 6.588 19.8% 19.7% YoY August

Key Consumer Market D	ata-			
	THIS WK	YR END	PCT CI	HANGES
	11/4/21	12/31/20	YTD	12Mos
DJIA	36,124	30,606	18.0%	28.5%
S&P 500	4,680	3,756	24.6%	25.4%
NASDAQ	15,940	12,888	23.7%	24.3%
Crude Oil	78.81	48.52	62.4%	115.8%
Avg Gasoline	3.39	2.24	51.1%	60.5%
Gold	1,793	1,895	-5.4%	-7.4%



RESOURCES

Business & Industry Consulting

Market Analysis

Strategic Solutions

Financial Investments

Risk Management

Regulatory Expert

AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	11/4/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.99%	0.16%	0.00%	-0.70%	-2.25%	0%	31%
Platinum CC	9.24%	0.14%	0.00%	-1.03%	-2.25%	0%	46%
48mo Veh	2.70%	-0.28%	0.28%	-0.96%	-2.57%	-100%	37%
60mo Veh	2.80%	-0.28%	0.52%	-0.97%	-2.36%	-54%	41%
72mo Veh	3.12%	-0.29%	0.63%	-1.00%	-2.18%	-46%	46%
HE LOC	3.76%	-0.07%	0.00%	-1.80%	-2.25%	0%	80%
10yr HE	4.61%	0.23%	0.74%	-0.91%	-2.20%	31%	41%
15yr FRM	2.72%	-0.12%	0.67%	-1.86%	-1.89%	-18%	98%
30yr FRM	3.25%	0.07%	0.60%	-1.81%	-1.71%	12%	106%
Sh Drafts	0.05%	-0.04%	-0.01%	-0.09%	-2.37%	400%	4%
Reg Svgs	0.09%	-0.05%	-0.01%	-0.10%	-2.37%	500%	4%
MMkt-10k	0.15%	-0.04%	-0.01%	-0.33%	-2.37%	400%	14%
MMkt-50k	0.22%	-0.05%	-0.01%	-0.43%	-2.37%	500%	18%
6mo CD	0.24%	-0.06%	-0.02%	-0.79%	-2.45%	300%	32%
1yr CD	0.35%	-0.09%	0.04%	-1.16%	-2.60%	-225%	45%
2yr CD	0.46%	-0.11%	0.28%	-1.39%	-2.57%	-39%	54%
3yr CD	0.57%	-0.10%	0.52%	-1.49%	-2.36%	-19%	63%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

The expanded COVID-19 unemployment benefits helped millions of Americans make ends meet during the pandemic but analysts have found that some actually earned more by staying home than they would have made by going to work.

Because of this generous unemployment payout, unemployed Americans had less incentive to return to the workforce. In fact, about half of the states by June ended the extra pandemic unemployment assistance early in order to address a growing worker shortage.

Although unemployment benefits expired for the 5.3 million Americans in early September, hiring will only increase by about 1.3 million through the end of 2021. The analysis shows:

- Many workers used the pandemic as an opportunity to retire early. There are 1.5 million excess retirees that's about a 0.6% hit to the labor market.
- Self-employment increased by over 800,000. Self-employment increased at the highest rate in the construction sector, where labor shortages are impacting the supply chain.
- Visas issued to immigrants and temporary workers fell by about 700,000. Analysts don't expect pandemic-related immigration declines to be offset by higher rates of immigration in the future.

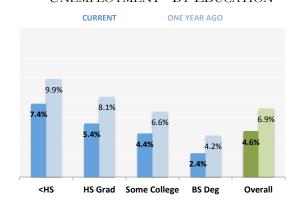
ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Projected	Previous
FOMC Announcement	0.25%	0.25%	0.25%
Unemployment (November)	4.6%	4.8%	4.8%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Wholesale Inflation (October, YoY)	8.7%	8.6%
Consumer Inflation (October, YoY)	5.5%	5.4%



UNEMPLOYMENT - BY EDUCATION



^{*}Since Nov 2018





Market Analysis

Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Oct 4 Vehicle Sales 12.6M	5	6	Jobless Claims 326k Cont'd Claims 2.71M Consumer Credit 4.0%	Unemployment 4.8% Nonfarm Payrolls 194k Private Payrolls 317k	9
11 COLUMBUS DAY HOLIDAY	12	13 Consumer Inflation 5.4% FOMC Minutes	Jobless Claims 293k Cont'd Claims 2.59M Whlsale Inflation 8.6%	15 Retail Sales 13.9%	16
18 Indl Production 4.6% Capacity Utilization 75.2%	19	20	Jobless Claims 290k Cont'd Claims 2.48M Ex Home Sales 6.29M Leading Indicators 0.2%	22	23
25	Home Prices 19.7% Cons Confidence 113.8 New Home Sales 800k	27 Durable Goods -0.8%	Jobless Claims 281k Cont'd Claims 2.24M GDP (Q3-1st) 2.0%	Personal Income -1.0% Personal Spending 0.6%	30
Nov 1	2	3 FOMC Announcement	Jobless Claims 269k Cont'd Claims 2.1M Vehicle Sales 12.9M	5 Unemployment 4.6% Nonfarm Payrolls 531k Private Payrolls 604k Consumer Credit	6
8	9 Wholesale Inflation	Consumer Inflation Jobless Claims Cont'd Claims	11 VETERANS DAY HOLIDAY	12	13
15	16 Retail Sales Industrial Production Capacity Utilization	17	Jobless Claims Cont'd Claims Leading Indicators	19	20
Existing Home Sales	23	24 Durable Goods GDP (Q3-2nd) New Home Sales FOMC Minutes	25 THANKSGIVING DAY HOLIDAY	Jobless Claims Cont'd Claims	27
29	30 Home Prices Consumer Confidence	Dec 1 Construction Spending Vehicle Sales	Jobless Claims Cont'd Claims	3 Unemployment Nonfarm Payrolls Private Payrolls	4





Market Analysis

Strategic Solutions

inancial Investment

Risk Management

Regulatory Expert

	$\boldsymbol{\smallfrown}$	\smallfrown	м	$\boldsymbol{\cap}$	14.4	F۸	п		n I	v	3
_			IVI		III III III III III III III III III II	 	1.74	_		, P	9 1

		2020			202	1			20	22	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ECONOMIC OUTLOOK				ſ				l			
Economic Growth-											
GDP - (QoQ)	-31.4%	33.1%	4.1%	6.3%	6.7%	6.2%	6.0%	4.6%	2.7%	2.5%	2.2%
GDP - (YTD)	-18.2%	-1.1%	0.2%	6.3%	6.5%	6.4%	6.3%	4.6%	3.7%	3.3%	3.0%
Consumer Spending - (QoQ)	-33.2%	40.7%	2.3%	11.4%	12.0%	1.8%	4.0%	2.2%	2.5%	2.3%	2.2%
Consumer Spending - (YTD)	-20.1%	0.2%	0.8%	11.4%	11.7%	8.4%	7.3%	2.2%	2.4%	2.3%	2.3%
Goverment Spending - (QoQ)	2.5%	-4.9%	-1.2%	4.2%	-2.0%	2.1%	3.1%	0.9%	2.9%	5.2%	3.8%
Government Spending - (YTD)	1.9%	-0.4%	-0.6%	4.2%	1.1%	1.4%	1.9%	0.9%	1.9%	3.0%	3.2%
Consumer Wealth-											
Unemployment Rate	13.0%	8.8%	6.7%	6.2%	5.9%	4.8%	4.5%	4.4%	4.2%	3.9%	3.8%
Consumer Inflation	0.4%	1.2%	1.4%	1.9%	4.8%	5.4%	4.9%	4.2%	2.8%	2.2%	2.4%
Home Prices	4.4%	5.9%	9.7%	10.8%	15.2%	19.7%	16.5%	16.3%	16.0%	15.7%	15.5%
	CLE LOAN N	// ARKETS									
SINGLE FAMILY HOME & VEHI											
Consumer Demand- Total Home Sales (Mil)	5.016	7.100	7.650	7.199	6.588	6.857	7.193	7.277	7.528	7.614	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.880	6.073	6.326	6.358	6.537	6.577	6.57
Consumer Demand-	5.016	7.100									6.57
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	5.016 4.313	7.100 6.137	6.777	6.303	5.880	6.073	6.326	6.358	6.537	6.577	6.576 1.079
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	5.016 4.313 0.708	7.100 6.137 0.973 3.497 1.427	6.777 0.926 3.578 1.343	6.303 0.896	5.880 0.708 3.116 1.428	6.073 0.784	6.326 0.867 1.706 1.248	6.358 0.919 1.395 1.002	6.537 0.991 1.732 1.329	6.577 1.037 1.676 1.277	1.079 1.569 1.18
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.708 3.052 1.203 1.848	7.100 6.137 0.973 3.497 1.427 2.070	6.777 0.926 3.578 1.343 2.235	6.303 0.896 3.146 0.974 2.172	5.880 0.708 3.116 1.428 2.044	6.073 0.784 2.486 1.253 1.233	6.326 0.867 1.706 1.248 0.457	6.358 0.919 1.395 1.002 0.393	6.537 0.991 1.732 1.329 0.402	6.577 1.037 1.676 1.277 0.399	1.569 1.18 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	5.016 4.313 0.708 3.052 1.203	7.100 6.137 0.973 3.497 1.427	6.777 0.926 3.578 1.343	6.303 0.896 3.146 0.974	5.880 0.708 3.116 1.428	6.073 0.784 2.486 1.253	6.326 0.867 1.706 1.248	6.358 0.919 1.395 1.002	6.537 0.991 1.732 1.329	6.577 1.037 1.676 1.277	1.569 1.18 0.383
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848	7.100 6.137 0.973 3.497 1.427 2.070	6.777 0.926 3.578 1.343 2.235	6.303 0.896 3.146 0.974 2.172	5.880 0.708 3.116 1.428 2.044	6.073 0.784 2.486 1.253 1.233	6.326 0.867 1.706 1.248 0.457	6.358 0.919 1.395 1.002 0.393	6.537 0.991 1.732 1.329 0.402	6.577 1.037 1.676 1.277 0.399	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.183 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	5.016 4.313 0.708 3.052 1.203 1.848 61%	7.100 6.137 0.973 3.497 1.427 2.070 59%	6.777 0.926 3.578 1.343 2.235 62%	6.303 0.896 3.146 0.974 2.172 69%	5.880 0.708 3.116 1.428 2.044 66%	6.073 0.784 2.486 1.253 1.233 50%	6.326 0.867 1.706 1.248 0.457 27%	6.358 0.919 1.395 1.002 0.393 28%	6.537 0.991 1.732 1.329 0.402 23%	6.577 1.037 1.676 1.277 0.399 24%	1.569 1.183 0.383 24%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	7.655 6.576 1.079 1.565 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Wehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.18: 0.38: 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Wehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.188 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.188 0.383 24% 13.5
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST LOyr UST Market Rates- Eyr Vehicle Loan Rate	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8	6.303 0.896 3.146 0.974 2.172 69% 16.7	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5%	6.073 0.784 2.486 1.253 1.233 50% 12.5	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2	6.576 1.079 1.569 1.187 0.383 24% 13.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	5.016 4.313 0.708 3.052 1.203 1.848 61% 11.6	7.100 6.137 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.926 3.578 1.343 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.896 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	5.880 0.708 3.116 1.428 2.044 66% 16.2 3.3% 0.1% 0.5% 1.4%	6.073 0.784 2.486 1.253 1.233 50% 12.5 3.3% 0.1% 0.6% 1.5%	6.326 0.867 1.706 1.248 0.457 27% 10.3	6.358 0.919 1.395 1.002 0.393 28% 9.4 3.3% 0.3% 0.9% 2.0%	6.537 0.991 1.732 1.329 0.402 23% 10.7	6.577 1.037 1.676 1.277 0.399 24% 11.2 4.0% 0.8% 1.0% 2.3%	6.576 1.079 1.569 1.187 0.383 24% 13.5





Market Analysis

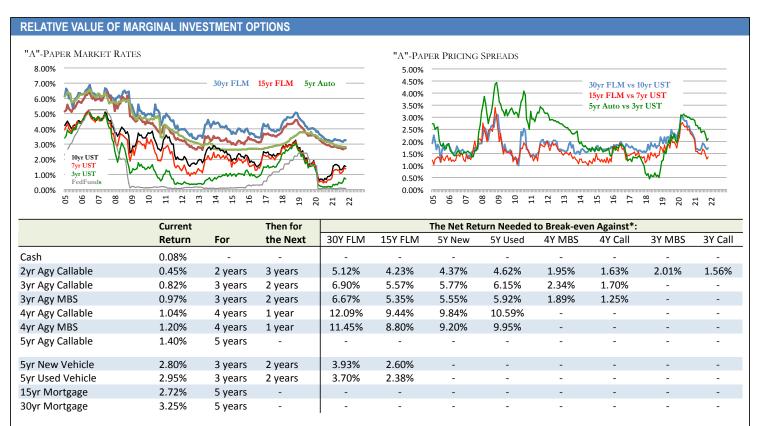
Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.05%	1 year	2 years	0.83%	1.43%	0.87%	1.31%
Regular Savings	0.09%	1 year	2 years	0.81%	1.41%	0.83%	1.27%
Money Market	0.15%	1 year	2 years	0.78%	1.38%	0.77%	1.21%
FHLB Overnight	0.26%	1 year	2 years	0.73%	1.33%	0.66%	1.10%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	0.83%	-0.17%	0.11%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	1.12%	0.53%	0.83%
6mo FHLB Term	0.28%	6 mos	2.5 yrs	0.63%	1.11%	0.52%	0.81%
6mo Catalyst Term	0.37%	6 mos	2.5 yrs	0.61%	1.09%	0.49%	0.78%
1yr Term CD	0.35%	1 year	2 years	0.68%	1.28%	0.57%	1.01%
1yr FHLB Term	0.37%	1 year	2 years	0.67%	1.27%	0.55%	0.99%
2yr Term CD	0.46%	2 years	1 year	0.79%	1.99%	-	-
2yr FHLB Term	0.68%	2 years	1 year	0.35%	1.55%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	0.97%	3 years	-	-	-	-	-

st Highest relative value noted by highest differentials and volatility projections



RESOURCES[™]

Business & Industry Consulting

Market Analysis

Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.6
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	87%
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.4%
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.5%
Total Shares	-1.2%	-15.8%	-3.7%	7.2%	10.9%	26.3%	23.0%	-14.9%	-4.9%	1.5%	8.3%
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-8.3%	15.3%	10.3%	-31.4%	-24.1%	-17.5%	-11.1%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.4%
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth	1%	20%	110%	176%	258%	328%	309%	18%	98%	138%	2219
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	4%	7%	15%
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	68%
Nonterm-to-Total Shares	88%	86%	84%	82%	80%	84%	78%	86%	84%	83%	81%
Term CDs-to-Total Shares	5%	10%	11%	12%	14%	16%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.31%
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinquency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.46%
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.44%
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.80%
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS								I			
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.85%
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.329
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.52%
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.089
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.449
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.15%
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.11%
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.96%
Net Operating Return	-0.70%	-0.16%	0.22%	0.44%	0.56%	1.04%	0.94%	-0.20%	0.18%	0.31%	0.49%
Non-recurring Inc(Exp)	0.08%	0.02%	0.02%	0.02%	0.01%	0.03%	0.03%	0.03%	0.02%	0.02%	0.02%
Net Income	-0.62%	-0.14%	0.24%	0.45%	0.57%	1.06%	0.97%	-0.17%	0.19%	0.33%	0.50%
			1.9%				9.2%	l			



RESOURCESTM

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q2-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,286	\$6,974	\$6,206	\$8,124	\$12,400	\$17,871	\$16,163	\$6,872	\$6,277	\$7,300	\$11,151
Avg Loan Rate	6.91%	5.80%	5.14%	4.90%	4.52%	4.49%	4.52%	5.87%	5.22%	5.04%	4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.38%	4.23%	4.27%	5.49%	5.05%	4.88%	4.51%
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,96
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Not Committee Burgitability											
Net Operating Profitability-		4470/	4400/	4000/	4.070/	4440/	4400/	4470/	4440/	4400/	4000/
Earning Asset/Funding Fee Inc-to-Total Revenue	122% 13%	117% 14%	110% 23%	109% 27%	107% 30%	111% 30%	110% 30%	117% 14%	111% 22%	110% 25%	108% 29%
Net Operating Return per FTE											
nterest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127,13
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$14,333	\$16,106	\$19,305	\$44,029	\$37,868	\$11,455	\$13,838	\$14,969	\$18,02
Net Interest Income per FTE	\$31,292	\$66,484	\$102,199	\$110,501	\$111,767	\$156,674	\$145,379	\$61,500	\$95,197	\$102,824	\$109,11
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,53
Avg Ops Expense per FTE	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	
14P Obs Expense her i ir										4	
	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,29
Net Op Expense per FTE				\$90,920 \$ 19,581	\$86,320 \$ 25,447	\$89,278 \$ 67,396	\$88,803 \$56,576	\$66,412 \$ (4,912)		\$89,593 \$13,231	
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense	\$39,410 \$ (8,118)	\$ (4,384)									\$87,290 \$21,82 0
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue-	\$39,410 \$ (8,118)	\$ (4,384)									\$21,82
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue-	\$39,410 \$ (8,118) e Assessme	\$ (4,384) nt	\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,396	\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	\$21,82
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$39,410 \$ (8,118) e Assessme \$42,214	\$ (4,384) nt \$91,811	\$ 9,382 \$150,453	\$ 19,581 \$174,203	\$ 25,447 \$187,963	\$ 67,396 \$285,799	\$56,576 \$260,376	\$ (4,912)	\$ 6,923 \$139,157	\$ 13,231 \$156,623	\$21,82 \$178,67
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$39,410 \$ (8,118) e Assessme \$42,214	\$ (4,384) nt \$91,811	\$ 9,382 \$150,453	\$ 19,581 \$174,203	\$ 25,447 \$187,963	\$ 67,396 \$285,799 4.39%	\$56,576 \$260,376	\$ (4,912)	\$ 6,923 \$139,157	\$ 13,231 \$156,623	\$21,82 \$178,67
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$39,410 \$ (8,118) e Assessme \$42,214 3.62%	\$ (4,384) nt \$91,811 3.45%	\$ 9,382 \$150,453 3.54%	\$19,581 \$174,203 3.87%	\$ 25,447 \$187,963 4.12%	\$ 67,396 \$285,799	\$56,576 \$260,376 4.32%	\$ (4,912) \$84,787 3.46%	\$ 6,923 \$139,157 3.53%	\$13,231 \$156,623 3.71%	\$21,82 \$178,67 4.00% \$69,88
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77%	\$ (4,384) nt \$91,811 3.45% \$44,323	\$ 9,382 \$150,453 3.54% \$61,285	\$19,581 \$174,203 3.87% \$66,670	\$ 25,447 \$187,963 4.12% \$73,118	\$ 67,396 \$285,799 4.39% \$93,801	\$56,576 \$260,376 4.32% \$88,125	\$ (4,912) \$84,787 3.46% \$40,972	\$ 6,923 \$139,157 3.53% \$57,790	\$13,231 \$156,623 3.71% \$62,216	\$21,82 \$178,67 4.00% \$69,88
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50%
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10%
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17%	\$21,82 \$178,63 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26%
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$44,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Ops Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits Per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Ops Expense - Pct of Total Ops Expense - Pct of Total Ops Expense	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74%
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$ 67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%
Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio	\$39,410 \$ (8,118) e Assessme \$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21% 3.7% 362	\$ (4,384) nt \$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20% 7.1% 407	\$ 9,382 \$150,453 3.54% \$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$19,581 \$174,203 3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$ 25,447 \$187,963 4.12% \$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$67,396 \$285,799 4.39% \$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$56,576 \$260,376 4.32% \$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$ (4,912) \$ 84,787 3.46% \$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$ 6,923 \$139,157 3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$13,231 \$156,623 3.71% \$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$21,82 \$178,67 4.00% \$69,88 1.57% 50% 0.31 74,802 10% \$36,09 0.81% 26% \$32,85 0.74% 24%