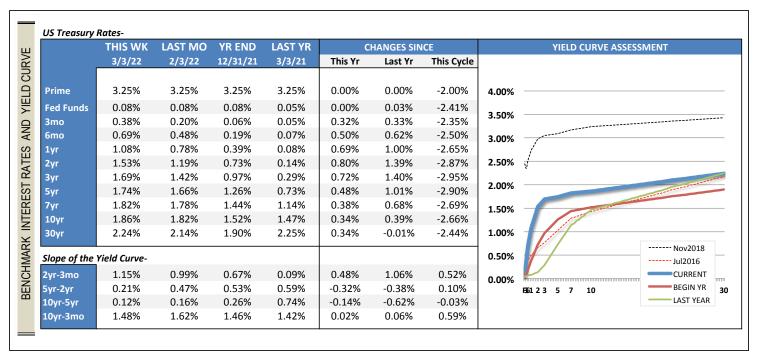
AND

**ECONOMIC UPDATE** 

#### 04 March 2022



# ECONOMY RETURNS 678k JOBS; JOBLESS RATE DROPS TO 3.8%

Employers added 678,000 workers to their payrolls in February, the biggest gain in seven months while, in a separate survey, the jobless rate fell to 3.8% from 4.0% a month earlier.

More than 300,000 people joined the workforce, and the ranks of those reporting being unable to work because of Covid-19 fell by 1.8 million. Wage growth cooled, a sign that a nationwide labor shortage might be easing as employers fill lower-wage positions that had long been dormant.

The U.S. still has 2.1 million, or 1.4%, fewer jobs than in February 2020. That gap would close in a matter of months at the current pace of hiring. Since October the economy has returned three million jobs.

While Covid-19 infections have fallen sharply from their January peak, the pandemic isn't over. Many industries say they still struggle to find workers; job openings remain near record levels and workers continue to quit at record rates, often for better-paying jobs, leaving many firms short-staffed.

The average hourly pay of private-sector workers grew just a penny last month from January, after five consecutive months in which it had grown at least a dime. Average wages fell last month for manufacturing, education and health and hospitality workers. Still, overall, workers earned 5.1% more in February than they did a year earlier.

Key Economic Indicators	for Banks, T	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q4-2nd	7.0%	2.3%
GDP - YTD	Annl	Q4-2nd	5.6%	5.1%
Consumer Spending	QoQ	Q4-2nd	3.1%	2.0%
Consumer Spending YTD	Annl	Q4-2nd	7.1%	8.5%
Unampleyment Data	Mo	Fobruor.	3.8%	4.0%
Unemployment Rate	Mo	February	3.6%	4.0%
Chg in Non-farm Jobs	Mo (000s)	February	678	467
Chg in Private Payrolls	Mo (000s)	February	654	444
Wholesale Inflation	YoY	January	9.7%	9.8%
Consumer Inflation	YoY	January	7.5%	7.0%
Core Inflation	YoY	January	6.0%	5.5%
Consumer Credit	Annual	December	5.1%	10.7%
Retail Sales	YoY	January	12.3%	19.3%
Vehicle Sales	Annl (Mil)	January	15.6	12.8
Home Sales	Annl (Mil)	January	7.311	6.991
Home Prices	YoY	November	18.8%	19.1%

	THIS WK	YR END	PCT CH	IANGES
	3/3/22	12/31/21	YTD	12Mos
DJIA	33,794	36,338	-7.0%	6.2%
S&P 500	4,363	4,766	-8.5%	12.2%
NASDAQ	13,538	15,645	-13.5%	2.7%
Crude Oil	115.68	75.21	53.8%	74.4%
Avg Gasoline	3.61	3.28	10.0%	33.1%
Gold	1,936	1,829	5.9%	16.2%



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### AVERAGE CREDIT UNION RATES AND RATE SENSITIVITIES

	THIS WK	CHANGE	IN MARKET RA	TES SINCE	Rate	Sensitivities S	Since:					
	3/3/22	YTD	Nov18 High	2021 Low	YTD	Nov1018	2021Low	4.00%				30yMtg
Classic CC Platinum CC	10.94% 9.30%	-0.04% 0.00%	-0.75% -0.97%	0.13% 0.20%	0% 0%	33% 43%	0% 0%	3.50%		6yVeh	15yMtg	
48mo Veh 60mo Veh 72mo Veh	2.67% 2.77% 3.08%	-0.01% -0.01% -0.01%	-0.99% -1.00% -1.04%	-0.01% -0.01% -0.01%	-1% -1% -2%	68% 74% 77%	-1% -1% -1%	3.00% 2.50%	4yVeh	5yVeh	•	
HE LOC 10yr HE	3.75% 4.58%	-0.01% -0.02%	-1.81% -0.94%	-0.01% -0.02%	0% -4%	80% 70%	0% -1%	2.00% 1.50%		۰۰	— US Trea	acury
15yr FRM 30yr FRM	3.10% 3.68%	0.36% 0.42%	-1.48% -1.38%	0.44% 0.53%	84% 124%	107% 100%	33% 41%	1.00%		•		ige Loans
Sh Drafts Reg Svgs MMkt-10k	0.05% 0.09% 0.16%	0.00% 0.00% 0.01%	-0.09% -0.10% -0.32%	0.00% 0.00% 0.01%	0% 0% 0%	4% 4% 14%	0% 0% 25%	0.50% 0.00%	F36 1 2	3	● Investn ▲ Share F	
MMkt-50k	0.22%	0.00%	-0.43%	0.00%	0%	18%	0%		Spread	s Over(Unde	er) US Treasury	L
6mo CD 1yr CD 2yr CD 3yr CD	0.24% 0.36% 0.48% 0.58%	0.00% 0.01% 0.01% 0.01%	-0.79% -1.15% -1.37% -1.48%	0.00% 0.01% 0.02% 0.01%	0% 1% 1% 1%	43% 69% 94% 109%	0% 1% 1% 1%	5Y V 15Y	ehicle ehicle Mortgage Mortgage	1.14% 1.08% 1.28% 1.82%	Reg Svgs 1Y CD 2Y CD 3Y CD	0.01% -0.72% -1.05% -1.11%

#### STRATEGICALLY FOR CREDIT UNIONS

The rapid drop in the jobless rate—from 6.2% a year ago and a post-World War II high of 14.7% in April 2020—could embolden the Federal Reserve as it moves to lift interest rates for the first time since the pandemic began in March 2020. Fed Chairman Jerome Powell told Congress this week he planned to propose a quarter percentage point increase at the Fed's March 15-16 meeting to combat high inflation.

We believe a half percentage point increase is more appropriate given the 7.5% current pace of consumer inflation with projections that it will exceed 8.0% later this year.

Strong demand for hiring in certain industries appear to be benefiting groups that typically have higher levels of unemployment. Moreover, The decline in unemployment came from people who had been unemployed for a short amount of time. The number of people jobless for less than five weeks fell by 286,000, while those unemployed for six months or more held steady.

Also, higher wages are likely enticing workers back into the labor force, although the 5.1% year-over-year increase in hourly wages is far below the current 7.5% pace in consumer inflation.

The labor-force participation rate—the share of people employed or looking for work—rose to 62.3% from 62.2%. But it remained 1.1 percentage points below its pre-pandemic level.

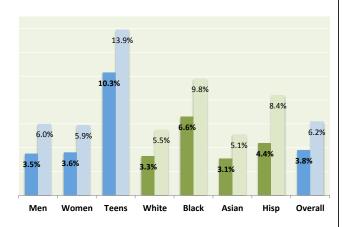
#### **ECONOMIC RELEASES**

RELEASES THIS WEEK:	Current	Projected	Previous
Fed Beige Book	Moderate G	rowth & Higl	her Rates
Unemployment (Feb)	3.8	3.9%	4.0%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Consumer Credit (Jan, MoM)	\$20.0B	\$18.9B
Consumer Inflation (Feb, YoY)	7.9%	7.5%

# **UNEMPLOYMENT BY DEMOGRAPHICS**

CURRENT versus ONE YEAR AGO



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# **ECONOMIC CALENDAR**

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
January 31	February 1 Const Spdg +0.2%	2	Jobless Claims 238k Cont'd Claims 1.63M	4 Unemployment 4.0% Nonfarm Payrolls 467k Private Payrolls 444k	5
<b>7</b> Consumer Credit	8	9	Jobless Claims 223k Cont'd Claims 1.62M Consumer Inflation 7.5%	11	12
14	15 Wholes Inflation 9.7%	Retail Sales 13% Ind Production 4.1% Capacity Utii 77.6% FOMC Minutes	Jobless Claims 248k Cont'd Claims 1.59M	18 Existing Home Sales	19
21 PRESIDENT'S DAY HOLIDAY	Consumer Conf 110.5	23 Home Prices 18.8%	Jobless Claims 232k Cont'd Claims 1.47M GDP (Q4-2nd) 7.0% New Home Sales 811k	Personal Income 0% Personal Spending 2.1%	26
28	March 1 Construction Spdg 1.3%	2	Jobless Claims 230k Cont'd Claims 1.47M	4 Unemployment 3.8% NF Payrolls 678k Priv Payrolls 654k	5
7 Consumer Credit	8	9	Jobless Claims Cont'd Claims Consumer Inflation	11	12
14	15 Wholesale Inflation	Retail Sales FOMC Announcement	Jobless Claims Cont'd Claims Industrial Production Capacity Utilization	18 Existing Home Sales Leading Indicators	19
21	22	23 New Home Sales	Jobless Claims Cont'd Claims	25	26
28	29 Consumer Confidence	30 GDP (Q4 Final) Home Prices	Jobless Claims Cont'd Claims Personal Income & Spending	April 1 Unemployment NF Payrolls Priv Payrolls	2



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		2022			20	22			202	23	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ECONOMIC OUTLOOK				1							
Economic Growth-											
GDP - (QoQ)	6.7%	2.3%	7.0%	3.8%	3.9%	4.4%	3.9%	2.8%	2.7%	2.4%	2.4%
GDP - (YTD)	6.5%	5.1%	5.6%	3.8%	3.9%	4.0%	4.0%	2.8%	2.8%	2.6%	2.5%
Consumer Spending - (QoQ)	12.0%	2.0%	5.1%	3.0%	2.8%	2.8%	2.5%	2.2%	2.6%	2.5%	2.6%
Consumer Spending - (YTD)	11.7%	8.5%	7.6%	3.0%	2.9%	2.9%	2.8%	2.2%	2.4%	2.4%	2.5%
Goverment Spending - (QoQ)	-2.0%	0.9%	-2.1%	2.9%	1.8%	2.7%	1.9%	1.2%	1.1%	0.9%	1.1%
Government Spending - (YTD)	1.1%	1.0%	0.3%	2.9%	2.4%	2.5%	2.3%	1.2%	1.2%	1.1%	1.1%
,											
Consumer Wealth-											
Unemployment Rate	5.9%	5.1%	4.3%	3.8%	3.7%	3.5%	3.5%	3.5%	3.5%	3.5%	3.6%
Consumer Inflation	4.8%	5.3%	6.9%	6.5%	5.1%	4.6%	3.5%	3.2%	2.8%	2.6%	2.3%
Home Prices	15.2%	19.7%	19.1%	18.7%	18.5%	18.3%	18.0%	17.8%	17.5%	17.3%	17.39
	CLE LOAN N	// ARKETS									
SINGLE FAMILY HOME & VEHI	-	-									
Consumer Demand- Total Home Sales (Mil)	6.370	6.795	7.031	7.156	7.268	7.392	7.489	7.523	7.545	7.657	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	6.370 5.633	6.795 6.057	6.310	6.338	6.381	6.435	6.510	6.547	6.583	6.650	6.65
	6.370	6.795									6.65
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	6.370 5.633	6.795 6.057	6.310	6.338	6.381	6.435	6.510	6.547	6.583	6.650	6.65 1.01
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	6.370 5.633 0.737	6.795 6.057 0.738	6.310 0.721	6.338 0.818	6.381 0.887	6.435 0.957	6.510 0.979	6.547 0.976	6.583 0.962	6.650 1.007	6.65 1.01 1.70
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	6.370 5.633 0.737	6.795 6.057 0.738 2.714 1.302 1.412	6.310 0.721 2.497 1.259 1.238	6.338 0.818 1.802	6.381 0.887 1.880	6.435 0.957 1.755	6.510 0.979 1.715	6.547 0.976 1.500	6.583 0.962 1.867	6.650 1.007 1.705	1.70 1.26 0.44
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	6.370 5.633 0.737 2.926 1.341	6.795 6.057 0.738 2.714 1.302	6.310 0.721 2.497 1.259	6.338 0.818 1.802 0.997	6.381 0.887 1.880 1.302	6.435 0.957 1.755 1.254	6.510 0.979 1.715 1.265	6.547 0.976 1.500 1.043	6.583 0.962 1.867 1.402	6.650 1.007 1.705 1.243	6.65 1.01 1.70 1.26 0.44
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	6.370 5.633 0.737 2.926 1.341 1.585	6.795 6.057 0.738 2.714 1.302 1.412	6.310 0.721 2.497 1.259 1.238	6.338 0.818 1.802 0.997 0.805	6.381 0.887 1.880 1.302 0.578	6.435 0.957 1.755 1.254 0.501	6.510 0.979 1.715 1.265 0.450	6.547 0.976 1.500 1.043 0.457	6.583 0.962 1.867 1.402 0.465	6.650 1.007 1.705 1.243 0.462	6.65 1.01 1.70 1.26 0.44 26%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.795 6.057 0.738 2.714 1.302 1.412 52%	6.310 0.721 2.497 1.259 1.238 50%	6.338 0.818 1.802 0.997 0.805 45%	6.381 0.887 1.880 1.302 0.578 31%	6.435 0.957 1.755 1.254 0.501 29%	6.510 0.979 1.715 1.265 0.450 26%	6.547 0.976 1.500 1.043 0.457 30%	6.583 0.962 1.867 1.402 0.465 25%	6.650 1.007 1.705 1.243 0.462 27%	6.65 1.01 1.70 1.26 0.44 26%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.795 6.057 0.738 2.714 1.302 1.412 52%	6.310 0.721 2.497 1.259 1.238 50%	6.338 0.818 1.802 0.997 0.805 45%	6.381 0.887 1.880 1.302 0.578 31%	6.435 0.957 1.755 1.254 0.501 29%	6.510 0.979 1.715 1.265 0.450 26%	6.547 0.976 1.500 1.043 0.457 30%	6.583 0.962 1.867 1.402 0.465 25%	6.650 1.007 1.705 1.243 0.462 27%	6.65 1.01 1.70 1.26 0.44 26%
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.795 6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.721 2.497 1.259 1.238 50% 12.8	6.338 0.818 1.802 0.997 0.805 45% 13.3	6.381 0.887 1.880 1.302 0.578 31% 14.7	6.435 0.957 1.755 1.254 0.501 29% 14.2	6.510 0.979 1.715 1.265 0.450 26% 14.0	6.547 0.976 1.500 1.043 0.457 30% 13.5	6.583 0.962 1.867 1.402 0.465 25% 15.6	6.650 1.007 1.705 1.243 0.462 27% 14.6	6.65 1.01 1.70 1.26 0.44 26% 14.3
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK Benchmark Rates- Prime	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.795 6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.721 2.497 1.259 1.238 50% 12.8	6.338 0.818 1.802 0.997 0.805 45% 13.3	6.381 0.887 1.880 1.302 0.578 31% 14.7	6.435 0.957 1.755 1.254 0.501 29% 14.2	6.510 0.979 1.715 1.265 0.450 26% 14.0	6.547 0.976 1.500 1.043 0.457 30% 13.5	6.583 0.962 1.867 1.402 0.465 25% 15.6	6.650 1.007 1.705 1.243 0.462 27% 14.6	6.65 1.01 1.70 1.26 0.44 26% 14.3
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.795 6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.721 2.497 1.259 1.238 50% 12.8	6.338 0.818 1.802 0.997 0.805 45% 13.3	6.381 0.887 1.880 1.302 0.578 31% 14.7	6.435 0.957 1.755 1.254 0.501 29% 14.2	6.510 0.979 1.715 1.265 0.450 26% 14.0	6.547 0.976 1.500 1.043 0.457 30% 13.5	6.583 0.962 1.867 1.402 0.465 25% 15.6	6.650 1.007 1.705 1.243 0.462 27% 14.6	6.65 1.01 1.70 1.26 0.44 26% 14.3
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Red Funds Reyr UST	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.795 6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.721 2.497 1.259 1.238 50% 12.8	6.338 0.818 1.802 0.997 0.805 45% 13.3	6.381 0.887 1.880 1.302 0.578 31% 14.7	6.435 0.957 1.755 1.254 0.501 29% 14.2 3.7% 0.6% 1.5%	6.510 0.979 1.715 1.265 0.450 26% 14.0 4.0% 0.9% 1.6%	6.547 0.976 1.500 1.043 0.457 30% 13.5	6.583 0.962 1.867 1.402 0.465 25% 15.6	6.650 1.007 1.705 1.243 0.462 27% 14.6	6.65 1.01 1.70 1.26 0.44 26% 14.3 4.79 1.69 2.09
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.795 6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.721 2.497 1.259 1.238 50% 12.8	6.338 0.818 1.802 0.997 0.805 45% 13.3	6.381 0.887 1.880 1.302 0.578 31% 14.7	6.435 0.957 1.755 1.254 0.501 29% 14.2	6.510 0.979 1.715 1.265 0.450 26% 14.0	6.547 0.976 1.500 1.043 0.457 30% 13.5	6.583 0.962 1.867 1.402 0.465 25% 15.6	6.650 1.007 1.705 1.243 0.462 27% 14.6	6.65 1.01 1.70 1.26 0.44 26% 14.3 4.79 1.69 2.09
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST LOyr UST	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.795 6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.721 2.497 1.259 1.238 50% 12.8	6.338 0.818 1.802 0.997 0.805 45% 13.3	6.381 0.887 1.880 1.302 0.578 31% 14.7	6.435 0.957 1.755 1.254 0.501 29% 14.2 3.7% 0.6% 1.5%	6.510 0.979 1.715 1.265 0.450 26% 14.0 4.0% 0.9% 1.6%	6.547 0.976 1.500 1.043 0.457 30% 13.5	6.583 0.962 1.867 1.402 0.465 25% 15.6	6.650 1.007 1.705 1.243 0.462 27% 14.6	6.65 1.01 1.70 1.26 0.44 26% 14.3
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK  Benchmark Rates- Prime Fed Funds Byr UST LOyr UST  Market Rates- Fyr Vehicle Loan Rate	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.795 6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.721 2.497 1.259 1.238 50% 12.8	6.338 0.818 1.802 0.997 0.805 45% 13.3	6.381 0.887 1.880 1.302 0.578 31% 14.7	6.435 0.957 1.755 1.254 0.501 29% 14.2 3.7% 0.6% 1.5%	6.510 0.979 1.715 1.265 0.450 26% 14.0 4.0% 0.9% 1.6%	6.547 0.976 1.500 1.043 0.457 30% 13.5	6.583 0.962 1.867 1.402 0.465 25% 15.6	6.650 1.007 1.705 1.243 0.462 27% 14.6	6.65 1.01 1.70 1.26 0.44 26% 14.3 4.7% 1.6% 2.0% 2.5%
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)  MARKET RATE OUTLOOK Benchmark Rates-	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.795 6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.721 2.497 1.259 1.238 50% 12.8	6.338 0.818 1.802 0.997 0.805 45% 13.3	6.381 0.887 1.880 1.302 0.578 31% 14.7	6.435 0.957 1.755 1.254 0.501 29% 14.2 3.7% 0.6% 1.5% 2.1%	6.510 0.979 1.715 1.265 0.450 26% 14.0 4.0% 0.9% 1.6% 2.3%	6.547 0.976 1.500 1.043 0.457 30% 13.5	6.583 0.962 1.867 1.402 0.465 25% 15.6	6.650 1.007 1.705 1.243 0.462 27% 14.6	7.66. 6.65 1.01. 1.70 1.26 0.44 26% 14.3 4.7% 1.6% 2.0% 2.5%





**Business & Industry Consulting** 

Market Analysis

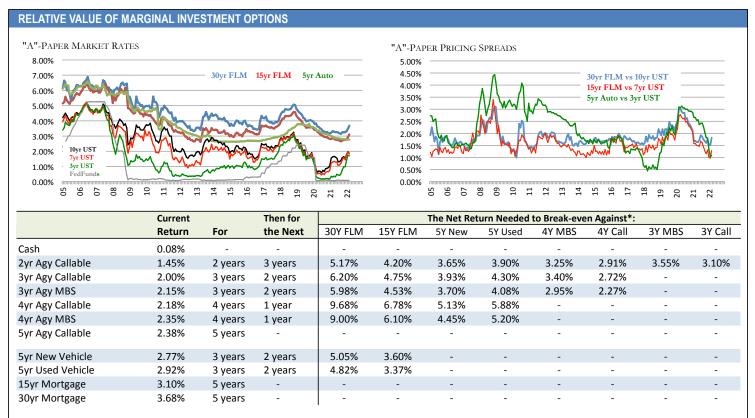
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#### STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



<sup>\*</sup> Best relative value noted by probabilites of achieving "break-even" returns

# **RELATIVE VALUE OF MARGINAL FUNDING OPTIONS**

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.05%	1 year	2 years	0.85%	2.54%	0.91%	2.95%
Regular Savings	0.09%	1 year	2 years	0.83%	2.52%	0.87%	2.91%
Money Market	0.16%	1 year	2 years	0.79%	2.49%	0.80%	2.84%
FHLB Overnight	0.26%	1 year	2 years	0.74%	2.44%	0.70%	2.74%
Catalyst Settlement	1.25%	1 year	2 years	0.25%	1.94%	-0.15%	1.75%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.65%	2.00%	0.56%	1.92%
6mo FHLB Term	0.88%	6 mos	2.5 yrs	0.52%	1.88%	0.35%	1.71%
6mo Catalyst Term	1.00%	6 mos	2.5 yrs	0.50%	1.85%	0.31%	1.67%
1yr Term CD	0.36%	1 year	2 years	0.69%	2.39%	0.60%	2.64%
1yr FHLB Term	1.05%	1 year	2 years	0.35%	2.04%	-0.09%	1.95%
2yr Term CD	0.48%	2 years	1 year	0.78%	4.17%	-	-
2yr FHLB Term	1.50%	2 years	1 year	-1.26%	2.13%	-	-
3yr Term CD	0.58%	3 years	-	-	-	-	-
3yr FHLB Term	1.71%	3 years	-	-	-	-	-

st Highest relative value noted by highest differentials and volatility projections



**RESOURCES**<sup>TM</sup>

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

02 2021	<\$2	\$2-10 Million	\$10-50	\$50-100 Million	\$100-500	\$500>	TOTAL	<\$10 Million	<\$50	<\$100	<\$500
Q3-2021	Million	IVIIIIION	<million< th=""><th>IVIIIIION</th><th>Million</th><th>Million</th><th>TOTAL</th><th>IVIIIION</th><th>Million</th><th>Million</th><th>Million</th></million<>	IVIIIIION	Million	Million	TOTAL	IVIIIION	Million	Million	Million
DEMOGRAPHICS											
Number of Credit Unions	331	737	1,467	687	1,083	685	4,990	1,068	2,535	3,222	4,305
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.9	\$72.3	\$226.2	\$2,454.0	\$404.4	\$4.2	\$16.7	\$28.6	\$78.3
Pct of Credit Unions	7%	15%	29%	14%	22%	14%	100%	21%	51%	65%	86%
Pct of Industry Assets	0%	0%	2%	2%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-6.0%	-9.8%	-5.3%	0.6%	4.2%	14.8%	12.5%	-9.5%	-5.7%	-2.4%	2.3%
Total Loans	-13.0%	-16.6%	-11.3%	-4.8%	-1.7%	8.8%	6.9%	-16.4%	-11.8%	-7.9%	-3.2%
Total Shares	-5.2%	-7.9%	-4.1%	1.0%	4.3%	13.6%	11.6%	-7.7%	-4.5%	-1.6%	2.6%
Net Worth	-5.1%	-12.9%	-9.0%	-2.3%	1.2%	14.2%	11.4%	-12.3%	-9.4%	-5.8%	-1.0%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.3%	15.1%	11.7%	11.1%	10.2%	10.2%	10.2%	15.3%	12.1%	11.6%	10.6%
Cash & Inv-to-Total Assets	60%	56%	53%	47%	38%	34%	35%	56%	54%	50%	41%
Loans-to-Total Assets	39%	43%	44%	49%	57%	62%	61%	43%	44%	47%	54%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	52%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	47%	53%	52%	6%	27%	34%	44%
REL-to-Net Worth	2%	19%	109%	176%	262%	325%	308%	17%	96%	137%	225%
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	3%	7%	14%
Loans-to-Total Shares	49%	51%	50%	56%	64%	72%	70%	51%	50%	53%	61%
Chkg & Svgs-to-Total Shares	92%	85%	77%	73%	66%	55%	57%	85%	78%	75%	68%
Nonterm-to-Total Shares	92%	86%	84%	83%	81%	79%	79%	87%	84%	84%	82%
Term CDs-to-Total Shares	5%	10%	10%	11%	13%	15%	14%	10%	10%	11%	12%
Short-term Funding Ratio	51.7%	39.2%	31.3%	25.8%	20.0%	17.0%	17.9%	32.1%	28.8%	22.5%	18.0%
Net Long-term Asset Ratio	3.3%	8.5%	20.1%	27.3%	34.6%	40.1%	38.7%	18.9%	23.3%	31.4%	38.5%
LOAN QUALITY											
Loan Delinquency Ratio	2.91%	1.22%	0.72%	0.56%	0.45%	0.45%	0.46%	0.77%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.38%	0.29%	0.22%	0.19%	0.17%	0.27%	0.26%	0.23%	0.21%	0.18%	0.26%
"Misery" Index	3.29%	1.51%	0.94%	0.75%	0.62%	0.72%	0.72%	1.00%	0.86%	0.68%	0.71%
RE Loan Delinquency	0.55%	1.49%	0.73%	0.50%	0.41%	0.43%	0.43%	1.48%	0.75%	0.58%	0.44%
Vehicle Loan Delinguency	2.41%	1.07%	0.64%	0.48%	0.40%	0.33%	0.35%	1.15%	0.71%	0.59%	0.45%
Direct Loans	2.41%	1.07%	0.61%	0.46%	0.40%	0.35%	0.30%	1.15%	0.69%	0.58%	0.43%
Indirect Loans	0.00%	0.25%	0.96%	0.54%	0.47%	0.37%	0.38%	0.25%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.20%	1.39%	0.83%	0.77%	0.71%	0.98%	0.94%	1.50%	0.90%	0.83%	0.74%
Current Loss Exposure	1.40%	0.60%	0.40%	0.77%	0.71%	0.28%	0.29%	0.65%	0.42%	0.37%	0.74%
Coverage Ratio (Adequacy)	2.3	2.3	2.1	2.4	2.5	3.5	3.3	2.3	2.1	2.2	2.4
EARNINGS								•			
Gross Asset Yield	2.97%	2.85%	2.65%	2.76%	2.86%	3.07%	3.03%	2.85%	2.67%	2.72%	2.82%
Cost of Funds	0.30%	0.29%	0.25%	0.26%	0.32%	0.47%	0.44%	0.29%	0.25%	0.25%	0.30%
Gross Interest Margin	2.67%	2.56%	2.40%	2.51%	2.54%	2.60%	2.59%	2.56%	2.42%	2.47%	2.52%
Provision Expense	0.17%	0.08%	0.07%	0.08%	0.06%	0.06%	0.06%	0.09%	0.07%	0.07%	0.06%
Net Interest Margin	2.50%	2.47%	2.34%	2.43%	2.48%	2.54%	2.52%	2.47%	2.35%	2.39%	2.46%
Non-Interest Income	0.52%	0.66%	0.97%	1.18%	1.34%	1.32%	1.31%	0.65%	0.93%	1.07%	1.26%
Non-Interest Expense	3.28%	3.07%	2.94%	3.07%	3.15%	2.73%	2.80%	3.09%	2.96%	3.02%	3.11%
Net Operating Expense	2.77%	2.41%	1.97%	1.89%	1.81%	1.41%	1.49%	2.44%	2.02%	1.95%	1.85%
Net Operating Return	-0.27%	0.06%	0.36%	0.54%	0.67%	1.13%	1.04%	0.04%	0.33%	0.44%	0.60%
Non-recurring Inc(Exp)	0.71%	0.11%	0.09%	0.09%	0.07%	0.05%	0.06%	0.15%	0.09%	0.09%	0.08%
Net Income	0.44%	0.17%	0.45%	0.63%	0.74%	1.18%	1.10%	0.19%	0.42%	0.53%	0.68%
Return on Net Worth	-1.5%	0.4%	3.1%	4.8%	6.5%	11.1%	10.1%	0.3%	2.7%	3.8%	5.6%



**RESOURCES**<sup>™</sup>

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	<b>√\$2</b>	\$2-10	\$10 F0	\$E0 100	\$100 E00	¢E00>		∠¢10	∠¢E0	∠¢100	∠¢E00
Q3-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,594	\$7,325	\$5,140	\$7,611	\$11,651	\$18,293	\$16,187	\$7,220	\$5,362	\$6,608	\$10,415
Avg Loan Rate	6.61%	5.62%	4.98%	4.76%	4.43%	4.42%	4.44%	5.68%	5.05%	4.89%	4.54%
Avg Loan Yield, net	6.19%	5.43%	4.83%	4.61%	4.33%	4.32%	4.34%	5.47%	4.90%	4.74%	4.43%
Avg Share Balance	\$2,600	\$5,509	\$9,058	\$10,311	\$11,999	\$14,236	\$13,592	\$5,134	\$8,408	\$9,341	\$11,13
Avg Share Rate	0.37%	0.34%	0.28%	0.29%	0.36%	0.55%	0.51%	0.35%	0.29%	0.29%	0.34%
Non-Member Deposit Ratio	1.2%	0.9%	0.6%	0.6%	0.6%	0.6%	0.6%	0.9%	0.6%	0.6%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	123%	117%	111%	109%	107%	111%	111%	118%	111%	110%	108%
Fee Inc-to-Total Revenue	15%	19%	27%	30%	32%	30%	30%	19%	26%	28%	31%
Net Operating Return per FTE											
Interest Income per FTE	\$36,220	\$80,148	\$117,346	\$127,471	\$131,776	\$199,362	\$182,948	\$73,913	\$109,964	\$118,803	\$128,02
Avg Interest & Prov per FTE	\$5,774	\$10,507	\$13,806	\$15,276	\$17,330	\$34,678	\$30,479	\$9,835	\$13,131	\$14,214	\$16,42
Net Interest Income per FTE	\$30,446	\$69,641	\$103,539	\$112,196	\$114,446	\$164,684	\$152,469	\$64,077	\$96,833	\$104,589	\$111,59
Non-Interest Income per FTE	\$6,299	\$18,669	\$42,906	\$54,570	\$61,636	\$85,721	\$79,180	\$16,913	\$38,489	\$46,608	\$57,29
	+ -/			\$141,853	\$145,286	\$177,229	\$168,992	\$79,971	\$121,754		\$141,43
·	\$40.058	\$86.573	5130.309							1 - /	
Avg Ops Expense per FTE	\$40,058 \$33,759	\$86,573 \$67,904	\$130,309 \$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057	\$83,265	\$85,293	\$84,12
Avg Ops Expense per FTE Net Op Expense per FTE	\$33,759	\$67,904	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			\$84,125 <b>\$27.47</b>
Avg Ops Expense per FTE		\$67,904							\$83,265 <b>\$ 13,567</b>	\$85,293 <b>\$19,295</b>	\$84,125 <b>\$27,47</b>
Avg Ops Expense per FTE Net Op Expense per FTE	\$33,759 <b>\$ (3,312)</b>	\$67,904 <b>\$ 1,737</b>	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE	\$33,759 <b>\$ (3,312)</b>	\$67,904 <b>\$ 1,737</b>	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense	\$33,759 <b>\$ (3,312)</b>	\$67,904 <b>\$ 1,737</b>	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			\$27,47
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-	\$33,759  \$ (3,312)  e Assessme	\$67,904 <b>\$ 1,737</b>	\$87,403 <b>\$ 16,137</b>	\$87,283 <b>\$ 24,913</b>	\$83,650 <b>\$ 30,797</b>	\$91,509 <b>\$73,176</b>	\$89,812 <b>\$62,657</b>	\$63,057 <b>\$ 1,020</b>	\$ 13,567	\$ 19,295	\$27,47
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio	\$33,759 <b>\$ (3,312) e Assessme</b> \$42,520	\$67,904 <b>\$ 1,737</b> Int  \$98,817	\$87,403 <b>\$ 16,137</b> \$160,252	\$87,283 <b>\$ 24,913</b> \$182,042	\$83,650 <b>\$ 30,797</b> 	\$91,509 <b>\$73,176</b> \$285,083	\$89,812 <b>\$62,657</b> \$262,128	\$63,057 <b>\$ 1,020</b> \$ 90,826	<b>\$ 13,567</b> \$148,453	<b>\$ 19,295</b> \$165,410	<b>\$27,47</b> \$185,31
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-	\$33,759 <b>\$ (3,312) e Assessme</b> \$42,520	\$67,904 <b>\$ 1,737</b> Int  \$98,817	\$87,403 <b>\$ 16,137</b> \$160,252	\$87,283 <b>\$ 24,913</b> \$182,042	\$83,650 <b>\$ 30,797</b> 	\$91,509 <b>\$73,176</b> \$285,083	\$89,812 <b>\$62,657</b> \$262,128	\$63,057 <b>\$ 1,020</b> \$ 90,826	<b>\$ 13,567</b> \$148,453	<b>\$ 19,295</b> \$165,410	\$27,47 \$185,31 4.08%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-	\$33,759 <b>\$ (3,312) e Assessme</b> \$42,520  3.48%	\$67,904 <b>\$ 1,737</b>	\$87,403 <b>\$ 16,137</b> \$160,252 3.61%	\$87,283 <b>\$ 24,913</b> \$182,042 3.95%	\$83,650 \$ 30,797 \$193,412 4.19%	\$91,509 <b>\$73,176</b> \$285,083 4.39%	\$89,812 <b>\$62,657</b> \$262,128 4.34%	\$63,057 <b>\$ 1,020</b> \$90,826 3.51%	\$ <b>13,567</b> \$148,453 3.60%	\$19,295 \$165,410 3.79%	\$27,47 \$185,31 4.08% \$70,32
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE	\$33,759 <b>\$ (3,312) e Assessme</b> \$42,520  3.48%  \$18,688	\$67,904 <b>\$ 1,737</b> Int  \$98,817 3.51%	\$87,403 <b>\$ 16,137</b> \$160,252 3.61%	\$87,283 <b>\$ 24,913</b> \$182,042 3.95%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302	\$91,509 <b>\$73,176</b> \$285,083 4.39% \$93,588	\$89,812 <b>\$62,657</b> \$262,128 4.34% \$88,237	\$63,057 <b>\$ 1,020</b> \$90,826 3.51% \$41,621	\$ 13,567 \$148,453 3.60% \$58,902	\$19,295 \$165,410 3.79% \$63,023	\$27,47 \$185,3: 4.08% \$70,32
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense  Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53%	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50%	\$91,509 \$ 73,176 \$285,083 4.39% \$93,588 1.44% 53%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52%	\$ 13,567 \$148,453 3.60% \$58,902 1.43%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52% 0.77	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28	\$91,509 \$ 73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47%	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50%	\$91,509 \$ 73,176 \$285,083 4.39% \$93,588 1.44% 53%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16%	\$185,33 4.08% \$70,32 1.55% 50% 0.30 73,538 10%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81%	\$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33%	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52% 0.77 1,536 46%  \$23,185 0.82% 27%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84%	\$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27%	\$185,33 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52% 0.77 1,536 46%  \$23,185 0.82% 27% \$17,975	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894	\$63,057 \$ 1,020 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572	\$27,47 \$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Ratio  - Pct of Total Ops Expense	\$33,759  \$ (3,312)  e Assessme  \$42,520 3.48%  \$18,688 1.53% 47% 2.12 254 80%  \$13,123 1.08% 33% \$8,247 0.68%	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52% 0.77 1,536 46%  \$23,185 0.82% 27%  \$17,975 0.64%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64%	\$63,057 \$ 1,020 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense	\$33,759  \$ (3,312)  e Assessme  \$42,520 3.48%  \$18,688 1.53% 47% 2.12 254 80%  \$13,123 1.08% 33% \$8,247 0.68%	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52% 0.77 1,536 46%  \$23,185 0.82% 27%  \$17,975 0.64%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64%	\$63,057 \$ 1,020 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense  Membership Outreach-  Members-to-Potential Mbers	\$33,759  \$ (3,312)  e Assessme  \$42,520 3.48%  \$18,688 1.53% 47% 2.12 254 80%  \$13,123 1.08% 33%  \$8,247 0.68% 21%	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27%  \$17,975 0.64% 21%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73% 25%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75% 24%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62% 23%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64% 23%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64% 21%	\$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72% 24%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77% 25%	\$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76% 24%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  - Pct of Total Op Expense  Avg All Other Expense Per FTE  - All Other Expense Ratio	\$33,759  \$ (3,312)  e Assessme  \$42,520 3.48%  \$18,688 1.53% 47% 2.12 254 80%  \$13,123 1.08% 33%  \$8,247 0.68% 21%	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64% 21%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73% 25%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75% 24%	\$91,509 \$73,176  \$285,083 4.39%  \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62% 23%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64% 23%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64% 21%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72% 24%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77% 25%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76% 24%
Avg Ops Expense per FTE  Net Op Expense per FTE  Avg Net Op Return per FTE  Revenue/Operating Expense Revenue-  Avg Revenue per FTE  - Total Revenue Ratio  Operating Expenses-  Avg Comp & Benefits per FTE  - Comp & Benefits Ratio  - Pct of Total Operating Exp  - FTE-to-Ops (Staffing)  - Full-time Equivalents  - Pct Part-time Employees  Avg Occ & Ops Exp per FTE  - Occupancy & Ops Expense  - Pct of Total Op Expense  - Pct of Total Ops Expense  Avg All Other Expense per FTE  - All Other Expense Ratio  - Pct of Total Ops Expense  Membership Outreach-  Members-to-Potential Mbers  Members-to-FTEs	\$33,759  \$ (3,312)  e Assessme  \$42,520 3.48%  \$18,688 1.53% 47% 2.12 254 80%  \$13,123 1.08% 33% \$8,247 0.68% 21%  10.0% 370	\$67,904  \$ 1,737  Int  \$98,817 3.51%  \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64% 21%  6.9% 414	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73% 25%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75% 24% 346	\$91,509 \$73,176  \$285,083 4.39%  \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62% 23%  3.1% 414	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64% 23%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64% 21%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72% 24%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77% 25%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76% 24%