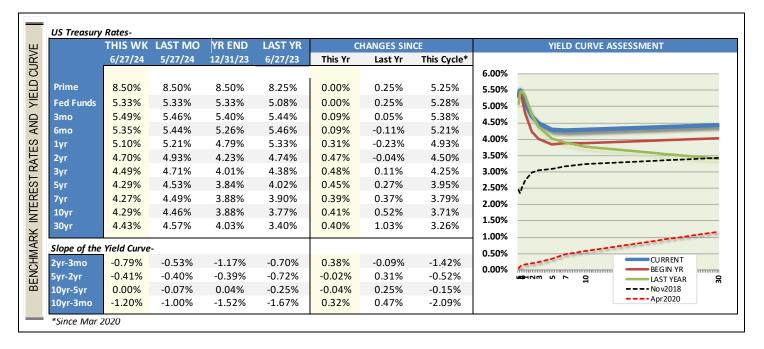
ECONOMIC UPDATE AND ANALYSIS

28 JUNE 2024



FINAL Q1 GDP DATA FOR: ECONOMIC GROWTH ADVANCES SLOWEST IN EIGHT QUARTERS

U.S. gross domestic product increased at an annual rate of 1.4% in the first quarter of 2024, a sign the economy is not growing at a reliable or substantial pace.

Moreover, it was the seventh consecutive quarter that the pace of government spending exceeded that of consumer spending - typically two-thirds of GDP. Without the high level of inflation - artificially elevating the value of products and services - and the exposion of government outlays, the nation's economy is closer to a zero, possibly negative growth rate, over the past five quarters.

The final revision for the first three months of 2024, saw a significant adjustment in consumer spending which was revised downward from 2.5% to 1.5%. Government spending was revised upward from 0.4% to 1.8%.

Consumers haven't had the freedom to spend in recent months, with rising debt levels and high inflation squeezing wallets. The previous sharp reduction in outstanding credit card balances has been reversed, as outstanding consumer credit has surged in recent years, limiting the ability of many households to continue to spend at the same pace that they have in recent years.

Compared to the fourth quarter, net exports also fell dramatically.

Key Economic Indicators f	or Banks, Th	rifts & Credit	Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q1-24 Final	1.4%	3.4%
GDP - YTD	Annl	Q1-24 Final	1.4%	3.2%
Consumer Spending	QoQ	Q1-24 Final	1.5%	3.3%
Consumer Spending YTD	Annl	Q1-24 Final	1.5%	2.8%
Line manifes we exit Dete	Ma	May	4.0%	3.9%
Unemployment Rate	Mo	May		
Underemployment Rate	Mo	May	7.4%	7.4%
Participation Rate	Mo	May	62.5%	62.7%
Wholesale Inflation	YoY	May	2.2%	2.4%
Consumer Inflation	YoY	May	3.3%	3.4%
Core Inflation	YoY	May	3.4%	3.6%
		·		
Consumer Credit	Annual	April	1.5%	-0.3%
Retail Sales	YoY	May	3.3%	3.5%
Vehicle Sales	Annl (Mil)	May	16.4	16.2
Home Sales	Annl (Mil)	May	4.744	4.833
			C 20/	C F0/
Home Prices	YoY	April	6.3%	6.5%

Key Consumer Market Da	ta-			
	THIS WK	YR END	PCT C	HANGES
	6/27/24	12/31/23	YTD	12Mos
DJIA S&P 500 NASDAQ	39,164 5,482 17,858	37,689 4,769 15,011	3.9% 15.0% 19.0%	14.7% 4.7% 31.4%
Crude Oil Avg Gasoline Gold	82.17 3.44 2,369	71.77 3.12 2,072	14.5% 10.3% 14.3%	17.9% -3.7% 21.3%

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AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE

							_
	THIS WK		IN MARKET RA		Rate Sen	9.00%	
	6/27/24	YTD	Nov18 High	2020 Low	2020Low	Vehicle Loans	
Classic CC	13.31%	0.21%	1.62%	2.27%	43%	8.00%	
Platinum CC	12.84%	0.19%	2.57%	3.48%	66%	7.00% 4YR 6.44% 6.72% 6.67%	/0
48mo Veh	6.32%	-0.11%	2.66%	3.08%	68%	5YR 4YR 5,93%	
60mo Veh	6.44%	-0.11%	2.67%	3.09%	73%	6.00% 1YR 3YR 5.75% Mortgages	
72mo Veh	6.72%	-0.11%	2.60%	3.05%	72%	5.25% 5.25% Investments	
		0.04%		4.25%	l I	5.00% 5.36% 5.16% BOTTO	
HE LOC	8.48%		2.92%		81%	4.00% 1YrCD 2YrCD	-
10yr HE	7.60%	0.01%	2.08%	2.50%	63%	3.44% 3YrCD USTREASUR 3.10% 2.95% (FFds-10Yr)	1
15yr FRM	6.67%	0.89%	2.09%	3.35%	88%	3.00% Deposits	
30yr FRM	7.03%	0.65%	1.97%	3.32%	89%	2.000/	
						2.00%	
Sh Drafts	0.10%	0.01%	-0.04%	-0.02%	0%	1.00%	
Reg Svgs	0.20%	0.01%	0.01%	0.05%	1%	Wioneywikt. 0.91%	
MMkt-10k	0.91%	0.03%	0.43%	0.59%	11%	0.00% A RegSavings. 0.20%	
MMkt-50k	1.22%	0.04%	0.57%	0.77%	15%	F36 1 2 3 5 7	10
						Spreads Over(Under) US Treasury	
6mo CD	3.01%	0.22%	1.98%	2.42%	46%	4Y Vehicle 1.62% Reg Svgs -5.13%	
1yr CD	3.44%	0.08%	1.93%	2.59%	53%	5Y Vehicle 1.95% 1Y CD -1.66%	
2yr CD	3.10%	0.04%	1.25%	2.06%	46%	15Y Mortg 2.40% 2Y CD -1.60%	
3yr CD	2.95%	0.02%	0.89%	1.78%	42%	30Y Mortg 2.74% 3Y CD -1.54%	

STRATEGICALLY FOR CREDIT UNIONS

The downshift in consumer spending is a major cause for concern. Not only is it typically two-thirds of the nation's GDP, the 1.5% growth rate during the first quarter compares with the 3.4% consumer inflation rate - signifying that "growth" was purely a function of higher valuation stemming from prices - not from increased volume.

Moreover, private-sector demand growth continues to cool, creating a potential that the economy is retrenching, as business investment continue to weaken.

The impact that government spending and elevated inflation has had on the GDP metric cannot be ignored. In 2023, GDP averaged 3.2% but that was a result of government spending advancing 4.6% but consumer spending increasing by 2.8%. Now we begin 2024 with government spending increasing 1.8% and consumer spending increasing an even more moderate 1.5%.

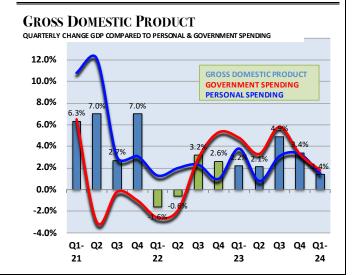
With a 3.4% pace of consumer spending with little downside outlook over the next few quarter, Federal Reserve policy-makers continue to be challenged in matching monetary policy with desired favorable outcomes. That is why, in 2023, while others were projecting as many as 6 rate cuts in 2024, we projected the Fed being limited to 1 cut if even that many.

To cut rates too early would trigger even higher inflation and destroy economic growth. Better to be a little late to the game.

ECONOMIC RELEASES			
RELEASES THIS WEEK:	Current	Projected	Previous
Home Prices (Apr, YoY)	6.3%	6.4%	6.7%
Consumer Confidence (Jun, 100=1985)	100.4	99.0	102.0
New Home Sales (May, Annl)	619k	634k	650k
GDP (Q1-24, Final)	1.4%	1.3%	30.0%
RELEASES FOR UPCOMING WEEK:		Projected	Previous

4 0%

4 0%



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Unemployment Rate (June)

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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
MAY 27 MEMORIAL DAY HOLIDAY	Home Prices 6.5% Consumer Confid 102.0	29	Jobless Claims 219k Cont'd Claims 1.79M GDP (Q1-2nd) 1.3%	31	JUNE 1
3	4	5	6 Jobless Claims 29k Cont'd Claims 1.79M	7 Unemployment 4.0% Nonfarm Payrolls 272k Private Payrolls 229k Participation Rate 62.5%	8
10	11	12 Consumer Inflation 3.3% FOMC Announcement	Jobless Claims 242k Cont'd Claims 1.82M Wholesale Inflation 2.3%	14	15
17	18 Retail Sales 3.3%	19	Jobless Claims 238k Cont'd Claims 1.83M	Exist Home Sales 4.11M Leading Index -0.5%	22
24	Home Prices 6.3% Consumer Conf 100.4	26 New Home Sales 619k	Jobless Claims 233k Cont'd Claims 1.84M GDP (Q1-Final) 1.4%	28	29
JULY 01	2	FOMC Minutes	INDEPENDENCE DAY Jobless Claims Cont'd Claims	5	6
8 Consumer Credit	9	10	Jobless Claims Cont'd Claims Consumer Inflation	Wholesale Inflation	13
15	16 Retail Sales	17 Fed Beige Book	Jobless Claims Cont'd Claims Leading Indicators	19	20
22	23 Existing Home Sales	24 New Home Sales	Jobless Claims Cont'd Claims GDP (Q2, 1st)	26	27



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JUNE 2024

		2023			20	24			20	25	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK				<u> </u>							
Economic Growth-	2.40/	4.00/	2.20/	1 20/	1 50/	1 20/	1 20/	1.50/	1 40/	1 20/	1 20/
GDP - (QoQ) GDP - (YTD)	2.1% 2.2%	4.9% 3.1%	3.2% 3.1%	1.3% 1.3%	1.5% 1.4%	1.3% 1.4%	1.3% 1.4%	1.5% 1.5%	1.4% 1.5%	1.3% 1.4%	1.3% 1.4%
` ,											
Consumer Spending - (QoC Consumer Spending - (YTD)	0.8% 4.1%	3.1%	3.0% 4.2%	2.0% 2.0%	1.5% 1.8%	1.9% 1.8%	1.5% 1.7%	1.4% 1.4%	1.2% 1.3%	1.2% 1.3%	1.3% 1.3%
consumer spending - (TTD)		4.6%									
Government Spending - (Q	3.3%	5.8%	4.2%	1.2%	0.4%	1.3%	0.7%	0.6%	0.4%	0.4%	0.4%
Government Spending - (YT	4.1%	4.6%	4.5%	1.2%	0.8%	1.0%	0.9%	0.6%	0.5%	0.5%	0.5%
Consumer Wealth-											
Unemployment Rate	3.6%	3.7%	3.8%	3.8%	3.9%	4.0%	4.2%	4.3%	4.4%	4.6%	4.7%
Consumer Inflation	4.1%	3.6%	3.2%	3.2%	3.3%	3.2%	3.0%	3.0%	3.0%	2.9%	2.8%
Home Prices (YoY)	-0.2%	2.5%	5.4%	5.5%	6.2%	6.0%	5.8%	5.6%	5.5%	5.4%	5.3%
SINGLE FAMILY HOME & VE	HICLETOV	I MARKETS									
	IIICEE EOAI	TIVIAINEIS									
Home Sales-	4.041	4 722	4.440	4.057	4.024	F 007	F 10C	F 240	F 262	F 202	F 270
Fotal Home Sales (Mil) Existing Home (Mil)	4.941 4.250	4.723 4.020	4.449 3.797	4.857 4.190	4.834 4.150	5.097 4.349	5.196 4.418	5.249 4.453	5.263 4.461	5.303 4.496	5.378 4.562
New Home Sales (Mil)	0.691	0.703	0.652	0.667	0.684	4.349 0.748	4.418 0.778	0.796	0.802	0.807	0.816
, ,	0.031	0.703	0.032	0.007	0.004	0.7 40	0.770	0.750	0.002	0.007	0.010
Mortgage Originations- Single Family Homes (Mils)	1 220	1.165	1.034	0.967	1.082	1.246	1.221	1.126	1.324	1.351	1.295
Purchase Apps (Mils)	1.239 0.948	0.913	0.804	0.967	0.806	0.906	0.852	0.729	0.913	0.924	0.868
Refinancing Apps (Mils)	0.348	0.252	0.804	0.708	0.276	0.340	0.832	0.729	0.913	0.427	0.427
Refi Apps Share	23%	22%	22%	27%	26%	27%	30%	35%	31%	32%	33%
Vehicle Sales-	2070			27,0	2070	2770	3073	0070	01/0	02/0	00,0
Vehicle Sales (Mil)	15.6	15.9	16.1	15.6	16.0	16.2	16.3	16.0	16.2	16.4	16.2
remore sales (will)	13.0	13.3	10.1	13.0	10.0	10.2	10.5	10.0	10.2	10.1	10.2
MARKET RATE OUTLOOK											
Benchmark Rates-											
Prime	8.2%	8.5%	8.5%	8.5%	8.5%	8.5%	8.3%	8.3%	8.1%	8.1%	8.1%
Fed Funds	5.1%	5.4%	5.4%	5.4%	5.4%	5.4%	5.2%	5.2%	5.2%	5.0%	5.0%
Byr UST	4.6%	4.5%	3.9%	4.6%	4.7%	4.7%	4.6%	4.6%	4.5%	4.4%	4.4%
7yr UST	4.1%	4.4%	4.0%	4.4%	4.6%	4.6%	4.5%	4.5%	4.5%	4.4%	4.3%
10yr UST	3.6%	4.2%	4.4%	4.2%	4.4%	4.3%	4.1%	4.0%	4.0%	3.8%	3.8%
Market Rates-											
Syr Vehicle Loan Rate	5.8%	6.5%	6.5%	6.6%	6.5%	6.4%	6.4%	6.3%	6.3%	6.3%	6.3%
L5yr First-lien Mortgage	6.0%	7.2%	6.4%	6.5%	6.6%	6.5%	6.0%	5.9%	5.6%	5.6%	5.5%
BOyr First-lien Mortgage	6.5%	7.0%	7.3%	6.7%	7.0%	6.8%	6.6%	6.4%	6.3%	6.2%	6.0%
Decules Caving - D-t-					0.30/						
Regular Savings Rate 1 yr Term Certificate	0.2% 2.8%	0.2% 3.2%	0.2% 3.4%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
	/ X 1/2	3 1%	3.4%	3.4%	3.4%	3.3%	3.2%	3.1%	3.1%	3.0%	3.0%



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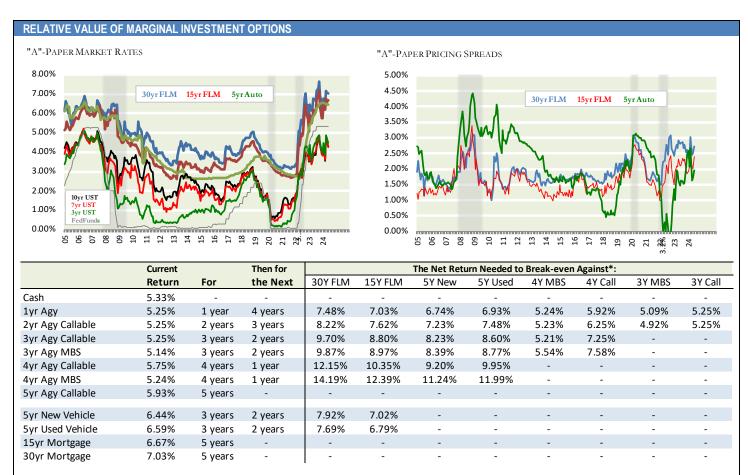
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilities of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Cos	st Needed to E	Break-even A	gainst*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.10%	1 year	2 years	4.38%	6.78%	6.10%	9.46%
Regular Savings	0.20%	1 year	2 years	4.33%	6.73%	6.00%	9.36%
Money Market	0.91%	1 year	2 years	3.97%	6.37%	5.29%	8.65%
FHLB Overnight	5.36%	1 year	2 years	1.75%	4.15%	0.84%	4.20%
Catalyst Settlement	6.65%	1 year	2 years	1.10%	3.50%	-0.23%	2.91%
6mo Term CD	3.01%	6 mos	2.5 yrs	2.94%	4.86%	3.13%	5.37%
6mo FHLB Term	5.32%	6 mos	2.5 yrs	2.48%	4.40%	2.36%	4.60%
6mo Catalyst Term	5.84%	6 mos	2.5 yrs	2.37%	4.29%	2.19%	4.43%
1yr Term CD	3.44%	1 year	2 years	2.71%	5.11%	2.76%	6.12%
1yr FHLB Term	5.16%	1 year	2 years	1.85%	4.25%	1.04%	4.40%
2yr Term CD	3.10%	2 years	1 year	2.65%	7.45%	-	-
2yr FHLB Term	4.78%	2 years	1 year	-0.71%	4.09%	-	-
3yr Term CD	2.95%	3 years	-	-	-	-	-
3yr FHLB Term	4.55%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



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Q1-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions	276	636	1,253	622	1,069	717	4,572	912	2,165	2,787	3,856
Average Assets (\$Mil)	\$0.891	\$5.7	\$26.4	\$72.4	\$229.7	\$2,761.3	\$504.7	\$4.2	\$17.0	\$29.4	\$84.9
Pct of Credit Unions	6%	14%	27%	14%	23%	16%	100%	20%	47%	61%	84%
Pct of Industry Assets	0.0%	0.2%	1%	2%	11%	86%	100%	0%	2%	4%	14%
GROWTH RATES (YTD)											
Total Assets Total Loans - Direct Loans - Indirect Loans - Real Estate Loans	0.8% -9.5% -9.5% -	-8.1% -13.9% -13.8% -53.3% -27.6%	-5.9% -14.2% -14.3% -10.3% -216.3%	-4.6% -13.4% -12.2% -24.9% -10.8%	6.4% -4.0% -2.9% -9.7% 31.5%	10.1% 0.4% 2.9% -11.4% 4.1%	9.1% -0.5% 1.8% -11.4% 3.4%	-7.5% -13.6% -13.5% -127.3% -97.3%	-6.1% -14.1% -14.2% -10.7% -214.6%	-5.3% -13.7% -13.1% -21.9% -116.6%	3.4% -6.2% -5.4% -11.0% -3.0%
Total Shares - Checking & Savings - Term CDs	-1.0%	-6.4%	-4.9%	-3.4%	6.7%	10.4%	9.4%	-6.0%	-5.0%	-4.1%	3.9%
	-4.0%	-11.0%	-8.0%	-7.2%	3.8%	8.9%	7.3%	-10.5%	-8.3%	-7.7%	0.5%
	57.8%	14.2%	17.1%	19.8%	27.1%	28.4%	28.1%	14.1%	16.9%	18.6%	25.5%
Net Worth	24.8%	-7.3%	-2.8%	-5.0%	3.4%	6.7%	5.8%	-5.0%	-3.1%	-4.1%	1.3%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets Cash & Inv-to-Total Assets Loans-to-Total Assets Vehicle-to-Total Loans REL-to-Total Loans REL-to-Net Worth Indirect-to-Total Loans	20.9%	17.6%	13.2%	12.6%	11.3%	10.7%	10.8%	17.8%	13.7%	13.1%	11.7%
	48.6%	44.4%	43.8%	39.3%	30.0%	24.7%	25.8%	44.6%	43.9%	41.4%	32.8%
	47.0%	52.5%	52.2%	55.8%	64.1%	70.7%	69.4%	52.1%	52.2%	54.2%	61.7%
	62.0%	68.0%	52.9%	45.0%	38.1%	29.3%	30.7%	67.7%	54.4%	49.1%	40.5%
	0.7%	6.5%	28.4%	38.8%	47.0%	55.3%	53.9%	6.2%	26.1%	33.3%	44.0%
	1.6%	19.4%	112.4%	172.0%	267.3%	365.9%	345.2%	18.1%	99.6%	137.9%	231.2%
	0.2%	0.1%	3.7%	9.4%	16.0%	17.3%	16.9%	0.1%	3.3%	6.7%	14.0%
Loans-to-Total Shares	59.9%	64.1%	60.5%	64.2%	73.8%	84.8%	82.8%	63.9%	60.8%	62.7%	71.0%
Chkg & Svgs-to-Total Shares	92.1%	82.6%	73.9%	69.0%	59.9%	47.1%	49.4%	83.2%	74.8%	71.6%	62.8%
Nonterm-to-Total Shares	92.1%	84.2%	79.5%	77.2%	72.1%	65.4%	66.6%	84.7%	80.0%	78.5%	73.7%
Term CDs-to-Total Shares	5.3%	11.9%	14.7%	16.3%	21.4%	28.0%	26.8%	11.5%	14.4%	15.4%	19.9%
Liquidity Ratio	26.0%	13.5%	10.0%	9.6%	9.4%	9.4%	9.4%	14.3%	10.4%	10.0%	9.5%
Short-term Funding Ratio	42.2%	31.5%	24.9%	21.2%	15.6%	13.1%	13.7%	25.6%	23.1%	17.5%	13.7%
Short-term Cash Flow Ratio	45.6%	35.5%	29.0%	25.6%	20.7%	18.6%	19.2%	36.1%	29.7%	27.4%	22.4%
Net Long-term Asset Ratio	3.7%	7.6%	19.5%	26.4%	32.2%	37.0%	35.9%	18.3%	22.8%	29.8%	35.9%
LOAN QUALITY											
Loan Delinquency Ratio	3.32%	1.35%	0.96%	0.77%	0.64%	0.79%	0.78%	1.00%	0.87%	0.69%	0.78%
Net Charge-off Ratio	0.92%	0.60%	0.41%	0.45%	0.48%	0.85%	0.80%	0.43%	0.44%	0.47%	0.80%
"Misery" Index	4.24%	1.95%	1.37%	1.22%	1.12%	1.64%	1.58%	1.43%	1.31%	1.16%	1.58%
Core Delinquency Rate	3.33%	1.23%	0.90%	0.66%	0.59%	0.69%	0.68%	1.33%	0.94%	0.78%	0.63%
Core Net Charge-off Rate	0.75%	0.22%	0.27%	0.30%	0.33%	0.61%	0.58%	0.25%	0.27%	0.29%	0.32%
Core "Misery" Index	4.09%	1.45%	1.17%	0.97%	0.92%	1.30%	1.26%	1.58%	1.20%	1.07%	0.95%
RE Loan Delinquency	18.96%	0.85%	0.69%	0.51%	0.41%	0.50%	0.49%	0.97%	0.70%	0.57%	0.44%
Vehicle Loan Delinquency	3.13%	1.25%	0.97%	0.76%	0.77%	0.79%	0.79%	1.35%	1.02%	0.88%	0.80%
Direct Loans	3.14%	1.25%	0.95%	0.73%	0.66%	0.63%	0.63%	1.35%	1.00%	0.87%	0.74%
Indirect Loans	0.00%	1.41%	1.25%	0.87%	0.89%	0.84%	0.86%	1.22%	1.25%	0.95%	0.90%
Loss Allow as % of Loans	2.77%	1.20%	0.91%	0.81%	0.81%	1.34%	1.27%	1.29%	0.95%	0.87%	0.82%
Current Loss Exposure	1.49%	0.60%	0.47%	0.45%	0.41%	0.45%	0.45%	0.65%	0.49%	0.47%	0.42%
Coverage Ratio (Adequacy)	1.9	2.0	1.9	1.8	2.0	2.9	2.8	2.0	1.9	1.9	2.0
EARNINGS	4.00-1	4.55-1	4.00-1	4.5	4 .001	40.55	4.0		4.00-1	4.00-1	4 1051
Gross Asset Yield Cost of Funds Gross Interest Margin	4.88%	4.66%	4.28%	4.21%	4.49%	4.91%	4.84%	4.67%	4.32%	4.26%	4.43%
	0.51%	0.78%	0.82%	0.92%	1.29%	1.95%	1.84%	0.76%	0.81%	0.87%	1.19%
	4.38%	3.88%	3.46%	3.29%	3.20%	2.95%	3.00%	3.91%	3.50%	3.39%	3.25%
Provision Expense Net Interest Margin Non-Interest Income	0.33%	0.29%	0.27%	0.25%	0.30%	0.60%	0.56%	0.29%	0.27%	0.26%	0.29%
	4.05%	3.59%	3.19%	3.04%	2.90%	2.35%	2.44%	3.62%	3.23%	3.13%	2.96%
	0.49%	0.54%	0.78%	0.98%	1.12%	1.01%	1.02%	0.54%	0.76%	0.88%	1.06%
Non-Interest Expense Net Operating Expense	4.72%	3.89%	3.46%	3.51%	3.52%	2.86%	2.95%	3.94%	3.51%	3.51%	3.52%
	4.24%	3.35%	2.67%	2.52%	2.40%	1.85%	1.94%	3.41%	2.75%	2.63%	2.45%
Net Operating Expense Net Operating Return	-0.19%	0.24%	0.52%	0.51%	0.50%	0.51%	0.51%	0.22%	0.48%	0.50%	0.50%
Non-recurring Inc(Exp). Net Income.	0.81%	0.06%	0.02%	0.01%	0.02%	0.04%	0.04%	0.11%	0.03%	0.02%	0.02%
	0.63%	0.30%	0.53%	0.53%	0.52%	0.55%	0.54%	0.32%	0.51%	0.52%	0.52%
Return on Net Worth.	-0.9%	1.4%	3.9%	4.1%	4.4%	4.7%	4.6%	1.2%	3.6%	3.8%	4.3%





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q1-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
ORTFOLIO ANALYTICS											
Cash and Investments							<u> </u>				
Cash & CE as Pct of Assets	26%	13%	10%	10%	9%	9%	9%	14%	10%	10%	10%
Investments as Pct of Asset	27% 42.2%	33%	35%	30%	21%	16%	17%	32%	34%	32%	24%
Short-term Funding Ratio Avg Cash & Investment Rat	2.82%	31.5% 2.93%	24.9% 2.77%	21.2% 2.86%	15.6% 2.86%	13.1% 3.45%	13.7% 3.34%	25.6% 2.92%	23.1% 2.79%	17.5% 2.82%	13.7% 2.85%
oan Portfolio											
otal Loan Growth-Annl	-9.5%	-13.9%	-14.2%	-13.4%	-4.0%	0.4%	-0.5%	-13.6%	-14.1%	-13.7%	-6.2%
Consumer Loan Growth-Ar	-8.2%	-12.9%	284.7%	-15.1%	-31.0%	-4.2%	-4.9%	-6.5%	223.7%	71.8%	-8.6%
Mortgage Loan Growth-An	-131.1%	-27.6%	-216.3%	-10.8%	31.5%	4.1%	3.4%	-97.3%	-214.6%	-116.6%	-3.0%
Avg Loan Balance	\$6,758	\$9,419	\$3,899	\$7,250	\$11,223	\$21,040	\$18,062	\$9,267	\$4,458	\$6,037	\$10,061
Avg Loan Rate Avg Loan Yield, net	7.19% 6.50%	6.27% 5.73%	5.78% 5.27%	5.48% 5.03%	5.61% 5.14%	5.68% 4.84%	5.67% 4.88%	6.33% 5.78%	5.84% 5.33%	5.63% 5.16%	5.61% 5.15%
Consider a grade and a							•				
Credit Mitigation-											
Delinquency Rates-	0.449/	2 120/	1 740/	1 200/	1 200/	2.000/	2.020/	2 220/	1 70%	1 400/	1.250/
Credit Cards New Vehicle Loans	9.44% 2.36%	2.12% 0.59%	1.74% 0.52%	1.26% 0.39%	1.20% 0.38%	2.08% 0.47%	2.02% 0.46%	2.23% 0.68%	1.76% 0.54%	1.46% 0.46%	1.25% 0.40%
Used Vehicle Loans	2.36% 3.59%	0.59% 1.68%	0.52% 1.22%	0.39% 0.95%	0.38%	0.47%	0.46%	0.68%	0.54%	0.46%	0.40%
Total Vehicle Loans	3.13%	1.25%	0.97%	0.76%	0.77%	0.79%	0.79%	1.35%	1.02%	0.88%	0.80%
Real Estate Loans	18.96%	0.85%	0.69%	0.51%	0.41%	0.50%	0.49%	0.97%	0.70%	0.57%	0.44%
Total Loan Delinquency	3.32%	1.35%	0.96%	0.77%	0.64%	0.79%	0.78%	1.00%	0.87%	0.69%	0.78%
Net Charge-off Rates-							-				
Credit Cards	-0.86%	1.14%	1.49%	1.78%	2.34%	5.44%	5.21%	1.11%	1.47%	1.66%	2.20%
New Vehicle Loans	0.13%	0.08%	0.00%	0.12%	0.24%	0.43%	0.39%	0.68%	0.54%	0.47%	0.41%
Used Vehicle Loans	1.15%	0.33%	0.49%	0.61%	0.73%	1.11%	1.03%	1.78%	1.29%	1.11%	0.98%
Total Vehicle Loans	0.77%	0.23%	0.34%	0.45%	0.58%	0.86%	0.81%	0.26%	0.33%	0.39%	0.53%
Non-Comml RE Loans	0.00%	-0.02%	0.02%	0.02%	0.01%	0.01%	0.01%	-0.02%	0.02%	0.02%	0.01%
Total Net Charge-offs	0.92%	0.60%	0.41%	0.45%	0.48%	0.85%	0.80%	0.43%	0.44%	0.47%	0.80%
Misery" Indices- Credit Cards	8.58%	3.26%	3.23%	3.04%	3.54%	7.52%	7.23%	3.34%	3.23%	3.12%	3.45%
New Vehicle Loans Used Vehicle Loans	2.49% 4.74%	0.67% 2.01%	0.52% 1.71%	0.51% 1.56%	0.62% 1.67%	0.90% 2.08%	0.85% 2.00%	1.36% 1.87%	1.08% 1.30%	0.93% 1.18%	0.81% 1.18%
Total Vehicle Loans	3.90%	1.48%	1.31%	1.21%	1.35%	1.65%	1.60%	1.61%	1.35%	1.28%	1.33%
Non-Comml RE Loans	18.96%	0.83%	0.71%	0.53%	0.42%	0.51%	0.50%	0.95%	0.72%	0.59%	0.45%
Total "Misery" Index	4.24%	1.95%	1.37%	1.22%	1.12%	1.64%	1.58%	1.43%	1.31%	1.16%	1.58%
undng Portfolio											
Share Growth YTD-Annl	-1.3%	-7.8%	-5.7%	-3.9%	7.7%	12.5%	11.3%	-7.4%	-5.8%	-4.8%	4.5%
Chkg & Savings YTD-Annl	-4.0%	-11.0%	-8.0%	-7.2%	3.8%	8.9%	7.3%	-10.5%	-8.3%	-7.7%	0.5%
Term CDs Growth YTD Total Funding Growth YTD	57.8% -1.3%	14.2% -8.1%	17.1% -6.2%	19.8% -4.4%	27.1% 0.1%	28.4% 10.7%	28.1% 9.0%	14.1% -7.7%	16.9% -6.4%	18.6% -5.3%	25.5% -1.3%
Avg Share Balance per Mbr	\$2,561	\$5,406	\$9,143	\$10,555	\$12,455	\$14,262	\$13,789	\$5,062	\$8,467	\$9,506	\$11,56
Avg Share Balance	\$2,561	\$5,406 \$14,683	\$9,143 \$6,450	\$10,555	\$12,455 \$15,201	\$14,262	\$13,789	\$5,062	\$8,467 \$6,824	\$9,506	\$11,56
Avg Share Rate	0.65%	0.95%	0.95%	1.06%	1.49%	2.35%	2.20%	0.93%	0.95%	1.01%	1.37%
Core as Pct of Total Shares	92%	83%	74%	69%	60%	47%	49%	83%	75%	72%	63%
Term CDs as Pct of Shares	5%	12%	15%	16%	21%	28%	27%	11%	14%	15%	20%
Non-Member Deposit Ratio	1.5%	1.3%	1.2%	1.6%	1.5%	1.4%	1.4%	1.3%	1.2%	1.4%	1.5%
Borrowings/Total Funding	0.4%	0.3%	0.3%	0.6%	2.6%	7.1%	6.4%	0.3%	0.3%	0.4%	2.1%
Borrowings Growth YTD	0.0%	-86.2%	-150.3%	-69.0%	-166.2%	-11.6%	-22.5%	-81.8%	-143.0%	-92.1%	-163.19
Avg Borrowings Rate	4.00%	6.90%	7.28%	5.86%	3.94%	5.31%	5.23%	6.73%	7.22%	6.25%	4.04%



RESOURCES

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Collection
Earning Asset/Funding 122% 118% 111% 109% 108% 114% 114% 119% 112% 111% 11 11 100 106% 19% 20% 17% 17% 17% 10% 15% 17% 17% 17% 10% 15% 17% 1
Earning Asset/Funding 122% 118% 111% 109% 108% 114% 114% 119% 112% 111% 11 11 100 108% 114% 114% 114% 119% 112% 111% 11 11 100 116% 19% 20% 114% 114% 114% 119% 117% 17%
Non-Int Inc-to-Total Reven
Net Op Cash Flow (YTD-SMil: \$2 \$9 \$225 \$489 \$5,639 \$48,687 \$55,063 \$11, \$236 \$725 \$6 \$6 Average Loan Balance \$6,758 \$9,419 \$3,899 \$7,250 \$11,223 \$21,040 \$18,062 \$9,267 \$4,458 \$6,037 \$7,278 \$6 Average Balance \$2,409 \$4,248 \$5,621 \$6,010 \$6,531 \$7,023 \$6,908 \$4,058 \$5,141 \$5,728 \$6 \$6,007 \$6,601 \$6,601 \$6,601 \$6,601 \$6,601 \$6,601 \$6,601 \$6,601 \$6,001 \$18,062 \$9,267 \$4,458 \$6,037 \$7,278 \$6 \$6,007 \$1,469 \$1,34% \$1,22% \$1,12% \$0,85% \$0,85% \$3,68% \$3,08% \$3,09% \$3,09% \$3,08% \$3,09% \$3,0
Average Loan Balance
Average Share Balance \$2,409 \$4,248 \$5,621 \$6,010 \$6,531 \$7,023 \$6,908 \$4,058 \$5,414 \$5,728 \$6 Loan Yield (ROA) 3.42% 3.32% 3.05% 3.09% 3.64% 4.06% 3.98% 3.32% 3.08% 3.09% 3.08% 3.09% 3.68% 0.85% 0.85% 0.86% 1.35% 1.24% 1.17% 0. Shares/Funding 99.6% 99.7% 99.7% 99.7% 99.4% 97.4% 92.9% 93.6% 99.7% 99.7% 99.7% 99.6% 97.8% 99.7% 99.8% 97.4% 92.9% 93.6% 99.7% 99.7% 99.6% 99.7% 99.7% 99.8% 97.4% 92.9% 93.6% 99.7% 99.7% 99.6% 99.7% 99.7% 99.8% 97.4% 92.9% 93.6% 99.7% 99.7% 99.6% 99.7% 99.6% 99.7% 99
Loan Yield (ROA) 3.42% 3.32% 3.05% 3.09% 3.64% 4.06% 3.98% 3.32% 3.08% 3.09% 3.01 Investment Yield (ROA) 1.46% 1.34% 1.22% 1.12% 0.85% 0.85% 0.86% 1.35% 1.24% 1.17% 0.85% 0.86% 1.35% 1.24% 1.17% 0.85% 0.86% 0.86% 1.35% 1.24% 1.17% 0.85% 0.86% 0.86% 1.35% 1.24% 1.17% 0.85% 0.86% 0.86% 1.35% 1.24% 1.17% 0.85% 0.86% 0.86% 1.35% 1.24% 1.17% 0.85% 0.86% 0.8
Investment Yield (ROA) 1.46% 1.34% 1.22% 1.12% 0.85% 0.85% 0.86% 1.35% 1.24% 1.17% 0.5
Shares/Funding 99.6% 99.7% 99.7% 99.4% 97.4% 92.9% 93.6% 99.7% 99.7% 99.6% 99.6% 99.
Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE S5,311 \$11,826 \$35,789 \$42,406 \$61,548 \$137,543 \$120,547 \$11,245 \$29,481 \$35,790 \$15,064 \$13,5796 \$15,064 \$13,5789 \$42,406 \$61,548 \$137,543 \$120,547 \$11,245 \$29,481 \$35,790 \$15,064 \$13,5796 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$15,065 \$11,025 \$1
Interest Income per FTE
Avg Interest Exp per FTE \$5,311 \$11,826 \$35,789 \$42,406 \$61,548 \$137,543 \$120,547 \$11,245 \$29,481 \$35,796 \$35,000 \$100,000 \$152,196 \$152,603 \$208,254 \$196,128 \$57,634 \$127,010 \$139,315 \$10,000 \$152,196 \$152,603 \$208,254 \$196,128 \$57,634 \$127,010 \$139,315 \$10,000 \$152,196 \$11,702 \$11,755 \$14,397 \$42,248 \$36,344 \$4,248 \$9,787 \$10,748 \$10,000 \$100,000 \$100,000 \$152,196 \$13,000 \$159,784 \$10,000 \$159,784 \$11,722 \$128,567 \$10,000 \$100,000 \$159,784 \$100,000 \$159,784 \$100,000 \$159,784 \$100,000 \$100,00
Gross Interest Inc per FTE Provisions per FTE S45,753 \$58,797 \$151,006 \$152,196 \$152,603 \$208,254 \$196,128 \$57,634 \$127,010 \$139,315 \$127,010 \$128,567 \$127,010 \$128,567 \$127,010 \$128,567 \$127,010 \$128,567 \$127,010 \$128,567 \$127,010 \$128,567 \$127,010 \$128,567 \$127,010 \$128,567 \$127,010 \$128,567 \$127,010 \$128,567 \$127,010 \$128,567 \$128,
Provisions per FTE \$3,404 \$4,331 \$11,702 \$11,755 \$14,397 \$42,248 \$36,344 \$4,248 \$9,787 \$10,748 \$3.
Net Interest Income per FTE \$42,349 \$54,466 \$139,303 \$140,442 \$138,205 \$166,006 \$159,784 \$53,386 \$117,223 \$128,567 \$100 \$100 \$100 \$100 \$100 \$100 \$100 \$10
Non-Interest Income per FT \$5,106 \$8,162 \$34,267 \$45,385 \$53,598 \$70,999 \$66,439 \$7,889 \$27,488 \$36,232 \$50,000 \$49,000 \$40,00
Non-Interest Income per FT \$5,106 \$8,162 \$34,267 \$45,385 \$53,598 \$70,999 \$66,439 \$7,889 \$27,488 \$36,232 \$50,000 \$49,000 \$40,00
Avg Operating Exp per FTE \$49,396 \$58,946 \$151,027 \$162,033 \$167,806 \$201,347 \$193,120 \$58,095 \$127,144 \$144,189 \$1
Net Operating Exp per FTE \$44,289 \$50,785 \$116,760 \$116,647 \$114,207 \$130,348 \$126,681 \$50,206 \$99,656 \$107,957 \$1 Avg Net Op Return per FT \$ (1,940) \$3,681 \$22,544 \$23,795 \$23,998 \$35,658 \$33,102 \$3,180 \$17,567 \$20,610 \$ Revenue/Operating Expense Assessment Revenue-Operating Expense Assessment Avg Revenue per FTE \$56,170 \$78,784 \$221,061 \$239,988 \$267,749 \$416,797 \$383,113 \$76,768 \$183,979 \$211,343 \$225,72 \$22,544 \$221,061 \$239,988 \$267,749 \$416,797 \$383,113 \$76,768 \$183,979 \$211,343 \$225,072 \$22,572
Avg Net Op Return per FT \$ (1,940) \$3,681 \$22,544 \$23,795 \$23,998 \$35,658 \$33,102 \$3,180 \$17,567 \$20,610 \$3,200 Revenue/Operating Expense Assessment Revenue- Avg Revenue per FTE \$56,170 \$78,784 \$221,061 \$239,988 \$267,749 \$416,797 \$383,113 \$76,768 \$183,979 \$211,343 \$250,000 - Total Revenue Ratio 5.37% 5.20% 5.06% 5.19% 5.62% 5.91% 5.85% 5.21% 5.07% 5.14% 5. Operating Expenses- Avg Revenue per FTE \$58,111 \$75,103 \$198,518 \$216,193 \$243,751 \$381,138 \$350,011 \$73,588 \$166,412 \$190,733 \$22 - Total Revenue Ratio 5.56% 4.95% 4.54% 4.68% 5.11% 5.41% 5.35% 4.99% 4.59% 4.64% 4. Avg Comp & Benefits per F \$22,587 \$29,965 \$70,423 \$76,527 \$84,498 \$107,955<
Revenue/Operating Expense Assessment Revenue- Avg Revenue per FTE - Total Revenue Ratio \$56,170 \$78,784 \$221,061 \$239,988 \$267,749 \$416,797 \$383,113 \$76,768 \$183,979 \$211,343 \$250 - Total Revenue Ratio 5.37% 5.20% 5.06% 5.19% 5.62% 5.91% 5.85% 5.21% 5.07% 5.14% 5. Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio \$58,111 \$75,103 \$198,518 \$216,193 \$243,751 \$381,138 \$350,011 \$73,588 \$166,412 \$190,733 \$22 - Total Revenue Ratio 5.56% 4.95% 4.54% 4.68% 5.11% 5.41% 5.35% 4.99% 4.59% 4.64% 4. Avg Comp & Benefits per F - C & B Exp Ratio \$22,587 \$29,965 \$70,423 \$76,527 \$84,498 \$107,955 \$102,217 \$29,307 \$59,857 \$68,001 \$7 - C & B Exp Ratio 2.16% 1.98% 1.61% 1.66% 1.77% 1.53% 1.56% 1.99% 1.65% 1.65% 1.65% </td
Revenue/Operating Expense Assessment Revenue- Avg Revenue per FTE - Total Revenue Ratio \$56,170 \$78,784 \$221,061 \$239,988 \$267,749 \$416,797 \$383,113 \$76,768 \$183,979 \$211,343 \$250 - Total Revenue Ratio 5.37% 5.20% 5.06% 5.19% 5.62% 5.91% 5.85% 5.21% 5.07% 5.14% 5. Operating Expenses- Avg Revenue per FTE - Total Revenue Ratio \$58,111 \$75,103 \$198,518 \$216,193 \$243,751 \$381,138 \$350,011 \$73,588 \$166,412 \$190,733 \$22 - Total Revenue Ratio 5.56% 4.95% 4.54% 4.68% 5.11% 5.41% 5.35% 4.99% 4.59% 4.64% 4. Avg Comp & Benefits per F - C & B Exp Ratio \$22,587 \$29,965 \$70,423 \$76,527 \$84,498 \$107,955 \$102,217 \$29,307 \$59,857 \$68,001 \$7 - C & B Exp Ratio 2.16% 1.98% 1.61% 1.66% 1.77% 1.53% 1.56% 1.99% 1.65% 1.65% 1.65% </td
Total Revenue Ratio 5.37% 5.20% 5.06% 5.19% 5.62% 5.91% 5.85% 5.21% 5.07% 5.14% 5.14
Operating Expenses- Avg Revenue per FTE \$58,111 \$75,103 \$198,518 \$216,193 \$243,751 \$381,138 \$350,011 \$73,588 \$166,412 \$190,733 \$22 - Total Revenue Ratio 5.56% 4.95% 4.54% 4.68% 5.11% 5.41% 5.35% 4.99% 4.59% 4.64% 4. Avg Comp & Benefits per F \$22,587 \$29,965 \$70,423 \$76,527 \$84,498 \$107,955 \$102,217 \$29,307 \$59,857 \$68,001 \$7 - C & B Exp Ratio 2.16% 1.98% 1.61% 1.66% 1.77% 1.53% 1.56% 1.99% 1.65% 1.65% 1.65% 1.65% 1.65%
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- Total Revenue Ratio 5.56% 4.95% 4.54% 4.68% 5.11% 5.41% 5.35% 4.99% 4.59% 4.64% 4. Avg Comp & Benefits per F \$22,587 \$29,965 \$70,423 \$76,527 \$84,498 \$107,955 \$102,217 \$29,307 \$59,857 \$68,001 \$7 - C & B Exp Ratio 2.16% 1.98% 1.61% 1.66% 1.77% 1.53% 1.56% 1.99% 1.65% 1.65% 1.65% 1.
Avg Comp & Benefits per F \$22,587 \$29,965 \$70,423 \$76,527 \$84,498 \$107,955 \$102,217 \$29,307 \$59,857 \$68,001 \$7 - C & B Exp Ratio 2.16% 1.98% 1.61% 1.66% 1.77% 1.53% 1.56% 1.99% 1.65% 1.65% 1.
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- C & B Exp Ratio 2.16% 1.98% 1.61% 1.66% 1.77% 1.53% 1.56% 1.99% 1.65% 1.65% 1.
- FTE-to-Ops (Staff Eff) 2.00 1.15 0.34 0.30 0.25 0.16 0.18 1.20 0.42 0.35 0
- Full-time Equivalents 235 2,402 7,623 9,801 51,121 277,411 348,592 2,637 10,259 20,060 71 - Pct Part-time Employee 76% 74% 16% 9% 7% 4% 6% 74% 35% 23% 1
16th at Carlo Employee 70% 74% 10% 5% 7% 4% 0% 74% 33% 23%
Avg Occ & Ops Exp per FTE \$15,489 \$15,324 \$40,407 \$42,651 \$41,627 \$47,929 \$46,427 \$15,339 \$33,964 \$38,208 \$4
- Occup & Ops Exp Ratio 1.48% 1.01% 0.92% 0.92% 0.87% 0.68% 0.71% 1.04% 0.94% 0.93% 0.
- Pct of Total Op Expense 31% 26% 27% 26% 25% 24% 24% 26% 27% 26% 2
Avg All Other Exp per FTE \$11,319 \$13,658 \$40,197 \$42,855 \$41,682 \$45,463 \$44,476 \$13,450 \$33,323 \$37,980 \$4
- All Other Expense Ratio 1.08% 0.90% 0.92% 0.93% 0.87% 0.64% 0.68% 0.91% 0.92% 0.92% 0.
- Pct of Total Op Expense 23% 23% 27% 26% 25% 23% 23% 23% 26% 26% 2
Mombarchin Outroach
Membership Outreach-
Members-to-Potential 11.9% 5.3% 2.8% 2.2% 2.0% 3.1% 2.9% 5.7% 3.0% 2.5% 2
Members-to-Potential 11.9% 5.3% 2.8% 2.2% 2.0% 3.1% 2.9% 5.7% 3.0% 2.5% 2 Members-to-FTEs 319 227 410 378 335 417 402 235 365 371 335
Members-to-Potential Members-to-Fotential Members-to-FTEs 11.9% 5.3% 2.8% 2.2% 2.0% 3.1% 2.9% 5.7% 3.0% 2.5% 2.9% Members-to-FTEs 319 227 410 378 335 417 402 235 365 371 335 Borrower-to-Members 22.7% 36.8% 141.8% 93.4% 81.9% 57.5% 63.2% 34.9% 115.5% 98.7% 85
Members-to-Potential 11.9% 5.3% 2.8% 2.2% 2.0% 3.1% 2.9% 5.7% 3.0% 2.5% 2 Members-to-FTEs 319 227 410 378 335 417 402 235 365 371 3 Borrower-to-Members 22.7% 36.8% 141.8% 93.4% 81.9% 57.5% 63.2% 34.9% 115.5% 98.7% 83 Branches 279 680 1,748 1,442 4,691 12,469 21,308 958 2,706 4,148 8,
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Members-to-Potential 11.9% 5.3% 2.8% 2.2% 2.0% 3.1% 2.9% 5.7% 3.0% 2.5% 2 Members-to-FTEs 319 227 410 378 335 417 402 235 365 371 3 Borrower-to-Members 22.7% 36.8% 141.8% 93.4% 81.9% 57.5% 63.2% 34.9% 115.5% 98.7% 8: Branches 279 680 1,748 1,442 4,691 12,469 21,308 958 2,706 4,148 8; Members per Branch 269 802 1,786 2,571 3,651 9,279 6,584 647 1,383 1,796 2, Avg Accts per Member 1.0 1.1 1.5 1.5 1.6 1.7 1.7 1.1 1.4 1.4 Avg Loans per Member 0.2 0.4 1.4 0.9 0.8 0.6 0.6 0.4 1.2 1.1
Members-to-Potential 11.9% 5.3% 2.8% 2.2% 2.0% 3.1% 2.9% 5.7% 3.0% 2.5% 2 Members-to-FTEs 319 227 410 378 335 417 402 235 365 371 3 Borrower-to-Members 22.7% 36.8% 141.8% 93.4% 81.9% 57.5% 63.2% 34.9% 115.5% 98.7% 8: Branches 279 680 1,748 1,442 4,691 12,469 21,308 958 2,706 4,148 8, Members per Branch 269 802 1,786 2,571 3,651 9,279 6,584 647 1,383 1,796 2, Avg Accts per Member 1.0 1.1 1.5 1.5 1.6 1.7 1.7 1.1 1.4 1.4 Avg Loans per Member 0.2 0.4 1.4 0.9 0.8 0.6 0.6 0.4 1.2 1.1



RESOURCES

Business & Industry Consulting <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 01-2024 Million Million <Million Million Million Million TOTAL Million Million Million Million **NET INFRASTRUCTURE COST:** Fee Income 0.49% 0.54% 0.78% 0.98% 1.12% 1.01% 1.02% 0.54% 0.76% 0.88% 1.06% 2.16% 1.61% 1.65% 1.74% 1.98% 1.66% 1.77% 1.53% 1.99% 1.65% Compensation & Benefits 1.56% Travel & Conference 0.05% 0.02% 0.03% 0.03% 0.03% 0.02% 0.02% 0.02% 0.03% 0.03% 0.03% Office Occupancy 0.24% 0.16% 0.20% 0.22% 0.22% 0.17% 0.17% 0.17% 0.20% 0.21% 0.22% 0.51% 0.87% 0.74% 1.24% 0.85% 0.72% 0.70% 0.65% 0.54% 0.72% 0.67% Office Operations **Educational & Promo** 0.05% 0.03% 0.07% 0.08% 0.11% 0.10% 0.10% 0.03% 0.06% 0.07% 0.10% 0.18% 0.18% 0.19% 0.18% Loan Servicing 0.15% 0.14% 0.23% 0.24% 0.14% 0.21% 0.23% Professional & Outside Sv 0.49% 0.50% 0.49% 0.40% 0.23% 0.26% 0.50% 0.50% 0.49% 0.43% 0.51% 0.05% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% Member Insurance 0.01% 0.01% 0.00% 0.00% 0.07% 0.02% 0.02% 0.01% Operating Fees 0.02% 0.02% 0.01% 0.02% 0.02% 0.02% 0.02% Miscellaneous 0.23% 0.16% 0.12% 0.07% 0.07% 0.10% 0.09% 0.17% 0.12% 0.10% 0.08% 2.95% **Total Ops Expense** 4.72% 3.89% 3.46% 3.51% 3.52% 2.86% 3.94% 3.51% 3.51% 3.52% **Net Operating Expense** 4.24% 3.35% 2.67% 2.52% 2.40% 1.85% 1.94% 3.41% 2.75% 2.63% 2.45% NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT Fee Income \$5,106 \$8,162 \$34,267 \$45,385 \$53,598 \$70,999 \$66,439 \$7,889 \$27,488 \$36,232 \$48,704 \$22,587 \$29,965 \$70,423 \$76,527 \$84,498 \$107,955 \$102,217 \$29,307 \$59,857 \$68,001 \$79,849 Compensation & Benefits \$1,207 \$1,510 \$986 \$1,242 \$511 \$333 \$1,643 \$1,341 \$1,377 \$349 \$1,530 Travel & Conference \$2,503 Office Occupancy \$2,553 \$2,498 \$8,816 \$10,163 \$10,563 \$11,636 \$11,303 \$7,194 \$8,644 \$10,022 \$12,936 \$12,825 \$12,835 \$26,771 Office Operations \$31,591 \$32,488 \$31,064 \$36,293 \$35,124 \$29,564 \$30,641 \$5,086 \$501 \$511 \$500 \$2,991 \$3,837 \$7,339 \$6,759 \$2,351 \$3,077 \$4,520 Educational & Promo Loan Servicing \$1,617 \$2,165 \$8,081 \$10,734 \$11,424 \$12,833 \$12,370 \$2,116 \$6,548 \$8,593 \$10,626 Professional & Outside Sv \$5,106 \$7,662 \$21,673 \$22,570 \$19,170 \$16,394 \$17,029 \$7,434 \$18,013 \$20,240 \$19,472 \$197 \$82 \$168 \$126 Member Insurance \$511 \$167 \$157 \$86 \$72 \$80 \$97 **Operating Fees** \$681 \$333 \$892 \$775 \$728 \$634 \$654 \$364 \$756 \$766 \$738 Miscellaneous \$2,383 \$2,498 \$5,195 \$3,347 \$3,545 \$6,849 \$6,208 \$2,488 \$4,499 \$3,936 \$3,655 \$167,806 \$193,120 **Total Ops Expense** \$49,396 \$58,946 \$151,027 \$162,033 \$201,347 \$58,095 \$127,144 \$144,189 \$161,150 **Net Operating Expense** \$44,289 \$50,785 \$116,760 \$116,647 \$114,207 \$130,348 \$126,681 \$50,206 \$99,656 \$107,957 \$112,446 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 45.7% 50.8% 46.6% 47.2% 50.4% 53.6% 52.9% 50.4% 47.1% 47.2% 49.5% Travel & Conference 1.0% 0.6% 0.8% 0.9% 1.0% 0.7% 0.7% 0.6% 0.8% 0.9% 0.9% 5.2% 4.2% 5.8% 6.3% 6.3% 5.8% 5.9% 4.3% 5.7% 6.0% 6.2% Office Occupancy Office Operations 26.2% 21.8% 20.9% 20.1% 18.5% 18.0% 18.2% 22.1% 21.1% 20.5% 19.0% **Educational & Promo** 1.0% 0.8% 2.0% 2.4% 3.0% 3.6% 3.5% 0.9% 1.8% 2.1% 2.8% Loan Servicing 3.3% 3.7% 5.4% 6.6% 6.8% 6.4% 6.4% 3.6% 5.2% 6.0% 6.6% Professional & Outside Sv 14.4% 13.9% 12.8% 14.2% 14.0% 10.3% 13.0% 11.4% 8.1% 8.8% 12.1% 1.0% 0.3% 0.1% 0.1% 0.0% 0.3% 0.1% 0.1% Member Insurance 0.1% 0.0% 0.1% Operating Fees 1.4% 0.6% 0.6% 0.5% 0.4% 0.3% 0.3% 0.6% 0.6% 0.5% 0.5% Miscellaneous 4.8% 4.2% 3.4% 2.1% 2.1% 3.4% 3.2% 4.3% 3.5% 2.7% 2.3% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%