2013 Farm/Ranch Business Management Instructors

Bismarck Mark Holkup

mark.holkup@bismarckstate.edu Bismarck State College 1500 Edwards Avenue Bismarck, ND 58506-5587 701-224-5417 701-323-4345 Fax

Bottineau Rueben Mayer

rueben.mayer@dakotacollege.edu Dakota College at Bottineau 105 Simrall Boulevard Bottineau, ND 58318-1198 701-228-5481 701-228-5468Fax

Bottineau Keith A. Knudson

keith.knudson@dakotacollege.edu Dakota College at Bottineau 105 Simrall Boulevard Bottineau, ND 58318-1198 701-228-2160 701-228-5130 Fax

Carrington Steve Metzger Jory Hansen

s.metzger@ndsu.edu
j.hansen@ndsu.edu
Carrington Public School @
Carrington Research Extension Center
663 Hwy 281 N Box 219
Carrington, ND 58421-0219
701-652-2951 Steve Ext. 119 Jory Ext. 122
701-652-2055 Fax
701-652-5727 Steve's Cell
701-653-5245 Jory's Cell

Devils Lake Jay Olson Craig Stromme

JM.Olson@Irsc.edu craig.stromme@Irsc.edu Lake Region State College 1801 College Drive N. Devils Lake, ND 58301-1534 701-662-1562-Jay 701-662-1572-Craig 701-662-2408 Fax

Our Mission

"To provide lifelong learning opportunities in economic and financial management for adults involved in the farming and ranching business" The 2013 summary reports are based on data from individual farm analysis completed by farm/ranch families enrolled in the ND Farm and Ranch Business Management Education program.

Data for this ND State Average Summary Report was derived from operations with at least 50 head of beef cows and 40% of commodity sales coming from beef enterprises.

Farm Income Statement

North Dakota Farm Business Management Education Program 2013 Beef Farm Report (40% sales/50 head criteria)

Farms Sorted by Net Farm Income

Farms Sorted by Net Farm Income										
Number of Farms		Avg of II farms 85	L	ow 20% 17	Н	igh 20% 17				
Cash Farm Income										
Crop Income	\$	90,533	\$	64,145	\$	192,665				
Beef Income		195,722		132,647		325,725				
Other Livestock Income		14,204		13,806		12,747				
Government Payments		19,073		20,979		37,168				
Other Farm Income		35,643		25,519	۲.	60,918				
Gross Cash Farm Income		355,175		257,096	\$	629,223				
Cash Farm Expense										
Seed	\$	14,477	\$	14,379	\$	25,027				
Fertilizer		22,618		18,468		39,597				
Chemicals		11,484		7,002		25,520				
Crop Insurance		8,460		6,719		16,748				
Crop Miscellaneous		1,096		365		2,291				
Feeder Livestock Purchase		13,089		10,655		17,743				
Purchased Feed		33,545 540		39,834 480		48,973				
Breeding Fees Veterinary		6,682		6,841		620 10,554				
Livestock Supplies		2,677		2,363		3,949				
Marketing		3,310		2,303 1,401		8,521				
Interest		19,008		16,525		31,329				
Fuel & Oil		21,832		19,069		30,721				
Repairs		23,857		21,214		35,263				
Custom Hire		11,904		7,368		21,470				
Hired Labor		6,746		2,397		10,401				
Land Rent		28,719		21,829		48,181				
Machinery Bldg & Lvstk Lease		2,758		717		5,696				
Real Estate Taxes		3,638		2,564		7,657				
Farm Insurance		6,094		5,295		10,704				
Utilities		5,188		4,307		7,174				
Miscellaneous Expense		9,043		8,001		10,520				
Total Cash Farm Expense	\$	256,765			\$					
Net Cash Farm Income	\$	98,410	\$	39,303	\$	210,562				
Total Inventory Change	\$	6,314	\$	(9,382)	\$	10,388				
Net Operating Profit	\$	104,724		• •	\$	220,950				
Total Depreciation	\$	(23,125)	\$	(19,044)	\$	(38,523)				
Gain or Loss on Capital Sales	\$ \$	3	\$ \$	147	\$	2				
Net Farm Income	\$	81,602	\$	11,024	\$	182,429				

Livestock Enterprise Analysis

North Dakota Farm Business Management Education Program

2013 Beef Report (Farms Sorted by Net Return Per Unit)

Beef Cow Calf--Average Per Cow

			Avg of I Farms		Lo	ow 20%		Hi	igh 20%
Number of Farms			50			10			10
Beef Calves sold (lb) Breeding Herd Depreciation Other Income Gross Margin	Quantity 488.5	\$	Value 872.15 (99.28) 1.71 774.58	Quantity 445.1	\$	Value 814.98 (227.94) - 587.04	Quantity 504.2	\$	Value 882.83 (3.30) 1.18 880.71
Gross Margin		۲	774.50		۲	307.04		ڔ	860.71
Direct Expenses Protein Vit Minerals (lb)	95.4	\$	24.23	113.8	\$	26.61	13.1	\$	11.97
Corn Silage (lb) Hay, Alfalfa (lb) Hay, Other (lb) Pasture (aum) Other feedstuffs (lb) Veterinary Supplies Fuel & Oil Repairs Custom Hire Marketing Operating Interest Total Direct Expenses	1146.2 309.1 5064.1 7.1 416.3	\$	17.98 9.72 130.93 111.84 37.56 23.97 10.50 28.59 31.57 5.76 5.50 7.97 446.12	881.1 633.6 3,840.6 7.1 362.1	\$	17.49 23.13 129.78 113.13 23.26 21.70 10.62 31.06 35.60 2.13 5.85 5.47 445.83	1,083.9 11.8 5,111.4 7.2 219.1	\$	17.20 0.43 120.10 110.70 29.44 16.60 5.17 32.02 30.77 3.09 1.24 10.49 389.22
Return Over Direct expenses Overhead Expenses Hired labor		\$	328.46 10.37		\$	1.81		\$	491.49 6.82
Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total Overhead Expenses Total Direct & Overhead exp Net Return		\$ \$ \$	9.38 9.58 10.32 24.50 12.88 77.03 523.15 251.43		\$ \$ \$	13.63 10.10 12.42 25.06 13.80 76.82 522.65 64.39		\$ \$ \$	10.46 13.22 8.53 18.98 12.18 70.19 459.41 421.30
labor & management charge Net return over lbr & mgt		\$	69.92 181.51		\$	82.87 (18.48)		\$	74.41 346.89
Cost of Production per Cwt pro Total direct expense Total dir & ovhd expense/unit With other revenue adjustmen With labor & management		\$ \$ \$ \$	91.33 107.11 127.44 141.75		\$ \$ \$ \$	100.15 117.41 168.65 187.27		\$ \$ \$ \$	77.20 91.12 91.77 106.53

Northwood

Sonja Flaagan

sonja.flaagan@lrsc.edu Lake Region State College @ Northwood 202 Main Street S - Suite 1 Northwood, ND 58267 701-213-6860 Cell

Oakes

Lance Brower

Lance.brower@sendit.nodak.edu Oakes Farm Business Management 204 Kola Avenue Oakes, ND 58474 701-742-2021 701-658-9020 Cell

Rugby Allen Graner

allen.graner@dakotacollege.edu Dakota College at Bottineau @ Rugby Public School 1123 South Main Rugby, ND 58368-2428 701-776-5095 701-776-5091 Fax 701-208-0303 Cell

Wahpeton

Keith Torgerson

Keith.Torgerson@ndscs.edu ND State College of Science 800 6th Street N Wahpeton, ND 58076-0002 701-671-2630 701-671-2171 Fax 701-640-0238 Cell

Williston

Beau Anderson

Beau.D.Anderson@willistonstate.edu Williston State College 1410 University Avenue Williston, ND 58802 701-774-4241 701-570-3506 Cell

Continued from previous page		Avg.of				
	All	Farms	Lo	ow 20%	Hi	gh 20%
lumber of Farms		50		10		10
Other Information						
Number of cows		191.2		155.3		170.2
Pregnancy percentage		96.0		96.4		94.0
Pregnancy loss percentage		2.8		3.4		2.0
Culling Percentage		16.3		14.2		17.3
Calving Percentage		93.3		93.1		92.1
Weaning Percentage		87.4		86.2		87.3
Calf death loss percent		6.8		7.1		6.3
Cow death loss percent		1.8		2.8		0.8
Average weaning weight		523		496		541
Lb weaned/exposed female	1	458		428		473
Avg wgt/beef calf sold		539		506		544
Avg price/cwt.	\$	175.29	\$	178.15	\$	174.34
Feed cost per cow	\$	332.25	\$	333.39	\$	289.84

Efficiency Measures 5.3 65.7 6.4 % Operating Exp

■ Depreciation Exp □ Interest Exp

■Net Farm Income

Financial Standards Measure

ND Farm Business Management Education Program 2013 Beef Farm Report (Sorted by Net Farm Income)

	Avg of		
	All Farms	Low 20%	High 20%
Number of Farms	85	17	17
Liquidity			
Current Ratio	1.95	1.54	2.21
Working Capital	159,257	74,642	339,018
WC to gross Inc	44.1%	30.1%	52.3%
Solvency (cost)			
Farm debt to Asset ratio	42%	56%	36%
Profitability (cost)			
Rate of return onFarm assets	5.7%	-0.7%	8.1%
Rate of return on Farm equity	6.9%	-5.8%	10.2%
Net Farm Income	81,602	11,024	182,429
Repayment capacity			
Term Debt Coverage ratio	2.08	0.9	2.91
Efficiency			
Operating expense ratio	65.7%	81.7%	60.9%
Depreciation expense ratio	6.4%	7.7%	5.9%
Interest Expense ratio	5.3%	6.3%	5.0%
Net farm income ratio	22.6%	4.4%	28.1%

Thank you to the following Star Partners for providing funding for the production and distribution of the N.D. Farm and Ranch Business Management Regional and State Averages for 2013.

Northland Ford Asgrow/DEKALB/Channel/Rea/Xtend/Monsanto CHS Foundation
Dakota Plains Cooperative ND Farmers Union Insurance Wheat Growers Summers
Nodak Mutual Insurance PROSEED Butler Machinery Wilbur-Ellis
ND Farm Bureau RDO Equipment BNSF Railway DuPont Pioneer AT&T
Lynnes Welding Training International Certification Services

							_	
						N.D.		Your
						Avg.		Numbers
/ARIABLE COST PER COW:								
1. Summer Pasture					\$	116.00	\$	
2. HayForage						165.00		
3. Other feed						30.00		
4. Protein and Mineral						22.00		
5. Hired Labor, Custom Hire						19.00		
6. Veterinary, Drugs, and Supp	lies					25.00		
7. Utilities, Fuel, and Oil						35.00		
8. Facilities and Equipment Re	pairs					35.00		
9. Breeding Charge						10.00		
10. Marketing					ļ	15.00		
11. Miscellaneous						20.00		
12. Interest						10.00		
A. TOTAL VARIABLE COSTS					\$	502.00	\$	
FIXED COSTS PER COW								
13. Depreciation					\$	28.00	\$	
14. Interest						10.00		
15. Insurance						9.00		
16. Cow interest, death loss						60.00		
B. TOTAL FIXED COSTS					\$	107.00	\$	
C. TOTAL COSTS PER COW (A + B)					\$	609.00	\$	
	You	ur Numbers	5	1			-	
RETURNS PER COW 2 %	Х	Weight	х	Price				
17. Steers: .45 x 550 x 1.85	Х		x		\$	457.88	\$	
18. Heifers: .26 x 530 x 1.7	Х		x		*	234.26	•	
19. Cull cows; .14 x 1200 x .75	Х	***************************************	X	***************************************		126.00		
20. Cull heifers: .05 x 900 x 1.3	X		X			58.50		
D. GROSS RETURNS PER COW					\$	876.64	\$	
E. RETURN OVER VARIABLE COSTS (D	- A)				\$	374.64	\$	
E. RETURN OVER TOTAL COSTS (D - C)					ς	267.64	\$	
. RETORIO OVER TOTAL COSTS (D - C					٧	207.04	٧	
1 Information in this budget is based on the \underline{N}	orth Dakot	a Farm and Ra	anch Bus	iness Managem	ent Annual	Report, 2013	<u>3</u> .	
Returns are based on a 90 percent weanin								
14 cull cows sold, and 5 cull heifers sold.					·	<u> </u>		
Return over total costs is return to unpaid f				:4				

The above cow/calf budget was developed by Tim Petry, Livestock Economist, NDSU Extension Service.

For livestock economic and marketing information go to:

www.ag.ndsu.edu/livestockeconomics

The data for this brochure was compiled by Andrew Swenson, NDSU Extension Farm Management Specialist.

Photos submitted by: Jory Hansen, Lynsey Frey, & Kirsten Friedt





Dickinson Lynsey Frey

lynsey.frey.1@bismarckstate.edu Bismarck State College @ Dickinson Research Extension Center 1041 State Avenue Dickinson, ND 58601 701-456-1121 701-720-2323 Cell 701-456-1125 Fax

Fargo

Ron Smithberg
Ronald.Smithberg@ndscs.edu
NDSCS-Fargo Farm Business Mgt
1305 19th Avenue N
Fargo, ND 58102
701-231-6931
701-371-5335 Cell
701-231-6905 Fax

Glen Ullin Don Hagen

Donald.Hagen@sendit.nodak.edu Glen Ullin Public School PO Box 548 Glen Ullin, ND 58631 701-348-3590 701-348-3084 Fax

Jamestown Virgil Dagman

virgil.dagman@sendit.nodak.edu James Valley Career & Tech Center 910 12th Avenue NE Jamestown, ND 58401-6513 701-952-4166 701-952-4174Fax 701-730-4782 Cell

Langdon

Rodney Armstrong rodney.armstrong@lrsc.edu Lake Region State College @ Langdon Research Extension Center 9280 107th Avenue NE Langdon, ND 58249 701-256-2582

Minot

BillieJo Shae

701-256-2580 Fax

billiejo.shae@dakotacollege.edu Dakota College at Bottineau @ NW ND CTE Center 1100 11th Avenue SW Minot, ND 58701-4206 701-420-1802 701-857-4521 Fax

Balance Sheet at Cost Values

North Dakota Farm Business Management Education Program 2013 Beef Farm Report (Farms Sorted by Net Farm Income)

		Avg of		200/		: 1 200/
Number of Farms	a	III farms 85	L	ow 20% 17	Н	igh 20% 17
Number of Famils		65		1/		1/
Assets						
Current Farm Assets						
Cash and checking balance		29,940		26,190		46,981
Prepaid expenses & supplies		12,056		7,122		24,765
Growing crops		2,358		1,795		2,309
Accounts receivable		12,166		3,314		43,421
Hedging accounts		456		619		157
Crops held for sale or feed		142,799		99,065		281,936
Crops under government loan		0		0		0
Market Livestock held for sale		127,901		75,332		218,901
Other current assest		12		59		0
Total Current Farm Assets	\$	327,688	\$	213,496	\$	618,470
Intermediate Farm Assets		and the same				
Breeding livestock		205,969		154,739		286,400
Machinery & equipment		209,806		155,689		395,809
Titled vehicles		36,259		30,608		53,622
Other intermediate assets		2,032		1,984		2,261
Total Intermediate Farm Assets	\$	454,066	\$	343,020	\$	738,092
Long Term Assets						
Farm land		320,915		205,938		608,451
Buidlings & improvements		63,652		45,600	,	129,627
Other long-term assets		9,573		3,503	1	20,527
Total Long-term assets	\$	394,140	\$	255,041	\$	758,605
Total Farm Assets		1,175,894	\$	811,557	\$ 2	2,115,167
Total Nonfarm assets		151,159	\$	85,427	\$	•
Total Assets	\$:	1,327,053	\$	896,984	\$ 2	,315,709
Liabilities						
Current Farm Liabilities						
Accrued Interest		9,104		6,737		14,525
Accounts payable		9,367		10,456		13,617
Current notes		108,336		87,232		188,981
Government crop loans		0		0		0
Principal due on term debt	W	41,624	_	34,429	_	62,329
Total Current Farm Liabilities	\$	168,431	\$	138,854	\$	279,452
Total Intermediate Farm Liabs	\$	132,450	\$	116,116	\$	147,653
Total Long-term Farm Liabilities	\$	189,468	\$	197,206	\$	335,063
Total Farm Liabilities	\$ \$ \$	490,349	\$	452,176	\$	762,168
Total Nonfarm Liabilities Total Liabilities	\$	23,456	\$ \$	18,574	\$ \$	32,730
iotai Liabiiities	Þ	513,805	þ	470,750	Þ	794,898
Net Worth (farm & non farm)	\$	813,248	\$	426,234	\$ 1	,520,811
Net Worth change	\$	77,095	\$	13,005	\$	178,624



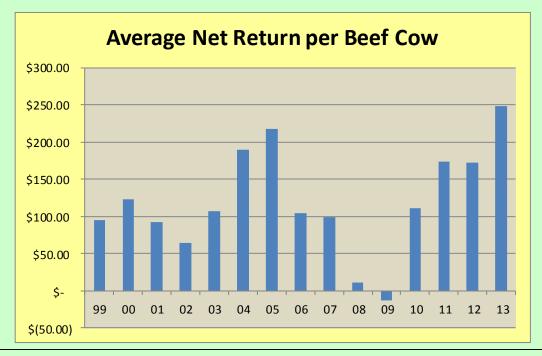




North Dakota State Beef Average Summary

Historical Data:

Average Beef Net Returns from Farm & Ranch Management Programs for the last 15 years.



Over the 15 years in the above graph, the 20% most profitable ranches averaged over \$321 per cow more profit than the 20% least profitable ranches. The high profit group averaged \$272 per cow, the lowest profit group averaged -\$49 per cow, and the average profit was \$122 per cow.

Farm Business Management Programs are designed to provide education to farm owners and operators. The purpose of the program is to assist clients in meeting their business and personal goals. This is best accomplished through the use of quality records and sound business decisions.