ANALYSIS

Market Analysis

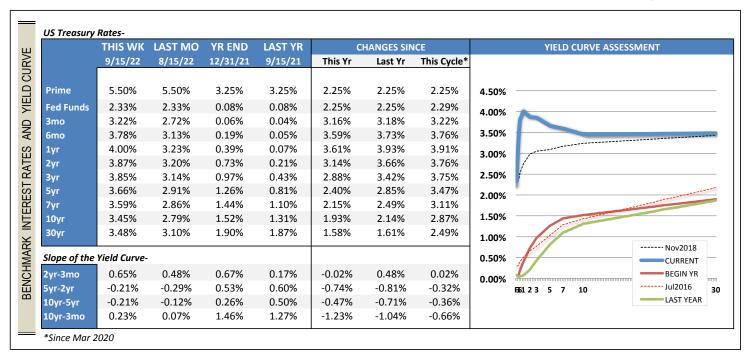
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#### 16 September 2022



### CONSUMER INFLATION RUNS 8.3% IN AUGUST; WHOLESALE PRICES UP 8.7%

Inflation continues to dilute consumer purchasing power while slowing the pace of economic recovery.

The Labor Department said Tuesday that the consumer price index, a broad measure of the price for everyday goods including gasoline, groceries and rents, rose 8.3% in August from a year ago. Prices climbed 0.1% in the one-month period from July.

Inflation continues to be a worrisome sign for the Federal Reserve as it seeks to cool price gains and tame consumer demand with an aggressive interest rate hike campaign. Stock futures tanked after the report, with the Dow Jones Industrial Average down more than 1200 points.

So-called core prices, which strip out the more volatile, commodity-driven measurements of food and energy, climbed 6.3% from the previous year. Core prices also rose a bigger increase than in April, May, June and July, and a troubling sign that underlying inflationary pressures in the economy remain strong.

The Producer Price Index, which tracks average changes in the prices paid to wholeale producers of goods and services, was up 8.7% in the 12 months ended in August, the second consecutive month that the pace of increase slowed.

<b>Key Economic Indicators</b>	for Banks, T	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q2-Final	-0.6%	-1.6%
GDP - YTD	Annl	Q2-Final	-1.1%	-1.6%
Consumer Spending	QoQ	Q2-Final	1.0%	1.2%
Consumer Spending YTD	Annl	Q2-Final	1.4%	1.2%
	Mo (000s)	August August	3.7% 315 308	3.5% 528 471
Chg in Private Payrolls	Mo (000s)	August	308	4/1
Wholesale Inflation Consumer Inflation Core Inflation	YoY YoY YoY	August August August	8.7% 8.3% 6.3%	9.8% 8.5% 5.9%
Consumer Credit Retail Sales Vehicle Sales Home Sales	Annual YoY Annl (Mil) Annl (Mil)	July August August July	6.2% 10.3% 13.6 5.400	10.2% 10.2% 13.8 5.816
Home Prices	YoY	July	18.0%	19.7%

Key Consumer Market D	ata- THIS WK	YR END	DCT CH	HANGES
	9/15/22	12/31/21	YTD	12Mos
DJIA	30,961	36,338	-14.8%	-10.9%
S&P 500	3,901	4,766	-18.1%	-12.8%
NASDAQ	11,552	15,645	-26.2%	-23.9%
Crude Oil	85.37	75.21	13.5%	18.6%
Avg Gasoline	3.69	3.28	12.5%	16.6%
Gold	1,672	1,829	-8.6%	-4.7%



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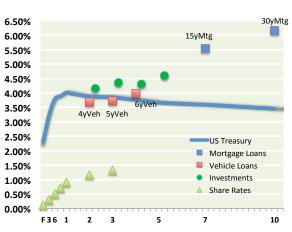
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# AVERAGE CREDIT UNION RATES AND RATE SENSITIVITIES RATE SAND RATE SENSITIVITIES RATE SENSITIVITIES SINCE:

	THIS WK	CHANGE	IN MARKET RA	TES SINCE	Rate Sensit	ivities Since:
	9/15/22	YTD	Nov18 High	2021 Low	YTD	2021Low
Classic CC	11.47%	0.49%	-0.22%	0.66%	22%	29%
Platinum CC	10.30%	1.00%	0.03%	1.20%	44%	53%
48mo Veh	3.68%	1.00%	0.02%	1.00%	32%	27%
60mo Veh	3.72%	0.94%	-0.05%	0.94%	33%	25%
72mo Veh	3.98%	0.89%	-0.14%	0.89%	34%	25%
HE LOC	5.18%	1.42%	-0.38%	1.42%	63%	63%
10yr HE	5.42%	0.82%	-0.10%	0.82%	34%	24%
15yr FRM	5.54%	2.80%	0.96%	2.88%	127%	93%
30yr FRM	6.15%	2.89%	1.09%	3.00%	150%	105%
Sh Drafts	0.09%	0.04%	-0.05%	0.04%	2%	2%
Reg Svgs	0.11%	0.02%	-0.08%	0.02%	1%	1%
MMkt-10k	0.27%	0.12%	-0.21%	0.12%	5%	5%
MMkt-50k	0.37%	0.15%	-0.28%	0.15%	7%	7%
6mo CD	0.59%	0.35%	-0.44%	0.35%	10%	9%
1yr CD	0.91%	0.56%	-0.60%	0.56%	16%	14%
2yr CD	1.16%	0.69%	-0.69%	0.70%	22%	19%
3yr CD	1.32%	0.75%	-0.74%	0.75%	26%	20%



Spre	eads Over(Under	) US Treasury	
4Y Vehicle	-0.19%	Reg Svgs	-2.22%
5Y Vehicle	-0.13%	1Y CD	-3.09%
15Y Mortgage	1.95%	2Y CD	-2.71%
<b>30Y Mortgage</b>	2.70%	3Y CD	-2.53%

#### STRATEGICALLY FOR CREDIT UNIONS

The ongoing evolution of the forces behind an inflation rate that's near a four-decade high has made it harder for the Fed to wrestle it under control. Prices are no longer rising because a few categories have skyrocketed in cost. Instead, inflation has now spread more widely through the economy but higher wages has forced companies to raise prices to cover higher labor costs.

The only way for the Fed to slow the negative association between current consumer demand and high prices is to raise interest rates so high as to sharply increase unemployment and potentially cause a deeper recession. Typically, as fear of layoffs rises, not only do the jobless reduce spending. So, too, do the many people who fear losing their jobs.

Higher prices have yet to cause much of what economists call "demand destruction" — a pullback in spending that could quell inflation.

We anticipate the Fed might raise its benchmark short-term rate by as much as a full percentage point. If it does, that would amount to the largest increase since the Fed began using short-term rates in the early 1990s to guide consumer and business borrowing.

We now think the Fed also will have to raise its benchmark short-term rate much higher, to as high as 4.5%, by early next year, more than previous estimates of 3.50% to 4%.

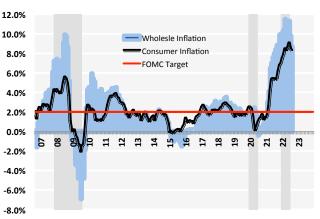
#### **ECONOMIC RELEASES**

RELEASES THIS WEEK:	Current	Projected	Previous
Consumer Inflation (Aug, YoY)	8.3%	8.2%	8.5%
Wholesale Inflation (Aug, YoY)	8.7%	9.5%	9.8%
Retail Sales (Aug, YoY)	10.3%	10.2%	10.3%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Existing Home Sales (Aug,	4.70M	4.81M
FOMC Minutes & Economic Projections		
Leading Indicators (Augu, MoM)	-0.1%	-0.4%

### INFLATION PROFILE

WHOLESALE versus CONSUMER INFLATION, Monthly Year-over-Year



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### **ECONOMIC CALENDAR**

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
20	19	Jobless Claims 250k Cont'd Claims 1.44M Leading Indicators -0.4% Ex Home Sales 4.81M	17 Retail Sales 10.2%	16 Industrial Prod 3.9% Capacity Util 80.3%	August 15
27	Personal Income +0.2% Personal Spending +0.1%	Jobless Claims 243k Cont'd Claims 1.415M GDP (Q2-2nd) -0.9%	24	23 New Home Sales 511k	22
3	Unemployment 3.7% Nonfarm Payrolls 315k Private Payrolls 308k	September 1 Jobless Claims 232k Cont'd Claims 1.438M	31	Home Prices 18.6% Cons Confidence 103.2	29
10	9	Jobless Claims 222k Cont'd Claims 1.47M Consumer Credit \$23.8B	7	6	5 LABOR DAY HOLIDAY
17	16	15 Jobless Claims 213k Cont'd Claims 1.4M Retail Sales 9.1%	14 Whis Inflation 8.7%	13 Cons Inflation 8.3%	12
24	23	Jobless Claims Cont'd Claims	Existing Home Sales FOMC Announcement	20	19
October 1	Personal Income Personal Spending	Jobless Claims Cont'd Claims GDP (Q2-Final)	28	Home Prices Consumer Confidence New Home Sales	26
8	7 Unemployment Nonfarm Payrolls Private Payrolls Consumer Credit	6 Jobless Claims Cont'd Claims	5	4	3 Vehicle Sales
15	14 Retail Sales	Jobless Claims Cont'd Claims Consumer Inflation	Wholesale Inflation FOMC Minutes	11	10 COLUMBUS DAY HOLIDAY





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August 2022

		2021				22			202		
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
Conomic Growth-	6.7%	2.3%	6.9%	-1.6%	-0.6%	1.5%	2.1%	1.2%	1.3%	1 40/	1.8%
GDP - (QoQ) GDP - (YTD)	6.5%	5.1%	5.6%	-1.6% -1.6%	-0.6% -1.1%	-0.2%	0.4%	1.2%	1.3%	1.4% 1.3%	1.5%
, ,											
Consumer Spending - (QoQ)	12.0%	2.0%	2.5%	1.8%	1.0%	2.4%	2.8%	1.6%	1.5%	2.0%	2.3%
Consumer Spending - (YTD)	11.7%	8.5%	7.0%	1.8%	1.4%	1.7%	2.0%	1.6%	1.6%	1.7%	1.9%
Government Spending - (Qo	-2.0%	0.9%	-2.6%	-2.9%	-1.9%	-0.4%	1.6%	3.2%	1.2%	1.3%	1.4%
Sovernment Spending - (YTI	1.1%	1.0%	0.1%	-2.9%	-2.4%	-1.7%	-0.9%	3.2%	2.2%	1.9%	1.8%
Consumer Wealth-											
Jnemployment Rate	5.9%	5.1%	4.2%	3.8%	3.5%	3.5%	3.6%	3.6%	3.8%	4.0%	4.2%
Consumer Inflation	4.8%	5.3%	6.7%	8.0%	8.6%	8.5%	6.7%	4.7%	2.8%	1.9%	2.2%
Home Prices	15.2%	19.7%	19.1%	18.7%	18.7%	18.5%	18.3%	18.0%	17.5%	17.3%	17.0%
INGLE FAMILY HOME & VEH	IICLE LOAN	MARKETS									
Consumer Demand-											
otal Home Sales (Mil)	6.687	6.766	6.955	6.833	5.985	5.856	5.993	5.963	6.054	6.150	6.254
Existing Home (Mil)	5.950	6.067	6.203	6.057	5.373	5.167	5.242	5.239	5.330	5.394	5.478
lew Home Sales (Mil)	0.737	0.699	0.752	0.776	0.612	0.689	0.751	0.724	0.724	0.756	0.776
Single Family Homes (Mils)	3.554	3.220	3.009	1.830	1.846	1.520	1.423	1.309	5.426	1.557	1.493
Purchase Apps (Mils)	1.454	1.398	1.340	1.025	1.282	1.092	1.047	0.908	1.246	1.139	1.081
Refinancing Apps (Mils)	2.100	1.822	1.669	0.805	0.564	0.428	0.376	0.401	4.180	0.418	0.412
Refi Apps Share	59%	57%	55%	44%	31%	28%	26%	31%	77%	27%	28%
/ehicle Sales (Mil)	16.2	12.5	12.8	13.8	13.1	13.7	13.5	13.5	15.6	14.6	14.3
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MARKET RATE OUTLOOK											
Benchmark Rates-	2 20/	2 20/	2 20/	2 50/	/ 00/	E 60/	6 60/	6 00/	7 10/	7 10/	7 10/
Prime Fed Funds	3.3% 0.1%	3.3% 0.1%	3.3% 0.1%	3.5% 0.3%	4.8% 1.6%	5.6% 3.0%	6.6% 3.3%	6.8% 3.7%	7.1% 3.9%	7.1% 3.9%	7.1% 3.9%
Byr UST	0.1%	0.1%	1.2%	2.4%	3.1%	3.3%	3.4%	3.5%	3.6%	3.6%	3.7%
yr UST	1.3%	1.3%	1.4%	2.4%	3.0%	3.2%	3.4%	3.4%	3.5%	3.4%	3.7%
.0yr UST	1.6%	1.3%	1.5%	1.9%	2.9%	2.9%	2.9%	3.2%	3.4%	3.5%	3.5%
•	2.070	2.570	2.570	2.570	570	570	2.370	3.2/0	3.170	3.370	3.370
Market Rates-	2.00/	2.70/	2.70/	2.00/	2.00/	2.20/	2.40/	2.40/	2.40/	2.40/	2 504
Syr Vehicle Loan Rate	2.8%	2.7%	2.7%	2.8%	2.9%	3.3%	3.4%	3.4%	3.4%	3.4%	3.5%
L5yr First-lien Mortgage	2.9%	2.7%	3.1%	3.3%	4.7%	4.9%	4.9%	4.7%	4.7% 5.2%	4.6%	4.6%
Oyr First-lien Mortgage	3.0%	2.9%	3.1%	3.8%	5.3%	5.3%	5.4%	5.4%	5.3%	5.3%	5.0%



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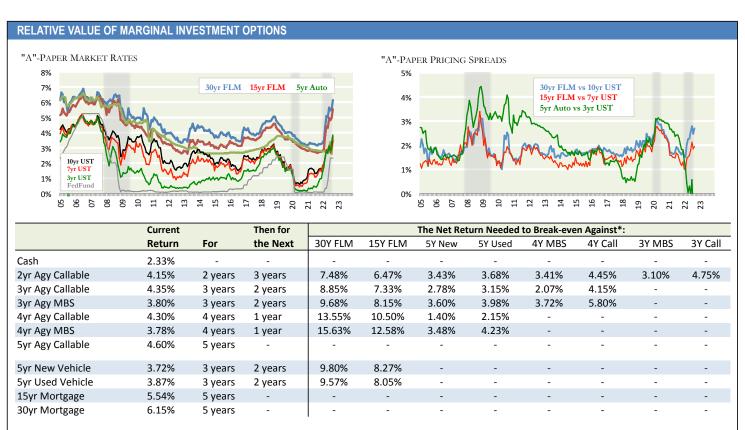
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### STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



<sup>\*</sup> Best relative value noted by probabilities of achieving "break-even" returns

### RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	1.94%	5.75%	2.23%	7.73%
Regular Savings	0.11%	1 year	2 years	1.93%	5.74%	2.21%	7.71%
Money Market	0.27%	1 year	2 years	1.85%	5.66%	2.05%	7.55%
FHLB Overnight	2.17%	1 year	2 years	0.90%	4.71%	0.15%	5.65%
Catalyst Settlement	3.65%	1 year	2 years	0.16%	3.97%	-0.67%	4.17%
6mo Term CD	0.59%	6 mos	2.5 yrs	1.47%	4.51%	1.35%	5.02%
6mo FHLB Term	3.83%	6 mos	2.5 yrs	0.82%	3.87%	0.27%	3.94%
6mo Catalyst Term	4.23%	6 mos	2.5 yrs	0.74%	3.79%	0.14%	3.80%
1yr Term CD	0.91%	1 year	2 years	1.53%	5.34%	1.41%	6.91%
1yr FHLB Term	4.05%	1 year	2 years	-0.05%	3.77%	-1.73%	3.77%
2yr Term CD	1.16%	2 years	1 year	1.64%	9.26%	-	-
2yr FHLB Term	3.91%	2 years	1 year	-3.86%	3.76%	-	-
3yr Term CD	1.32%	3 years	-	-	-	-	-
3yr FHLB Term	3.86%	3 years	-	-	-	-	-

<sup>\*</sup> Highest relative value noted by highest differentials and volatility projections



**RESOURCES**<sup>TM</sup>

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Q1-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
	IVIIIIOII	IVIIIIOII	NVIIIIOII	IVIIIIOII	IVIIIIOII	IVIIIIOII	TOTAL	IVIIIIOII	IVIIIIOII	IVIIIIOII	IVIIIIOII
DEMOGRAPHICS								ı			
Number of Credit Unions	316	698	1,410	694	1,084	701	4,903	1,014	2,424	3,118	4,202
Average Assets (\$Mil)	\$0.927	\$5.7	\$26.0	\$72.8	\$228.7	\$2,537.8	\$432.0	\$4.2	\$16.9	\$29.3	\$80.7
Pct of Credit Unions Pct of Industry Assets	6% 0%	14% 0%	29% 2%	14% 2%	22% 12%	14% 84%	100% 100%	21% 0%	49% 2%	64% 4%	86% 16%
<u> </u>	U%	U%	270	270	1270	0470	100%	0%	270	470	10%
GROWTH RATES (YTD)											
Total Assets	-2.5%	-5.2%	-10.3%	7.7%	3.0%	13.0%	11.3%	-5.1%	-9.7%	-0.3%	2.1%
Total Loans	-17.5%	-13.9%	-18.0%	5.4%	-0.2%	17.5%	14.8%	-14.2%	-17.6%	-4.5%	-1.2%
- Direct Loans	-20.6%	-14.5%	-18.6%	4.8%	-2.9%	14.4%	11.6%	-11.9%	-17.9%	-5.3%	-3.5%
- Indirect Loans	-	204.9%	-2.3%	10.0%	14.2%	28.8%	27.2%	-243.1%	-9.4%	6.1%	13.2%
Total Shares	-1.6%	-3.2%	-8.1%	8.7%	5.3%	13.8%	12.3%	-3.1%	-7.6%	1.2%	4.2%
Net Worth	-1.0%	-8.2%	-14.0%	3.7%	1.0%	11.1%	9.1%	-7.6%	-13.1%	-4.4%	-0.6%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.0%	15.2%	11.6%	11.0%	10.2%	10.2%	10.2%	15.4%	12.0%	11.4%	10.5%
Cash & Inv-to-Total Assets	61%	57%	54%	47%	39%	33% 63%	34%	57%	55%	50%	42%
Loans-to-Total Assets Vehicle-to-Total Loans	38% 62%	42% 66%	43% 50%	49% 43%	56% 37%	31%	61% 32%	42% 65%	43% 52%	46% 46%	53% 40%
REL-to-Total Loans	1%	7%	29%	40%	48%	54%	53%	6%	27%	35%	45%
REL-to-Net Worth	2%	18%	107%	179%	262%	334%	316%	17%	95%	140%	226%
Indirect-to-Total Loans	1%	0%	4%	10%	17%	22%	21%	0%	3%	7%	15%
Loans-to-Total Shares	47%	50%	49%	55%	63%	72%	70%	50%	49%	52%	60%
Chkg & Svgs-to-Total Shares	93%	85%	78%	73%	67%	56%	58%	86%	79%	76%	69%
Nonterm-to-Total Shares	93%	87%	85%	84%	83%	80%	81%	87%	85%	85%	83%
Term CDs-to-Total Shares	5%	9%	9%	10%	12%	13%	13%	9%	9%	10%	11%
Short-term Funding Ratio	50.1%	36.8%	29.2%	23.8%	18.7%	15.4%	16.2%	29.9%	26.6%	20.8%	16.3%
Net Long-term Asset Ratio	3.8%	10.0%	22.1%	29.2%	35.3%	39.7%	38.5%	21.0%	25.4%	32.6%	38.5%
LOAN QUALITY											
Loan Delinguency Ratio	2.59%	1.13%	0.68%	0.54%	0.40%	0.42%	0.42%	0.72%	0.62%	0.45%	0.42%
Net Charge-off Ratio	0.79%	0.26%	0.21%	0.19%	0.17%	0.29%	0.28%	0.21%	0.20%	0.18%	0.27%
"Misery" Index	3.38%	1.39%	0.89%	0.73%	0.57%	0.71%	0.70%	0.94%	0.82%	0.63%	0.70%
RE Loan Delinguency	6.42%	1.02%	0.63%	0.39%	0.30%	0.31%	0.31%	1.07%	0.64%	0.47%	0.33%
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Vehicle Loan Delinquency	2.16%	1.00%	0.63%	0.51%	0.42%	0.37%	0.39%	1.07%	0.69%	0.59%	0.46%
Direct Loans Indirect Loans	2.18% 0.78%	1.00% 1.19%	0.56% 1.49%	0.24% 1.37%	0.06% 0.85%	0.08% 0.49%	0.12% 0.53%	1.07% 1.14%	0.63% 1.49%	0.44% 1.39%	0.20% 0.91%
Loss Allow as % of Loans Current Loss Exposure	3.14% 1.29%	1.30% 0.53%	0.81% 0.38%	0.72% 0.35%	0.66% 0.31%	0.85% 0.29%	0.83% 0.30%	1.42% 0.58%	0.87% 0.40%	0.78% 0.37%	0.69% 0.33%
Coverage Ratio (Adequacy)	2.4	2.4	2.2	2.0	2.1	2.9	2.8	2.4	2.2	2.1	2.1
EARNINGS			٠				0.0557				0 ====
Gross Asset Yield	2.86%	2.80%	2.51%	2.67%	2.76%	2.96%	2.92%	2.80%	2.54%	2.61%	2.72%
Cost of Funds Gross Interest Margin	0.25%	0.26%	0.20%	0.21%	0.25%	0.37%	0.35%	0.26%	0.20%	0.21%	0.24%
Gross Interest Margin	2.61%	2.54%	2.31%	2.46%	2.51%	2.59%	2.57%	2.55%	2.34%	2.41%	2.48%
Provision Expense  Net Interest Margin	0.27% 2.34%	0.08% 2.46%	0.07% 2.24%	0.08% 2.38%	0.07% 2.44%	0.15% 2.44%	0.14% 2.43%	0.10% 2.45%	0.08% 2.26%	0.08% 2.33%	0.07% 2.41%
_											
Non-Interest Income Non-Interest Expense	0.48% 3.60%	0.61% 3.22%	0.90% 2.97%	1.13% 3.09%	1.23% 3.12%	1.09% 2.66%	1.10% 2.73%	0.60% 3.24%	0.87% 3.00%	1.01% 3.05%	1.17% 3.10%
Net Operating Expense	3.12%	2.60%	2.97%	1.96%	1.89%	1.57%	1.62%	2.64%	2.13%	2.03%	1.93%
Net Operating Return	-0.78%	-0.15%	0.17%	0.43%	0.55%	0.87%	0.81%	-0.19%	0.14%	0.30%	0.48%
operating neturn	3.70/0	3.13/0	J.17/0	3.73/0	3.33/0	0.0776	0.01/0	3.13/6	J.1-7/0	0.3070	0.40/0
Non-recurring Inc(Exp)	0.24%	0.06%	0.03%	0.03%	0.02%	0.01%	0.01%	0.07%	0.03%	0.03%	0.02%
Net Income	-0.54%	-0.08%	0.20%	0.45%	0.57%	0.89%	0.83%	-0.11%	0.17%	0.33%	0.51%
Return on Net Worth	-4.3%	-1.0%	1.5%	3.9%	5.4%	8.6%	7.9%	-1.2%	1.1%	2.6%	4.6%



## **RESOURCES**<sup>™</sup>

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q1-2022	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
OPERATING EFFICIENCIES:											
OFERATING EFFICIENCIES.											
Loans & Shares-											
Avg Loan Balance	\$5,778	\$7,495	\$4,275	\$6,683	\$10,799	\$18,943	\$16,347	\$7,386	\$4,589	\$5,786	\$9,622
Avg Loan Rate	6.85%	5.80%	4.96%	4.73%	4.35%	4.25%	4.28%	5.87%	5.06%	4.87%	4.47%
Avg Loan Yield, net	6.15%	5.61%	4.79%	4.57%	4.23%	4.01%	4.05%	5.64%	4.88%	4.70%	4.34%
Avg Share Balance	\$2,661	\$5,700	\$9,378	\$10,794	\$12,613	\$14,731	\$14,133	\$5,300	\$8,709	\$9,756	\$11,699
Avg Share Rate	0.30%	0.31%	0.22%	0.24%	0.28%	0.43%	0.40%	0.31%	0.23%	0.23%	0.27%
Non-Member Deposit Ratio	1.1%	0.8%	0.5%	0.6%	0.6%	0.7%	0.7%	0.8%	0.6%	0.6%	0.6%
Net Operating Profitabilit	·y-										
Earning Asset/Funding	123%	117%	110%	108%	106%	110%	109%	117%	111%	109%	107%
Fee Inc-to-Total Revenue	14%	18%	26%	30%	31%	27%	27%	18%	26%	28%	30%
Net Operating Return per F	TE										
Interest Income per FTE	\$37,416	\$48,596	\$114,251	\$126,599	\$133,066	\$203,044	\$186,253	\$47,600	\$98,521	\$112,481	\$127,02
Avg Interest & Prov per FTE	\$6,771	\$5,905	\$12,293	\$13,595	\$15,342	\$35,744	\$31,034	\$5,982	\$10,803	\$12,191	\$14,41
Net Interest Income per FTE	\$30,646	\$42,691	\$101,958	\$113,004	\$117,724	\$167,301	\$155,218	\$41,618	\$87,718	\$100,289	\$112,60
Non-Interest Income per FTE	\$6,236	\$10,625	\$41,024	\$53,624	\$59,523	\$74,756	\$70,366	\$10,234	\$33,758	\$43,635	\$54,86
Avg Ops Expense per FTE	\$47,073	\$55,841	\$135,037	\$146,446	\$150,566	\$182,092	\$173,878	\$55,061	\$116,163	\$131,219	\$144,88
Net Op Expense per FTE	\$40,837	\$45,217	\$94,013	\$92,823	\$91,044	\$107,335	\$103,512	\$44,827	\$82,405	\$87,584	\$90,029
		/	1 - /	Ψ3 <b>=</b> ,0 <b>=</b> 0	Ψ31,011	7107,333	Ψ±00)0± <b>=</b>	711,027	Ψ <b>02</b> , 103	707,304	750,0 <u>2</u> 5
	\$ (10,192)			\$ 20,181	\$ 26,680	\$ 59,965	\$51,706	\$ (3,208)		\$ 12,705	\$ 22,580
Avg Net Op Return per FTE											
Avg Net Op Return per FTE	\$ (10,192)	\$ (2,526)									
	\$ (10,192)	\$ (2,526)									
Avg Net Op Return per FTE  Revenue/Operating Expen	\$ (10,192)	\$ (2,526)									
Avg Net Op Return per FTE  Revenue/Operating Expen  Revenue-	\$ (10,192)	\$ (2,526) nent	\$ 7,945	\$ 20,181	\$ 26,680	\$ 59,965	\$51,706	\$ (3,208)	\$ 5,313	\$ 12,705	\$ 22,58
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue-  Avg Revenue per FTE  - Total Revenue Ratio	\$ (10,192) nse Assessn \$43,653	\$ (2,526) nent \$59,221	\$ <b>7,945</b> \$155,275	<b>\$ 20,181</b> \$180,222	\$ 26,680	\$ 59,965	<b>\$51,706</b> \$256,618	\$ (3,208)	\$ <b>5,313</b> \$ \$132,279	<b>\$ 12,705</b> \$ 156,116	\$ <b>22,58</b> \$181,88
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-	\$ (10,192) nse Assessn \$43,653 3.34%	\$ (2,526) nent \$59,221 3.41%	\$ <b>7,945</b> \$155,275 3.41%	\$ <b>20,181</b> \$180,222 3.80%	\$ <b>26,680</b> \$192,589 3.99%	\$ <b>59,965</b> \$277,801 4.05%	\$51,706 \$256,618 4.03%	\$ (3,208) \$57,834 3.41%	\$ <b>5,313</b> \$132,279 3.41%	\$ 12,705 \$156,116 3.63%	\$ <b>22,58</b> \$181,88 3.89%
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$ (10,192) nse Assessn \$43,653 3.34%	\$ (2,526) nent \$59,221 3.41% \$28,739	\$ <b>7,945</b> \$155,275 3.41% \$63,708	\$ 20,181 \$180,222 3.80%	\$ 26,680 \$192,589 3.99%	\$ <b>59,965</b> \$277,801 4.05% \$96,710	\$51,706 \$256,618 4.03% \$91,231	\$ (3,208) \$57,834 3.41% \$28,163	\$ <b>5,313</b> \$132,279 3.41% \$555,319	\$ 12,705 \$156,116 3.63%	\$ <b>22,58</b> \$181,88 3.89% \$71,91
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$ (10,192) nse Assessn \$43,653 3.34%	\$ (2,526) nent \$59,221 3.41%	\$ <b>7,945</b> \$155,275 3.41%	\$ <b>20,181</b> \$180,222 3.80%	\$ <b>26,680</b> \$192,589 3.99%	\$ <b>59,965</b> \$277,801 4.05%	\$51,706 \$256,618 4.03%	\$ (3,208) \$57,834 3.41%	\$ <b>5,313</b> \$132,279 3.41%	\$ 12,705 \$156,116 3.63%	\$ <b>22,58</b> \$181,88 3.89% \$71,91
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47%	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50%
Avg Net Op Return per FTE  Revenue/Operating Expenses  Avg Revenue per FTE  - Total Revenue Ratio Operating Expenses  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47%	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79%	\$ (2,526)  nent  \$59,221 3.41%  \$28,739 1.65% 51% 1.24 2,297 33%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16%	\$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10%
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees  Avg Occ & Ops Exp per FTE	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465	\$ (2,526)  nent  \$59,221 3.41%  \$28,739 1.65% 51% 1.24 2,297 33% \$15,153	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,60
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465	\$ (2,526)  nent  \$59,221 3.41%  \$28,739 1.65% 51% 1.24 2,297 33%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16%	\$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,600
Avg Net Op Return per FTE  Revenue/Operating Experiments  Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28%	\$12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27%	\$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26%
Avg Net Op Return per FTE  Revenue/Operating Experiments  Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  Avg All Other Expense per FTE	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336	\$ (2,526)  nent  \$59,221 3.41%  \$28,739 1.65% 51% 1.24 2,297 33%  \$15,153 0.87% 27%  \$11,949	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012	\$ 22,58 \$181,88 3.89% \$71,91: 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,374
Avg Net Op Return per FTE  Revenue/Operating Experiments  Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33%	\$ (2,526) nent \$59,221 3.41% \$28,739 1.65% 51% 1.24 2,297 33% \$15,153 0.87% 27%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28%	\$12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27%	\$181,88 3.89% \$71,915 1.54% 50% 0.30 72,398 10% \$37,600 0.80%
Avg Net Op Return per FTE  Revenue/Operating Experiments  Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense	\$ (10,192)  nse Assessn \$43,653 3.34%  \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71%	\$ (2,526)  nent  \$59,221 3.41%  \$28,739 1.65% 51%  1.24 2,297 33%  \$15,153 0.87% 27%  \$11,949 0.69%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79%	\$ 22,58 \$181,88 3.89% \$71,91: 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,37,0.76%
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees  Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Patio - Pct of Total Ops Expense	\$ (10,192) nse Assessn \$43,653 3.34% \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71% 20%	\$ (2,526) nent  \$59,221 3.41%  \$28,739 1.65% 51% 1.24 2,297 33%  \$15,153 0.87% 27%  \$11,949 0.69% 21%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75% 25%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83% 27%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74% 24%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60% 22%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62% 23%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69% 21%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74% 25%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79% 26%	\$ 22,58 \$181,88 3.89% \$71,91! 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,37 0.76% 24%
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense  Membership Outreach- Membership Outreach-	\$ (10,192)  nse Assessn  \$43,653 3.34%  \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71% 20%	\$ (2,526)  nent  \$59,221 3.41%  \$28,739 1.65% 51% 1.24 2,297 33%  \$15,153 0.87% 27%  \$11,949 0.69% 21%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75% 25%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83% 27%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74% 24%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60% 22%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62% 23%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69% 21%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74% 25%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79% 26%	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,60 0.80% 26% \$35,37 0.76% 24%
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees  Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense - Pct of Total Ops Expense - Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense  Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$ (10,192)  nse Assessn \$43,653 3.34%  \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71% 20%  14.0% 396	\$ (2,526)  nent  \$59,221 3.41%  \$28,739 1.65% 51% 1.24 2,297 33%  \$15,153 0.87% 27%  \$11,949 0.69% 21%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75% 25%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83% 27%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74% 24%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60% 22%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62% 23%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69% 21%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74% 25%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79% 26%	\$ 22,58 \$181,88 3.89% \$71,91 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,37 0.76% 24%
Avg Net Op Return per FTE  Revenue/Operating Exper Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-  Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees  Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense  Membership Outreach- Membership Outreach-	\$ (10,192)  nse Assessn  \$43,653 3.34%  \$22,272 1.70% 47% 1.99 225 79% \$15,465 1.18% 33% \$9,336 0.71% 20%	\$ (2,526)  nent  \$59,221 3.41%  \$28,739 1.65% 51% 1.24 2,297 33%  \$15,153 0.87% 27%  \$11,949 0.69% 21%	\$ 7,945 \$155,275 3.41% \$63,708 1.40% 47% 0.39 8,161 16% \$37,339 0.82% 28% \$33,991 0.75% 25%	\$ 20,181 \$180,222 3.80% \$68,696 1.45% 47% 0.32 10,563 9% \$38,400 0.81% 26% \$39,351 0.83% 27%	\$ 26,680 \$192,589 3.99% \$76,046 1.58% 51% 0.27 51,154 7% \$38,582 0.80% 26% \$35,939 0.74% 24%	\$ 59,965 \$277,801 4.05% \$96,710 1.41% 53% 0.18 255,342 5% \$44,486 0.65% 24% \$40,896 0.60% 22%	\$51,706 \$256,618 4.03% \$91,231 1.43% 52% 0.19 327,740 6% \$42,966 0.67% 25% \$39,681 0.62% 23%	\$ (3,208) \$57,834 3.41% \$28,163 1.66% 51% 1.28 2,521 39% \$15,181 0.89% 28% \$11,716 0.69% 21%	\$ 5,313 \$132,279 3.41% \$55,319 1.43% 48% 0.47 10,682 22% \$32,109 0.83% 28% \$28,734 0.74% 25%	\$ 12,705 \$156,116 3.63% \$61,970 1.44% 47% 0.38 21,245 16% \$35,237 0.82% 27% \$34,012 0.79% 26%	\$ 22,58 \$181,88 3.89% \$71,91: 1.54% 50% 0.30 72,398 10% \$37,600 0.80% 26% \$35,37. 0.76% 24%



## RESOURCES TM

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q1-2022	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million

NET INFRASTRUCTURE COST	T:										
Fee Income	0.48%	0.61%	0.90%	1.13%	1.23%	1.09%	1.10%	0.60%	0.87%	1.01%	1.17%
Compensation & Benefits	1.70%	1.65%	1.40%	1.45%	1.58%	1.41%	1.43%	1.66%	1.43%	1.44%	1.54%
Travel & Conference	0.01%	0.02%	0.02%	0.03%	0.02%	0.01%	0.02%	0.02%	0.02%	0.02%	0.02%
Office Occupancy	0.23%	0.14%	0.18%	0.21%	0.21%	0.17%	0.17%	0.15%	0.18%	0.19%	0.20%
Office Operations	0.95%	0.73%	0.64%	0.60%	0.59%	0.48%	0.50%	0.75%	0.65%	0.63%	0.60%
Educational & Promo	0.01%	0.02%	0.05%	0.08%	0.09%	0.10%	0.10%	0.02%	0.05%	0.06%	0.09%
Loan Servicing	0.11%	0.10%	0.16%	0.20%	0.21%	0.18%	0.18%	0.10%	0.15%	0.18%	0.20%
Professional & Outside Svc	0.36%	0.38%	0.42%	0.44%	0.34%	0.21%	0.24%	0.38%	0.41%	0.43%	0.37%
Member Insurance	0.03%	0.02%	0.00%	0.00%	0.00%	0.00%	0.00%	0.02%	0.01%	0.00%	0.00%
Operating Fees	0.05%	0.03%	0.02%	0.02%	0.01%	0.01%	0.01%	0.03%	0.02%	0.02%	0.01%
Miscellaneous	0.13%	0.12%	0.08%	0.06%	0.06%	0.08%	0.07%	0.12%	0.08%	0.07%	0.06%
Total Ops Expense	3.60%	3.22%	2.97%	3.09%	3.12%	2.66%	2.73%	3.24%	3.00%	3.05%	3.10%
Net Operating Expense	3.12%	2.60%	2.07%	1.96%	1.89%	1.57%	1.62%	2.64%	2.13%	2.03%	1.93%

NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT											
Fee Income	\$6,236	\$10,625	\$41,024	\$53,624	\$59,523	\$74,756	\$70,366	\$10,234	\$33,758	\$43,635	\$54,861
Compensation & Benefits	\$22,272	\$28,739	\$63,708	\$68,696	\$76,046	\$96,710	\$91,231	\$28,163	\$55,319	\$61,970	\$71,915
Travel & Conference	\$160	\$20,733	\$784	\$1,212	\$1,196	\$998	\$1,025	\$268	\$662	\$936	\$1,120
Office Occupancy	\$2,993	\$2,438	\$8,234	\$9,770	\$10,072	\$11,443	\$11,027	\$2,488	\$6,878	\$8,316	\$9,557
Office Operations	\$12,472	\$12,715	\$29,104	\$28,630	\$28,510	\$33,043	\$31,939	\$12,693	\$25,231	\$26,921	\$28,044
Educational & Promo	\$160	\$348	\$2,402	\$3,598	\$4,528	\$7,071	\$6,397	\$332	\$1,913	\$2,751	\$4,006
Loan Servicing	\$1,497	\$1,742	\$7,156	\$9,657	\$10,189	\$12,351	\$11,717	\$1,720	\$5,873	\$7,754	\$9,475
Professional & Outside Svc	\$4,757	\$6,619	\$19,042	\$21,018	\$16,515	\$14,605	\$15,158	\$6,453	\$16,071	\$18,530	\$17,106
Member Insurance	\$374	\$348	\$147	\$114	\$86	\$58	\$68	\$351	\$195	\$155	\$106
Operating Fees	\$624	\$523	\$833	\$738	\$680	\$594	\$618	\$532	\$762	\$750	\$701
Miscellaneous	\$1,764	\$2,090	\$3,627	\$3,014	\$2,745	\$5,220	\$4,698	\$2,061	\$3,257	\$3,137	\$2,860
Total Ops Expense	\$47,073	\$55,841	\$135,037	\$146,446	\$150,566	\$182,092	\$173,878	\$55,061	\$116,163	\$131,219	\$144,889
							,				
Net Operating Expense	\$40,837	\$45,217	\$94,013	\$92,823	\$91,044	\$107,335	\$103,512	\$44,827	\$82,405	\$87,584	\$90,029