

Formula Sheet

Straight Line Depreciation (Chapter 4):

$$\text{Annual Depreciation Cost} = \frac{\text{Value of Fixed Asset} - \text{Salvage Value}}{\text{Life Span (Years)}}$$

Float (Chapter 6):

$$\text{Total Float} = \text{LS} - \text{ES} \text{ or } \text{LF} - \text{EF}$$

Free Float =

$$\text{ES (Successor)} - [\text{EF (Predecessor)} + 1]$$

Triangular Expected Value (Chapters 6 and 7):

$$(o + p + m) / 3$$

Beta (a.k.a. PERT) Expected Value (Chapters 6 and 7):

$$(o + p + (4 \times m)) / 6$$

Beta (a.k.a. PERT) Standard Deviation:

$$(p - o) / 6$$

Where:

o = optimistic estimate
p = pessimistic estimate
m = most likely estimate

1 Standard Deviation \approx 68.26%
2 Standard Deviations \approx 95.44%
3 Standard Deviations \approx 99.73%

Program Evaluation and Review Technique (PERT) standard deviation for an entire project (Chapters 6 and 7):

$$\sqrt{\sum S^2}$$

Earned Value Formulas (Chapter 7):

$$\text{SV} = \text{ES} - \text{AT} \text{ new}$$

$$\text{CV} = \text{EV} - \text{AC}$$

$$\text{SPI} = \text{ES}/\text{AT} \text{ new}$$

$$\text{CPI} = \text{EV}/\text{AC}$$

$$\text{VAC} = \text{BAC} - \text{EAC}$$

Forecasting Formulas (Chapter 7):

$$\text{EAC} = \text{AC} + \text{bottom-up Estimate to Complete}$$

$$\text{EAC} = (\text{AC} + \text{BAC}) - \text{EV} \text{ changes not permanent}$$

$$\text{EAC} = \text{BAC} / (\text{CPI}) \text{ changes permanent}$$

$$\text{EAC} = \text{AC} + [(\text{BAC} - \text{EV}) / (\text{CPI} \times \text{SPI})]$$

$$\text{TCPI using BAC} = (\text{BAC} - \text{EV}) / (\text{BAC} - \text{AC}) \text{ BAC valid}$$

$$\text{TCPI using EAC} = (\text{BAC} - \text{EV}) / (\text{EAC} - \text{AC}) \text{ BAC invalid}$$

Communication Lines Formula (Chapter 10):

$$(n \times (n - 1)) \div 2, \text{ where } n = \text{number of individuals}$$

Cost Plus Incentive Fee–Final Fee and Final Price (Chapter 12):

$$(\text{AC} + \text{FF}) + \text{SS}\% \times (\text{TC} - \text{AC}), \text{ where:}$$

AC = Actual Cost

TC = Targeted Cost

SS = Seller's Share

FF = Fixed Fee

$$\text{Fixed Fee Formula} = \text{Final Price} - \text{Actual Cost}$$

Fixed Price Incentive Fee:

Point of Total Assumption (Chapter 12):

$$((\text{CP} - \text{TP}) / (\text{BS})) + \text{TC}, \text{ where:}$$

CP = Ceiling Price

TP = Target (projected) Price

BS = Buyer's Share

TC = Target (projected) Cost

Cost Range (Chapter 7):

Estimate	Tolerance Range
ROM	-25% to +75%
Budget	-10% to +25%
Definitive	-5% to +10%