

Community Connections, Inc.

FY 2020 Budget

Approved June 26, 2019



Mission Statement

This explains what we do, where we do it, for whom, and why.

Our mission is to create opportunities for children and adults with developmental and intellectual disabilities to lead healthy and fulfilling lives within our community.

Vision Statement

This explains what a company would like to manifest in the community over the next 10 years.

Our vision is a community where all people with developmental disabilities have the same opportunities as other community members.

Community Connections, Inc.
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Capital Asset Budget- FY20

Use for Office equipment, furniture, and building improvements > \$3000

Asset Name	Description	Physical Location	Cost	Estimated Useful Life (Years)
Wood Flooring	Wood Flooring (Replace Carpet)	Holly House	\$9,000	20
Bathroom Remodel	ADA Compliant Bathrooms (2)	Holly House	\$24,000	20
Ramp	South porch ramp	Pine Street	\$4,500	20
Bathroom Remodel	ADA Compliant Bathrooms (2)	Pine Street	\$14,500	20
Total Capital Expenditures			\$52,000	

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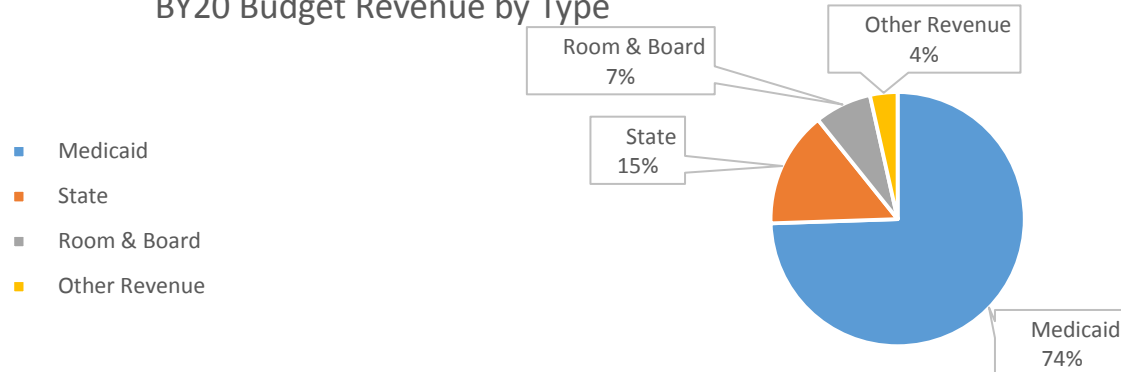
Board Reserves Calculation:

	FY17 Actual	FY18 Actual	FY19 Projected	FY20 Budget
Total Expenses	5,339,305	5,084,834	5,214,380	5,524,835
Less Depreciation (non-cash)	(69,744)	(73,500)	(64,599)	(68,700)
Less City Land Lease (non-cash)	(9,250)	(9,250)	(9,250)	(9,250)
Less In-kind exposes (non-cash)	(13,485)	(12,000)	(4,681)	(4,200)
Annual Operating Costs	5,246,826	4,990,084	5,135,850	5,442,685
Monthly Operating Costs	437,236	415,840	427,987	453,557
Two Months Operating Reserves	874,471	831,681	855,975	907,114

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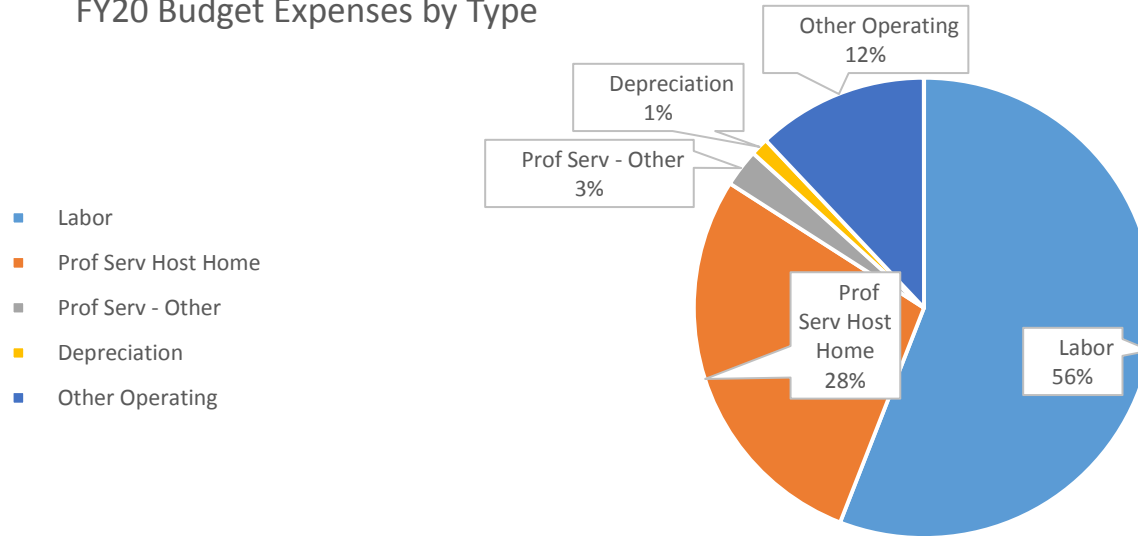
	FY17 Actual	FY18 Actual	FY19 Projection	FY19 Budget	FY20 Budget	Budget Increase (Decrease)	% Increase (Decrease)
Revenue							
Medicaid	\$ 4,024,180	\$ 3,931,306	\$ 3,948,159	\$4,160,555	\$4,128,076	\$ (32,479)	-0.8%
State	778,804	723,985	750,211	753,704	818,171	64,467	8.6%
Room & Board	428,345	434,079	400,769	438,356	401,964	(36,392)	-8.3%
Other Revenue	209,779	177,510	190,433	124,657	194,225	69,568	55.8%
Total Revenue	<u>5,441,108</u>	<u>5,266,880</u>	<u>5,289,572</u>	<u>5,477,272</u>	<u>5,542,436</u>	<u>65,164</u>	<u>1.2%</u>
Expenses							
Labor	2,989,839	2,620,805	2,827,161	2,908,159	3,090,215	182,056	6.3%
Prof Serv Host Home	1,423,070	1,646,180	1,578,862	1,660,820	1,554,576	(106,244)	-6.4%
Prof Serv - Other	154,729	109,527	102,744	101,505	145,854	44,349	43.7%
Depreciation	69,744	73,825	64,599	73,430	68,700	(4,730)	-6.4%
Other Operating	685,256	634,497	641,014	711,518	665,490	(46,028)	-6.5%
Total Expenses	<u>5,322,638</u>	<u>5,084,834</u>	<u>5,214,380</u>	<u>5,455,432</u>	<u>5,524,835</u>	<u>69,403</u>	<u>1.3%</u>
Operating Net Surplus (Deficit)	<u>\$ 118,470</u>	<u>\$ 182,046</u>	<u>\$ 75,192</u>	<u>\$ 21,840</u>	<u>\$ 17,601</u>	<u>\$ (4,239)</u>	<u>-19.4%</u>
Non-operating Revenue/Expenses							
Interest Revenue	2,053	685	5,538	4,000	5,000	1,000	25.0%
Gain Loss	-		90,520				0.0%
Unrealized Gain / Loss	22,185	10,760	10,525	2,000	4,000	2,000	100.0%
ACA Penalty	(16,667)						0.0%
Total Non Operating	<u>7,571</u>	<u>11,445</u>	<u>106,583</u>	<u>6,000</u>	<u>9,000</u>	<u>3,000</u>	<u>50%</u>
Net Surplus (Deficit)	<u>\$ 126,041</u>	<u>\$ 193,491</u>	<u>\$ 181,775</u>	<u>\$ 27,840</u>	<u>\$ 26,601</u>	<u>\$ (1,239)</u>	<u>-4.5%</u>

BY20 Budget Revenue by Type

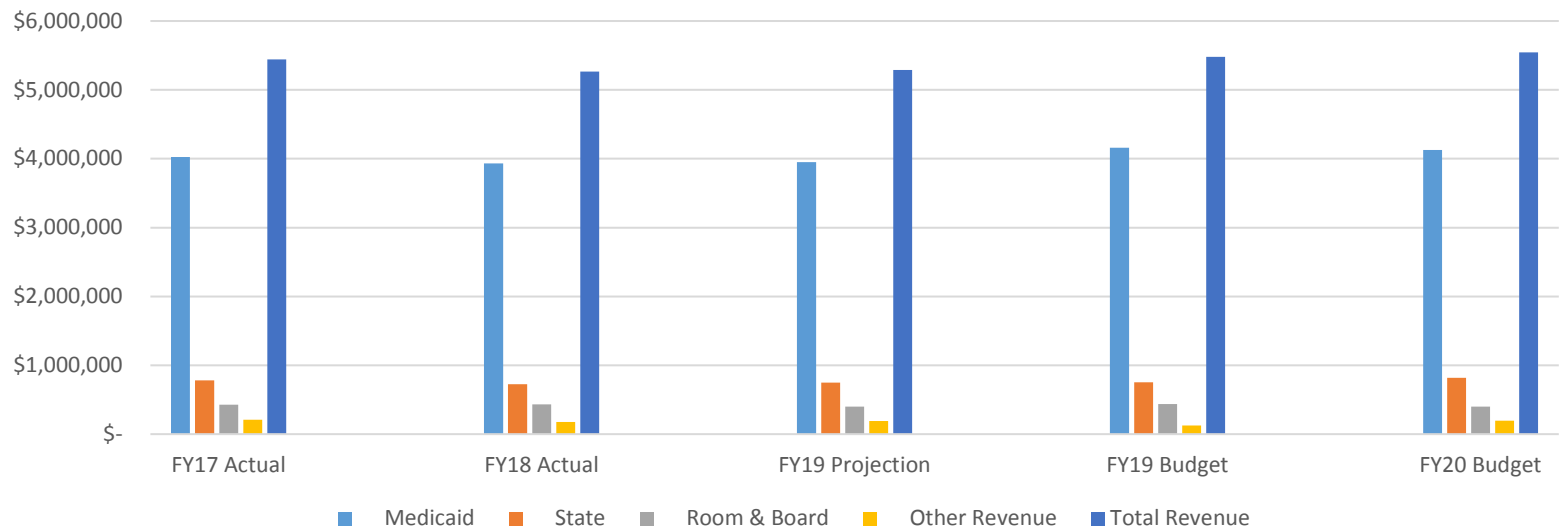


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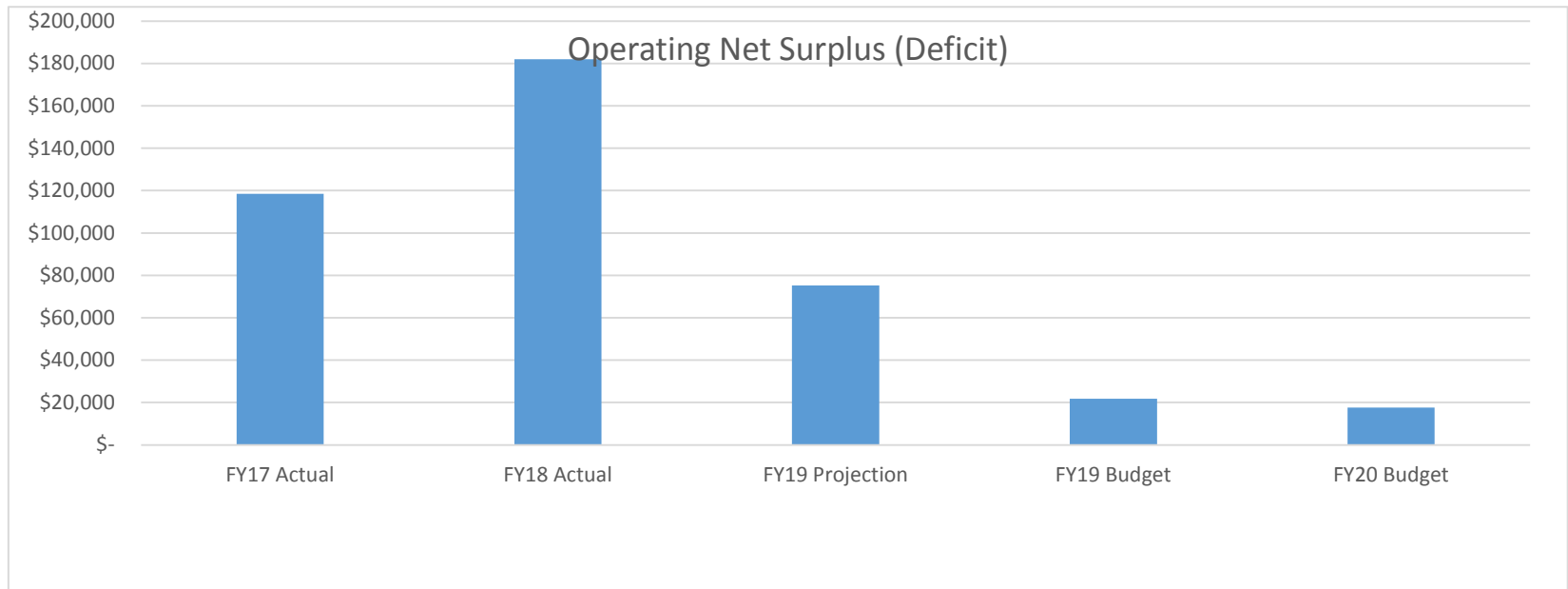
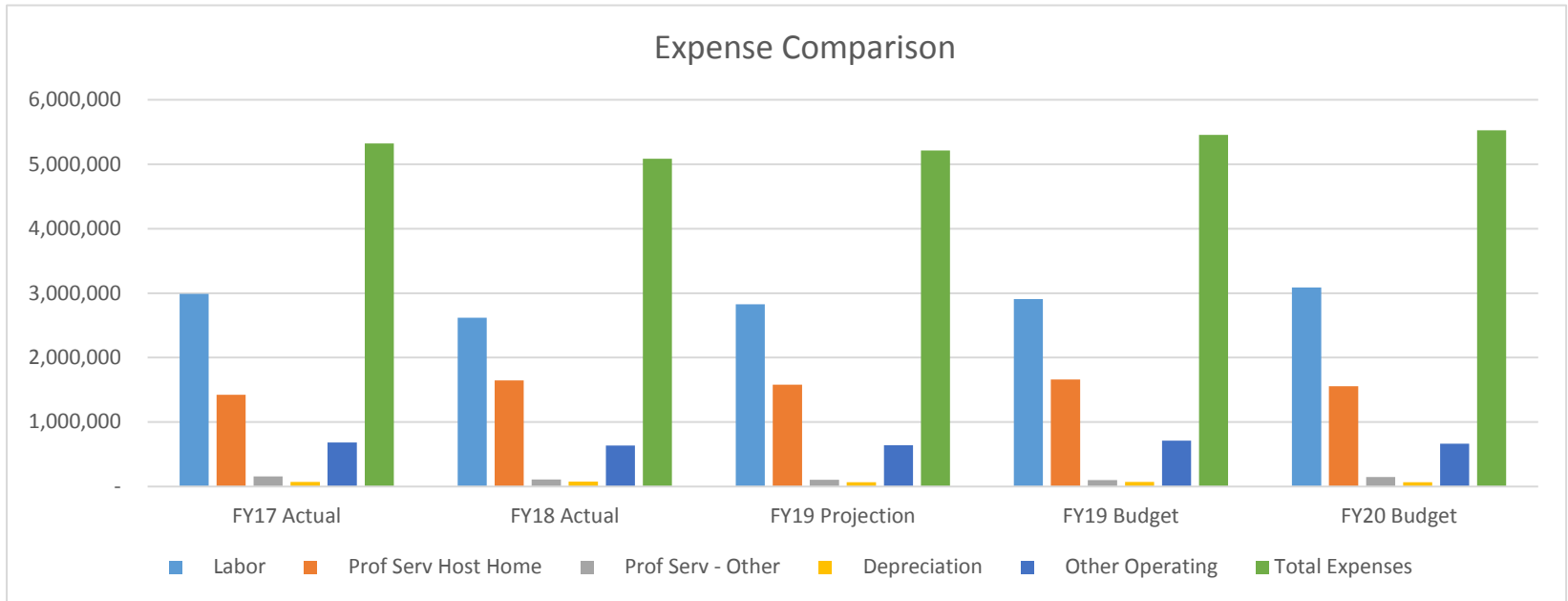
FY20 Budget Expenses by Type



Revenue Comparison



Community Connections, Inc.
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Summary by Department

Dept	Revenue	Expenses	Surplus/ (Deficit)
Admin-400 HR 400-200	666,341	680,956	(14,615)
CM-410	380,858	435,065	(54,207)
FSSP-420	111,248	111,248	-
FSSP A -430	37,894	45,314	(7,419)
CHCBS-560	6,826	9,521	(2,695)
EI Service Coordination-525	159,890	179,877	(19,987)
EI Direct Services - 510	197,698	221,070	(23,372)
EI Management-540	116,543	88,343	28,201
State SLS Ctz-662	40,737	32,542	8,195
State SLS Dgo-663	91,200	87,800	3,400
Medicaid SLS Ctz-732	131,666	169,683	(38,017)
Medicaid SLS Dgo-733	274,313	342,946	(68,633)
CES - 530	79,300	81,942	(2,642)
Comp Residential Ctz-758	1,819,491	1,572,193	247,298
Comp Residential Dgo-759	1,289,836	1,092,046	197,790
Holly House - 754	240,481	353,645	(113,164)
Pine Street - 755	348,458	467,121	(118,663)
OJT - 680	22,275	22,037	238
Vocational - 785	80,129	75,778	4,351
Fundraising - 800	45,000	50,712	(5,712)
Development/Marketing- 801	46,637	46,636	0
FOT - 804	40,500	34,245	6,255
			-
*Total	6,227,321	6,200,720	26,601
Actual Budgeted Revenue /			
Expenses	5,551,436	5,524,835	26,601

***Total figures include internal calculation of admininstration /
marketing / development fee charged to each program
for budgeting purposes only.**

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Company-wide	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Family Support Services- PY	-	-	-	-	-	-
Management Fee-State	80,829.90	65,174.69	109,302.83	131,683.46	118,995.13	(12,688.33)
Management Fee - PY	-	-	-	-	-	-
Indirect Fee	-	-	24,268.73	29,160.90	31,114.00	1,953.10
Case Management State	39,958.92	38,892.75	50,983.19	39,844.89	45,256.68	5,411.79
IDD Determinations-CM	7,362.00	3,861.00	3,119.64	6,239.28	2,599.70	(3,639.58)
Wait List Management-CM	28,372.74	22,275.94	17,740.00	17,740.00	17,740.00	-
EI Service Coordination	64,506.50	51,490.00	85,158.75	56,322.00	102,218.00	45,896.00
Case Management - SIS	2,372.41	3,114.65	2,343.70	2,864.52	2,387.10	(477.42)
QA / UR	41,664.59	41,946.04	38,919.22	42,635.36	40,000.00	(2,635.36)
Broker Fee - Trust	1,354.57	3,434.97	2,166.75	3,985.00	2,300.00	(1,685.00)
Other State Revenue	52.00	-	-	100.00	-	(100.00)
Onboarding (AS) / WL Management (CM)	31,056.77	22,274.97	20,177.93	18,381.53	22,581.00	4,199.47
Provider Incentive Funding-SLS	39,912.51	-	-	-	-	-
FSSP - Respite	-	-	-	-	-	-
Part C Direct Service	38,254.75	19,114.85	-	-	-	-
EI Part C - Service Coordination	-	20,324.97	-	-	-	-
EI Part C - Management	-	10,799.19	-	-	-	-
PASARR Revenue	404.00	204.65	674.26	205.00	615.00	410.00
HUD - Subsidy's	2,001.00	2,208.00	554.18	2,340.00	-	(2,340.00)
DVR	-	450.00	12,646.64	-	7,000.00	7,000.00
Total State Funded	\$ 778,803.91	\$ 723,984.58	\$ 750,210.84	\$ 753,704.39	\$ 818,171.38	\$ 64,466.99
Other						
La Plata County Contribution	42,000.00	35,000.00	30,000.00	17,500.00	24,000.00	6,500.00
City of Durango	31,985.00	32,000.00	16,000.00	24,000.00	16,000.00	(8,000.00)
Town of Bayfield Contribution	1,000.00	1,200.00	1,200.00	1,200.00	1,200.00	-
Montezuma Contribution	-	-	15,000.00	-	15,000.00	15,000.00
City of Cortez Contribution	-	-	1,500.00	-	1,500.00	1,500.00
Town of Ignacio Contribution	-	-	1,000.00	-	1,000.00	1,000.00
Town of Mancos Contribution	-	-	1,250.00	-	1,250.00	1,250.00

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Company-wide	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Archuleta County DHS	-	-	1,000.00	-	-	-
United Way	5,255.48	8,061.20	8,060.00	8,060.00	8,060.00	-
General Donation Revenue	15,407.43	15,459.59	20,127.00	5,500.00	22,000.00	16,500.00
On-line Donations Campaign	90.00	-	1,726.93	-	3,000.00	3,000.00
Special Events Sponsorship & General	19,086.50	14,161.75	19,727.00	22,630.00	25,000.00	2,370.00
Special Events - Ticket Sales	-	-	8,630.00	-	12,000.00	12,000.00
Purpose Restricted Revenue	1,702.53	12,000.00	22,000.00	-	2,000.00	2,000.00
Release from Restriction	-	-	-	-	-	-
In-kind Donation	13,485.09	12,000.00	7,849.00	12,000.00	8,500.00	(3,500.00)
Grants	47,312.20	5,300.00	6,197.00	4,800.00	15,000.00	10,200.00
Room & Board	428,345.13	434,078.68	400,768.56	438,356.00	401,964.00	(36,392.00)
Rental Income - Comp	10,600.00	23,000.00	14,628.00	10,477.00	16,200.00	5,723.00
OJT Revenue	18,818.45	17,388.05	14,255.11	17,850.00	22,275.00	4,425.00
Miscellaneous Revenue	3,036.95	1,939.34	283.64	640.00	240.00	(400.00)
Total Other	\$ 638,124.76	\$ 611,588.61	\$ 591,202.23	\$ 563,013.00	\$ 596,189.00	\$ 33,176.00
Total Revenue	\$ 5,441,108.35	\$ 5,266,879.33	\$ 5,289,571.88	\$ 5,477,272.80	\$ 5,542,435.97	\$ 65,163.17
Expenses						
Labor						
Wages	2,546,720.65	2,194,835.93	2,392,884.72	2,402,130.00	2,593,367.57	191,237.57
Training Wages	59,424.92	41,351.86	27,609.89	37,850.00	35,800.00	(2,050.00)
Bonus Wages	19,280.00	4,200.00	4,363.64	4,772.50	4,675.00	(97.50)
Payroll Taxes	197,155.32	162,292.79	178,524.96	185,749.14	201,272.35	15,523.21
Unemployment Expense	3,900.42	745.91	-	3,615.00	1,511.00	(2,104.00)
Work Comp	74,635.15	81,460.71	53,104.36	60,310.00	46,993.64	(13,316.36)
Health Insurance	82,039.24	131,230.20	162,633.60	208,432.00	200,488.63	(7,943.37)
Other Benefits	6,683.66	4,687.63	8,039.48	5,300.00	6,107.24	807.24
Total Labor	\$ 2,989,839.36	\$ 2,620,805.03	\$ 2,827,160.65	\$ 2,908,158.64	\$ 3,090,215.43	\$ 182,056.79
Other Operating						
Advertising	12,960.83	25,423.02	3,345.56	5,800.00	3,350.00	(2,450.00)

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Company-wide	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Advertising In-kind	-	-	545.45	-	800.00	800.00
Assistive Technology	9,003.10	889.09	178.04	2,500.00	1,961.00	(539.00)
Board of Directors Expense	623.15	391.96	685.21	1,500.00	1,500.00	-
Building Janitorial	4,357.59	5,767.41	5,290.71	6,950.00	6,505.00	(445.00)
Building Rent	38,499.90	25,013.00	17,488.36	34,000.00	3,000.00	(31,000.00)
Land Rent-Holly House	9,249.96	9,249.96	9,249.96	9,250.00	9,250.00	-
Building Rent - In-kind	12,000.00	12,000.00	3,000.00	12,000.00	3,000.00	(9,000.00)
Building Rent - Admin	950.00	-	-	-	-	-
Building / Occupancy Maintenance	20,860.28	10,852.88	21,256.80	26,820.00	23,210.00	(3,610.00)
Building Mtc - In-kind	1,485.09	-	-	-	-	-
Closing Costs	-	-	2,437.09	-	-	-
Computer / IT Expense	52,347.07	53,414.79	71,408.77	77,595.00	77,674.00	79.00
Condo Dues	30,565.87	38,230.27	33,924.38	34,200.00	34,200.00	-
Customer Acknowledgement	2,975.28	1,121.83	6,540.28	11,400.00	7,250.00	(4,150.00)
Depreciation & Amortization	69,743.93	73,824.82	64,598.71	73,430.00	68,700.00	(4,730.00)
Development	6,275.03	13,138.70	4,234.11	450.00	-	(450.00)
Disposal	502.29	73.89	116.63	600.00	150.00	(450.00)
Dues & Subscription	9,571.24	9,728.19	14,987.53	11,325.00	12,332.00	1,007.00
Equipment Lease	7,581.31	8,914.31	8,736.27	10,375.00	9,825.00	(550.00)
Office Equipment Maintenance	291.03	186.20	264.98	300.00	425.00	125.00
Food	11,023.12	3,808.55	2,396.30	4,900.00	2,800.00	(2,100.00)
FSSP Direct	94,821.00	83,943.00	78,421.09	87,946.00	93,128.11	5,182.11
FSSP-Other	9,378.55	22,061.44	18,802.51	16,291.00	18,120.00	1,829.00
Home / Vehicle Modification	-	-	21,433.00	-	26,000.00	26,000.00
Insurance-Automobile	5,607.39	5,857.00	5,585.04	5,985.00	5,725.00	(260.00)
Insurance-Board (D&O)	4,926.00	4,925.04	4,586.04	4,950.00	4,950.00	-
Insurance-Cyber Policy	3,450.50	3,462.86	3,462.84	3,740.00	3,497.00	(243.00)
Insurance- Professional & GL	15,864.00	16,200.99	13,340.38	18,340.00	19,570.00	1,230.00
Insurance - Property	7,611.39	7,850.97	6,306.80	8,080.00	6,300.00	(1,780.00)
Insurance - Umbrella	7,954.00	8,243.00	4,055.04	8,500.00	4,195.00	(4,305.00)
Interest Building	15,460.40	14,073.28	11,970.82	12,500.00	6,100.00	(6,400.00)
Interest Other	-	-	-	-	-	-

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Company-wide	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Lobbying	-	-	2,553.71	-	2,300.00	2,300.00
Meetings	11,728.56	11,992.55	10,103.99	14,885.00	14,175.00	(710.00)
Moving expense	2,278.00	2,621.09	2,223.29	2,800.00	2,900.00	100.00
Payroll and HR IS	14,778.62	16,655.50	15,422.84	16,720.00	16,300.00	(420.00)
Pest Control	-	350.00	-	1,100.00	1,150.00	50.00
Professional Development	8,131.62	8,263.53	7,687.21	20,750.00	20,000.00	(750.00)
Professional Service - Accounting	18,800.00	19,500.00	20,500.00	21,000.00	21,000.00	-
Prof Serv - Legal	3,984.00	4,498.00	5,158.91	5,150.00	7,200.00	2,050.00
Prof Serv Behavioral	66,394.37	5,643.20	24,596.80	4,300.00	46,120.00	41,820.00
Prof Serv Dental	473.00	1,954.05	995.48	120.00	120.00	-
Prof Serv Host Home	1,423,070.10	1,646,179.71	1,578,861.75	1,660,820.48	1,554,575.76	(106,244.72)
Prof Serv Medical	350.00	-	-	-	-	-
Prof Serv Mentorship	560.00	1,120.00	449.08	-	400.00	400.00
Professional Services Other	28,313.36	41,986.66	25,007.51	39,735.00	35,814.28	(3,920.72)
Professional Services-Other In-kind	-	-	96.36	-	-	-
Prof Serv Personal Care	823.05	1,902.13	1,630.20	-	900.00	900.00
Prof Serv Residential Contractor	-	292.00	-	-	-	-
Prof Serv Respite	24,550.00	24,575.00	18,000.00	23,200.00	24,100.00	900.00
Prof Serv Vision	10,480.79	8,056.20	6,309.65	8,000.00	10,200.00	2,200.00
Purchased Recreation	2,438.50	4,003.32	5,742.55	3,600.00	2,900.00	(700.00)
Raffle	-	-	1,649.78	-	1,200.00	1,200.00
Raffle - In-kind	-	-	1,136.00	-	1,200.00	1,200.00
Service Charges	4,416.39	3,892.01	4,297.95	1,100.00	1,970.00	870.00
Onboarding	11,580.42	9,658.90	30,835.67	31,245.00	20,000.00	(11,245.00)
Staff Training In-service	11,515.75	12,870.58	7,718.42	11,150.00	13,450.00	2,300.00
Staff Acknowledgement	13,853.51	2,784.71	2,595.76	8,250.00	6,800.00	(1,450.00)
Staff Mileage	70,509.47	61,036.45	63,872.95	65,015.00	61,736.00	(3,279.00)
Supplies Household	2,135.53	919.11	414.55	740.00	500.00	(240.00)
Supplies Medical	6,106.40	6,108.80	6,981.17	6,850.00	7,450.00	600.00
Supplies Office	9,245.06	13,719.55	8,666.74	9,960.00	7,630.00	(2,330.00)

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Supplies Postage & Shipping	2,727.24	2,371.64	1,913.98	2,975.00	3,353.00	378.00
Supplies Printing & Reproduction	1,386.79	3,442.06	2,601.38	4,765.00	2,859.00	(1,906.00)
Supplies Program or Event	7,695.67	3,882.30	6,141.43	6,020.00	7,000.00	980.00
Program/Event Supplies - In-kind	-	-	3,505.09	-	3,500.00	3,500.00
Telephone	29,305.89	24,266.22	19,126.72	19,660.00	17,276.00	(2,384.00)
Temporary Staffing	11,351.69	1,610.70	-	2,500.00	4,000.00	1,500.00
Transportation	36,144.00	32,936.50	28,311.27	36,000.00	29,950.00	(6,050.00)
Uncollectible Accounts	3,129.90	3,992.99	885.43	-	-	-
Utilities	21,845.82	12,724.78	14,969.13	17,937.00	12,853.00	(5,084.00)
Vehicle fuel	3,933.59	3,341.81	3,911.57	2,950.00	4,450.00	1,500.00
Vehicle maintenance	2,637.40	3,297.62	8,892.17	4,050.00	6,000.00	1,950.00
Wellness	185.00	2,891.46	4,794.93	4,200.00	7,770.00	3,570.00
Miscellaneous	-	41.85	9.00	-	-	-
Total Other Operating	\$ 2,332,798.79	\$ 2,464,029.43	\$ 2,387,219.13	\$ 2,547,274.48	\$ 2,434,619.15	\$ (112,655.33)
Total Expenses	\$ 5,322,638.15	\$ 5,084,834.46	\$ 5,214,379.79	\$ 5,455,433.12	\$ 5,524,834.58	\$ 69,401.46
Net Operating Surplus (Deficit)	\$ 118,470.20	\$ 182,044.87	\$ 75,192.10	\$ 21,839.68	\$ 17,601.39	\$ (4,238.29)
Non Operating Revenue / Expenses						
Interest Revenue	2,052.92	684.93	5,538.48	4,000.00	5,000.00	1,000.00
Gain / Loss	-	-	90,520.18	-	-	
Unrealized Gain / Loss	22,184.92	10,760.42	10,524.59	2,000.00	4,000.00	2,000.00
ACA Penalty	(16,667.04)	-	-	-	-	
Total Non Operating	\$ 7,570.80	\$ 11,445.35	\$ 106,583.25	\$ 6,000.00	\$ 9,000.00	\$ 3,000.00
Net Surplus (Deficit)	126,041.00	193,490.22	181,775.35	27,839.68	26,601.39	(1,238.29)

Community Connections, Inc.
FY20 Budget

Administration	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
TCM -	-	-	-	-	-	-
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
IDD Determinations-CM	-	-	-	-	-	-
QA / UR	-	-	-	-	-	-
Total State Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
La Plata County Contribution	30,000.00	24,000.00	20,000.00	12,000.00	15,000.00	3,000.00
City of Durango	750.00	-	-	-	-	-
Town of Bayfield Contribution	1,000.00	1,200.00	-	1,200.00	-	(1,200.00)
City of Cortez Contribution	-	-	-	-	-	-
United Way	-	8,061.20	8,060.00	8,060.00	8,060.00	-
General Donation Revenue	12,157.43	210.00	13.46	-	-	-
On-line Donations Campaign	90.00	-	-	-	-	-
Special Events Sponsorship & General	152.50	-	-	-	-	-
Purpose Restricted Revenue	-	-	-	-	-	-
In-kind Donation	-	-	-	-	-	-
Grants	8,150.00	4,800.00	2,397.63	4,800.00	-	(4,800.00)
Rental Income - Comp	-	140.00	21.82	100.00	-	(100.00)
Miscellaneous Revenue	623.27	200.00	283.64	240.00	240.00	-
Total Other	\$ 52,923.20	\$ 38,611.20	\$ 30,776.55	\$ 26,400.00	\$ 23,300.00	\$ (3,100.00)
Total Revenue	\$ 52,923.20	\$ 38,611.20	\$ 30,776.55	\$ 26,400.00	\$ 23,300.00	\$ (3,100.00)
Expenses						
Labor						
Wages	367,039.15	368,763.90	382,308.67	390,190.00	278,550.00	(111,640.00)

Community Connections, Inc.
FY20 Budget

Administration	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Training Wages	-	1,440.00	-	1,500.00	750.00	(750.00)
Bonus Wages	1,680.00	300.00	381.82	300.00	200.00	(100.00)
Payroll Taxes	27,204.47	26,858.56	28,093.27	29,987.24	21,381.75	(8,605.49)
Unemployment Expense	487.74	47.43	-	600.00	140.00	(460.00)
Work Comp	1,213.53	1,368.36	1,009.17	1,300.00	580.00	(720.00)
Health Insurance	11,467.34	13,173.72	14,851.88	13,560.00	19,845.00	6,285.00
Other Benefits	2,547.09	1,280.63	4,234.69	1,500.00	1,565.00	65.00
Total Labor	\$ 411,639.32	\$ 413,232.60	\$ 430,879.48	\$ 438,937.24	\$ 323,011.75	\$ (115,925.49)
Other Operating						
Advertising	156.30	471.94	109.96	-	-	-
Board of Directors Expense	623.15	391.96	685.21	1,500.00	1,500.00	-
Building Janitorial	2,147.71	4,800.00	4,366.64	4,900.00	4,900.00	-
Building Rent - Admin	190.00	-	-	-	-	-
Building / Occupancy Maintenance	2,098.69	700.62	1,016.27	2,000.00	2,000.00	-
Computer / IT Expense	29,522.12	30,881.82	33,532.04	31,000.00	34,100.00	3,100.00
Condo Dues	30,565.87	38,230.27	33,924.38	34,200.00	34,200.00	-
Customer Acknowledgement	335.48	200.78	463.55	300.00	300.00	-
Depreciation & Amortization	9,745.89	11,155.00	12,229.95	11,000.00	12,500.00	1,500.00
Development	6,046.61	12,987.49	3,508.66	-	-	-
Disposal	-	-	-	-	-	-
Dues & Subscription	9,177.24	9,623.13	12,762.73	10,500.00	7,975.00	(2,525.00)
Equipment Lease	6,221.26	4,656.56	2,346.16	3,720.00	3,720.00	-
Office Equipment Maintenance	215.89	-	-	200.00	-	(200.00)
Insurance-Board (D&O)	4,926.00	4,925.04	4,586.04	4,950.00	4,950.00	-
Insurance-Cyber Policy	433.69	324.16	558.96	450.00	550.00	100.00
Insurance- Professional & GL	2,102.62	2,691.41	2,204.83	2,700.00	2,200.00	(500.00)
Insurance - Property	1,112.17	1,089.57	870.63	1,250.00	1,000.00	(250.00)
Interest Other	-	-	-	-	-	-
Lobbying	-	-	2,553.71	-	2,300.00	2,300.00
Meetings	6,730.27	5,886.81	3,204.60	7,500.00	7,500.00	-
Moving expense	167.36	497.40	-	300.00	300.00	-

Community Connections, Inc.
FY20 Budget

Administration	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Payroll and HR IS	14,788.62	16,655.50	15,422.84	16,720.00	12,000.00	(4,720.00)
Professional Development	3,495.38	1,505.13	2,487.93	4,000.00	3,000.00	(1,000.00)
Professional Service - Accounting	18,800.00	19,500.00	20,500.00	21,000.00	21,000.00	-
Prof Serv - Legal	3,879.00	4,498.00	5,158.91	5,000.00	2,500.00	(2,500.00)
Professional Services Other	306.25	-	8,181.82	10,000.00	2,500.00	(7,500.00)
Professional Services-Other In-kind	-	-	-	-	-	-
Service Charges	1,774.81	1,488.88	2,221.13	750.00	750.00	-
Onboarding	883.36	1,048.35	13,133.32	5,120.00	4,600.00	(520.00)
Staff Training In-service	1,052.35	4,680.98	1,257.86	2,500.00	6,000.00	3,500.00
Staff Acknowledgement	2,350.78	940.78	152.51	2,400.00	1,500.00	(900.00)
Staff Mileage	3,039.67	2,653.75	2,709.16	3,000.00	2,000.00	(1,000.00)
Supplies Office	5,214.09	5,304.54	2,386.08	5,000.00	3,000.00	(2,000.00)
Supplies Postage & Shipping	2,638.52	2,197.60	1,675.79	2,600.00	2,600.00	-
Supplies Printing & Reproduction	439.48	1,718.33	1,090.89	500.00	600.00	100.00
Supplies Program or Event	276.07	-	691.41	-	900.00	900.00
Telephone	15,931.80	14,966.43	8,314.72	8,720.00	7,000.00	(1,720.00)
Temporary Staffing	11,256.17	1,610.70	-	2,500.00	2,500.00	-
Uncollectible Accounts - Comp	3,129.90	-	-	-	-	-
Utilities	1,447.18	295.35	(216.64)	600.00	600.00	-
Wellness	-	2,694.22	4,336.75	3,400.00	7,250.00	3,850.00
Miscellaneous	-	-	-	-	-	-
Total Other Operating	\$ 203,221.75	\$ 211,272.50	\$ 208,428.79	\$ 210,280.00	\$ 200,295.00	\$ (9,985.00)
Total Expenses	\$ 614,861.07	\$ 624,505.10	\$ 639,308.28	\$ 649,217.24	\$ 523,306.75	\$ (125,910.49)
Net Operating Surplus (Deficit)	\$ (561,937.87)	\$ (585,893.90)	\$ (608,531.73)	\$ (622,817.24)	\$ (500,006.75)	\$ 122,810.49
Non Operating Revenue / Expenses						
Interest Revenue	2,052.92	684.93	5,538.48	4,000.00	5,000.00	
Gain / Loss	-	-	-	-	-	
Unrealized Gain / Loss	22,184.92	10,760.42	10,524.59	2,000.00	4,000.00	

Community Connections, Inc.
FY20 Budget

	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Administration						
ACA Penalty	(2,121.24)	-	-	-	-	
Total Non Operating	\$ 22,116.60	\$ 11,445.35	\$ 16,063.07	\$ 6,000.00	\$ 9,000.00	\$ 3,000.00
Net Surplus (Deficit)	(539,821.27)	(574,448.55)	(592,468.66)	(616,817.24)	(491,006.75)	125,810.49

Community Connections, Inc.
FY20 Budget

Administration-HR (Sub-budget)	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
Total State Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
Total Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses						
Labor						
Wages	-	-	-	-	121,560.00	121,560.00
Training Wages	-	-	-	-	750.00	750.00
Bonus Wages	-	-	-	-	100.00	100.00
Payroll Taxes	-	-	-	-	9,364.29	9,364.29
Unemployment Expense	-	-	-	-	100.00	100.00
Work Comp	-	-	-	-	250.00	250.00
Health Insurance	-	-	-	-	6,615.00	6,615.00
Other Benefits	-	-	-	-	235.00	235.00
Total Labor	\$ -	\$ -	\$ -	\$ -	\$ 138,974.29	\$ 138,974.29
Other Operating						
Computer / IT Expense	-	-	-	-	300.00	300.00
Dues & Subscription	-	-	-	-	3,285.00	3,285.00
Insurance-Cyber Policy	-	-	-	-	50.00	50.00
Insurance- Professional & GL	-	-	-	-	500.00	500.00
Insurance - Property	-	-	-	-	50.00	50.00
Meetings	-	-	-	-	400.00	400.00
Payroll and HR IS	-	-	-	-	4,300.00	4,300.00

Community Connections, Inc.
FY20 Budget

Administration-HR (Sub-budget)	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Professional Development	-	-	-	-	1,200.00	1,200.00
Prof Serv - Legal	-	-	-	-	4,700.00	4,700.00
Onboarding	-	-	-	-	300.00	300.00
Staff Training In-service	-	-	-	-	400.00	400.00
Staff Acknowledgement	-	-	-	-	150.00	150.00
Staff Mileage	-	-	-	-	1,000.00	1,000.00
Telephone	-	-	-	-	540.00	540.00
Temporary Staffing	-	-	-	-	1,500.00	1,500.00
Total Other Operating	\$ -	\$ -	\$ -	\$ -	\$ 18,675.00	\$ 18,675.00
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ 157,649.29	\$ 157,649.29
Net Operating Surplus (Deficit) before	\$ -	\$ -	\$ -	\$ -	\$ (157,649.29)	\$ (157,649.29)
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	-	-	-	-	(157,649.29)	(157,649.29)

Community Connections, Inc.
FY20 Budget

Case Management	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
TCM -	264,981.39	293,285.29	288,940.18	390,000.00	287,408.33	(102,591.67)
Total Medicaid	\$ 264,981.39	\$ 293,285.29	\$ 288,940.18	\$ 390,000.00	\$ 287,408.33	\$ (102,591.67)
State Funded						
Case Management State	21,912.36	20,481.99	32,007.11	20,868.78	26,426.74	5,557.96
IDD Determinations-CM	7,362.00	3,861.00	3,119.64	6,239.28	2,599.70	(3,639.58)
Wait List Management-CM	25,002.74	22,275.94	19,351.88	17,740.00	17,740.00	-
Case Management - SIS	2,372.41	3,114.65	2,343.70	2,864.52	2,387.10	(477.42)
QA / UR	41,664.59	41,946.04	38,919.22	42,635.36	40,000.00	(2,635.36)
Other State Revenue	52.00	-	-	100.00	-	(100.00)
Onboarding (AS) / WL Management (CM)	8,777.93	2,841.87	4,397.04	3,681.53	3,681.00	(0.53)
PASARR Revenue	404.00	204.65	674.26	205.00	615.00	410.00
Total State Funded	\$ 107,548.03	\$ 94,726.14	\$ 100,812.84	\$ 94,334.47	\$ 93,449.54	\$ (884.93)
Other						
Rental Income - Comp	-	364.00	56.73	277.00	-	(277.00)
Miscellaneous Revenue	-	-	-	-	-	-
Total Other	\$ -	\$ 364.00	\$ 56.73	\$ 277.00	\$ -	\$ (277.00)
Total Revenue	\$ 372,529.42	\$ 388,375.43	\$ 389,809.75	\$ 484,611.47	\$ 380,857.87	\$ (103,753.60)
Expenses						
Labor						
Wages	274,365.02	295,659.21	324,646.21	328,134.00	302,510.72	(25,623.28)
Training Wages	-	256.00	-	-	-	-
Bonus Wages	1,478.40	365.00	480.00	415.00	390.00	(25.00)
Payroll Taxes	20,238.65	21,052.81	23,577.94	25,134.00	23,171.91	(1,962.09)
Unemployment Expense	373.17	24.59	-	495.00	250.00	(245.00)
Work Comp	2,560.33	2,742.18	2,182.58	1,800.00	1,510.00	(290.00)

Community Connections, Inc.
FY20 Budget

Case Management	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Health Insurance	14,582.26	30,759.53	29,539.41	46,104.00	38,367.00	(7,737.00)
Other Benefits	479.34	565.04	640.18	660.00	615.00	(45.00)
Total Labor	\$ 314,077.17	\$ 351,424.36	\$ 381,066.32	\$ 402,742.00	\$ 366,814.63	\$ (35,927.37)
Other Operating						
Advertising	1,158.85	543.46	-	-	-	-
Assistive Technology	209.94	-	-	-	-	-
Building Janitorial	76.82	-	7.79	-	10.00	10.00
Building Rent - Admin	190.00	-	-	-	-	-
Building / Occupancy Maintenance	596.38	289.25	2,032.87	250.00	2,400.00	2,150.00
Computer / IT Expense	678.95	2,529.20	1,412.97	200.00	1,125.00	925.00
Customer Acknowledgement	-	-	47.89	-	-	-
Depreciation & Amortization	5,127.25	5,301.08	5,566.81	5,200.00	5,800.00	600.00
Dues & Subscription	-	-	514.91	-	472.00	472.00
Equipment Lease	53.90	486.02	1,263.91	1,200.00	1,200.00	-
Home / Vehicle Modification	-	-	-	-	-	-
Insurance-Cyber Policy	346.93	471.11	465.36	420.00	470.00	50.00
Insurance- Professional & GL	1,589.16	2,082.80	1,727.11	2,100.00	1,625.00	(475.00)
Insurance - Property	-	386.37	-	345.00	-	(345.00)
Meetings	938.53	1,029.88	1,221.87	1,350.00	575.00	(775.00)
Moving expense	-	71.24	-	-	-	-
Payroll and HR IS	-	-	-	-	-	-
Professional Development	1,066.05	1,898.47	2,652.75	4,000.00	1,750.00	(2,250.00)
Purchased Recreation	2.12	-	-	-	-	-
Service Charges	0.18	51.07	67.22	-	20.00	20.00
Onboarding	130.41	232.74	2,135.72	3,500.00	-	(3,500.00)
Staff Training In-service	3,899.74	500.00	10.88	250.00	-	(250.00)
Staff Acknowledgement	2,950.54	535.02	381.82	350.00	350.00	-
Staff Mileage	3,560.13	2,988.00	2,141.67	3,000.00	2,596.00	(404.00)
Supplies Office	445.81	392.15	224.32	350.00	260.00	(90.00)
Supplies Postage & Shipping	-	22.00	104.04	30.00	53.00	23.00

Community Connections, Inc.
FY20 Budget

Case Management	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Supplies Printing & Reproduction	45.43	106.07	83.97	65.00	109.00	44.00
Supplies Program or Event	51.39	8.91	1.49	-	-	-
Telephone	2,206.67	2,280.00	2,454.55	2,200.00	2,380.00	180.00
Utilities	381.71	1,351.03	1,530.10	1,452.00	1,448.00	(4.00)
Wellness	185.00	197.24	38.18	800.00	-	(800.00)
Miscellaneous	-	6.85	-	-	-	-
Total Other Operating	\$ 25,891.89	\$ 23,759.96	\$ 26,088.19	\$ 27,062.00	\$ 22,643.00	\$ (4,419.00)
Total Expenses	\$ 339,969.06	\$ 375,184.32	\$ 407,154.50	\$ 429,804.00	\$ 389,457.63	\$ (40,346.37)
Net Operating Surplus (Deficit)	\$ 32,560.36	\$ 13,191.11	\$ (17,344.76)	\$ 54,807.47	\$ (8,599.76)	\$ (63,407.23)
Non Operating Revenue / Expenses						
ACA Penalty	(2,121.24)	-	-	-	-	
Total Non Operating	\$ (2,121.24)	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	30,439.12	13,191.11	(17,344.76)	54,807.47	(8,599.76)	(63,407.23)

Community Connections, Inc.
FY20 Budget

Family Support Services	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
Family Support Services	100,907.09	105,186.00	96,144.41	106,300.00	109,248.11	2,948.11
Family Support Services- PY	-	-	-	-	-	-
FSSP - Respite	-	-	-	-	-	-
Total State Funded	\$ 100,907.09	\$ 105,186.00	\$ 96,144.41	\$ 106,300.00	\$ 109,248.11	\$ 2,948.11
Other						
Montezuma Contribution	-	-	-	-	-	-
United Way	-	-	-	-	-	-
Purpose Restricted Revenue	-	2,000.00	-	-	2,000.00	2,000.00
Grants	-	-	545.45	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Total Other	\$ -	\$ 2,000.00	\$ 545.45	\$ -	\$ 2,000.00	\$ 2,000.00
Total Revenue	\$ 100,907.09	\$ 107,186.00	\$ 96,689.87	\$ 106,300.00	\$ 111,248.11	\$ 4,948.11
Expenses						
Labor						
Wages	-	214.50	-	1,898.00	-	(1,898.00)
Payroll Taxes	-	16.41	-	145.00	-	(145.00)
Unemployment Expense	-	1.90	-	5.00	-	(5.00)
Work Comp	-	0.87	-	10.00	-	(10.00)
Other Benefits	-	0.47	-	5.00	-	(5.00)
Total Labor	\$ -	\$ 234.15	\$ -	\$ 2,063.00	\$ -	\$ (2,063.00)
Other Operating						
Computer / IT Expense	-	118.00	-	-	-	-
Dues & Subscription	-	-	-	-	-	-

Community Connections, Inc.
FY20 Budget

Family Support Services	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
FSSP Direct	94,821.00	83,793.00	78,421.09	87,946.00	93,128.11	5,182.11
FSSP-Other	9,378.55	22,061.44	18,802.51	16,291.00	18,120.00	1,829.00
Insurance-Cyber Policy	-	-	-	-	-	-
Insurance- Professional & GL	-	-	2.99	-	-	-
Meetings	-	42.64	-	-	-	-
Prof Serv Respite	-	500.00	163.64	-	-	-
Supplies Printing & Reproduction	12.00	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Other Operating	\$ 104,211.55	\$ 106,515.08	\$ 97,390.22	\$ 104,237.00	\$ 111,248.11	\$ 7,011.11
Total Expenses	\$ 104,211.55	\$ 106,749.23	\$ 97,390.22	\$ 106,300.00	\$ 111,248.11	\$ 4,948.11
Net Operating Surplus (Deficit)	\$ (3,304.46)	\$ 436.77	\$ (700.35)	\$ -	\$ -	\$ -
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	(3,304.46)	436.77	(700.35)	-	-	-

Community Connections, Inc.
FY20 Budget

Family Support Services - Mgmt Fee	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
Management Fee-State	18,284.77	18,450.36	18,791.52	18,791.46	19,064.53	273.07
Management Fee - PY	-	-	-	-	-	-
Case Management State	18,046.56	18,410.76	18,976.08	18,976.11	18,829.94	(146.17)
Total State Funded	\$ 36,331.33	\$ 36,861.12	\$ 37,767.60	\$ 37,767.57	\$ 37,894.47	\$ 126.90
Other						
Archuleta County DHS	-	-	1,090.91	-	-	-
Total Other	\$ -	\$ -	\$ 1,090.91	\$ -	\$ -	\$ -
Total Revenue	\$ 36,331.33	\$ 36,861.12	\$ 38,858.51	\$ 37,767.57	\$ 37,894.47	\$ 126.90
Expenses						
Labor						
Wages	29,077.31	26,871.36	19,924.19	21,495.00	21,974.93	479.93
Bonus Wages	120.00	20.00	15.27	20.00	20.00	-
Payroll Taxes	2,233.63	1,987.72	1,466.78	1,650.00	1,680.75	30.75
Unemployment Expense	45.28	3.67	-	35.00	15.00	(20.00)
Work Comp	294.84	101.80	51.85	120.00	115.00	(5.00)
Health Insurance	974.78	2,766.22	1,230.88	1,620.00	2,235.00	615.00
Other Benefits	51.63	54.62	45.63	50.00	45.00	(5.00)
Total Labor	\$ 32,797.47	\$ 31,805.39	\$ 22,734.61	\$ 24,990.00	\$ 26,085.68	\$ 1,095.68
Other Operating						
Computer / IT Expense	118.00	-	-	-	-	-
Depreciation & Amortization	-	-	-	-	-	-
Dues & Subscription	-	-	-	-	-	-
FSSP Direct	-	150.00	-	-	-	-

Community Connections, Inc.
FY20 Budget

Family Support Services - Mgmt Fees	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Insurance-Cyber Policy	40.56	46.64	33.12	45.00	35.00	(10.00)
Insurance- Professional & GL	180.74	203.19	158.35	200.00	175.00	(25.00)
Meetings	396.40	223.92	217.93	250.00	175.00	(75.00)
Professional Services Other	25.00	-	-	200.00	-	(200.00)
Staff Mileage	51.00	48.60	75.27	200.00	200.00	-
Supplies Office	(431.80)	-	-	-	-	-
Telephone	-	75.00	114.55	-	-	-
Total Other Operating	\$ 379.90	\$ 747.35	\$ 599.21	\$ 895.00	\$ 585.00	\$ (310.00)
Total Expenses	\$ 33,177.37	\$ 32,552.74	\$ 23,333.83	\$ 25,885.00	\$ 26,670.68	\$ 785.68
Net Operating Surplus (Deficit)	\$ 3,153.96	\$ 4,308.38	\$ 15,524.68	\$ 11,882.57	\$ 11,223.79	\$ (658.78)
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	3,153.96	4,308.38	15,524.68	11,882.57	11,223.79	(658.78)

Community Connections, Inc.
FY20 Budget

EI - State	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
Early Intervention	162,843.33	144,319.25	92,112.95	136,297.00	127,797.00	(8,500.00)
EI - Trust	7,968.00	20,205.75	14,176.64	23,440.00	23,525.00	85.00
EI - Other Insurance	-	-	-	-	46,376.00	46,376.00
Management Fee-State	-	(3,355.75)	-	-	-	-
Wait List Management-CM	-	-	-	-	-	-
Part C Direct Service	38,254.75	19,114.85	-	-	-	-
EI Part C - Management	-	10,799.19	-	-	-	-
Total State Funded	\$ 209,066.08	\$ 191,083.29	\$ 106,289.59	\$ 159,737.00	\$ 197,698.00	\$ 37,961.00
Other						
United Way	-	-	-	-	-	-
Grants	2,866.56	-	-	-	-	-
Total Other	\$ 2,866.56	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 211,932.64	\$ 191,083.29	\$ 106,289.59	\$ 159,737.00	\$ 197,698.00	\$ 37,961.00
Expenses						
Labor						
Wages	100,032.61	119,864.34	93,548.05	100,780.00	151,216.00	50,436.00
Training Wages	637.88	-	634.25	1,000.00	1,000.00	-
Bonus Wages	1,872.00	717.50	490.91	720.00	675.00	(45.00)
Payroll Taxes	7,684.43	8,637.22	7,242.39	7,841.25	11,383.88	3,542.63
Unemployment Expense	140.70	86.41	-	160.00	-	(160.00)
Work Comp	940.20	1,132.43	3,181.23	6,280.00	5,208.00	(1,072.00)
Health Insurance	350.91	7,376.56	6,280.85	6,780.00	6,300.00	(480.00)
Other Benefits	176.17	48.12	51.15	225.00	300.00	75.00
Total Labor	\$ 111,834.90	\$ 137,862.58	\$ 111,428.85	\$ 123,786.25	\$ 176,082.88	\$ 52,296.63

Community Connections, Inc.
FY20 Budget

El - State	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Other Operating						
Advertising	805.57	1,853.00	-	-	-	-
Assistive Technology	-	-	-	-	-	-
Insurance-Cyber Policy	127.67	194.43	145.20	140.00	225.00	85.00
Insurance- Professional & GL	583.76	886.21	703.95	685.00	800.00	115.00
Meetings	1,096.04	-	-	200.00	200.00	-
Professional Development	-	528.54	300.00	2,500.00	2,500.00	-
Prof Serv Mentorship	-	-	-	-	-	-
Professional Services Other	12,282.50	9,118.25	2,017.64	6,500.00	2,000.00	(4,500.00)
Onboarding	157.46	-	341.72	350.00	1,350.00	1,000.00
Staff Training In-service	35.39	-	-	1,000.00	-	(1,000.00)
Staff Acknowledgement	900.00	78.95	-	300.00	-	(300.00)
Staff Mileage	10,107.20	11,626.50	10,718.84	12,000.00	13,200.00	1,200.00
Supplies Office	-	74.98	-	-	-	-
Supplies Printing & Reproduction	452.00	436.00	223.92	700.00	-	(700.00)
Telephone	-	240.00	493.18	-	-	-
Total Other Operating	\$ 26,547.59	\$ 25,036.86	\$ 14,944.44	\$ 24,375.00	\$ 20,275.00	\$ (4,100.00)
Total Expenses	\$ 138,382.49	\$ 162,899.44	\$ 126,373.29	\$ 148,161.25	\$ 196,357.88	\$ 48,196.63
Net Operating Surplus (Deficit)	\$ 73,550.15	\$ 28,183.85	\$ (20,083.70)	\$ 11,575.75	\$ 1,340.12	\$ (10,235.63)
Non Operating Revenue / Expenses						
ACA Penalty	(303.04)	-	-	-	-	
Total Other Expenses	\$ (303.04)	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	73,247.11	28,183.85	(20,083.70)	11,575.75	1,340.12	(10,235.63)

Community Connections, Inc.
FY20 Budget

EI - Service Coordination	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
TCM -	42,817.29	50,629.86	58,035.83	51,321.00	51,264.00	(57.00)
Total Medicaid	\$ 42,817.29	\$ 50,629.86	\$ 58,035.83	\$ 51,321.00	\$ 51,264.00	\$ (57.00)
State Funded						
EI - Trust	3,166.80	6,115.20	3,454.69	6,400.00	6,408.00	8.00
Management Fee-State	(946.50)	-	-	-	-	-
Wait List Management-CM	3,370.00	-	-	-	-	-
EI Service Coordination	64,506.50	51,490.00	85,158.75	56,322.00	102,218.00	45,896.00
Other State Revenue	-	-	-	-	-	-
EI Part C - Service Coordination	-	20,324.97	-	-	-	-
Total State Funded	\$ 70,096.80	\$ 77,930.17	\$ 88,613.44	\$ 62,722.00	\$ 108,626.00	\$ 45,904.00
Other						
Rental Income - Comp	-	196.00	30.55	-	-	-
Total Other	\$ -	\$ 196.00	\$ 30.55	\$ -	\$ -	\$ -
Total Revenue	\$ 112,914.09	\$ 128,756.03	\$ 146,679.82	\$ 114,043.00	\$ 159,890.00	\$ 45,847.00
Expenses						
Labor						
Wages	75,272.36	91,085.39	115,327.71	84,762.00	122,165.00	37,403.00
Bonus Wages	600.00	152.50	218.18	155.00	175.00	20.00
Payroll Taxes	5,719.33	6,415.22	8,407.51	6,485.00	9,346.00	2,861.00
Unemployment Expense	73.42	6.38	-	130.00	-	(130.00)
Work Comp	659.90	851.26	786.23	715.00	1,030.00	315.00
Health Insurance	5,517.10	11,869.50	12,561.71	13,560.00	20,835.00	7,275.00
Other Benefits	122.71	182.42	165.46	170.00	245.00	75.00
Total Labor	\$ 87,964.82	\$ 110,562.67	\$ 137,466.80	\$ 105,977.00	\$ 153,796.00	\$ 47,819.00
Other Operating						

Community Connections, Inc.
FY20 Budget

EI - Service Coordination	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Building Janitorial	42.68	-	4.19	-	-	-
Building Rent - Admin	190.00	-	-	-	-	-
Building / Occupancy Maintenance	190.66	155.81	1,094.62	220.00	-	(220.00)
Computer / IT Expense	119.37	544.24	724.48	545.00	1,000.00	455.00
Dues & Subscription	-	-	321.82	-	-	-
Equipment Lease	29.94	261.73	680.63	625.00	-	(625.00)
Insurance-Cyber Policy	87.65	151.77	120.24	135.00	-	(135.00)
Insurance- Professional & GL	408.41	672.41	540.03	650.00	-	(650.00)
Insurance - Property	-	207.99	-	185.00	-	(185.00)
Meetings	14.92	-	-	200.00	200.00	-
Moving expense	-	38.36	-	-	-	-
Professional Development	-	40.00	-	550.00	200.00	(350.00)
Professional Services Other	245.00	-	32.73	-	-	-
Purchased Recreation	1.18	-	-	-	-	-
Service Charges	0.10	22.12	36.20	-	-	-
Onboarding	7.45	-	43.09	-	-	-
Staff Acknowledgement	102.50	64.14	96.99	150.00	250.00	100.00
Staff Mileage	3,559.65	3,473.10	3,559.42	3,200.00	3,200.00	-
Supplies Office	2.28	70.21	101.73	200.00	200.00	-
Supplies Printing & Reproduction	-	10.02	24.26	-	-	-
Supplies Program or Event	28.55	4.79	73.66	-	-	-
Telephone	540.08	615.00	589.09	650.00	360.00	(290.00)
Utilities	220.62	728.48	823.82	685.00	685.00	-
Total Other Operating	\$ 5,791.04	\$ 7,060.17	\$ 8,867.00	\$ 7,995.00	\$ 6,095.00	\$ (1,900.00)
Total Expenses	\$ 93,755.86	\$ 117,622.84	\$ 146,333.79	\$ 113,972.00	\$ 159,891.00	\$ 45,919.00
Net Operating Surplus (Deficit)	\$ 19,158.23	\$ 11,133.19	\$ 346.03	\$ 71.00	\$ (1.00)	\$ (72.00)
Non Operating Revenue / Expenses						
ACA Penalty	(606.08)	-	-	-	-	
Total Other Expenses	\$ (606.08)	\$ -	\$ -	\$ -	\$ -	\$ -

Community Connections, Inc.
FY20 Budget

EI - Service Coordination	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Net Surplus (Deficit)	18,552.15	11,133.19	346.03	71.00	(1.00)	(72.00)

Community Connections, Inc.
FY20 Budget

Children's Extensive Support	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Supplies Disposable	-	-	1,049.45	-	300.00	300.00
Home / Vehicle Modification	-	-	22,958.18	-	25,000.00	25,000.00
Children's Extensive Support	56,559.12	44,790.46	34,704.98	50,000.00	50,000.00	-
Total Medicaid	\$ 56,559.12	\$ 44,790.46	\$ 58,712.62	\$ 50,000.00	\$ 75,300.00	\$ 25,300.00
State Funded						
Onboarding (AS) / WL Management (CM)	-	-	3,319.87	-	4,000.00	4,000.00
Total State Funded	\$ -	\$ -	\$ 3,319.87	\$ -	\$ 4,000.00	\$ 4,000.00
Other						
Total Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 56,559.12	\$ 44,790.46	\$ 62,032.48	\$ 50,000.00	\$ 79,300.00	\$ 29,300.00
Expenses						
Labor						
Wages	1,622.40	1,006.23	3,596.23	850.00	11,238.00	10,388.00
Training Wages	-	-	1,807.10	-	2,500.00	2,500.00
Bonus Wages	9.60	1.00	110.18	-	150.00	150.00
Payroll Taxes	124.81	75.43	421.80	65.00	1,062.43	997.43
Unemployment Expense	17.01	0.64	-	2.00	-	(2.00)
Work Comp	207.74	9.83	30.49	5.00	365.00	360.00
Health Insurance	46.80	83.86	-	-	661.00	661.00
Other Benefits	10.05	2.18	1.66	-	23.00	23.00
Total Labor	\$ 2,038.41	\$ 1,179.17	\$ 5,967.46	\$ 922.00	\$ 15,999.43	\$ 15,077.43
Other Operating						
Assistive Technology	-	95.10	82.36	-	100.00	100.00
Dues & Subscription	-	5.06	-	-	-	-

Community Connections, Inc.
FY20 Budget

Children's Extensive Support	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Home / Vehicle Modification	-	-	22,745.45	-	25,000.00	25,000.00
Insurance-Cyber Policy	7.77	1.93	1.20	10.00	10.00	-
Insurance- Professional & GL	32.71	8.04	6.38	15.00	20.00	5.00
Professional Services Other	11,400.00	15,100.00	5,520.00	14,000.00	6,000.00	(8,000.00)
Prof Serv Personal Care	-	-	785.45	-	-	-
Prof Serv - Psych Exam (CM Use)	-	-	-	-	-	-
Prof Serv Respite	20,800.00	21,075.00	15,872.73	20,000.00	22,000.00	2,000.00
Prof Serv Vision	-	-	319.64	-	400.00	400.00
Service Charges	158.34	170.00	223.64	-	-	-
Onboarding	-	0.76	1,790.62	-	1,000.00	1,000.00
Staff Mileage	4.50	1.56	4.75	-	-	-
Supplies Medical	-	-	1,684.08	-	1,500.00	1,500.00
Telephone	-	-	-	-	-	-
Total Other Operating	\$ 32,403.32	\$ 36,457.45	\$ 49,036.30	\$ 34,025.00	\$ 56,030.00	\$ 22,005.00
Total Expenses	\$ 34,441.73	\$ 37,636.62	\$ 55,003.76	\$ 34,947.00	\$ 72,029.43	\$ 37,082.43
Net Operating Surplus (Deficit)	\$ 22,117.39	\$ 7,153.84	\$ 7,028.73	\$ 15,053.00	\$ 7,270.57	\$ (7,782.43)
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	22,117.39	7,153.84	7,028.73	15,053.00	7,270.57	(7,782.43)

Community Connections, Inc.
FY20 Budget

EI - Management	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
EI - Trust	-	-	243.27	-	-	-
Management Fee-State	49,746.00	38,637.47	75,551.23	101,492.00	83,129.00	(18,363.00)
Indirect Fee	-	-	24,268.73	29,160.90	31,114.00	1,953.10
Broker Fee - Trust	1,354.57	3,434.97	2,166.75	3,985.00	2,300.00	(1,685.00)
Total State Funded	\$ 51,100.57	\$ 42,072.44	\$ 102,229.99	\$ 134,637.90	\$ 116,543.00	\$ (18,094.90)
Other						
United Way	5,255.48	-	-	-	-	-
Grants	2,002.64	-	-	-	-	-
Total Other	\$ 7,258.12	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 58,358.69	\$ 42,072.44	\$ 102,229.99	\$ 134,637.90	\$ 116,543.00	\$ (18,094.90)
Expenses						
Labor						
Wages	37,272.48	30,712.83	59,849.28	78,084.00	67,870.00	(10,214.00)
Training Wages	1,955.02	-	-	1,500.00	-	(1,500.00)
Bonus Wages	72.00	15.00	44.73	15.00	50.00	35.00
Payroll Taxes	3,197.15	2,308.77	4,422.67	6,089.33	5,306.50	(782.83)
Unemployment Expense	54.76	2.35	-	115.00	-	(115.00)
Work Comp	395.75	275.46	393.17	420.00	874.00	454.00
Health Insurance	1,852.04	2,812.48	8,079.61	12,340.00	6,598.00	(5,742.00)
Other Benefits	73.97	60.44	155.11	75.00	225.00	150.00
Total Labor	\$ 44,873.17	\$ 36,187.33	\$ 72,944.56	\$ 98,638.33	\$ 80,923.50	\$ (17,714.83)
Other Operating						
Advertising	-	833.12	16.36	-	-	-

Community Connections, Inc.
FY20 Budget

EI - Management	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Computer / IT Expense	118.00	135.99	-	185.00	685.00	500.00
Depreciation & Amortization	2,079.91	2,109.58	2,195.97	2,100.00	2,100.00	-
Dues & Subscription	-	-	-	-	-	-
Insurance-Cyber Policy	53.43	50.34	112.80	50.00	120.00	70.00
Insurance- Professional & GL	245.51	222.79	221.66	220.00	175.00	(45.00)
Insurance - Property	60.04	17.49	-	25.00	-	(25.00)
Meetings	281.46	313.94	277.21	325.00	325.00	-
Professional Development	-	10.00	-	200.00	200.00	-
Onboarding	62.15	25.99	141.00	600.00	600.00	-
Staff Training In-service	-	11.89	-	-	-	-
Staff Acknowledgement	106.76	-	-	-	-	-
Staff Mileage	340.50	215.40	319.75	200.00	200.00	-
Supplies Office	23.58	10.25	62.92	100.00	100.00	-
Supplies Program or Event	-	-	20.99	-	-	-
Total Other Operating	\$ 3,371.34	\$ 3,956.78	\$ 3,368.66	\$ 4,005.00	\$ 4,505.00	\$ 500.00
Total Expenses	\$ 48,244.51	\$ 40,144.11	\$ 76,313.23	\$ 102,643.33	\$ 85,428.50	\$ (17,214.83)
Net Operating Surplus (Deficit)	\$ 10,114.18	\$ 1,928.33	\$ 25,916.76	\$ 31,994.57	\$ 31,114.50	\$ (880.07)
Non Operating Revenue / Expenses						
ACA Penalty	(303.04)	-	-	-	-	
Total Other Expenses	\$ (303.04)	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	9,811.14	1,928.33	25,916.76	31,994.57	31,114.50	(880.07)

Community Connections, Inc.
FY20 Budget

EI - Other Insurance	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue					*In 510 budget now	
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
Early Intervention	11,781.00	27,858.75	-	1,200.00	-	(1,200.00)
EI - Other Insurance	44,309.80	58,929.60	76,289.13	52,565.45	-	(52,565.45)
Total State Funded	\$ 56,090.80	\$ 86,788.35	\$ 76,289.13	\$ 53,765.45	\$ -	\$ (53,765.45)
Other						
Total Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 56,090.80	\$ 86,788.35	\$ 76,289.13	\$ 53,765.45	\$ -	\$ (53,765.45)
Expenses						
Labor						
Wages	62,154.50	38,716.04	46,094.52	42,792.00	-	(42,792.00)
Bonus Wages	12.00	2.50	2.73	2.50	-	(2.50)
Payroll Taxes	4,755.69	2,956.85	3,526.45	3,275.00	-	(3,275.00)
Unemployment Expense	35.08	63.73	-	65.00	-	(65.00)
Work Comp	453.56	354.22	1,546.58	2,350.00	-	(2,350.00)
Health Insurance	58.44	289.86	199.54	340.00	-	(340.00)
Other Benefits	83.78	6.88	42.88	80.00	-	(80.00)
Total Labor	\$ 67,553.05	\$ 42,390.08	\$ 51,412.70	\$ 48,904.50	\$ -	\$ (48,904.50)
Other Operating						
Insurance-Cyber Policy	59.14	65.68	60.60	85.00	-	(85.00)
Insurance- Professional & GL	279.96	267.56	222.35	410.00	-	(410.00)
Staff Mileage	3,461.31	1,324.20	3,718.47	1,200.00	-	(1,200.00)
Total Other Operating	\$ 3,800.41	\$ 1,657.44	\$ 4,001.42	\$ 1,695.00	\$ -	\$ (1,695.00)
Total Expenses	\$ 71,353.46	\$ 44,047.52	\$ 55,414.12	\$ 50,599.50	\$ -	\$ (50,599.50)

Community Connections, Inc.
FY20 Budget

EI - Other Insurance	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Net Operating Surplus (Deficit)	\$ (15,262.66)	\$ 42,740.83	\$ 20,875.00	\$ 3,165.95	\$ -	\$ (3,165.95)
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	(15,262.66)	42,740.83	20,875.00	3,165.95	-	(3,165.95)

Community Connections, Inc.
FY20 Budget

CHCBS	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
CHCBS Revenue	10,549.44	9,456.84	6,899.98	9,030.41	6,825.82	(2,204.59)
Total Medicaid	\$ 10,549.44	\$ 9,456.84	\$ 6,899.98	\$ 9,030.41	\$ 6,825.82	\$ (2,204.59)
State Funded						
Total State Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
Total Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 10,549.44	\$ 9,456.84	\$ 6,899.98	\$ 9,030.41	\$ 6,825.82	\$ (2,204.59)
Expenses						
Labor						
Wages	10,418.78	7,763.89	7,109.27	7,260.00	7,330.00	70.00
Bonus Wages	12.00	2.50	2.73	2.50	5.00	2.50
Payroll Taxes	797.94	583.97	544.07	555.00	561.13	6.13
Unemployment Expense	17.17	5.24	-	10.00	-	(10.00)
Work Comp	104.16	74.40	46.60	40.00	37.00	(3.00)
Health Insurance	58.47	156.83	312.95	339.00	330.00	(9.00)
Other Benefits	19.57	13.72	14.16	15.00	15.00	-
Total Labor	\$ 11,428.09	\$ 8,600.55	\$ 8,029.78	\$ 8,221.50	\$ 8,278.13	\$ 56.63
Other Operating						
Insurance-Cyber Policy	14.23	12.40	10.32	15.00	15.00	-
Insurance- Professional & GL	64.72	50.57	41.26	80.00	45.00	(35.00)
Professional Development	-	-	-	-	-	-
Staff Mileage	375.30	358.50	368.51	385.00	330.00	(55.00)
Total Other Operating	\$ 454.25	\$ 421.47	\$ 420.09	\$ 480.00	\$ 390.00	\$ (90.00)
Total Expenses	\$ 11,882.34	\$ 9,022.02	\$ 8,449.87	\$ 8,701.50	\$ 8,668.13	\$ (33.37)

Community Connections, Inc.
FY20 Budget

CHCBS	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Net Operating Surplus (Deficit)	\$ (1,332.90)	\$ 434.82	\$ (1,549.89)	\$ 328.91	\$ (1,842.31)	\$ (2,171.22)
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	(1,332.90)	434.82	(1,549.89)	328.91	(1,842.31)	(2,171.22)

Community Connections, Inc.
FY20 Budget

State SLS-Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
State SLS	30,976.99	23,748.25	34,745.11	28,000.00	34,010.66	6,010.66
Management Fee-State	6,603.42	5,099.38	5,211.77	4,200.00	5,101.60	901.60
Onboarding (AS) / WL Management (CM)	1,293.73	681.08	940.45	700.00	1,000.00	300.00
Total State Funded	\$ 38,874.14	\$ 29,528.71	\$ 40,897.33	\$ 32,900.00	\$ 40,112.26	\$ 7,212.26
Other						
Town of Mancos Contribution	-	-	681.82	-	625.00	625.00
Grants	-	10.00	-	-	-	-
Miscellaneous Revenue	-	50.00	-	-	-	-
Total Other	\$ -	\$ 60.00	\$ 681.82	\$ -	\$ 625.00	\$ 625.00
Total Revenue	\$ 38,874.14	\$ 29,588.71	\$ 41,579.15	\$ 32,900.00	\$ 40,737.26	\$ 7,837.26
Expenses						
Labor						
Wages	19,564.78	17,062.56	15,504.99	17,120.00	17,355.00	235.00
Training Wages	978.58	421.85	1,269.11	500.00	1,500.00	1,000.00
Bonus Wages	134.40	8.00	5.45	10.00	10.00	-
Payroll Taxes	1,361.16	953.49	872.84	1,322.25	1,443.17	120.92
Unemployment Expense	49.70	6.91	-	30.00	-	(30.00)
Work Comp	1,046.97	1,086.51	562.28	665.00	660.00	(5.00)
Health Insurance	116.97	302.45	125.57	275.00	330.00	55.00
Other Benefits	48.39	35.58	34.35	10.00	35.00	25.00
Total Labor	\$ 23,300.95	\$ 19,877.35	\$ 18,374.60	\$ 19,932.25	\$ 21,333.17	\$ 1,400.92
Other Operating						

Community Connections, Inc.
FY20 Budget

State SLS-Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Advertising	-	223.65	3.31	-	-	-
Assistive Technology	139.47	-	-	-	-	-
Building Janitorial	32.36	7.20	0.27	50.00	45.00	(5.00)
Building / Occupancy Maintenance	211.14	97.99	86.90	300.00	150.00	(150.00)
Computer / IT Expense	364.09	157.50	191.86	999.99	700.00	(299.99)
Customer Acknowledgement	100.00	31.89	75.05	500.00	300.00	(200.00)
Depreciation & Amortization	316.46	349.51	222.32	350.00	350.00	-
Development	3.77	3.02	-	-	-	-
Dues & Subscription	1.98	-	-	25.00	-	(25.00)
Equipment Lease	29.67	33.41	24.71	150.00	100.00	(50.00)
Insurance-Automobile	200.71	100.47	97.08	-	100.00	100.00
Insurance-Cyber Policy	35.63	30.79	24.96	35.00	25.00	(10.00)
Insurance- Professional & GL	159.61	131.17	106.25	160.00	125.00	(35.00)
Insurance - Property	74.89	31.32	14.04	40.00	20.00	(20.00)
Insurance - Umbrella	256.63	145.14	70.44	-	70.00	70.00
Interest Building	-	-	(0.21)	-	-	-
Meetings	71.07	29.14	18.93	200.00	-	(200.00)
Moving expense	35.28	1.84	-	-	-	-
Pest Control	-	1.00	-	-	-	-
Professional Development	171.71	25.47	-	350.00	200.00	(150.00)
Prof Serv Behavioral	-	343.20	-	-	-	-
Prof Serv Dental	95.00	-	-	120.00	120.00	-
Prof Serv Host Home	-	-	43.64	-	-	-
Professional Services Other	1,015.56	1,455.16	161.24	70.00	527.28	457.28
Prof Serv Vision	362.00	-	-	-	-	-
Purchased Recreation	0.45	-	-	-	-	-
Service Charges	171.20	170.92	223.64	25.00	25.00	-
Onboarding	143.44	106.02	14.30	325.00	250.00	(75.00)
Staff Training In-service	-	17.77	-	350.00	200.00	(150.00)
Staff Acknowledgement	71.79	-	174.55	250.00	200.00	(50.00)
Staff Mileage	2,279.87	1,483.55	1,648.15	1,500.00	1,500.00	-
Supplies Household	0.60	-	-	-	-	-

Community Connections, Inc.
FY20 Budget

State SLS-Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Supplies Medical	-	1.26	-	-	-	-
Supplies Office	19.61	17.28	16.63	100.00	50.00	(50.00)
Supplies Postage & Shipping	-	0.55	-	-	-	-
Supplies Printing & Reproduction	0.42	12.26	2.17	-	-	-
Supplies Program or Event	12.55	0.26	0.29	50.00	50.00	-
Telephone	26.39	6.14	16.36	100.00	60.00	(40.00)
Transportation	525.00	470.00	973.09	200.00	600.00	400.00
Utilities	144.05	62.54	46.51	200.00	150.00	(50.00)
Vehicle fuel	25.69	46.00	404.21	-	200.00	200.00
Vehicle maintenance	-	-	34.93	-	-	-
Total Other Operating	\$ 7,098.09	\$ 5,593.42	\$ 4,695.61	\$ 6,449.99	\$ 6,117.28	\$ (332.71)
Total Expenses	\$ 30,399.04	\$ 25,470.77	\$ 23,070.21	\$ 26,382.24	\$ 27,450.45	\$ 1,068.21
Net Operating Surplus (Deficit)	\$ 8,475.10	\$ 4,117.94	\$ 18,508.94	\$ 6,517.76	\$ 13,286.81	\$ 6,769.05
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	8,475.10	4,117.94	18,508.94	6,517.76	13,286.81	6,769.05

Community Connections, Inc.
FY20 Budget

State SLS-Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
State SLS	38,748.24	32,055.11	64,988.81	48,000.00	78,000.00	30,000.00
Management Fee-State	7,142.21	6,343.23	9,748.31	7,200.00	11,700.00	4,500.00
Onboarding (AS) / WL Management (CM)	2,376.69	1,965.48	409.85	-	1,500.00	1,500.00
Total State Funded	\$ 48,267.14	\$ 40,363.82	\$ 75,146.98	\$ 55,200.00	\$ 91,200.00	\$ 36,000.00
Other						
Town of Ignacio Contribution	-	-	727.28	-	667.00	667.00
Grants	-	10.00	-	-	-	-
Miscellaneous Revenue	2,684.00	989.34	-	400.00	-	(400.00)
Total Other	\$ 2,684.00	\$ 999.34	\$ 727.28	\$ 400.00	\$ 667.00	\$ 267.00
Total Revenue	\$ 50,951.14	\$ 41,363.16	\$ 75,874.25	\$ 55,600.00	\$ 91,867.00	\$ 36,267.00
Expenses						
Labor						
Wages	37,881.97	31,127.37	44,145.82	23,925.00	56,437.00	32,512.00
Training Wages	2,219.38	1,166.16	394.07	600.00	1,000.00	400.00
Bonus Wages	79.20	12.50	3.27	12.50	-	(12.50)
Payroll Taxes	2,930.58	2,251.36	3,149.57	1,850.00	4,393.93	2,543.93
Unemployment Expense	46.89	15.04	-	35.00	46.00	11.00
Work Comp	1,512.88	1,893.25	1,520.30	1,180.00	(47.31)	(1,227.31)
Health Insurance	327.51	586.89	462.59	400.00	2,356.00	1,956.00
Other Benefits	68.35	61.96	47.80	50.00	165.00	115.00
Total Labor	\$ 45,066.76	\$ 37,114.53	\$ 49,723.43	\$ 28,052.50	\$ 64,350.62	\$ 36,298.12
Other Operating						

Community Connections, Inc.
FY20 Budget

State SLS-Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Advertising	-	1,580.72	3.29	-	-	-
Assistive Technology	50.00	-	-	-	-	-
Building Janitorial	-	-	0.36	-	-	-
Building / Occupancy Maintenance	-	2.02	51.95	-	-	-
Computer / IT Expense	281.91	148.30	218.65	399.95	500.00	100.05
Depreciation & Amortization	316.46	349.51	222.32	350.00	350.00	-
Development	3.74	3.02	-	-	-	-
Dues & Subscription	1.98	-	-	-	-	-
Equipment Lease	-	12.51	17.97	20.00	20.00	-
Office Equipment Maintenance	-	1.86	2.65	-	-	-
Insurance-Automobile	-	-	-	-	-	-
Insurance-Cyber Policy	49.15	54.22	34.80	65.00	35.00	(30.00)
Insurance- Professional & GL	227.07	228.39	179.84	300.00	300.00	-
Insurance - Property	-	13.05	-	15.00	-	(15.00)
Insurance - Umbrella	-	-	-	-	-	-
Meetings	36.38	61.15	18.68	50.00	50.00	-
Pest Control	-	2.49	-	-	-	-
Professional Development	16.93	37.39	-	100.00	-	(100.00)
Prof Serv Behavioral	2,850.00	-	653.53	-	8,000.00	8,000.00
Prof Serv Dental	-	-	995.48	-	-	-
Professional Services Other	-	49.00	103.64	85.00	125.00	40.00
Professional Services-Other In- kind	-	-	96.36	-	-	-
Prof Serv Vision	-	-	-	-	-	-
Purchased Recreation	-	-	-	-	-	-
Service Charges	169.74	170.84	223.64	-	300.00	300.00
Onboarding	140.38	111.46	14.26	1,650.00	-	(1,650.00)
Staff Training In-service	-	364.18	-	500.00	-	(500.00)
Staff Acknowledgement	68.37	40.00	0.17	100.00	-	(100.00)
Staff Mileage	1,933.64	945.38	1,654.85	1,000.00	2,000.00	1,000.00
Supplies Office	10.25	18.74	7.94	10.00	-	(10.00)

Community Connections, Inc.
FY20 Budget

State SLS-Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Supplies Printing & Reproduction	7.90	-	-	-	-	-
Supplies Program or Event	4.10	-	1.32	-	-	-
Telephone	167.91	126.08	420.00	50.00	150.00	100.00
Transportation	295.00	702.00	230.18	900.00	150.00	(750.00)
Utilities	-	34.85	65.32	50.00	70.00	20.00
Vehicle fuel	20.00	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total Other Operating	\$ 6,650.91	\$ 5,057.16	\$ 5,217.20	\$ 5,644.95	\$ 12,050.00	\$ 6,405.05
Total Expenses	\$ 51,717.67	\$ 42,171.69	\$ 54,940.63	\$ 33,697.45	\$ 76,400.62	\$ 42,703.17
Net Operating Surplus (Deficit)	\$ (766.53)	\$ (808.53)	\$ 20,933.63	\$ 21,902.55	\$ 15,466.38	\$ (6,436.17)
Non Operating Revenue / Expenses						
ACA Penalty	(303.04)	-	-	-	-	
Total Other Expenses	\$ (303.04)	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	(1,069.57)	(808.53)	20,933.63	21,902.55	15,466.38	(6,436.17)

Community Connections, Inc.
FY20 Budget

Client Work	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
Total State Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
OJT Revenue	18,818.45	17,388.05	14,255.11	17,850.00	22,275.00	4,425.00
Total Other	\$ 18,818.45	\$ 17,388.05	\$ 14,255.11	\$ 17,850.00	\$ 22,275.00	\$ 4,425.00
Total Revenue	\$ 18,818.45	\$ 17,388.05	\$ 14,255.11	\$ 17,850.00	\$ 22,275.00	\$ 4,425.00
Expenses						
Labor						
Wages	11,559.21	15,984.26	15,587.11	15,080.00	16,748.72	1,668.72
Training Wages	-	245.70	12.11	250.00	300.00	50.00
Bonus Wages	50.00	-	54.55	-	50.00	50.00
Payroll Taxes	888.09	1,216.09	1,182.53	1,155.00	1,308.05	153.05
Unemployment Expense	3.35	-	-	-	-	-
Work Comp	76.74	885.29	515.14	500.00	683.95	183.95
Other Benefits	-	-	-	-	-	-
Total Labor	\$ 12,577.39	\$ 18,331.34	\$ 17,351.43	\$ 16,985.00	\$ 19,090.72	\$ 2,105.72
Other Operating						
Advertising	-	74.00	-	-	-	-
Insurance-Cyber Policy	10.00	21.85	21.72	15.00	22.00	7.00
Insurance- Professional & GL	47.34	99.55	82.31	80.00	80.00	-
Onboarding	-	6.85	-	-	-	-
Staff Mileage	-	35.70	78.55	-	60.00	60.00
Telephone	-	45.00	-	-	-	-
Total Other Operating	\$ 57.34	\$ 282.95	\$ 182.57	\$ 95.00	\$ 162.00	\$ 67.00

Community Connections, Inc.
FY20 Budget

Client Work	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Total Expenses	\$ 12,634.73	\$ 18,614.29	\$ 17,534.01	\$ 17,080.00	\$ 19,252.72	\$ 2,172.72
Net Operating Surplus (Deficit)	\$ 6,183.72	\$ (1,226.24)	\$ (3,278.90)	\$ 770.00	\$ 3,022.28	\$ 2,252.28
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	6,183.72	(1,226.24)	(3,278.90)	770.00	3,022.28	2,252.28

Community Connections, Inc.
FY20 Budget

Medicaid SLS - Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Behavioral	698.32	-	445.79	-	-	-
Supplies Disposable	-	61.00	-	-	700.00	700.00
Vision	2,739.00	1,202.00	265.09	3,430.00	3,200.00	(230.00)
Medicaid SLS	120,299.31	96,395.10	97,172.07	88,918.50	104,056.31	15,137.81
Respite - Medicaid SLS	1,059.84	1,605.44	6,616.53	4,635.70	1,834.81	(2,800.89)
Home / Vehicle Modification	1,445.60	885.00	765.82	-	-	-
Personal Care-SLS	18,498.15	12,354.22	5,558.44	11,596.20	10,489.50	(1,106.70)
Specialized Habilitation-SLS	-	-	-	1,003.80	-	(1,003.80)
Total Medicaid	\$ 144,740.22	\$ 112,502.76	\$ 110,823.74	\$ 109,584.20	\$ 120,280.62	\$ 10,696.42
State Funded						
Onboarding (AS) / WL Management (CM)	6,961.30	5,339.59	3,875.54	5,000.00	5,900.00	900.00
Provider Incentive Funding-SLS	14,368.50	-	-	-	-	-
Total State Funded	\$ 21,329.80	\$ 5,339.59	\$ 3,875.54	\$ 5,000.00	\$ 5,900.00	\$ 900.00
Other						
Montezuma Contribution	-	-	4,483.64	-	4,110.00	4,110.00
City of Cortez Contribution	-	-	818.18	-	750.00	750.00
Town of Mancos Contribution	-	-	681.82	-	625.00	625.00
Grants	-	25.00	-	-	-	-
Miscellaneous Revenue	-	160.00	-	-	-	-
Total Other	\$ -	\$ 185.00	\$ 5,983.64	\$ -	\$ 5,485.00	\$ 5,485.00
Total Revenue	\$ 166,070.02	\$ 118,027.35	\$ 120,682.92	\$ 114,584.20	\$ 131,665.62	\$ 17,081.42
Expenses						
Labor						
Wages	131,134.70	107,361.21	99,530.55	116,835.00	101,012.00	(15,823.00)
Training Wages	5,719.76	5,651.39	4,162.43	6,500.00	5,500.00	(1,000.00)

Community Connections, Inc.
FY20 Budget

Medicaid SLS - Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Bonus Wages	1,789.40	417.00	182.73	420.00	400.00	(20.00)
Payroll Taxes	10,376.25	8,209.93	7,621.67	9,467.26	8,178.77	(1,288.49)
Unemployment Expense	135.61	18.66	-	170.00	85.00	(85.00)
Work Comp	4,844.42	6,881.20	3,519.92	5,800.00	3,518.00	(2,282.00)
Health Insurance	9,342.01	12,303.20	13,001.52	16,052.00	13,700.00	(2,352.00)
Other Benefits	217.98	228.20	240.87	225.00	170.00	(55.00)
Total Labor	\$ 163,560.13	\$ 141,070.79	\$ 128,259.69	\$ 155,469.26	\$ 132,563.77	\$ (22,905.49)
Other Operating						
Advertising	197.98	181.73	8.24	-	-	-
Assistive Technology	1,098.94	443.99	-	500.00	761.00	261.00
Building Janitorial	30.57	14.40	0.55	100.00	50.00	(50.00)
Building / Occupancy Maintenance	269.81	194.42	225.60	150.00	150.00	-
Computer / IT Expense	801.22	557.97	788.40	1,400.03	1,400.00	(0.03)
Customer Acknowledgement	217.00	80.28	75.05	150.00	200.00	50.00
Depreciation & Amortization	2,093.16	2,289.47	1,645.15	2,300.00	2,000.00	(300.00)
Development	9.42	7.56	-	-	-	-
Dues & Subscription	4.95	-	-	-	-	-
Equipment Lease	35.40	66.88	49.55	-	-	-
Insurance-Automobile	319.38	476.50	464.64	275.00	475.00	200.00
Insurance-Cyber Policy	156.03	192.09	175.32	180.00	180.00	-
Insurance- Professional & GL	725.06	841.20	690.16	875.00	875.00	-
Insurance - Property	7.76	21.78	28.08	20.00	30.00	10.00
Insurance - Umbrella	406.50	695.09	344.04	400.00	400.00	-
Interest Building	-	-	(0.44)	-	-	-
Meetings	112.91	72.86	47.32	50.00	50.00	-
Moving expense	37.76	3.68	-	-	-	-
Pest Control	-	2.00	-	-	-	-
Professional Development	207.14	612.78	-	400.00	300.00	(100.00)
Prof Serv Behavioral	665.00	-	-	-	-	-
Prof Serv Dental	(222.00)	-	-	-	-	-
Prof Serv Medical	350.00	-	-	-	-	-

Community Connections, Inc.
FY20 Budget

Medicaid SLS - Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Professional Services Other	75.00	122.50	913.64	300.00	700.00	400.00
Prof Serv Respite	-	1,200.00	1,309.09	1,200.00	1,200.00	-
Prof Serv Vision	1,167.00	1,394.00	223.64	1,500.00	2,800.00	1,300.00
Purchased Recreation	200.00	277.00	1,120.91	-	-	-
Service Charges	406.38	459.40	223.64	25.00	200.00	175.00
Onboarding	412.62	362.72	46.78	600.00	200.00	(400.00)
Staff Training In-service	454.82	97.06	174.33	300.00	200.00	(100.00)
Staff Acknowledgement	398.38	15.00	81.82	150.00	150.00	-
Staff Mileage	7,826.42	8,233.18	7,575.38	7,500.00	7,500.00	-
Supplies Household	1.08	-	-	-	-	-
Supplies Medical	-	50.34	122.18	-	-	-
Supplies Office	51.29	36.16	33.32	50.00	50.00	-
Supplies Postage & Shipping	-	1.10	-	25.00	-	(25.00)
Supplies Printing & Reproduction	1.05	16.55	4.46	-	-	-
Supplies Program or Event	2.83	0.54	0.59	-	-	-
Telephone	67.79	(7.21)	16.36	100.00	50.00	(50.00)
Transportation	3,560.00	2,473.50	300.00	1,600.00	200.00	(1,400.00)
Utilities	124.24	97.64	93.21	200.00	200.00	-
Vehicle fuel	625.23	218.17	276.44	300.00	300.00	-
Vehicle maintenance	21.73	28.40	-	50.00	-	(50.00)
Wellness	-	-	38.18	-	40.00	40.00
Total Other Operating	\$ 22,919.85	\$ 21,830.73	\$ 17,095.61	\$ 20,700.03	\$ 20,661.00	\$ (39.03)
Total Expenses	\$ 186,479.98	\$ 162,901.52	\$ 145,355.30	\$ 176,169.29	\$ 153,224.77	\$ (22,944.52)
Net Operating Surplus (Deficit)	\$ (20,409.96)	\$ (44,874.17)	\$ (24,672.38)	\$ (61,585.09)	\$ (21,559.15)	\$ 40,025.94
Non Operating Revenue / Expenses						
ACA Penalty	(606.08)	-	-	-	-	
Total Other Expenses	\$ (606.08)	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	(21,016.04)	(44,874.17)	(24,672.38)	(61,585.09)	(21,559.15)	40,025.94

Community Connections, Inc.
FY20 Budget

Medicaid SLS - Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Transportation	-	-	(171.49)	-	-	-
Behavioral	14,365.44	4,046.40	4,792.23	5,400.00	5,050.00	(350.00)
Supplies Disposable	203.00	71.00	449.45	200.00	550.00	350.00
Dental	-	-	-	-	-	-
Vision	4,090.00	2,680.00	2,481.82	3,500.00	3,000.00	(500.00)
Medicaid SLS	199,851.78	177,147.23	169,965.33	195,000.00	169,680.00	(25,320.00)
Respite - Medicaid SLS	19,757.79	18,567.90	16,675.42	19,200.00	15,000.00	(4,200.00)
Home / Vehicle Modification	1,185.80	-	720.00	1,200.00	1,000.00	(200.00)
Personal Care-SLS	39,263.40	42,817.54	39,222.20	50,000.00	47,000.00	(3,000.00)
Supported Comm Conn -SLS	-	-	-	-	-	-
Total Medicaid	\$ 278,717.21	\$ 245,330.07	\$ 234,134.96	\$ 274,500.00	\$ 241,280.00	\$ (33,220.00)
State Funded						
Onboarding (AS) / WL Management (CM)	11,647.12	11,446.95	7,235.18	9,000.00	6,500.00	(2,500.00)
Provider Incentive Funding-SLS	25,544.01	-	-	-	-	-
Total State Funded	\$ 37,191.13	\$ 11,446.95	\$ 7,235.18	\$ 9,000.00	\$ 6,500.00	\$ (2,500.00)
Other						
La Plata County Contribution	12,000.00	-	10,909.09	5,500.00	9,000.00	3,500.00
City of Durango	6,753.51	30,400.00	17,454.55	24,000.00	16,000.00	(8,000.00)
Town of Bayfield Contribution	-	-	1,309.09	-	1,200.00	1,200.00
Town of Ignacio Contribution	-	-	363.63	-	333.00	333.00
Grants	34,293.00	25.00	-	-	-	-
Total Other	\$ 53,046.51	\$ 30,425.00	\$ 30,036.36	\$ 29,500.00	\$ 26,533.00	\$ (2,967.00)
Total Revenue	\$ 368,954.85	\$ 287,202.02	\$ 271,406.50	\$ 313,000.00	\$ 274,313.00	\$ (38,687.00)
Expenses						
Labor						

Community Connections, Inc.
FY20 Budget

Medicaid SLS - Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Wages	245,276.99	230,955.90	220,585.33	237,810.00	228,400.00	(9,410.00)
Training Wages	8,310.78	10,196.49	5,662.69	8,000.00	5,000.00	(3,000.00)
Bonus Wages	2,968.90	746.50	672.00	750.00	750.00	-
Payroll Taxes	19,613.65	17,963.81	17,256.15	17,668.90	17,912.47	243.57
Unemployment Expense	265.30	16.09	-	360.00	185.00	(175.00)
Work Comp	9,049.88	14,595.26	7,640.56	13,400.00	8,415.00	(4,985.00)
Health Insurance	5,840.69	11,903.50	7,922.23	15,594.00	7,953.05	(7,640.95)
Other Benefits	407.95	519.38	480.41	475.00	466.00	(9.00)
Total Labor	\$ 291,734.14	\$ 286,896.93	\$ 260,219.38	\$ 294,057.90	\$ 269,081.52	\$ (24,976.38)
Other Operating						
Advertising	1,391.39	3,428.13	8.24	-	-	-
Assistive Technology	496.70	50.00	95.67	-	100.00	100.00
Building Janitorial	7.64	43.01	1.52	-	-	-
Building / Occupancy Maintenance	67.46	19.74	219.92	-	210.00	210.00
Computer / IT Expense	722.53	1,093.92	1,912.70	2,800.01	2,300.00	(500.01)
Customer Acknowledgement	-	-	56.31	-	200.00	200.00
Depreciation & Amortization	2,166.41	2,289.48	1,645.15	2,300.00	2,000.00	(300.00)
Development	9.42	7.56	-	-	-	-
Dues & Subscription	4.95	-	-	-	-	-
Equipment Lease	8.86	62.49	76.01	60.00	75.00	15.00
Office Equipment Maintenance	-	7.88	11.20	-	15.00	15.00
Home / Vehicle Modification	-	-	635.81	-	1,000.00	1,000.00
Insurance-Automobile	369.81	132.65	149.40	225.00	150.00	(75.00)
Insurance-Cyber Policy	292.57	409.38	349.20	360.00	350.00	(10.00)
Insurance- Professional & GL	1,356.23	1,814.87	1,472.04	1,725.00	1,500.00	(225.00)
Insurance - Property	-	55.35	-	50.00	-	(50.00)
Insurance - Umbrella	497.18	(111.68)	-	315.00	-	(315.00)
Meetings	119.64	82.86	47.32	80.00	50.00	(30.00)
Moving expense	1.24	-	-	-	-	-
Payroll and HR IS	-	-	-	-	-	-
Pest Control	-	10.58	-	-	-	-

Community Connections, Inc.
FY20 Budget

Medicaid SLS - Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Professional Development	241.39	302.29	-	250.00	150.00	(100.00)
Prof Serv Behavioral	9,015.00	4,200.00	3,272.73	4,300.00	2,600.00	(1,700.00)
Prof Serv Dental	600.00	1,954.05	-	-	-	-
Prof Serv Mentorship	560.00	1,120.00	449.08	-	400.00	400.00
Professional Services Other	2,164.05	7,314.14	2,940.00	2,565.00	3,980.00	1,415.00
Prof Serv Personal Care	823.05	1,902.13	844.75	-	900.00	900.00
Prof Serv Respite	3,750.00	1,800.00	654.55	2,000.00	900.00	(1,100.00)
Prof Serv Vision	5,351.29	2,635.80	2,425.64	3,000.00	3,000.00	-
Purchased Recreation	-	360.00	-	-	200.00	200.00
Service Charges	404.24	461.06	223.64	-	275.00	275.00
Onboarding	1,038.39	749.64	2,131.99	1,900.00	2,000.00	100.00
Staff Training In-service	665.17	742.58	670.90	750.00	600.00	(150.00)
Staff Acknowledgement	999.91	72.18	329.07	500.00	300.00	(200.00)
Staff Mileage	14,680.12	14,338.03	13,489.99	14,500.00	13,000.00	(1,500.00)
Supplies Medical	109.09	112.00	244.36	150.00	300.00	150.00
Supplies Office	28.12	156.81	82.12	150.00	20.00	(130.00)
Supplies Printing & Reproduction	24.52	30.76	-	50.00	-	(50.00)
Supplies Program or Event	30.25	174.99	380.40	20.00	300.00	280.00
Telephone	1,132.54	682.79	183.27	1,000.00	200.00	(800.00)
Transportation	2,037.00	2,348.00	2,190.55	2,300.00	2,000.00	(300.00)
Uncollectible Accounts - Comp	-	-	885.43	-	-	-
Utilities	28.72	152.29	276.41	150.00	300.00	150.00
Vehicle fuel	95.02	175.24	-	100.00	-	(100.00)
Vehicle maintenance	55.79	-	-	-	-	-
Wellness	-	-	152.73	-	200.00	200.00
Total Other Operating	\$ 51,345.69	\$ 51,181.00	\$ 38,508.09	\$ 41,600.01	\$ 39,575.00	\$ (2,025.01)
Total Expenses	\$ 343,079.83	\$ 338,077.93	\$ 298,727.47	\$ 335,657.91	\$ 308,656.52	\$ (27,001.39)
Net Operating Surplus (Deficit)	\$ 25,875.02	\$ (50,875.91)	\$ (27,320.97)	\$ (22,657.91)	\$ (34,343.52)	\$ (11,685.61)
Non Operating Revenue / Expenses						
ACA Penalty	(1,515.20)	-	-	-	-	

Community Connections, Inc.
FY20 Budget

Medicaid SLS - Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Total Other Expenses	\$ (1,515.20)	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	24,359.82	(50,875.91)	(27,320.97)	(22,657.91)	(34,343.52)	(11,685.61)

Community Connections, Inc.
FY20 Budget

Day Program - Holly House	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Transportation	-	-	-	-	-	-
Specialized Habilitation-DD	80,629.62	78,595.88	76,620.31	90,000.00	85,850.00	(4,150.00)
Supported Comm Conn -DD	170,899.59	148,549.20	134,840.21	190,000.00	146,450.00	(43,550.00)
Specialized Habilitation-SLS	813.26	745.94	1,489.78	-	1,616.00	1,616.00
Supported Comm Conn -SLS	13,893.12	5,927.76	6,234.65	7,000.00	6,565.00	(435.00)
Total Medicaid	\$ 266,235.59	\$ 233,818.78	\$ 219,184.95	\$ 287,000.00	\$ 240,481.00	\$ (46,519.00)
State Funded						
Total State Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
La Plata County Contribution	-	11,000.00	-	-	-	-
City of Durango	11,818.65	1,600.00	-	-	-	-
General Donation Revenue	750.00	500.00	-	-	-	-
Purpose Restricted Revenue	1,000.00	-	24,000.00	-	-	-
In-kind Donation	1,485.09	-	-	-	-	-
Grants	-	35.00	1,090.91	-	-	-
Miscellaneous Revenue	-	250.00	-	-	-	-
Total Other	\$ 15,053.74	\$ 13,385.00	\$ 25,090.91	\$ -	\$ -	\$ -
Total Revenue	\$ 281,289.33	\$ 247,203.78	\$ 244,275.86	\$ 287,000.00	\$ 240,481.00	\$ (46,519.00)
Expenses						
Labor						
Wages	209,428.15	157,849.25	214,163.87	190,239.00	224,695.00	34,456.00
Training Wages	2,481.86	4,725.72	3,377.80	2,500.00	3,500.00	1,000.00
Bonus Wages	1,372.80	161.00	387.82	400.00	400.00	-
Payroll Taxes	15,507.55	12,058.53	16,319.33	14,775.13	17,487.52	2,712.39
Unemployment Expense	230.53	52.57	-	280.00	-	(280.00)
Work Comp	7,649.77	9,502.05	7,421.81	8,190.00	6,775.00	(1,415.00)

Community Connections, Inc.
FY20 Budget

Day Program - Holly House	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Health Insurance	20,664.70	7,797.57	13,167.45	21,600.00	7,310.00	(14,290.00)
Other Benefits	345.24	311.21	376.32	375.00	450.00	75.00
Total Labor	\$ 257,680.60	\$ 192,457.90	\$ 255,214.41	\$ 238,359.13	\$ 260,617.52	\$ 22,258.39
Other Operating						
Advertising	1,390.89	1,167.38	11.53	-	-	-
Assistive Technology	1,083.05	-	-	-	-	-
Building Janitorial	7.64	43.01	91.20	100.00	100.00	-
Land Rent-Holly House	9,249.96	9,249.96	9,249.96	9,250.00	9,250.00	-
Building / Occupancy Maintenance	966.72	197.76	4,226.02	3,000.00	7,000.00	4,000.00
Building Mtc - In-kind	1,485.09	-	-	-	-	-
Computer / IT Expense	1,175.39	2,198.34	4,612.01	4,400.04	5,000.00	599.96
Customer Acknowledgement	-	31.48	643.97	700.00	900.00	200.00
Depreciation & Amortization	6,111.92	6,321.57	5,640.00	6,310.00	6,000.00	(310.00)
Development	13.18	10.58	-	-	-	-
Disposal	83.82	-	-	-	-	-
Dues & Subscription	6.93	-	-	-	-	-
Equipment Lease	8.84	973.45	1,394.39	1,500.00	1,400.00	(100.00)
Office Equipment Maintenance	-	143.37	204.04	-	250.00	250.00
Insurance-Automobile	2,737.07	2,814.81	2,713.80	3,050.00	2,800.00	(250.00)
Insurance-Cyber Policy	247.97	267.59	273.60	275.00	275.00	-
Insurance- Professional & GL	1,147.25	1,147.13	961.28	1,350.00	1,000.00	(350.00)
Insurance - Property	1,611.11	1,443.09	1,506.96	1,500.00	1,500.00	-
Insurance - Umbrella	3,424.60	4,059.65	1,963.68	4,400.00	2,000.00	(2,400.00)
Meetings	136.50	261.94	96.60	230.00	200.00	(30.00)
Moving expense	1.24	-	-	-	-	-
Payroll and HR IS	-	-	-	-	-	-
Pest Control	-	192.50	-	-	150.00	150.00
Professional Development	173.85	723.78	578.18	400.00	700.00	300.00
Prof Serv Behavioral	31.69	-	-	-	-	-
Professional Services Other	-	171.50	362.73	685.00	942.00	257.00
Purchased Recreation	1,428.00	735.82	2,120.73	500.00	1,600.00	1,100.00

Community Connections, Inc.
FY20 Budget

Day Program - Holly House	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Service Charges	111.57	146.37	185.38	100.00	100.00	-
Onboarding	832.42	1,152.07	2,132.59	2,000.00	2,000.00	-
Staff Training In-service	571.41	2,755.71	1,297.53	800.00	900.00	100.00
Staff Acknowledgement	739.34	167.13	575.24	800.00	700.00	(100.00)
Staff Mileage	5,911.75	3,637.28	5,427.33	4,000.00	5,500.00	1,500.00
Supplies Household	21.58	80.60	-	-	-	-
Supplies Medical	-	-	-	-	-	-
Supplies Office	904.12	2,573.17	1,200.32	900.00	800.00	(100.00)
Supplies Postage & Shipping	-	26.26	-	-	-	-
Supplies Printing & Reproduction	23.47	42.87	13.64	50.00	-	(50.00)
Supplies Program or Event	1,011.96	1,946.20	1,523.29	1,700.00	1,400.00	(300.00)
Telephone	1,509.56	787.14	1,065.01	800.00	1,000.00	200.00
Temporary Staffing	-	-	-	-	-	-
Utilities	3,613.42	2,714.18	4,590.72	3,200.00	4,000.00	800.00
Vehicle fuel	1,996.97	1,470.60	2,461.99	1,500.00	3,000.00	1,500.00
Vehicle maintenance	1,100.88	2,907.94	3,333.83	1,500.00	2,500.00	1,000.00
Miscellaneous	-	-	-	-	-	-
Total Other Operating	\$ 50,871.16	\$ 52,562.23	\$ 60,457.53	\$ 55,000.04	\$ 62,967.00	\$ 7,966.96
Total Expenses	\$ 308,551.76	\$ 245,020.13	\$ 315,671.93	\$ 293,359.17	\$ 323,584.52	\$ 30,225.35
Net Operating Surplus (Deficit)	\$ (27,262.43)	\$ 2,183.65	\$ (71,396.07)	\$ (6,359.17)	\$ (83,103.52)	\$ (76,744.35)
Non Operating Revenue / Expenses						
ACA Penalty	(1,212.16)	-	-	-	-	
Total Other Expenses	\$ (1,212.16)	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	(28,474.59)	2,183.65	(71,396.07)	(6,359.17)	(83,103.52)	(76,744.35)

Community Connections, Inc.
FY20 Budget

Day Program - Pine Street House	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Specialized Habilitation-DD	132,520.30	136,395.71	129,830.39	118,347.20	142,025.78	23,678.58
Supported Comm Conn -DD	219,557.96	181,290.17	198,992.02	211,728.00	198,918.29	(12,809.71)
Specialized Habilitation-SLS	8,370.62	6,700.96	3,504.15	9,007.20	-	(9,007.20)
Supported Comm Conn -SLS	26,980.65	18,909.62	6,566.99	10,231.20	-	(10,231.20)
Total Medicaid	\$ 387,429.53	\$ 343,296.46	\$ 338,893.55	\$ 349,313.60	\$ 340,944.07	\$ (8,369.53)
State Funded						
Total State Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
Montezuma Contribution	-	-	11,880.00	-	10,890.00	10,890.00
City of Cortez Contribution	-	-	818.18	-	750.00	750.00
General Donation Revenue	2,500.00	-	-	-	-	-
Purpose Restricted Revenue	702.53	-	-	-	-	-
Grants	-	35.00	-	-	-	-
Total Other	\$ 3,202.53	\$ 35.00	\$ 12,698.18	\$ -	\$ 11,640.00	\$ 11,640.00
Total Revenue	\$ 390,632.06	\$ 343,331.46	\$ 351,591.73	\$ 349,313.60	\$ 352,584.07	\$ 3,270.47
Expenses						
Labor						
Wages	226,600.28	195,174.95	265,945.88	223,870.00	306,850.00	82,980.00
Training Wages	7,051.40	5,229.69	4,181.55	5,300.00	5,500.00	200.00
Bonus Wages	2,832.60	462.00	595.64	600.00	600.00	-
Payroll Taxes	17,959.74	14,554.08	19,563.17	17,577.41	23,940.67	6,363.26
Unemployment Expense	561.45	102.13	-	345.00	245.00	(100.00)
Work Comp	11,463.01	11,878.67	9,362.72	10,760.00	8,670.00	(2,090.00)
Health Insurance	3,119.20	18,018.13	31,061.53	27,460.00	30,566.00	3,106.00
Other Benefits	530.87	387.67	447.33	460.00	615.00	155.00
Total Labor	\$ 270,118.55	\$ 245,807.32	\$ 331,157.81	\$ 286,372.41	\$ 376,986.67	\$ 90,614.26

Community Connections, Inc.
FY20 Budget

Day Program - Pine Street House	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Other Operating						
Advertising	1,680.54	3,495.55	11.53	-	-	-
Building Janitorial	1,048.15	622.38	38.64	300.00	200.00	(100.00)
Building / Occupancy Maintenance	3,522.30	5,403.35	4,038.28	5,000.00	6,000.00	1,000.00
Computer / IT Expense	2,783.72	2,520.75	4,762.82	4,550.05	4,550.00	(0.05)
Customer Acknowledgement	455.80	195.76	208.52	700.00	500.00	(200.00)
Depreciation & Amortization	7,927.42	8,398.00	7,176.36	8,400.00	7,600.00	(800.00)
Development	13.18	10.58	-	-	-	-
Dues & Subscription	6.93	-	-	-	-	-
Equipment Lease	481.51	1,055.16	1,734.35	1,740.00	1,740.00	-
Office Equipment Maintenance	67.75	-	-	-	-	-
Insurance-Automobile	1,388.16	2,236.82	2,160.12	2,300.00	2,200.00	(100.00)
Insurance-Cyber Policy	391.89	338.87	325.20	400.00	350.00	(50.00)
Insurance- Professional & GL	1,749.52	1,428.98	1,188.39	1,850.00	1,400.00	(450.00)
Insurance - Property	1,151.60	1,069.29	983.16	1,100.00	1,000.00	(100.00)
Insurance - Umbrella	1,774.57	3,231.38	1,568.40	3,185.00	1,600.00	(1,585.00)
Interest Building	8,120.92	7,612.16	5,605.43	6,200.00	-	(6,200.00)
Meetings	183.42	247.02	523.33	600.00	300.00	(300.00)
Moving expense	465.40	128.80	-	-	-	-
Payroll and HR IS	(10.00)	-	-	-	-	-
Pest Control	-	70.00	-	-	-	-
Professional Development	234.10	657.16	242.92	1,500.00	1,500.00	-
Prof Serv - Legal	-	-	-	-	-	-
Prof Serv Host Home	-	-	-	-	-	-
Professional Services Other	-	171.50	450.00	890.00	1,405.00	515.00
Purchased Recreation	437.16	1,075.50	1,022.73	600.00	600.00	-
Service Charges	262.65	289.56	238.06	-	-	-
Onboarding	1,316.69	809.82	1,234.32	2,500.00	2,000.00	(500.00)
Staff Training In-service	527.80	211.80	227.78	200.00	150.00	(50.00)
Staff Acknowledgement	1,405.02	144.00	544.46	750.00	700.00	(50.00)
Staff Mileage	3,277.32	3,234.62	5,679.82	2,500.00	3,500.00	1,000.00

Community Connections, Inc.
FY20 Budget

Day Program - Pine Street House	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Supplies Medical	206.76	87.97	21.07	200.00	150.00	(50.00)
Supplies Office	1,293.27	2,454.45	1,472.87	800.00	800.00	-
Supplies Postage & Shipping	-	38.50	-	50.00	-	(50.00)
Supplies Printing & Reproduction	19.83	481.63	155.98	100.00	100.00	-
Supplies Program or Event	1,008.26	270.80	228.80	550.00	300.00	(250.00)
Telephone	654.57	231.44	818.18	500.00	350.00	(150.00)
Transportation	-	-	-	-	-	-
Utilities	3,228.59	3,299.41	3,262.41	2,500.00	2,500.00	-
Vehicle fuel	869.35	1,387.96	768.94	850.00	850.00	-
Vehicle maintenance	828.69	361.28	5,516.93	2,500.00	3,500.00	1,000.00
Wellness	-	-	76.36	-	80.00	80.00
Total Other Operating	\$ 48,772.84	\$ 53,272.25	\$ 52,286.16	\$ 53,315.05	\$ 45,925.00	\$ (7,390.05)
Total Expenses	\$ 318,891.39	\$ 299,079.57	\$ 383,443.97	\$ 339,687.46	\$ 422,911.67	\$ 83,224.21
Net Operating Surplus (Deficit)	\$ 71,740.67	\$ 44,251.89	\$ (31,852.24)	\$ 9,626.14	\$ (70,327.60)	\$ (79,953.74)
Non Operating Revenue / Expenses						
ACA Penalty	(1,515.20)	-	-	-	-	
Total Other Expenses	\$ (1,515.20)	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	70,225.47	44,251.89	(31,852.24)	9,626.14	(70,327.60)	(79,953.74)

Community Connections, Inc.
FY20 Budget

Residential- Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Comp - Residential PCA	115,653.44	64,644.70	85,765.68	66,420.00	96,242.54	29,822.54
DD-Residential Host Homes	1,212,479.30	1,257,489.48	1,267,871.75	1,283,792.48	1,340,999.68	57,207.20
Transportation	71,465.67	64,929.02	67,434.60	71,000.00	66,000.00	(5,000.00)
Behavioral	45,016.70	-	17,385.77	-	40,204.52	40,204.52
Supplies Disposable	7,232.00	3,577.00	4,132.36	5,000.00	5,000.00	-
Vision	2,588.00	3,496.00	2,173.09	5,000.00	3,000.00	(2,000.00)
Home / Vehicle Modification	2,901.00	-	-	-	-	-
Specialized Habilitation-DD	-	-	(493.59)	-	-	-
Supported Comm Conn -DD	(2,720.84)	-	-	-	-	-
Supported Employment-DD	(946.75)	-	-	-	-	-
Total Medicaid	\$ 1,453,668.52	\$ 1,394,136.20	\$ 1,444,269.67	\$ 1,431,212.48	\$ 1,551,446.74	\$ 120,234.26
State Funded						
HUD - Subsidy's	328.00	-	-	-	-	-
Total State Funded	\$ 328.00	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
Grants	-	180.00	-	-	-	-
Room & Board	262,774.73	260,270.76	247,704.00	259,968.00	251,844.00	(8,124.00)
Rental Income - Comp	7,800.00	7,200.00	10,800.00	9,000.00	16,200.00	7,200.00
Miscellaneous Revenue	(270.32)	275.00	-	-	-	-
Total Other	\$ 270,304.41	\$ 267,925.76	\$ 258,504.00	\$ 268,968.00	\$ 268,044.00	\$ (924.00)
Total Revenue	\$ 1,724,300.93	\$ 1,662,061.96	\$ 1,702,773.67	\$ 1,700,180.48	\$ 1,819,490.74	\$ 119,310.26
Expenses						
Labor						
Wages	277,791.38	227,314.02	213,336.04	234,085.00	245,575.00	11,490.00
Training Wages	9,224.05	5,807.98	2,475.16	5,700.00	3,500.00	(2,200.00)
Bonus Wages	2,107.20	236.50	361.64	300.00	300.00	-

Community Connections, Inc.
FY20 Budget

Residential- Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Payroll Taxes	22,134.73	16,814.83	15,942.75	18,366.50	19,077.19	710.69
Unemployment Expense	414.40	119.44	-	340.00	200.00	(140.00)
Work Comp	11,598.47	14,031.98	7,206.49	3,600.00	3,060.00	(540.00)
Health Insurance	2,982.75	10,154.86	8,808.04	16,543.00	5,763.00	(10,780.00)
Other Benefits	519.98	458.82	467.80	350.00	490.00	140.00
Total Labor	\$ 326,772.96	\$ 274,938.43	\$ 248,597.93	\$ 279,284.50	\$ 277,965.19	\$ (1,319.31)
Other Operating						
Advertising	2,220.28	2,743.29	59.43	-	100.00	100.00
Assistive Technology	5,925.00	300.00	-	2,000.00	1,000.00	(1,000.00)
Building Janitorial	864.67	180.00	6.82	1,000.00	1,000.00	-
Building Rent	4,449.00	3,013.00	2,652.00	2,900.00	3,000.00	100.00
Building Rent - Admin	380.00	-	-	-	-	-
Building / Occupancy Maintenance	6,834.47	3,458.98	5,567.39	15,000.00	5,000.00	(10,000.00)
Computer / IT Expense	7,973.05	7,172.52	12,527.99	21,799.91	15,000.00	(6,799.91)
Customer Acknowledgement	1,267.00	581.64	1,392.40	4,000.00	2,000.00	(2,000.00)
Depreciation & Amortization	22,057.48	22,664.36	19,848.15	22,620.00	21,000.00	(1,620.00)
Development	67.88	54.45	-	100.00	-	(100.00)
Disposal	98.00	-	-	500.00	-	(500.00)
Dues & Subscription	35.64	-	161.45	-	-	-
Equipment Lease	596.87	931.10	619.42	1,000.00	1,000.00	-
Office Equipment Maintenance	7.39	-	-	100.00	100.00	-
Food	3,543.55	2,428.87	2,400.00	2,500.00	2,500.00	-
Insurance-Automobile	112.19	-	-	-	-	-
Insurance-Cyber Policy	376.91	403.27	340.08	500.00	350.00	(150.00)
Insurance- Professional & GL	1,723.24	1,691.27	1,380.16	2,240.00	4,350.00	2,110.00
Insurance - Property	2,596.83	2,232.68	2,195.88	2,300.00	2,200.00	(100.00)
Insurance - Umbrella	143.47	-	-	-	-	-
Interest Building	7,339.48	6,461.12	6,366.47	6,300.00	6,100.00	(200.00)
Meetings	653.43	979.31	1,250.18	1,000.00	1,000.00	-
Moving expense	1,488.00	1,362.00	1,401.82	2,000.00	2,000.00	-
Payroll and HR IS	-	-	-	-	-	-

Community Connections, Inc.
FY20 Budget

Residential- Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Pest Control	-	25.00	-	1,000.00	1,000.00	-
Professional Development	1,121.82	1,189.65	81.82	2,500.00	4,000.00	1,500.00
Prof Serv Behavioral	43,541.34	-	15,447.27	-	31,520.00	31,520.00
Prof Serv Dental	-	-	-	-	-	-
Prof Serv Host Home	881,652.74	912,334.51	863,275.13	922,012.93	916,936.76	(5,076.17)
Professional Services Other	-	882.00	1,865.45	-	4,235.00	4,235.00
Prof Serv Personal Care	-	-	-	-	-	-
Prof Serv Vision	2,817.00	3,088.00	2,767.64	2,000.00	3,000.00	1,000.00
Purchased Recreation	69.59	135.00	300.00	500.00	500.00	-
Service Charges	588.42	233.49	129.52	100.00	100.00	-
Onboarding	2,771.92	2,331.69	1,614.46	6,000.00	2,500.00	(3,500.00)
Staff Training In-service	1,664.16	477.02	875.55	1,000.00	1,500.00	500.00
Staff Acknowledgement	2,236.48	93.96	-	2,000.00	2,000.00	-
Staff Mileage	2,527.26	2,421.27	1,816.04	2,500.00	2,000.00	(500.00)
Supplies Household	450.30	240.00	240.00	500.00	300.00	(200.00)
Supplies Medical	3,657.95	3,567.02	3,479.96	4,000.00	4,000.00	-
Supplies Office	879.04	1,021.25	2,170.15	1,000.00	1,400.00	400.00
Supplies Postage & Shipping	84.18	60.51	47.45	150.00	100.00	(50.00)
Supplies Printing & Reproduction	152.14	360.08	55.71	500.00	200.00	(300.00)
Supplies Program or Event	376.51	81.24	104.32	1,000.00	500.00	(500.00)
Telephone	3,929.27	2,552.55	2,336.63	3,000.00	2,500.00	(500.00)
Transportation	20,173.00	17,557.00	15,640.36	20,000.00	18,000.00	(2,000.00)
Utilities	4,323.44	2,327.55	2,652.38	2,600.00	2,600.00	-
Vehicle fuel	78.01	-	-	100.00	100.00	-
Wellness	-	-	76.36	-	100.00	100.00
Miscellaneous	-	35.00	-	-	-	-
Total Other Operating	\$ 1,043,848.40	\$ 1,007,671.65	\$ 973,145.87	\$ 1,060,322.84	\$ 1,066,791.76	\$ 6,468.92
Total Expenses	\$ 1,370,621.36	\$ 1,282,610.08	\$ 1,221,743.80	\$ 1,339,607.34	\$ 1,344,756.95	\$ 5,149.61
Net Operating Surplus (Deficit)	\$ 353,679.57	\$ 379,451.88	\$ 481,029.86	\$ 360,573.14	\$ 474,733.79	\$ 114,160.65
Non Operating Revenue / Expenses						

Community Connections, Inc.
FY20 Budget

Residential- Cortez	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Gain / Loss	-	-	-	-	-	
ACA Penalty	(3,636.44)	-	-	-	-	
Total Other Expenses	\$ (3,636.44)	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	350,043.13	379,451.88	481,029.86	360,573.14	474,733.79	114,160.65

Community Connections, Inc.
FY20 Budget

Residential-Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Comp - Residential PCA	186,912.48	14,940.96	15,633.05	-	65,261.15	65,261.15
DD-Residential Host Homes	827,083.54	1,081,358.21	1,050,107.88	1,103,528.52	1,026,914.86	(76,613.66)
Transportation	40,060.10	39,738.53	40,750.78	42,633.73	40,000.00	(2,633.73)
Behavioral	15,936.65	2,958.93	9,844.97	2,000.00	4,040.00	2,040.00
Supplies Disposable	2,676.00	3,056.00	2,305.09	3,346.47	2,500.00	(846.47)
Vision	1,352.00	217.00	643.64	2,000.00	1,000.00	(1,000.00)
Specialized Habilitation-DD	-	-	-	-	-	-
Total Medicaid	\$ 1,074,020.77	\$ 1,142,269.63	\$ 1,119,285.41	\$ 1,153,508.72	\$ 1,139,716.01	\$ (13,792.71)
State Funded						
HUD - Subsidy's	1,673.00	2,208.00	554.18	2,340.00	-	(2,340.00)
Total State Funded	\$ 1,673.00	\$ 2,208.00	\$ 554.18	\$ 2,340.00	\$ -	\$ (2,340.00)
Other						
City of Durango	7,597.70	-	-	-	-	-
Grants	-	180.00	-	-	-	-
Room & Board	165,570.40	173,807.92	153,064.56	178,388.00	150,120.00	(28,268.00)
Rental Income - Comp	2,800.00	15,100.00	3,718.91	1,100.00	-	(1,100.00)
Total Other	\$ 175,968.10	\$ 189,087.92	\$ 156,783.47	\$ 179,488.00	\$ 150,120.00	\$ (29,368.00)
Total Revenue	\$ 1,251,661.87	\$ 1,333,565.55	\$ 1,276,623.07	\$ 1,335,336.72	\$ 1,289,836.01	\$ (45,500.71)
Expenses						
Labor						
Wages	406,534.45	198,788.29	150,892.91	191,030.00	191,158.00	128.00
Training Wages	19,829.83	5,437.97	2,947.20	4,000.00	3,500.00	(500.00)
Bonus Wages	1,969.50	529.00	244.91	550.00	300.00	(250.00)
Payroll Taxes	32,527.97	15,282.54	11,434.16	14,961.87	14,914.29	(47.58)
Unemployment Expense	807.17	174.81	-	300.00	155.00	(145.00)
Work Comp	18,687.36	12,480.74	5,140.77	1,860.00	2,820.00	960.00

Community Connections, Inc.
FY20 Budget

Residential-Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Health Insurance	4,702.20	812.19	9,819.10	9,085.00	17,262.58	8,177.58
Other Benefits	890.62	428.97	381.09	385.00	328.24	(56.76)
Total Labor	\$ 485,949.10	\$ 233,934.51	\$ 180,860.13	\$ 222,171.87	\$ 230,438.11	\$ 8,266.24
Other Operating						
Advertising	2,960.52	6,538.53	59.40	-	-	-
Building Janitorial	99.35	57.41	772.75	100.00	-	(100.00)
Building Rent	34,050.90	22,000.00	14,836.36	31,100.00	-	(31,100.00)
Building / Occupancy Maintenance	6,069.43	332.19	2,696.99	500.00	-	(500.00)
Closing Costs	-	-	2,437.09	-	-	-
Computer / IT Expense	7,661.66	4,980.40	10,634.32	8,215.02	10,334.00	2,118.98
Customer Acknowledgement	600.00	-	3,510.94	4,800.00	2,500.00	(2,300.00)
Depreciation & Amortization	11,801.57	12,597.26	8,206.54	12,500.00	9,000.00	(3,500.00)
Development	67.83	54.44	-	-	-	-
Disposal	320.47	73.89	116.63	100.00	150.00	50.00
Dues & Subscription	230.64	-	-	100.00	-	(100.00)
Equipment Lease	115.06	375.00	529.18	360.00	570.00	210.00
Office Equipment Maintenance	-	33.09	47.08	-	60.00	60.00
Food	7,479.57	1,379.68	(3.70)	2,400.00	300.00	(2,100.00)
Insurance-Automobile	480.07	95.75	-	135.00	-	(135.00)
Insurance-Cyber Policy	650.58	390.16	277.08	510.00	300.00	(210.00)
Insurance- Professional & GL	2,944.60	1,581.13	1,266.47	2,500.00	4,250.00	1,750.00
Insurance - Property	993.98	1,282.99	708.04	1,250.00	500.00	(750.00)
Insurance - Umbrella	1,451.05	223.42	108.48	200.00	125.00	(75.00)
Interest Building	-	-	(0.44)	-	-	-
Meetings	957.59	2,538.97	1,399.90	700.00	1,200.00	500.00
Moving expense	16.12	517.77	821.48	500.00	600.00	100.00
Pest Control	-	46.43	-	100.00	-	(100.00)
Professional Development	1,303.75	722.92	1,199.61	1,500.00	2,000.00	500.00
Prof Serv - Legal	105.00	-	-	150.00	-	(150.00)
Prof Serv Behavioral	10,291.34	1,100.00	5,223.27	-	4,000.00	4,000.00
Prof Serv Dental	-	-	-	-	-	-

Community Connections, Inc.
FY20 Budget

Residential-Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Prof Serv Host Home	541,417.36	733,845.20	715,542.98	738,807.55	637,639.00	(101,168.55)
Professional Services Other	-	882.00	2,274.55	3,440.00	4,700.00	1,260.00
Prof Serv Residential Contractor	-	292.00	-	-	-	-
Prof Serv Vision	783.50	938.40	573.11	1,500.00	1,000.00	(500.00)
Purchased Recreation	300.00	1,420.00	1,178.18	2,000.00	-	(2,000.00)
Service Charges	368.76	128.30	84.08	100.00	-	(100.00)
Onboarding	3,619.73	2,720.79	6,050.61	6,500.00	3,000.00	(3,500.00)
Staff Training In-service	2,495.91	1,866.51	2,865.41	2,000.00	2,500.00	500.00
Staff Acknowledgement	1,473.64	633.55	259.13	500.00	500.00	-
Staff Mileage	6,022.41	2,742.53	1,276.94	4,000.00	1,400.00	(2,600.00)
Supplies Household	1,661.97	598.51	174.55	240.00	200.00	(40.00)
Supplies Medical	2,132.60	2,290.21	1,429.53	2,500.00	1,500.00	(1,000.00)
Supplies Office	801.60	1,130.83	502.42	1,000.00	500.00	(500.00)
Supplies Postage & Shipping	-	9.12	30.00	20.00	50.00	30.00
Supplies Printing & Reproduction	48.49	85.33	56.06	100.00	50.00	(50.00)
Supplies Program or Event	1,180.77	930.27	556.71	500.00	150.00	(350.00)
Telephone	3,010.14	1,650.86	1,961.18	2,000.00	2,200.00	200.00
Temporary Staffing	95.52	-	-	-	-	-
Transportation	9,554.00	9,386.00	8,977.09	11,000.00	9,000.00	(2,000.00)
Uncollectible Accounts - Comp	-	3,992.99	-	-	-	-
Utilities	8,197.31	1,636.69	1,844.89	6,000.00	-	(6,000.00)
Vehicle fuel	223.32	43.84	-	100.00	-	(100.00)
Vehicle maintenance	630.31	-	6.48	-	-	-
Wellness	-	-	76.36	-	100.00	100.00
Miscellaneous	-	-	9.00	-	-	-
Total Other Operating	\$ 674,668.42	\$ 824,145.36	\$ 800,576.74	\$ 850,027.57	\$ 700,378.00	\$ (149,649.57)
Total Expenses	\$ 1,160,617.52	\$ 1,058,079.87	\$ 981,436.87	\$ 1,072,199.44	\$ 930,816.11	\$ (141,383.33)
Net Operating Surplus (Deficit)	\$ 91,044.35	\$ 275,485.68	\$ 295,186.20	\$ 263,137.28	\$ 359,019.90	\$ 95,882.62
Non Operating Revenue / Expenses						

Community Connections, Inc.
FY20 Budget

Residential-Durango	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Gain / Loss	-	-	98,749.29	-	-	
ACA Penalty	(2,424.28)	-	-	-	-	
Total Other Expenses	\$ (2,424.28)	\$ -	\$ 98,749.29	\$ -	\$ -	\$ -
Net Surplus (Deficit)	88,620.07	275,485.68	393,935.49	263,137.28	359,019.90	95,882.62

Community Connections, Inc.
FY20 Budget

Vocational - 785	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Supported Employment-DD	36,425.40	46,429.23	63,205.08	45,328.00	68,276.00	22,948.00
Supported Employment-SLS	8,035.20	15,360.56	5,772.85	9,757.00	4,853.00	(4,904.00)
Total Medicaid	\$ 44,460.60	\$ 61,789.79	\$ 68,977.93	\$ 55,085.00	\$ 73,129.00	\$ 18,044.00
State Funded						
DVR	-	450.00	12,646.64	-	7,000.00	7,000.00
Total State Funded	\$ -	\$ 450.00	\$ 12,646.64	\$ -	\$ 7,000.00	\$ 7,000.00
Other						
City of Durango	5,065.14	-	-	-	-	-
Miscellaneous Revenue	-	15.00	-	-	-	-
Total Other	\$ 5,065.14	\$ 15.00	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 49,525.74	\$ 62,254.79	\$ 81,624.57	\$ 55,085.00	\$ 80,129.00	\$ 25,044.00
Expenses						
Labor						
Wages	20,653.99	20,882.38	25,080.64	21,280.00	44,741.20	23,461.20
Training Wages	1,016.38	772.91	686.41	500.00	1,500.00	1,000.00
Bonus Wages	120.00	51.50	54.55	50.00	50.00	-
Payroll Taxes	1,666.95	1,629.97	1,975.33	1,670.00	3,541.28	1,871.28
Unemployment Expense	137.07	(2.08)	-	30.00	40.00	10.00
Work Comp	1,872.12	1,314.95	784.27	1,115.00	2,400.00	1,285.00
Health Insurance	35.07	62.85	68.03	-	6,500.00	6,500.00
Other Benefits	89.52	41.32	72.09	45.00	55.00	10.00
Total Labor	\$ 25,591.10	\$ 24,753.80	\$ 28,721.31	\$ 24,690.00	\$ 58,827.48	\$ 34,137.48
Other Operating						
Advertising	-	755.96	-	-	-	-
Building Janitorial	-	-	-	400.00	200.00	(200.00)

Community Connections, Inc.
FY20 Budget

Building / Occupancy Maintenance	33.22	0.75	-	400.00	300.00	(100.00)
Computer / IT Expense	27.06	-	-	1,000.00	500.00	(500.00)
Dues & Subscription	-	-	-	200.00	200.00	-
Insurance-Cyber Policy	68.35	36.18	30.96	50.00	35.00	(15.00)
Insurance- Professional & GL	291.66	152.32	124.79	200.00	150.00	(50.00)
Insurance - Property	3.01	-	-	-	-	-
Moving expense	65.60	-	-	-	-	-
Professional Development	99.50	-	-	1,500.00	800.00	(700.00)
Professional Services Other	600.00	-	-	300.00	200.00	(100.00)
Onboarding	64.00	-	10.91	200.00	200.00	-
Staff Training In-service	149.00	1,145.08	-	1,500.00	1,000.00	(500.00)
Staff Acknowledgement	50.00	-	-	-	-	-
Staff Mileage	1,452.42	1,209.60	1,385.67	2,500.00	2,000.00	(500.00)
Supplies Office	-	11.81	-	300.00	200.00	(100.00)
Supplies Postage & Shipping	4.54	-	-	100.00	200.00	100.00
Supplies Printing & Reproduction	-	-	-	300.00	300.00	-
Supplies Program or Event	18.24	16.64	-	400.00	200.00	(200.00)
Telephone	-	-	-	-	150.00	150.00
Utilities	136.54	24.77	-	300.00	300.00	-
Total Other Operating	\$ 3,063.14	\$ 3,353.11	\$ 1,552.33	\$ 9,650.00	\$ 6,935.00	\$ (2,715.00)
Total Expenses	\$ 28,654.24	\$ 28,106.91	\$ 30,273.64	\$ 34,340.00	\$ 65,762.48	\$ 31,422.48
Net Operating Surplus (Deficit)	\$ 20,871.50	\$ 34,147.88	\$ 51,350.92	\$ 20,745.00	\$ 14,366.52	\$ (6,378.48)
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	20,871.50	34,147.88	51,350.92	20,745.00	14,366.52	(6,378.48)

Community Connections, Inc.
FY20 Budget

Fundraising	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
Total State Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
General Donation Revenue	-	14,749.59	20,113.54	5,500.00	22,000.00	16,500.00
On-line Donations Campaign	-	-	1,726.93	-	3,000.00	3,000.00
Special Events Sponsorship & General	9,941.75	4,256.75	4,739.84	8,000.00	5,000.00	(3,000.00)
Purpose Restricted Revenue	-	10,000.00	-	-	-	-
Grants	-	-	1,588.45	-	15,000.00	15,000.00
Total Other	\$ 9,941.75	\$ 29,006.34	\$ 28,168.76	\$ 13,500.00	\$ 45,000.00	\$ 31,500.00
Total Revenue	\$ 9,941.75	\$ 29,006.34	\$ 28,168.76	\$ 13,500.00	\$ 45,000.00	\$ 31,500.00
Expenses						
Labor						
Wages	1,838.26	7,679.26	36,265.12	1,500.00	36,461.00	34,961.00
Bonus Wages	-	-	38.18	-	27.50	27.50
Payroll Taxes	140.61	184.92	2,694.71	115.00	2,791.37	2,676.37
Work Comp	-	-	130.80	-	-	-
Health Insurance	-	-	3,135.86	-	3,307.00	3,307.00
Total Labor	\$ 1,978.87	\$ 7,864.18	\$ 42,264.68	\$ 1,615.00	\$ 42,586.87	\$ 40,971.87
Other Operating						
Advertising	-	878.30	165.81	200.00	250.00	50.00
Computer / IT Expense	-	176.68	-	-	-	-
Dues & Subscription	100.00	100.00	967.69	500.00	300.00	(200.00)
Meetings	-	222.11	-	200.00	250.00	50.00

Community Connections, Inc.
FY20 Budget

Fundraising	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Professional Development	-	9.95	94.91	-	1,000.00	1,000.00
Service Charges	-	100.00	218.18	-	200.00	200.00
Staff Mileage	77.70	53.10	116.00	300.00	200.00	(100.00)
Supplies Office	-	358.99	-	-	-	-
Supplies Printing & Reproduction	15.53	35.90	-	-	-	-
Supplies Program or Event	2,637.50	73.27	54.38	200.00	100.00	(100.00)
Telephone	-	-	180.00	-	200.00	200.00
Total Other Operating	\$ 2,830.73	\$ 2,008.30	\$ 1,796.97	\$ 1,400.00	\$ 2,500.00	\$ 1,100.00
Total Expenses	\$ 4,809.60	\$ 9,872.48	\$ 44,061.64	\$ 3,015.00	\$ 45,086.87	\$ 42,071.87
Net Operating Surplus (Deficit)	\$ 5,132.15	\$ 19,133.86	\$ (15,892.89)	\$ 10,485.00	\$ (86.87)	\$ (10,571.87)
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	5,132.15	19,133.86	(15,892.89)	10,485.00	(86.87)	(10,571.87)

Community Connections, Inc.
FY20 Budget

Development / Marketing	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
Total State Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
Total Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses						
Labor						
Wages	-	3,238.28	27,681.81	72,061.00	28,720.00	(43,341.00)
Bonus Wages	-	-	16.36	50.00	22.50	(27.50)
Payroll Taxes	-	222.10	1,909.33	5,513.00	2,198.80	(3,314.20)
Unemployment Expense	-	-	-	108.00	50.00	(58.00)
Work Comp	-	-	71.40	200.00	70.00	(130.00)
Health Insurance	-	-	1,320.72	6,780.00	2,980.00	(3,800.00)
Other Benefits	-	-	140.49	145.00	65.00	(80.00)
Total Labor	\$ -	\$ 3,460.38	\$ 31,140.11	\$ 84,857.00	\$ 34,106.30	\$ (50,750.70)
Other Operating						
Advertising	-	-	381.82	3,600.00	1,000.00	(2,600.00)
Computer / IT Expense	-	199.16	90.52	100.00	180.00	80.00
Customer Acknowledgement	-	-	-	250.00	250.00	-
Development	-	-	-	350.00	-	(350.00)
Dues & Subscription	-	-	128.02	-	100.00	100.00
Insurance-Cyber Policy	-	-	102.12	-	100.00	100.00
Insurance- Professional & GL	-	-	59.78	-	-	-
Meetings	-	-	1,681.93	1,950.00	1,500.00	(450.00)

Community Connections, Inc.
FY20 Budget

Development / Marketing	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Professional Development	-	-	49.09	1,000.00	500.00	(500.00)
Professional Services Other	-	-	-	-	7,000.00	7,000.00
Staff Training In-service	-	-	338.18	-	-	-
Staff Mileage	-	-	(34.70)	1,500.00	200.00	(1,300.00)
Supplies Office	-	87.93	405.93	-	250.00	250.00
Supplies Postage & Shipping	-	16.00	-	-	250.00	250.00
Supplies Printing & Reproduction	-	-	427.20	2,000.00	500.00	(1,500.00)
Supplies Program or Event	-	-	-	100.00	600.00	500.00
Telephone	-	15.00	124.36	540.00	100.00	(440.00)
Total Other Operating	\$ -	\$ 318.09	\$ 3,754.25	\$ 11,390.00	\$ 12,530.00	\$ 1,140.00
Total Expenses	\$ -	\$ 3,778.47	\$ 34,894.36	\$ 96,247.00	\$ 46,636.30	\$ (49,610.70)
Net Operating Surplus (Deficit)	\$ -	\$ (3,778.47)	\$ (34,894.36)	\$ (96,247.00)	\$ (46,636.30)	\$ 49,610.70
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	-	(3,778.47)	(34,894.36)	(96,247.00)	(46,636.30)	49,610.70

Community Connections, Inc.
FY20 Budget

Festival of Trees	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Revenue						
Medicaid						
Total Medicaid	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Funded						
Total State Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other						
General Donation Revenue	-	-	-	-	-	-
Special Events Sponsorship & General	8,992.25	9,905.00	16,780.36	14,630.00	20,000.00	5,370.00
Special Events - Ticket Sales	-	-	9,414.55	-	12,000.00	12,000.00
In-kind Donation	12,000.00	12,000.00	8,562.55	12,000.00	8,500.00	(3,500.00)
Grants	-	-	1,138.82	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-
Total Other	\$ 20,992.25	\$ 21,905.00	\$ 35,896.28	\$ 26,630.00	\$ 40,500.00	\$ 13,870.00
Total Revenue	\$ 20,992.25	\$ 21,905.00	\$ 35,896.28	\$ 26,630.00	\$ 40,500.00	\$ 13,870.00
Expenses						
Labor						
Wages	1,201.88	760.51	11,760.52	1,050.00	10,800.00	9,750.00
Payroll Taxes	91.94	58.18	900.53	80.00	826.20	746.20
Health Insurance	-	-	684.13	-	675.00	675.00
Total Labor	\$ 1,293.82	\$ 818.69	\$ 13,345.19	\$ 1,130.00	\$ 12,301.20	\$ 11,171.20
Other Operating						
Advertising	998.51	654.26	2,506.64	2,000.00	2,000.00	-
Advertising In-kind	-	-	545.45	-	800.00	800.00
Building Rent - In-kind	12,000.00	12,000.00	3,272.73	12,000.00	3,000.00	(9,000.00)
Customer Acknowledgement	-	-	66.59	-	100.00	100.00
Development	40.00	-	725.45	-	-	-

Community Connections, Inc.
FY20 Budget

Festival of Trees	FY17 Actuals	FY18 Actual	FY19 Projected	FY19 Budget	FY20 Budget	Budget Increase (Decrease)
Dues & Subscription	-	-	130.91	-	-	-
FSSP-Other	-	-	-	-	-	-
Meetings	-	-	98.18	-	200.00	200.00
Professional Services Other	200.00	6,720.61	184.09	700.00	1,500.00	800.00
Raffle	-	-	1,649.78	-	1,200.00	1,200.00
Raffle - In-kind	-	-	1,239.27	-	1,200.00	1,200.00
Staff Mileage	21.30	12.60	143.11	30.00	150.00	120.00
Supplies Office	3.80	-	-	-	-	-
Supplies Postage & Shipping	-	-	56.69	-	100.00	100.00
Supplies Printing & Reproduction	144.53	106.26	463.12	400.00	1,000.00	600.00
Supplies Program or Event	1,056.69	374.39	2,503.77	1,500.00	2,500.00	1,000.00
Program/Event Supplies - In-kind	-	-	3,505.09	-	3,500.00	3,500.00
Telephone	-	-	39.27	-	36.00	36.00
Miscellaneous	-	-	-	-	-	-
Total Other Operating	\$ 14,464.83	\$ 19,868.12	\$ 17,130.15	\$ 16,630.00	\$ 17,286.00	\$ 656.00
Total Expenses	\$ 15,758.65	\$ 20,686.81	\$ 30,475.34	\$ 17,760.00	\$ 29,587.20	\$ 11,827.20
Net Operating Surplus (Deficit) befo	\$ 5,233.60	\$ 1,218.19	\$ 5,420.93	\$ 8,870.00	\$ 10,912.80	\$ 2,042.80
Non Operating Revenue / Expenses						
Total Other Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net Surplus (Deficit)	5,233.60	1,218.19	5,420.93	8,870.00	10,912.80	2,042.80